CITY OF ROYAL OAK, MICHIGAN

ADOPTED BUDGET

FY 2025-2026



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ANNUAL BUDGET FISCAL YEAR 2025-2026

EXPLORE OUR BUDGET

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BUDGET OVERVIEW

FISCAL YEAR 2025-2026 ANNUAL BUDGET

The City of Royal Oak's budget serves as a financial and policy plan that guides decisions made during each fiscal year. It also serves to communicate to its citizens the goals for the upcoming year as well as the activities that will be carried out and the resources that will be used to accomplish those activities. The City's annual budget is a short-term plan subject to change based on circumstances that influence its execution, such as shifting priorities, changes in the financial environment and/or unforeseen events.

BUDGET OVERVIEW LINKS

- CITY MANAGER'S TRANSMITTAL LETTER
- ORGANIZATIONAL CHART
- PRINCIPAL OFFICIALS
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- LONG-RANGE FINANCIAL PLANNING & FORECASTS
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- ADDITIONAL COMMUNITY PROFILE INFORMATION COMPILED BY SEMCOG

BUDGET STAFF

- JOSEPH GACIOCH, CITY MANAGER
- KYMBERLY COY, FINANCE DIRECTOR
- ANTHONY C. DECAMP, ASSISTANT FINANCE DIRECTOR
- REBECCA CHASE, SENIOR ACCOUNTANT
- AMY PHIPPS, BUDGET ANALYST
- LISA GENORD, FINANCIAL ANALYST



CITY MANAGER'S TRANSMITTAL LETTER

FISCAL YEAR 2025-2026 ANNUAL BUDGET

Mayor, Commissioners, and Residents of Royal Oak:

It is my pleasure to present the Fiscal Year Ending (FYE) 2026 budget for the City of Royal Oak. This budget reflects a continued commitment to responsible stewardship of public funds, while advancing strategic initiatives that support Royal Oak's future.

This year's budget development process was guided by a series of intentional improvements:

- Integrating project scoring and prioritization for capital requests; and
- Modernizing core government services; and
- Aligning resources with Commission priorities and community-adopted plans—including the Aging in Place Plan, the 2022 Sustainability and Climate Action Plan (S-CAP), and the tenets of the pending 2050 Master Land Use Plan.

For FYE 2026, the projected General Fund budget is $51,483,973, a reduction of $277,316 compared to the prior year, reflecting our continued efforts to control expenses. However, general fund revenues are expected to decline by approximately $1.5 million, or 3%. As a result, the proposed budget includes a projected $1.2 million draw from fund balance. While this use of reserves helps preserve service levels, particularly in public safety, it is not a long-term solution. The only material alternative to fund balance reliance this year could involve furloughing staff—and most of our staff are public safety officials. Our goal for moving forward is to restore the General Fund balance to a target level of 25% of operating expenditures. Across all funds, the City's total proposed budget is $275,497,233.

In this letter, I'll highlight some exciting updates from the State Construction Fund, General Fund, Recreation Fund, Solid Waste Fund, Water & Sewer Fund, which together comprise $103,746,747 of our total budget. I encourage City Commissioners and community members to learn more by visiting our online budgeting portal at BUDGET DOCUMENTS | ROYAL OAK, MI.

POSITIVE INVESTMENT IMPACTS

Among the most exciting new initiatives is the RENO (Residential Enhancement and Neighborhood Opportunities) Program, a 100% fee-reimbursement program designed to support green building, workforce housing, and aging-in-place upgrades. RENO directly supports the guiding principles of Royal Oak's Aging in Place Plan, the Sustainability and Climate Action Plan, and the City's vision for inclusive housing in the 2050 Master Land Use Plan.

The City will also invest over $1.25 million in public park and recreation improvements— leveraging multiple funding sources to maximize impact without overburdening the General Fund:

Funding Source	Investment	%
General Fund	$322,000.00	25%
Risk Management Fund	$200,000.00	16%
CDBG Funding	$750,000.00	59%
	$1,272,000.00	

ORGANIZATIONAL TRANSITION AND LEADERSHIP RENEWAL

FYE 2026 is a transformative year for our organization. Several key leadership appointments are anticipated, ushering in a new era of collaboration and performance. Two departmental reorganizations reflect this vision:
*Parks and Recreation have transitioned from the Department of Public Services (DPS) to City Hall. This move brings programming closer to residents, elevates our parks system, and aligns services with broader City priorities.
*Community & Economic Development will be restructured to enhance permitting and inspections, reinforce a philosophy of city-steered economic development, and provide best-in-class service for businesses, homeowners, and developers alike.
These changes are designed to deliver a more responsive, efficient, and service-focused government—while maintaining a flat General Fund headcount.

Supported Infrastructure & Accessibility Improvements

The FYE 26 budget includes 3.69 miles of major and local road improvements and 14,200 linear feet of sidewalk reinvestments. Royal Oakers approved a 10-year road millage in 2023, which brings in approximately $9.25 million in annual revenue. This revenue, along with state Act 51 revenue sharing funds are the primary revenue sources for the city's Major and Local Street funds. In FYE 26, these budgets invest nearly $20 million in our corridors—including Rochester Road and 11 Mile Road. These improvements emphasize pedestrian safety, mobility options, green infrastructure, and on-street parking enhancements to create a "complete street" environment that attracts investment and improves daily life.

To complement this work, the Finance Department commissioned a ten-year water rate model from the accounting advisory firm, Plante Moran. Using this model, the Commission may consider our recommendation to issue $25 million in bonds to improve aged water mains that correspond with our road improvements, timed with road investments to ensure cost-effectiveness and efficiency. If approved, the bonds would be spent on capital projects between 2026-2029. Additionally, DPS is targeting the replacement of approximately 1,600 lead service lines as identified in our inventory with additional funding.

CLIMATE RESILIENCE AND THE SOLID WASTE FUND

In the proposed budget, we have allocated an increase in solid waste funding. The City Commission has a goal to expand our pilot drop off composting program at the Farmer's Market into the neighborhoods.

A newly established Sustainability Systems Manager will lead landfill diversion strategies and waste reduction programs, strengthening our community's climate resilience and environmental leadership. I have also requested an analysis of the solid waste funding system by the finance department.

The Challenges Ahead

While this budget positions Royal Oak for continued success, several critical challenges demand our immediate and long-term attention:

- **PUBLIC SAFETY FUNDING:** Fiscal Year Ending (FYE) 2027 marks the final year of our five-year public safety millage approved in 2022. This millage generates approximately $13.5 million, covering about 30% of the $43.4 million public safety budget. The remaining 70% is subsidized by the General Fund and other smaller revenue sources. Without sustainable funding, maintaining high-quality public safety services will become increasingly difficult.

- **RISING LABOR COSTS AND STAFFING PRESSURES:** Since 2021, the city has recruited 38 first responders, navigating a highly competitive labor market. During this period, police wages have increased by nearly 40%, reflecting broader national trends. Sustaining a well-trained, high-performing public safety workforce will require ongoing financial commitment. Other major cities like Southfield, Novi, Troy, and outer townships are also escalating wages which create competitive pressure on legacy cities like Royal Oak in the region.

- **MENTAL HEALTH SERVICES EXPANSION:** In partnership with the Oakland County Health Network and neighboring cities, we launched a mental health co-responder program. In just seven months, our co-responders have addressed 350 calls in Royal Oak, representing nearly half of all calls across the participating cities. Demand for mental health services continues to grow, making program expansion a priority.

- **RETIREMENT COSTS AND PENSION PRESSURES:** Since 2022, the city has seen nearly 30 retirements in public safety roles, leading to a $1.3 million increase in annual defined benefit pension contributions funded by the general fund—a 44% rise since 2021. As our workforce age transitions, pension obligations will continue to grow, adding strain to the General Fund.

ADDRESSING THESE CHALLENGES: A PATH FORWARD

The City's public safety millage is currently capped at 3.95 mills under the charter. Given the rising costs and evolving public safety demands, I will recommend a charter amendment to raise this cap, ensuring sustainable funding for critical public safety services are available in the future.

If approved, this measure could provide the financial capacity to:

1. **MAINTAIN COMPETITIVE WAGES:** Attract and retain highly qualified public safety professionals.
2. **EXPAND MENTAL HEALTH SERVICES:** Increase co-responder coverage, ensuring mental health support is available to those in need.
3. **ENHANCE FIRE PREVENTION AND INSPECTIONS:** Strengthen our proactive fire safety measures.
4. **SUSTAIN EMS EXCELLENCE:** Continue providing the region's best response times.

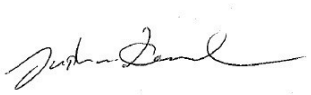
This approach ensures that Royal Oak is prepared to meet the growing needs of our residents while maintaining the highest standards of public safety as the current 5-year millage expires.

CLOSING THOUGHTS

The City Commission and I share a vision for Royal Oak to be a leading example of a bold, innovative, and modern community that prioritizes our service experience, pushes the boundaries of efficiencies, and is responsible for—and responsive to—all generations, making this community the community to age in place. The virtues of this vision are underpinned by the strong foundation of public safety.

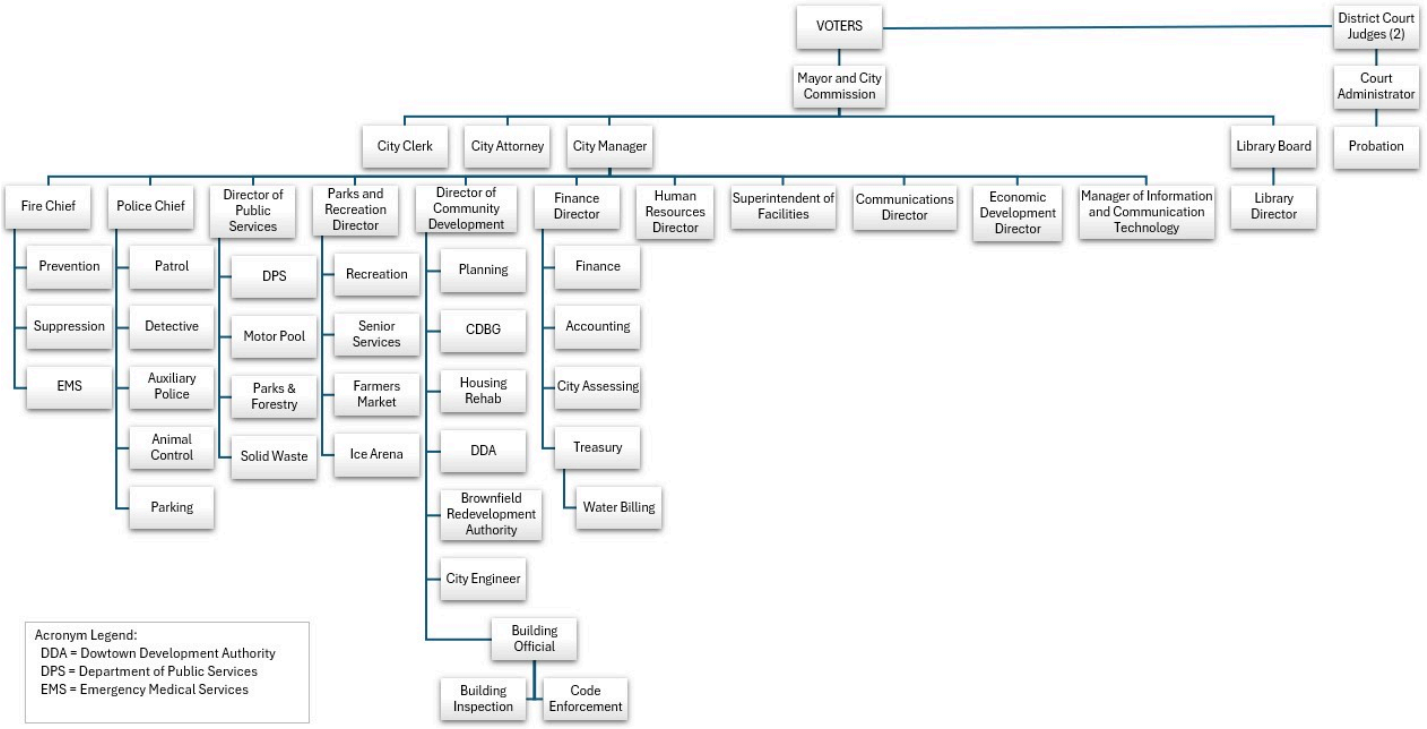
This budget reflects the collaboration, dedication, and innovative spirit that make Royal Oak such the community where Life is Now Playing. As this is the first full budget cycle for both myself and Finance Director Kym Coy, I want to thank the team for their incredible effort; specifically I would like to offer a special thank you to Finance Director Kym Coy, Deputy City Manager Susan Barkman, HR Director Dennis Van de Laar, Budget Analyst Amy Phipps, Communications Specialist Judy Davids, and Executive Assistant Carol Schwanger. Additionally, the budget process could not be produced without the support of our directors, City Commission members, and members of the public who have dedicated personal time to engage in the process.

Sincerely,
Joseph Gacioch
City Manager



ORGANIZATIONAL CHART

FISCAL YEAR 2025-2026 ANNUAL BUDGET

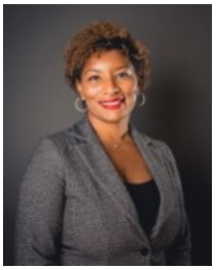


PRINCIPAL OFFICIALS

FISCAL YEAR 2025-2026 ANNUAL BUDGET



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EXECUTIVE DIRECTORS

DIRECTOR OF FINANCE – KYMBERLY COY

CITY CLERK – MELANIE HALAS

DIRECTOR OF HUMAN RESOURCES–DENNIS VAN DE LAAR

DIRECTOR OF PUBLIC SERVICE – KEVIN YEE

FIRE CHIEF – JAMES COOK

CHIEF OF POLICE – MICHAEL MOORE

TREASURER – JAYNMARIE HUBANKS

ASSESSOR - ANTHONY SWITKOWSKI

ASSISTANT FINANCE DIRECTOR - ANTHONY C. DECAMP

DIRECTOR OF COMMUNITY DEVELOPMENT - TIM THWING

CITY ATTORNEY – NICCOLAS GROCHOWSKI

DEPARTMENT HEADS

CITY ENGINEER – HOLLY DONOGHUE

BUILDING OFFICIAL - JASON CRAIG

INFORMATION AND COMMUNICATION TECHNOLOGY MANAGER – CHRISTOPHER GOMEZ

LIBRARY DIRECTOR – SANDY IRWIN

DIRECTOR OF PLANNING – JOSEPH MURPHY

DEPUTY CHIEF OF POLICE – KEITH SPENCER

DEPUTY CHIEF OF POLICE – PATRICK STANTON

DEPUTY CHIEF OF FIRE – MICHAEL GLADIEUX

DEPUTY CITY CLERK – DEANNA BRASWELL

PARKS & RECREATION DIRECTOR- NICOLE MCEACHERN

SUPERINTENDENT OF FACILITIES - HUGO CARDENAS

COMMUNICATIONS DIRECTOR - KARA SOKOL

44TH DISTRICT COURT

DISTRICT COURT JUDGE – DEREK MEINECKE

DISTRICT COURT JUDGE - ANDREW KOWALKOWSKI

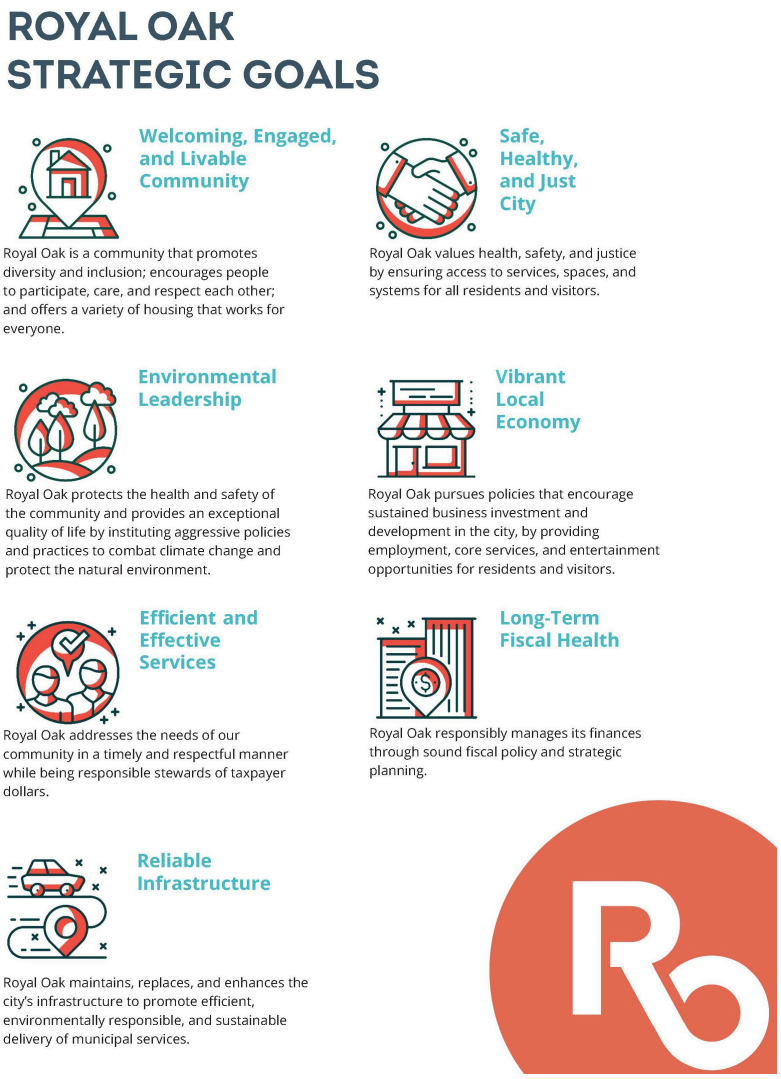
COURT ADMINISTRATOR – TAMI BONE

STRATEGIC GOALS

FISCAL YEAR 2025-2026 ANNUAL BUDGET

As part of the annual budget process, the City Commission identifies goals and objectives to be accomplished. In March 2022, City staff and the City Commission engaged in a planning process to identify these goals and objectives. The result of that planning is the 2022-2025 STRATEGIC PLAN.

The 2022-2025 Strategic Plan is the guidebook that provides the direction for City staff to develop the fiscal year 2025-26 budget. The 2025-26 budget is a results-driven document that focuses on the City's seven main goals as developed through the strategic planning process. Visit the City' website to view the entire plan.



BUDGET PROCESS OVERVIEW AND CALENDAR

FISCAL YEAR 2025-2026 ANNUAL BUDGET

The City of Royal Oak's budget process is governed by the City Charter and state statutes of Michigan. Chapter eight, "general finances section one" of the City Charter establishes July 1 through June 30 as the City's fiscal year.

BUDGET DOCUMENT

The City Charter, as approved by the voters on Nov. 8, 1921, and as amended throughout the years, and the State of Michigan Uniform Budgeting Act (Public Act 621 of 1978), which amended the Uniform Accounting Act (Public Act Two of 1968), mandate that the budget document present a complete financial plan for the ensuing fiscal year and shall present the following:

(a) An itemized statement of the appropriation recommended by the City Manager for current expenses and for permanent improvements for each department and each division thereof, for the ensuing fiscal year, with comparative statement, in parallel columns, of the appropriation and expenditures for the current and next preceding fiscal year and the increases and decreases in the appropriation recommended;

(b) An itemized statement of the taxes required and of the estimated revenue of the City, from all other sources, for the ensuing fiscal year, with comparative statements of the taxes and revenues for the current and next preceding fiscal year;

(c) A statement of the financial condition of the City and an inventory of all property owned by the City; and

(d) Such other information as may be required by the Commission.

BUDGET

As required by the City Manager, each department head must submit to the City Manager an itemized estimate of expenditures for the next fiscal year for the department or activities under their direction.

The City Manager then prepares a complete itemized budget proposal for the next fiscal year and must present a balanced budget to the City Commission not later than 30 days before the end of each fiscal year. Prior to the adoption of the budget, a public hearing on the budget must be held to inform the public and solicit input and comments from residents. A public notice, published in a newspaper of general circulation in the community, announces the time and place of the meeting and the availability of the budget document for review.

BUDGET APPROPRIATION AND AMENDMENTS

The City's balanced budget is adopted by the City Commission on a functional basis. The General Fund and Special Revenue Funds are officially adopted. Estimated revenues, transfers in, and use of fund balance are equal to or greater than estimated expenditures and transfers out. The Finance Director is authorized by budget resolution to transfer up to 25 percent of Major Street Fund monies to the local street fund during the fiscal year and to make transfers within appropriation centers. All other transfers between funds may be made only by further action by the City Commission.

Please see the BUDGET APPROPRIATION EXPLAINED SECTION for more information.

The Commission may make additional appropriations during the fiscal year for unanticipated expenditures required of the City. The City Commission may also re-appropriate funds among appropriation centers. By way of an annual budget resolution, the City Commission authorizes the Finance Director to administratively adjust line-item budgets within a fund and appropriation centers.

BASIS FOR BUDGETING

The modified accrual basis of budgeting is utilized in the preparation of both the budget and the audited financial statements for all governmental fund types. Expenditures, with the exception of debt service expenditures, compensated absences, claims and judgments, are recorded at the time the liability is incurred. Revenues are recorded when received as cash, with the exception of material or available revenues that are accrued to properly show revenues earned and/or levied taxes.

The accrual basis of accounting is utilized for the internal service and enterprise funds budgets, which are not officially adopted but included in this document, and the audited financial statements.

The budget is prepared in accordance with Generally Accepted Accounting Principles (GAAP).

Budget Calendar Fiscal Year 2025-2026	
November	Finance department requests Capital Improvement Plan submittals
December	Special City Commission strategic planning (goals & objectives) session (held every 3 years)
January	Finance department develops initial personnel costing and finalizes the draft capital improvement plan
January (mid)	Finance sends personnel costing detail to departments for review
January (late)	Motor pool and IT department's requested budgets are due to Finance department and Finance department distributes charges to various funds
February	Capital Improvement Plan adopted by Planning Commission
February (mid)	Deadline to submit department requested budgets to Finance department
February to March	Finance department assembles departments requested budgets, including budget narratives
March (late)	City Manager relays to the Finance department any changes to the department requested budget
April	Finance department compiles proposed budget document/City Manager's recommended budget
April	Proposed budget documents are distributed to City Commission and made available to the public (library and city website)
April/May	Special City Commission budget workshop meeting(s)
May	City Commission conducts public hearing and adopts general appropriations act and establishes tax/millage rates
May (late)	Finance department finalizes adopted budget by updating the online budget book and pdf version posted to the city website
July – June	Finance department monitors budget and performs budget adjustments / amendments when appropriate

BUDGET APPROPRIATION EXPLAINED

FISCAL YEAR 2025-2026 ANNUAL BUDGET

BUDGET APPROPRIATION

The City's balanced budget is adopted by the City Commission on a functional basis, with only the General Fund and Special Revenue Funds budgets being officially and legally adopted. A balanced budget is defined by the City Commission as a budget in which estimated revenues, transfers in, and use of fund balance are equal to or greater than estimated expenditures and transfers out. Sufficient approved funds must be available at that functional level (consistent with the BUDGET RESOLUTIONS) for spending to be authorized. Because the budget is a fluid, working document, it may be necessary from time to time for budget amendments to be requested by administration and approved by City Commission to allow additional spending to be authorized and a balanced budget to be maintained at all times.

GENERAL FUND - FUND 101

General Fund revenue is budgeted by source and includes the following categories:

- TAXES
- LICENSES AND PERMITS
- GRANTS
- CHARGES AND SERVICES
- FINES AND FORFEITURES
- INTEREST AND RENTALS
- CONTRIBUTIONS AND DONATIONS
- REIMBURSEMENTS
- OTHER REVENUE
- TRANSFERS IN
- USE OF FUND BALANCE

General Fund expenditures are budgeted by service function, which is a higher-level grouping of General Fund departments. The functional categories and the departments included in each are listed below:

General Government

- MAYOR/COMMISSION – 101.101
- COURT – 101.136
- MANAGER – 101.172
- ELECTIONS – 101.191
- FINANCE – 101.201
- ASSESSOR – 101.209
- ATTORNEY – 101.210
- CLERK – 101.215
- HUMAN RESOURCES – 101.226
- ADMINISTRATION – 101.248
- TREASURER – 101.253
- CITY OFFICE BUILDING – 101.265
- BUILDING MAINTENANCE – 101.267
- COMMUNICATIONS – 101.747

Community and Economic Development

- COMMUNITY DEVELOPMENT – 101.400
- ECONOMIC DEVELOPMENT – 101.728

Public Safety

- ORDINANCE ENFORCEMENT – 101.372
- ANIMAL PROTECTION SERVICES – 101.430

Public Works

- ELECTRICAL – 101.443
- ENGINEERING – 101.447
- STREET LIGHTING – 101.448

Recreation and Culture

- PARKS & FORESTRY – 101.266
- CABLE COMMUNICATIONS – 101.834
- COMMUNITY PROMOTION – 101.835
- DREAM CRUISE – 101.836
- ARTS, BEATS AND EATS – 101.837

Transfer Out

- TRANSFERS OUT – 101.965

SPECIAL REVENUE FUNDS:

MAJOR STREET FUND - FUND 202

Major Street Fund revenue is budgeted by source and includes the following categories:

- TAXES AND PERMITS
- GRANTS
- INTEREST
- OTHER REVENUE
- TRANSFERS IN
- USE OF FUND BALANCE

Major Street Fund expenditures are budgeted by service function, which is a higher-level grouping of Major Street Fund departments. The functional categories and the departments included in each are listed below:

Maintenance
- STREETS MAINTENANCE 202.467
- STREETS PARKWAY MAINTENANCE 202.469
- STREETS WINTER MAINTENANCE 202.472

Traffic Control and Signal Services
- STREETS TRAFFIC CONTROL 202.473
- STREETS SIGNAL SERVICES 202.474

Administration
- STREETS ADMINISTRATION 202.515

Construction
- STREETS CONSTRUCTION 202.901

Transfers Out
- TRANSFERS OUT – 202.965

LOCAL STREETS FUND - FUND 203

Local Street Fund revenue is budgeted by source and includes the following categories:
- TAXES AND PERMITS
- GRANTS
- INTEREST
- OTHER REVENUE
- TRANSFERS IN
- USE OF FUND BALANCE

Local Street Fund expenditures are budgeted by service function, which is a higher-level grouping of Local Street Fund departments. The functional categories and the departments included in each are listed below:

Maintenance
- STREETS MAINTENANCE 203.467
- STREETS PARKWAY MAINTENANCE 203.469
- STREETS WINTER MAINTENANCE 203.472

Traffic Control and Signal Services
- STREETS TRAFFIC CONTROL 203.473

Administration
- STREETS ADMINISTRATION 203.515

Construction
- STREETS CONSTRUCTION 203.901

Transfers Out
- TRANSFERS OUT – 203.965

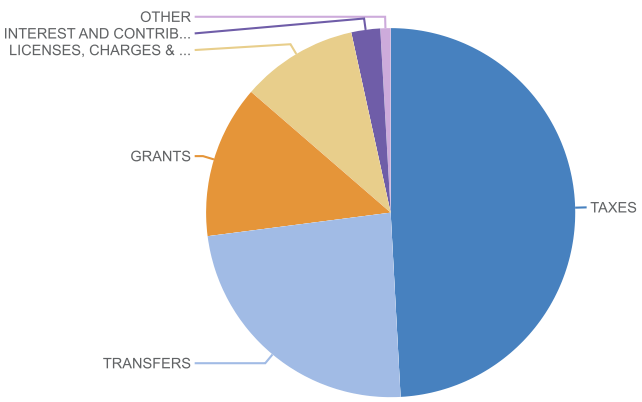
OTHER SPECIAL REVENUE FUNDS

The remaining Special Revenue Funds are appropriated at the fund level. This means that the revenue is budgeted at the total for all revenue, transfers in, and use of fund balance anticipated for the fund; and expenditures are appropriated for the total expenditures, transfers out and contribution to fund balance approved for the fund. The following fund budgets are adopted at this highest level:

- PUBLIC SAFETY FUND - 207
- PUBLICITY TAX FUND - 211
- SOLID WASTE FUND - 226
- BROWNFIELD REDEVELOPMENT AUTHORITY – 243
- DDA TAX INCREMENTAL DEVELOPMENT FUND – 247
- DDA OPERATION FUND - 248
- INDIGENT DEFENSE FUND - 260
- LIBRARY MILLAGE FUND - 271
- COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND - 274
- STATE CONSTRUCTION CODE FUND – 282
- ROOTS FUND – 295
- SENIOR CITIZEN SERVICES FUND – 296
- ANIMAL SHELTER FUND – 297
- POLICE GRANTS – 298
- MISCELLANEOUS GRANTS - 299

GENERAL FUND & SPECIAL REVENUE FUNDS - REVENUE ONLY PROJE...

DATA UPDATED JUL 18, 2025, 4:09 AM



$145,229,386.00

REVENUES IN 2025

GENERAL FUND AND SPECIAL REVENUE FUNDS - SUMMARY OF REVENUE

The legally adopted budget of the City includes the following revenue items:

GENERAL FUND & SPECIAL REVENUE FUNDS - REVENUE ONLY

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
TAXES	$55,653,873	$61,239,617	$66,252,381	$70,678,290	$70,260,780	$45,359,312	$71,369,240
TRANSFERS	$24,879,639	$25,537,643	$30,740,414	$33,832,050	$34,916,171	$12,520,000	$34,593,780
GRANTS	$18,874,215	$34,290,206	$29,357,208	$19,866,664	$19,452,460	$8,275,346	$19,444,905
LICENSES, CHARGES & FINES	$12,909,611	$15,656,229	$14,439,624	$16,279,157	$14,363,700	$6,967,225	$14,841,795
INTEREST AND CONTRIBUTIONS	$373,582	$3,109,229	$5,748,113	$3,943,188	$3,128,868	$2,651,661	$3,672,160
USE OF FUND BALANCE	$0	$0	$0	$5,517,269	$5,514,101	$0	$0
OTHER	$634,370	$1,095,145	$794,995	$1,206,340	$617,040	$820,578	$1,307,506
TOTAL	**$113,325,289**	**$140,928,069**	**$147,332,735**	**$151,322,958**	**$148,253,120**	**$76,594,122**	**$145,229,386**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
TAXES	$74,206,450	$77,174,708	$80,261,696	$83,472,164	$86,811,051
TRANSFERS	$31,597,471	$35,449,178	$35,956,134	$37,163,367	$37,970,890
GRANTS	$19,421,780	$20,094,182	$20,795,220	$21,526,155	$22,288,310
LICENSES, CHARGES & FINES	$14,634,800	$14,928,914	$15,238,934	$15,565,134	$15,907,828
INTEREST AND CONTRIBUTIONS	$3,027,905	$3,065,581	$3,103,869	$3,142,783	$3,182,336
USE OF FUND BALANCE	$4,685,369	$0	$0	$0	$0
OTHER	$1,255,970	$682,835	$687,906	$693,495	$699,010
TOTAL	**$148,829,745**	**$151,395,397**	**$156,043,760**	**$161,563,098**	**$166,859,425**

GENERAL FUND REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
TAXES	$21,893,083	$25,216,670	$27,273,159	$29,147,690	$29,032,100	$25,644,625	$29,128,100
LICENSES, CHARGES & FINES	$8,328,616	$10,021,592	$9,613,019	$10,076,750	$9,913,900	$4,464,290	$9,600,200
GRANTS	$7,457,984	$12,166,931	$11,450,734	$7,901,000	$7,914,880	$2,770,422	$7,725,230
INTEREST AND CONTRIBUTIONS	-$63,883	$757,133	$2,391,586	$1,852,500	$1,060,280	$1,625,350	$1,692,030
TRANSFERS	$737,300	$839,576	$1,222,599	$787,000	$787,000	$0	$842,600
USE OF FUND BALANCE	$0	$0	$0	$2,641,699	$2,691,379	$0	$0
OTHER	$295,573	$518,913	$394,740	$502,130	$361,750	$235,271	$565,210
TOTAL	**$38,648,673**	**$49,520,816**	**$52,345,836**	**$52,908,769**	**$51,761,289**	**$34,739,958**	**$49,553,370**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
TAXES	$30,036,690	$31,238,158	$32,487,684	$33,787,191	$35,138,679
LICENSES, CHARGES & FINES	$9,978,140	$10,100,205	$10,230,639	$10,369,369	$10,516,347
GRANTS	$7,951,220	$8,183,753	$8,423,230	$8,669,858	$8,923,851
INTEREST AND CONTRIBUTIONS	$1,070,650	$1,082,200	$1,093,905	$1,105,766	$1,117,788
TRANSFERS	$787,000	$787,000	$787,000	$787,000	$787,000
USE OF FUND BALANCE	$1,297,523	$0	$0	$0	$0
OTHER	$362,750	$363,350	$363,968	$364,605	$365,260
TOTAL	**$51,483,973**	**$51,754,666**	**$53,386,425**	**$55,083,789**	**$56,848,925**

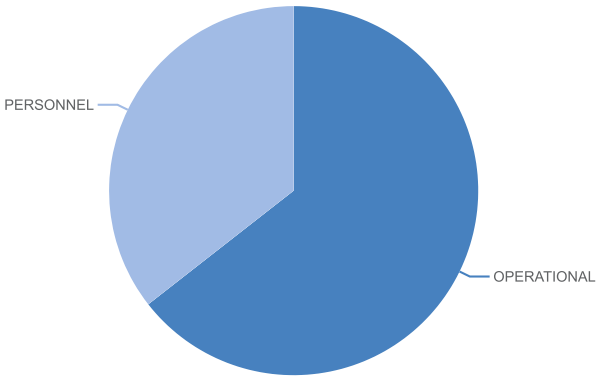
SPECIAL REVENUE FUNDS (ALL) - REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
TAXES	$33,760,790	$36,022,946	$38,979,222	$41,530,600	$41,228,680	$19,714,687	$42,241,140
TRANSFERS	$24,142,338	$24,698,067	$29,517,816	$33,045,050	$34,129,171	$12,520,000	$33,751,180
GRANTS	$11,416,231	$22,123,275	$17,906,474	$11,965,664	$11,537,580	$5,504,924	$11,719,675
LICENSES, CHARGES & FINES	$4,580,995	$5,634,637	$4,826,605	$6,202,407	$4,449,800	$2,502,935	$5,241,595
INTEREST AND CONTRIBUTIONS	$437,465	$2,352,096	$3,356,527	$2,090,688	$2,068,588	$1,026,311	$1,980,130
USE OF FUND BALANCE	$0	$0	$0	$2,875,570	$2,822,722	$0	$0
OTHER	$338,796	$576,232	$400,255	$704,210	$255,290	$585,307	$742,296
TOTAL	**$74,676,616**	**$91,407,253**	**$94,986,899**	**$98,414,189**	**$96,491,831**	**$41,854,164**	**$95,676,016**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
TAXES	$44,169,760	$45,936,550	$47,774,013	$49,684,973	$51,672,372
TRANSFERS	$30,810,471	$34,662,178	$35,169,134	$36,376,367	$37,183,890
GRANTS	$11,470,560	$11,910,429	$12,371,990	$12,856,298	$13,364,459
LICENSES, CHARGES & FINES	$4,656,660	$4,828,709	$5,008,295	$5,195,765	$5,391,481
INTEREST AND CONTRIBUTIONS	$1,957,255	$1,983,381	$2,009,965	$2,037,017	$2,064,548
USE OF FUND BALANCE	$3,387,846	$0	$0	$0	$0
OTHER	$893,220	$319,485	$323,938	$328,890	$333,750
TOTAL	**$97,345,772**	**$99,640,732**	**$102,657,334**	**$106,479,310**	**$110,010,500**

GENERAL FUND & SPECIAL REVENUE FUNDS - EXPENDITURES ONLY

DATA UPDATED JUL 18, 2025, 4:09 AM



$145,191,037.00

EXPENSES IN 2025

GENERAL FUND AND SPECIAL REVENUE FUNDS - SUMMARY OF EXPENDITURES

The legally adopted budget of the City includes the following expenditure appropriations:

GENERAL FUND & SPECIAL REVENUE FUNDS - EXPENDITURES ONLY

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL	$77,805,668	$79,533,235	$115,621,784	$95,840,247	$95,008,227	$39,905,484	$93,561,440
PERSONNEL	$43,375,029	$45,112,493	$48,752,352	$53,808,756	$53,166,986	$22,981,889	$51,629,597
INCREASE IN FUND BALANCE	$0	$0	$0	$1,673,955	$77,907	$0	$0
TOTAL	**$121,180,698**	**$124,645,728**	**$164,374,136**	**$151,322,958**	**$148,253,120**	**$62,887,373**	**$145,191,037**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL	$90,670,691	$93,015,395	$91,482,404	$92,667,892	$95,439,380
PERSONNEL	$56,490,740	$59,714,386	$62,005,910	$64,391,280	$66,874,503
INCREASE IN FUND BALANCE	$1,668,314	$0	$0	$0	$0
TOTAL	**$148,829,745**	**$152,729,780**	**$153,488,315**	**$157,059,172**	**$162,313,883**

GENERAL FUND EXPENSES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL	$34,457,898	$35,753,381	$42,458,410	$40,319,944	$39,059,464	$17,815,989	$38,260,945
PERSONNEL	$9,941,779	$10,637,917	$11,259,203	$12,588,825	$12,701,825	$5,723,281	$11,775,025
TOTAL	**$44,399,677**	**$46,391,298**	**$53,717,613**	**$52,908,769**	**$51,761,289**	**$23,539,270**	**$50,035,970**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL	$38,467,905	$41,322,539	$42,067,360	$43,512,972	$44,579,935
PERSONNEL	$13,016,068	$13,655,176	$14,092,617	$14,545,162	$15,013,364
TOTAL	**$51,483,973**	**$54,977,715**	**$56,159,977**	**$58,058,134**	**$59,593,300**

SPECIAL REVENUE FUNDS (ALL) - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL	$43,347,770	$43,779,854	$73,163,374	$55,520,303	$55,948,763	$22,089,495	$55,300,495
PERSONNEL	$33,433,251	$34,474,576	$37,493,149	$41,219,931	$40,465,161	$17,258,608	$39,854,572
INCREASE IN FUND BALANCE	$0	$0	$0	$1,673,955	$77,907	$0	$0
TOTAL	**$76,781,021**	**$78,254,430**	**$110,656,523**	**$98,414,189**	**$96,491,831**	**$39,348,103**	**$95,155,067**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL	$52,202,786	$51,692,856	$49,415,045	$49,154,920	$50,859,445
PERSONNEL	$43,474,672	$46,059,210	$47,913,293	$49,846,118	$51,861,139
INCREASE IN FUND BALANCE	$1,668,314	$0	$0	$0	$0
TOTAL	**$97,345,772**	**$97,752,066**	**$97,328,338**	**$99,001,038**	**$102,720,583**

NON-APPROPRIATED FUNDS

The remaining funds types of the City, including Debt Service, Capital Projects, Enterprise, Internal Service, and Fiduciary, are presented for planning and forecasting purposes. These funds are not legally appropriated; however, they are audited.

It should be noted that although these funds are not appropriated, the City Commission must approve key items that may impact these budgets, including:

- PROPERTY TAX MILLAGE RATES
- TAX ADMINISTRATION FEES
- WATER AND SEWAGE DISPOSAL RATES
- PURCHASING GUIDELINES
- STREET FUND TRANSFERS
- PEG FEES

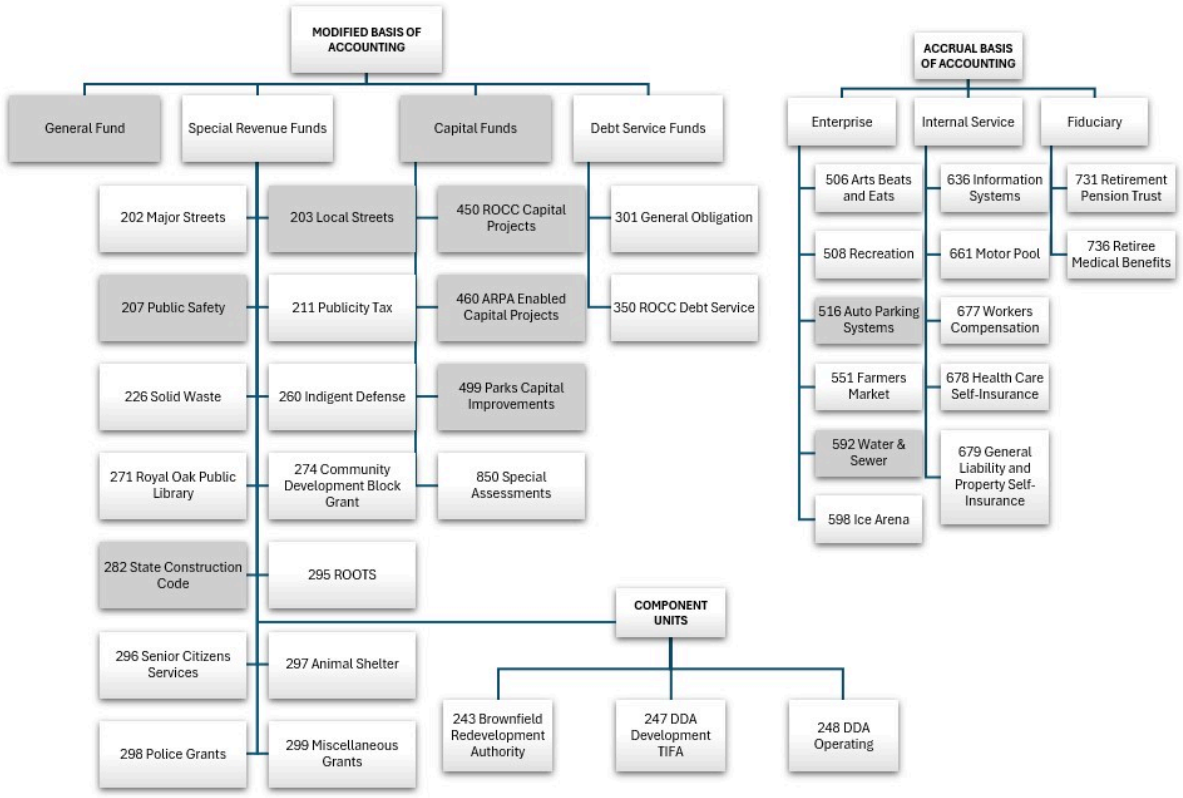
Please review the BUDGET RESOLUTION SECTION for more details of these items.

OPERATING FUNDS STRUCTURE

FISCAL YEAR 2025-2026 ANNUAL BUDGET

BASIS OF ACCOUNTING

The chart below lays out the organization of the City's operating funds, based on the method of accounting used and fund type. The major funds as of the last audited fiscal year are shaded. Major funds are those whose revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) are at least ten percent of corresponding totals for all governmental or enterprise funds and at least five percent of the aggregate amount for all governmental and enterprise funds. Any other fund may be reported as a major fund if the government's officials believe that fund is particularly important to financial statement users.



RELATIONSHIP BETWEEN FUNCTIONAL UNITS, MAJOR FUNDS, AND NON-MAJOR FUNDS

In addition to organizing activity by fund and department, activity is separately classified by function in the budget document. The chart below shows the relationship between the activity of each fund and the various functional categories they are also grouped in.

Relationship Between Functional Units, Major Funds and Non-Major Funds

Fund No.		Description	General Government	Community and Economic Development	Health and Welfare	Public Safety	Public Works	Recreation and Culture	Operations	Construction	Debt Service
GENERAL FUND											
101	*	General fund	■	■		■	■	■			■
SPECIAL REVENUE FUNDS											
202		Major Streets fund					■			■	■
203	*	Local Streets fund					■			■	■
207	*	Public Safety fund			■	■					■
211		Publicity Tax fund						■			
226		Solid Waste fund					■				■
260		Indigent Defense fund	■								
271		Library Millage fund						■			■
274		Community Development Block Grant fund		■				■			
282	*	State Construction Code fund				■					
295		R.O.O.T.S fund						■			
296		Senior Citizen Services fund						■			■
297		Animal Shelter fund									
298		Police Grants fund				■					
299		Miscellaneous Grants fund		■				■			
SPECIAL REVENUE FUNDS: COMPONENT UNITS											
243		Brownfield Redevelopment Authority fund		■							
247		DDA Development fund (tifa)		■							
248		DDA Operating fund		■							
DEBT SERVICE FUNDS											
303		Court Debt Service fund									■
350		ROCC Debt Service fund									■
CAPITAL PROJECTS FUNDS											
450	*	ROCC Capital Projects fund								■	
460	*	ARPA-Enabled Capital Projects fund								■	
499	*	Parks Improvement fund						■		■	
ENTERPRISE FUNDS											
506		Arts, Beats, and Eats fund						■			
508		Recreation fund						■			■
516	*	Auto Parking fund							■		■
551		Farmers Market fund						■			
592	*	Water & Sewer fund							■	■	■
598		Ice Arena fund						■			■
INTERNAL SERVICE FUNDS											
636		Information Technology fund							■		■
661		Motor Pool fund							■		■
677		Workers Compensation Insurance fund							■		
678		Health Care fund							■		
679		General Liability and Property Insurance fund							■		

* denotes major fund during fiscal year ending 6/30/24

■ denotes participation in functional unit by fund

LONG-RANGE FINANCIAL PLANNING AND FORECASTING

FISCAL YEAR 2025-2026 ANNUAL BUDGET

LONG-RANGE PLANNING

The City's long-range financial plan aligns the strategic goals of City Council with the financial resources needed to deliver programs and services to meet the needs of the community. A five-year forecast is a planning tool that helps with fiscal management and accountability by showing historical and projected revenue and expenditures. This tool provides an opportunity not only to engage the community but also anticipate and adapt to economic conditions that impact the budgeting process. The City's financial forecast is based on City Commission priorities; historical revenue performance; expenditure trends; maintaining competitive salaries and benefits; and following the City's financial policies.

The City's budget serves as a roadmap to implement the Strategic Plan and outline a vision for the community, identifying priorities and providing a means to measure success in achieving the desired outcomes. The City's FY 2025-2026 budget projections for local revenues are based on the FY 2024-2025 actual revenues and historical trends. The City is well-positioned to weather economic downturns due to its strong management, adequate reserves and financial policies.

VISIT THE BUDGET HIGHLIGHTS SECTION FOR THE MAJOR DETAILS OF BUDGET CHANGES

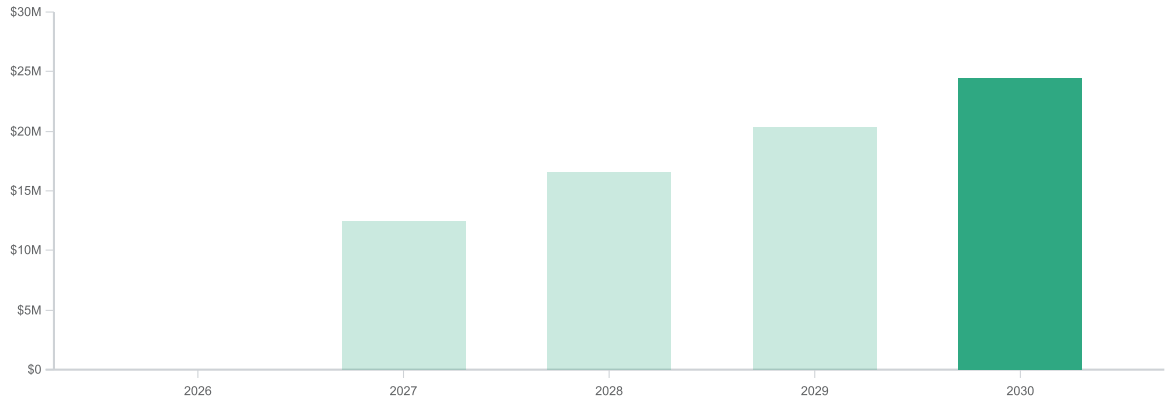
Factored into the financial planning model are anticipated future major capital projects and any ongoing associated operating costs. The Five-Year Capital Improvement Plan also includes funding for several projects that will leverage Federal, State and private grants, State revenue-sharing funds, dedicated millages and other cost sharing.

Going forward, City Commission will need to carefully address tax rates, user fees and other funding sources to identify the resources the City will have available to meet strategic goals and objectives. City departments continually review operations to find efficiencies and reduce departmental costs or seek out additional sources of revenue to mitigate any forecasted future revenue shortfall. These projections are based on past trends and anticipated future trends; however, it should be noted that these projections are not future commitments and are only presented for planning purposes and subject to change.

PROJECTED REVENUE AND EXPENDITURES - FISCAL YEAR 2026 - 2030

ALL FUNDS -BUDGET & FORECAST 2026-2030

DATA UPDATED JUL 18, 2025, 4:09 AM



$24,412,303.40

REVENUES LESS EXPENSES IN 2030

ALL FUNDS -BUDGET & FORECAST 2026-2030

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES					
LICENSES, CHARGES & FINES	$91,652,387	$95,610,671	$99,756,123	$103,843,968	$108,125,356
TAXES	$74,409,550	$77,385,932	$80,481,369	$83,700,624	$87,048,649
OTHER	$37,388,970	$38,966,785	$41,278,332	$43,757,182	$46,414,821
TRANSFERS	$37,832,308	$38,258,178	$38,765,134	$39,972,367	$40,779,890
GRANTS	$19,454,150	$20,127,493	$20,829,500	$21,561,434	$22,324,617
INTEREST AND CONTRIBUTIONS	$4,113,705	$4,161,999	$4,211,012	$4,260,757	$4,311,249
USE OF FUND BALANCE	$8,388,345	$0	$0	$0	$0
REVENUES TOTAL	**$273,239,415**	**$274,511,057**	**$285,321,469**	**$297,096,332**	**$309,004,582**
EXPENSES					
OPERATIONAL					
OTHER OPERATING	$94,859,837	$97,711,748	$101,797,633	$106,078,033	$109,502,219
TRANSFERS-OUT	$35,574,690	$37,948,378	$38,455,334	$39,662,567	$40,470,090
CAPITAL	$26,109,703	$26,624,621	$25,329,246	$24,473,973	$24,369,201
DEBT SERVICE	$11,909,725	$11,909,825	$11,909,825	$11,909,825	$11,909,825
DEPRECIATION	$6,918,610	$6,918,610	$6,918,610	$6,918,610	$6,918,610
SUPPLIES	$4,959,598	$5,217,917	$5,515,053	$5,756,374	$6,060,438
OPERATIONAL TOTAL	**$180,332,163**	**$186,331,099**	**$189,925,701**	**$194,799,382**	**$199,230,384**
PERSONNEL	$71,539,202	$75,726,853	$78,800,937	$82,010,504	$85,361,895
INCREASE IN FUND BALANCE	$21,368,050	$0	$0	$0	$0
EXPENSES TOTAL	**$273,239,415**	**$262,057,951**	**$268,726,638**	**$276,809,886**	**$284,592,279**
REVENUES LESS EXPENSES	**$0**	**$12,453,106**	**$16,594,832**	**$20,286,446**	**$24,412,303**

PROJECTED REVENUE AND EXPENDITURE ASSUMPTIONS - FISCAL YEAR 2026 - 2030

The following assumptions are the basis of the forecasts for the future periods shown throughout this budget document. Changes in any of these assumptions would impact the expected outcomes. These assumptions are reviewed and updated each year based on the economic conditions at that time.

ASSUMPTIONS USED IN CREATING FORECASTS FOR FISCAL YEARS 2026-27 THRU 2029-30

REVENUE:

	PROPERTY TAXES	TAXES	4.00%	
	CABLE FRANCHISE/PEG	LICENSES, CHARGES & FINES	-7.50%	
	PERMIT FEES	LICENSES, CHARGES & FINES	5.00%	
	GRANTS	GRANTS	0.00%	
	STATE GRANTS	GRANTS	1.00%	
	STATE OF MICHIGAN (SSR, ACT 51, LCSA)	GRANTS	3.00%	
	INTEREST	INTEREST & CONTRIBUTIONS	1.00%	
	ADMINISTRATIVE CHARGEBACK/INDIRECT	OTHER	3.00%	
	FINES & FORFEITURES (EXCL PARKING)	LICENSES, CHARGES & FINES	1.00%	
	CHARGES FOR SERVICES	LICENSES, CHARGES & FINES	5.00%	
	FINES & FORFEITURES - PARKING	LICENSES, CHARGES & FINES	0.00%	
	INTEREST & RENTALS (MGMT. AGREEMENTS)	INTEREST & CONTRIBUTIONS	0.00%	
	OTHER	OTHER	0.00%	
	TRANSFERS IN	TRANSFERS	HARD ENTER	
	METRO ACT	LICENSES, CHARGES & FINES	5.00%	
	CONTRIBUTIONS/DONATIONS	INTEREST & CONTRIBUTIONS	3.00%	
207	LICENSES, CHARGES AND FINES	LICENSES, CHARGES & FINES	3.00%	
207	REIMBURSEMENTS	OTHER	3.00%	
271	LIBRARY PENAL FINES	GRANTS	-5.00%	
	SENIOR ACTIVITY FEES	LICENSES, CHARGES & FINES	2.00%	
	RECREATION ACTIVITY FEES	LICENSES, CHARGES & FINES	3.00%	INCL FARMERS MKT, ICE ARENA
	INFORMATION SYSTEMS CHARGES	OTHER	3.00%	
	MOTORPOOL VEHICLE RENTAL	OTHER	1.00%	
	WORKERS COMP CONTRIBUTIONS	OTHER	2.00%	
	MEDICAL INS CONTRIBUTIONS	OTHER	5.00%	
	GENERAL INS CONTRIBUTIONS	OTHER	5.00%	
731/736	GAIN ON INVESTMENTS	INTEREST & CONTRIBUTIONS	7.25%	
731/736	RETIREMENT CONTRIBUTIONS	INTEREST & CONTRIBUTIONS	3.00% / 4.00%	SAME AS WAGES
	PARKING FEES	LICENSES, CHARGES & FINES	5.00%	
	WATER	LICENSES, CHARGES & FINES	5.00%	
	SEWER	LICENSES, CHARGES & FINES	5.00%	

EXPENDITURES:

WAGES & FICA	PERSONNEL SERVICES	3.00%	GENERAL
WAGES & FICA	PERSONNEL SERVICES	4.00%	POLICE + FIRE
HEALTH INSURANCE	PERSONNEL SERVICES	5.00%	
RETIREMENT - PENSION/OPEB	PERSONNEL SERVICES	5.00%	
RETIREMENT - DC/RHS	PERSONNEL SERVICES	3.00% / 4.00%	SAME AS WAGES
ALLOWANCES - FLAT $$	PERSONNEL SERVICES	0.00%	
OTHER EMPLOYEE BENEFITS	PERSONNEL SERVICES	2.00%	
CAPITAL OUTLAY	CAPITAL	HARD ENTER	
DEPRECIATION/AMORT	DEPRECIATION/AMORTIZATION	0.00%	
PRINCIPAL/INTEREST	DEBT	HARD ENTER	
TRANSFERS OUT	TRANSFERS OUT	HARD ENTER	
GENERAL OFFICE SUPPLIES	SUPPLIES	2.00%	
OPERATING SUPPLIES	SUPPLIES	4.00%	
ROAD CONSTRUCTION MATERIALS	SUPPLIES	10.00%	
WATER & SEWER MATERIALS	SUPPLIES	10.00%	
VEHICLE SUPPLIES	SUPPLIES	5.00%	
LIBRARY MATERIALS	SUPPLIES	5.00%	
CONTRACTED SERVICES	OTHER	5.00%	
PROFESSIONAL SERVICES	OTHER	3.00%	
GENERAL LIABILITY INSURANCE	OTHER	5.00%	
SOLID WASTE	OTHER	5.00%	
SEWAGE DISPOSAL	OTHER	5.00%	
WATER PURCHASES	OTHER	4.00%	
REPAIR & MAINTENANCE	OTHER	3.00%	
UTILITIES - OTHER	OTHER	5.00%	
UTILITIES - ELECTRIC	OTHER	5.00%	
TRAINING, CONFERENCES, TRAVEL, MEMBERSHIPS	OTHER	3.00%	
EQUIPMENT RENTALS	OTHER	3.00%	
EMPLOYEE BENEFIT REMITTANCES	OTHER	5.00%	
INTERNAL SERVICES - MOTORPOOL	OTHER	1.00%	
INTERNAL SERVICES - ADMIN	OTHER	3.00%	
INTERNAL SERVICES - IT	OTHER	3.00%	
OTHER	OTHER	1.00%	

COMMUNITY PROFILE

FISCAL YEAR 2025-2026 ANNUAL BUDGET

VISION STATEMENT

TO BE A DYNAMIC BALANCE OF PROGRESSIVE VISION AND TRADITIONAL VALUES OFFERING AN INVITING, PREMIER, AND DIVERSE COMMUNITY FOR ALL.

MISSION STATEMENT

OUR MISSION IS TO PROVIDE A SAFE, HEALTHY, AND SUSTAINABLE COMMUNITY.

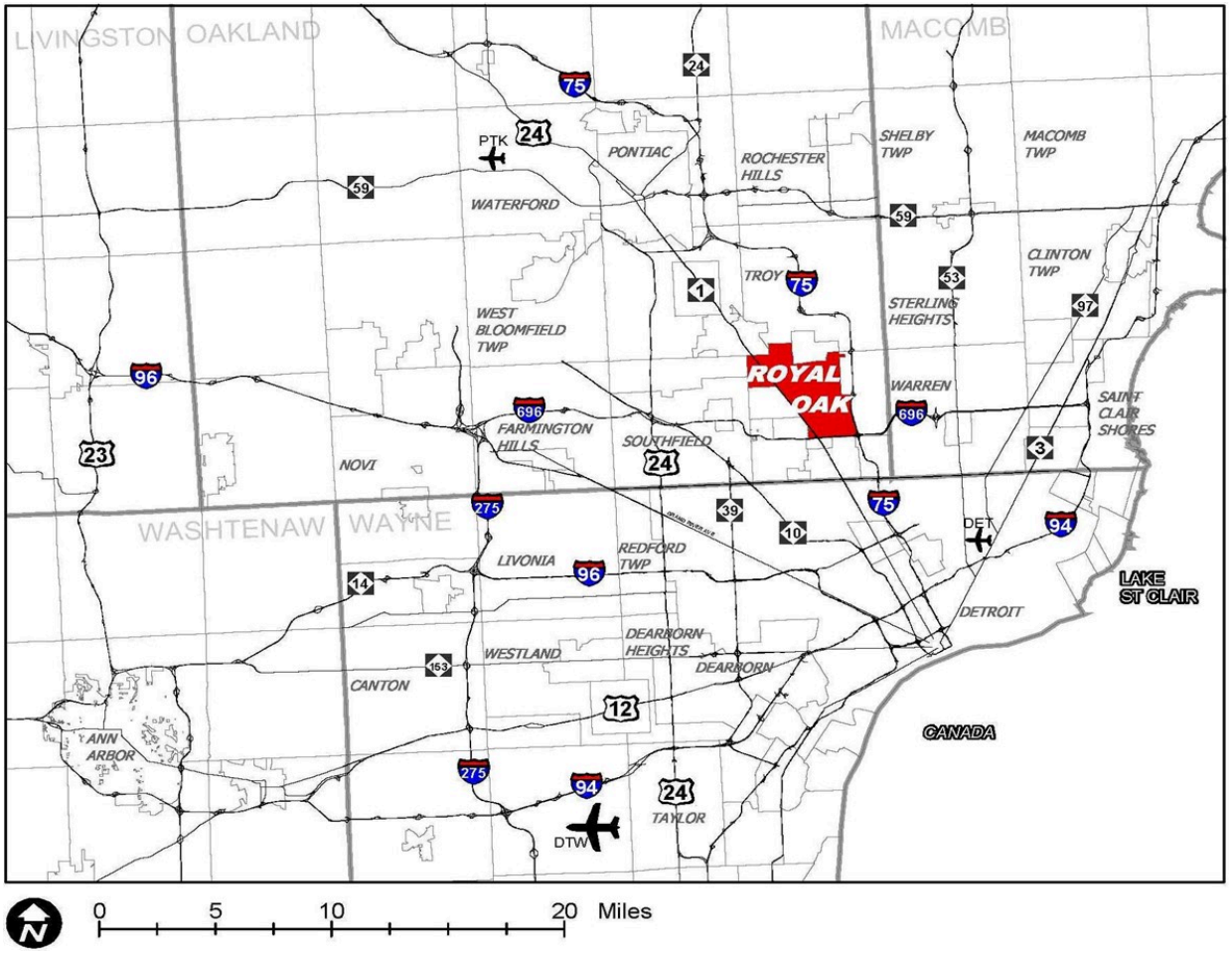
CITY OF ROYAL OAK

The City of Royal Oak is located in southeast Oakland County, Michigan. The City's 11.83 square miles has a population of approximately 58,211 according to the 2020 US census. Flanked by I-75 on the east border, I-696 on the south and Woodward Avenue (M-1) on the west side, the City has excellent highway access for residents and visitors alike. Approximately 15 to 20 miles northwest of downtown Detroit, businesses and residents have easy access to the Ambassador Bridge and the Detroit-Windsor tunnel, the busiest international crossings between the United States and Canada.

The City of Royal Oak has operated under the "council-manager" form of government since its incorporation on November 8, 1921. This form of government provides that the City Commission act as the legislative, or policymaking, body. The City Commission is composed of six commissioners and a mayor elected by the city at large on a nonpartisan ballot. Three commissioners are elected to four-year terms every two years to ensure experienced legislators at all times. The mayor is elected for a two-year term.

The City Commission enacts ordinances, resolutions and regulations governing the City. City Commission also appoints members of various statutory and advisory boards and commissions, and the City Manager.

The City Manager is the City's chief administrative officer and, as such, is held accountable for planning, coordinating, directing, and executing all the City's operations in a manner prescribed by law and conforming to the general policies and specific directives of the commission. The city manager also appoints and supervises most of the heads of departments of the City. See statistical section for additional City information.


LIVINGSTON
OAKLAND
MACOMB
WASHTENAW
WAYNE
ROYAL OAK
PONTIAC
ROCHESTER HILLS
SHELBY TWP
MACOMB TWP
WATERFORD
TROY
CLINTON TWP
STERLING HEIGHTS
WEST BLOOMFIELD TWP
WARREN
SAINT CLAIR SHORES
FARMINGTON HILLS
SOUTHFIELD
NOVI
LIVONIA
REDFORD TWP
DETROIT
LAKE ST CLAIR
DEARBORN HEIGHTS
WESTLAND
DEARBORN
CANTON
ANN ARBOR
TAYLOR
CANADA
PTK
DTW
DET
0 5 10 20 Miles

PRINCIPAL EMPLOYERS

Principal Employers
Current Year and Nine Years Ago

		2015			2024		
Company Name	**Product/Service**	**Employees**	**Rank**	**Percentage of Total**	**Employees**	**Rank**	**Percentage of Total**
Corewell Health**	Hospital	10,514	1	28.46%	9,635	1	24.36%
Royal Oak Public Schools	Education	476	4	1.29%	979	2	2.47%
City of Royal Oak	Municipality	496	3	1.34%	506	3	1.28%
Detroit Zoo	Zoo	334	8	0.90%	484	4	1.22%
Dassault Systèmes					439	5	1.11%
Henry Ford Health System	Medical Center				400	6	1.01%
Consumers Energy	Utility	350	6	0.95%	321	7	0.81%
RPM Logistics					258	8	0.65%
Holiday Market	Retailer/grocery store	300	9	0.81%	254	9	0.64%
Oakland Community College	Education	602	2	1.63%	223	10	0.56%
Flex-n-Gate	Automotive supplier	350	5	0.95%			
HHI - Form Tech Industries, LLC	Automotive supplier	345	7	0.93%			
Meijer	Retailer/grocery store	291	10	0.79%			
Total		14,058		38.06%	13,499		34.12%

Note ** formally William Beaumont Hospital

PRINCIPAL TAXPAYERS

	Assessment Year					
	2015			2024		
Taxpayer	Taxable Value	Rank	Percentage of Total	Taxable Value	Rank	Percentage of Total
Consumers Energy	$ 18,709,200	2	0.82%	$ 78,544,930	1	2.14%
DTE Electric Company	21,908,160	1	0.96%	38,600,420	2	1.05%
Corewell Health**	17,034,910	3	0.75%	33,810,040	3	0.92%
The Griffin Singh, LLC				30,716,820	4	0.84%
Central Park Development Group, LLC				24,700,440	5	0.67%
Trailhead RO, LLC				20,215,150	6	0.55%
Midtown Pointe, LLC				14,740,820	7	0.40%
Meijer	6,299,190	9	0.28%	7,916,470	8	0.22%
International Transmission Company				7,846,660	9	0.21%
LL Real Estate, LLC				7,658,770	10	0.21%
Metaldyne	16,023,410	4	0.70%			
Amber Equities, LLC	14,498,250	5	0.64%			
Flex-N-Gate	12,910,240	6	0.57%			
Sears/Kmart	8,143,560	7	0.36%			
MacLean-Fogg	7,259,490	8	0.32%			
H2 Royal Oak LLC	6,154,790	10	0.27%			
Total taxable value of ten largest taxpayers	128,941,200		5.67%	264,750,520		7.21%
Total taxable value of all other taxpayers	2,148,169,600		94.33%	3,413,006,700		92.79%
Total taxable value of all taxpayers	$ 2,277,110,800		100.00%	$ 3,677,757,220		100.00%

Note ** formally William Beaumont Hospital

CITY OWNED PROPERTIES

5th & Williams Properties
Animal Shelter
Barricade Storage Building
City Buildings
City Hall - 203 S. Troy St.
Courthouse - Bldg
Courthouse - Land
Dept Of Public Service Bldg
Eagle Plaza
Farmers Mkt - Bldg
Farmers Mkt - Land
Fred A Erb Arboretum
Fire Station #1 (Renovations)
Fire Station #1 (Troy St)
Fire Station #2 (Museum) (Webster)
Fire Station #3 (Rochester)
Fire Station #4 (Storage Bldg)
Fire Station #4 (Woodward)
Golf Course - Cart Storage Facility
Golf Course - Clubhouse
Golf Course - Pump House #1
Golf Course - Pump House #2
Ice Arena - Bldg (East Rink)
Ice Arena - Bldg (West Rink)
Ice Arena - Land
Land - 600 Fernwood
Land - Normandy Oaks
Land (For 606 Lloyd Property)
Land Under Roadways
Library
Lot - 11 Mile & Troy
Lot - 3rd & Williams
Lot - 600 S. Main
Lot - Crooks & Main
Lot - Farmers Mkt
Lot - Troy St.
Lot - Woodward at Harrison
Lot - Woodward S. of Harrison
Mahany/Meininger Center
Memorial Park-Concession Bldg
Memorial Park-Press Box
Memorial Park-Press Box
Memorial Park-Press Box
Memorial Park-Restroom Bldg
Memorial Park-Restroom Bldg
Memorial Park-Storage Bldg
Orson Starr House
Orson Starr House Garage
Park – 13 & Main (Not Dedicated)
Park - Barton North
Park - Barton South
Park - Bassett
Park - Centennial Commmons
Park - Clawson
Park - Cody
Park - Cummingston
Park - Dickinson
Park - Dondero
Park - Elks
Park - Fernwood
Park - Franklin
Park - Fred Pieper / Optimist
Park - Fries
Park - Fulton
Park - Grant
Park - Gunn Dyer
Park - Hamer Finch Wilkins
Park - Huntington Woods
Park - Isabel & Myron Zucker
Park - Kenwood
Park - Lawson
Park - Lions Club
Park - Lockman
Park - Maddock
Park - Marais
Park - Mark Twain
Park - Marks
Park - Maudlin
Park - Meininger
Park - Memorial
Park - Miller
Park - Milton Hey / Hudson
Park - Normandy Oaks
Park - Patricia Paruch
Park - Pioneer
Park - Quickstad
Park - Realtor
Park - Red Run
Park - Rotary
Park - Starr-Jaycee
Park - Sullivan
Park - Upton
Park - VFW
Park - Wagner
Park - Westwood
Park - Wendland
Park - Whittier
Park - Worden
Parking Deck - 2nd & Center
Parking Deck - 4th & Lafayette
Parking Deck - 5th & Lafayette
Parking Deck - 6th & Lafayette
Parking Structure - 11 Mile Rd.
Parking Structure - 4th & Lafayette
Parking Structure - Center St
Police Station
RO Club Maintenance Bldg
Rr R/W Forestdale & Cedar Hill
Rr R/W Woodsboro Park
Salt Shed
Salter Community Center
Soccer Dome
Vacant - Woodward & Hunter
Vacant/Closed Street - Batavia

SOUTHEAST MICHIGAN COUNCIL OF GOVERNMENTS (SEMCOG)

The Southeast Michigan Council of Governments (SEMCOG) supports local planning through its technical, data and intergovernmental resources. The work SEMCOG does improves the quality of the region's water, makes the transportation system safer and more efficient, revitalizes communities, and spurs economic development. One of the key functions of SEMCOG is to promote informed decision-making by improving Southeast Michigan and its local governments through insightful data analysis and direct assistance to members. Some of the key data points compiled by SEMCOG are shown below. Additional information is available directly from the SEMCOG WEBSITE.

SEMCOG | Southeast Michigan Council of Governments

Community Profiles

YOU ARE VIEWING DATA FOR:

City of Royal Oak

203 S Troy St
Royal Oak, MI 48067-2634
http://www.romi.gov

SEMCOG MEMBER

Census 2020 Population: 58,211
Area: 11.8 square miles

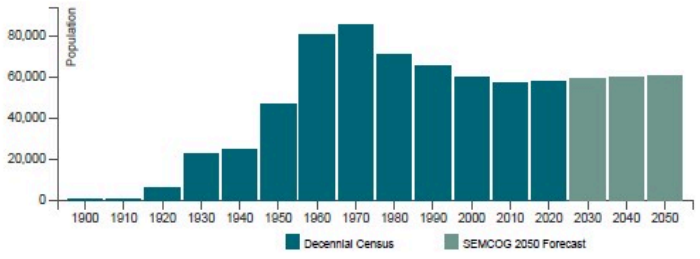
Population and Households

Link to American Community Survey (ACS) Profiles: **Select a Year** 2019-2023 **Social | Demographic**

Population and Household Estimates for Southeast Michigan, 2024

Historic Population and Employment by Minor Civil Division, Southeast Michigan

Population Forecast



Note for City of Royal Oak : Incorporated in 1927 from Village of Royal Oak. Population numbers prior to 1927 are of the village.

Population and Households

Population and Households	Census 2020	Census 2010	Change 2010-2020	Pct Change 2010-2020	SEMCOG Jul 2024	SEMCOG 2050
Total Population	58,211	57,236	975	1.7%	57,682	61,090
Group Quarters Population	225	404	-179	-44.3%	316	480
Household Population	57,986	56,832	1,154	2.0%	57,366	60,610
Housing Units	31,244	30,207	1,037	3.4%	31,485	-
Households (Occupied Units)	29,364	28,063	1,301	4.6%	30,688	30,234
Residential Vacancy Rate	6.0%	7.1%	-1.1%	-	2.5%	-
Average Household Size	1.97	2.03	-0.05	-	1.87	2.00

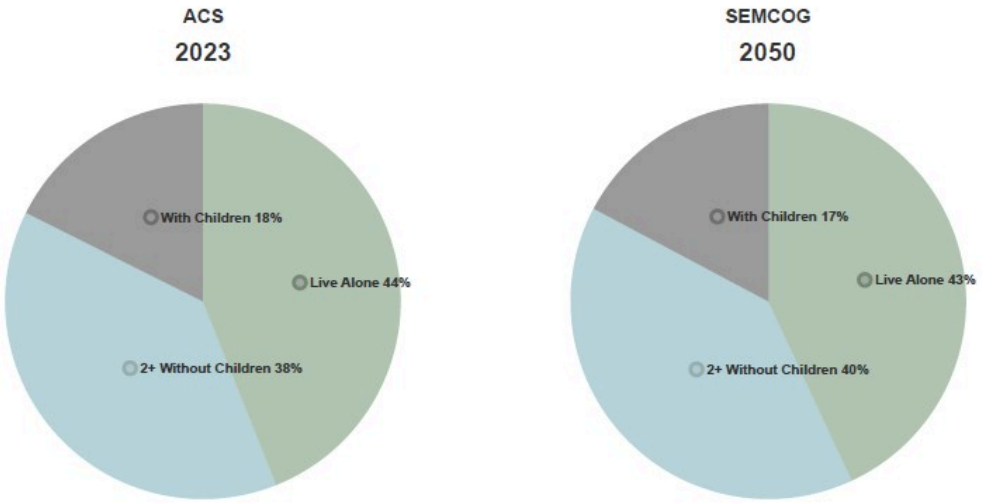
Source: **U.S. Census Bureau, 2018-2022 American Community Survey 5-Year Estimates**, and **SEMCOG 2050 Regional Development Forecast**

Components of Population Change

Components of Population Change	2010-2020 Avg.	2020-2023 Avg.
Natural Increase (Births - Deaths)	287	317
Births	755	766
Deaths	468	449
Net Migration (Movement In - Movement Out)	-189	-918
Population Change (Natural Increase + Net Migration)	98	-601

Source: **Michigan Department of Community Health Vital Statistics, U.S. Census Bureau**, and SEMCOG

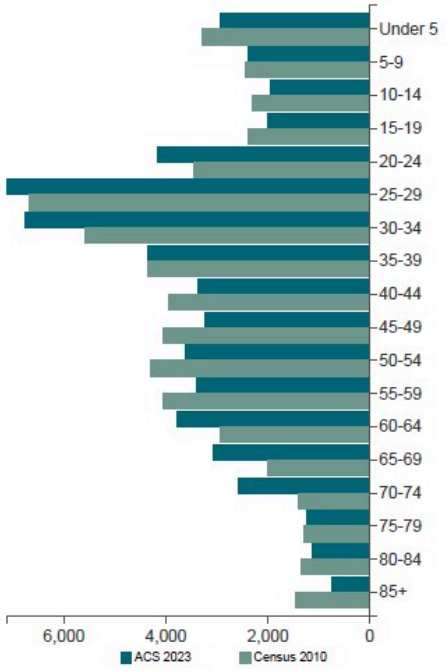
Household Types



Household Types	Census 2010	ACS 2023	Change 2010-2023	Pct Change 2010-2023	SEMCOG 2050
With Seniors 65+	5,732	6,777	1,045	18.2%	8,135
Without Seniors	22,331	22,574	243	1.1%	22,099
Live Alone, 65+	2,999	3,488	489	16.3%	-
Live Alone, <65	8,620	9,410	790	9.2%	-
2+ Persons, With children	5,620	5,168	-452	-8%	5,209
2+ Persons, Without children	10,824	11,285	461	4.3%	12,006
Total Households	28,063	29,351	1,288	4.6%	30,234

Source: **U.S. Census Bureau, Decennial Census, 2019-2023 American Community Survey 5-Year Estimates**, and **SEMCOG 2050 Regional Development Forecast**

Population Change by Age, 2010-2023



Age Group	Census 2010	Change 2000-2010	ACS 2023	Change 2010-2023
Under 5	3,292	164	2,933	-359
5-9	2,433	-286	2,394	-39
10-14	2,294	-702	1,947	-347
15-19	2,387	-602	2,001	-386
20-24	3,462	120	4,167	705
25-29	6,670	201	7,117	447
30-34	5,578	-711	6,757	1,179
35-39	4,356	-1,001	4,366	10
40-44	3,949	-1,263	3,376	-573
45-49	4,057	-576	3,236	-821
50-54	4,310	761	3,618	-692
55-59	4,042	1,451	3,397	-645
60-64	2,936	1,106	3,794	858
65-69	1,993	152	3,074	1,081
70-74	1,394	-764	2,587	1,193
75-79	1,289	-1,003	1,248	-41
80-84	1,334	-173	1,121	-213
85+	1,460	300	747	-713
Total	57,236	-2,826	57,880	644
Median Age	37.8	0.9	36.9	-0.9

Source: **U.S. Census Bureau, Decennial Census**, and **2019-2023 American Community Survey 5-Year Estimates**

Race and Hispanic Origin

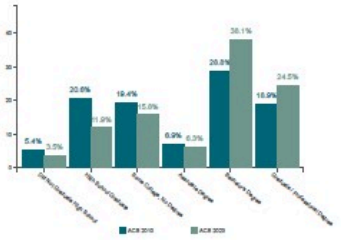
Race and Hispanic Origin	Census 2010	Percent of Population 2010	ACS 2023	Percent of Population 2023	Percentage Point Change 2010-2023
Non-Hispanic	55,896	97.7%	55,159	95.3%	-2.4%
White	50,975	89.1%	46,772	80.8%	-8.3%
Black	2,399	4.2%	3,545	6.1%	1.9%
Asian	1,339	2.3%	2,228	3.8%	1.5%
Multi-Racial	969	1.7%	2,288	4%	2.3%
Other	214	0.4%	312	0.5%	0.2%
Hispanic	1,340	2.3%	2,721	4.7%	2.4%
Total	57,236	100%	57,880	100%	0%

Source: **U.S. Census Bureau Decennial Census** and **2019-2023 American Community Survey 5-Year Estimates**.

Highest Level of Education

Highest Level of Education*	ACS 2010	ACS 2023	Percentage Point Chg 2010-2023
Did Not Graduate High School	5.4%	3.5%	-1.9%
High School Graduate	20.6%	11.9%	-8.7%
Some College, No Degree	19.4%	15.8%	-3.7%
Associate Degree	6.9%	6.3%	-0.6%
Bachelor's Degree	28.8%	38.1%	9.2%
Graduate / Professional Degree	18.9%	24.5%	5.7%

* Population age 25 and over

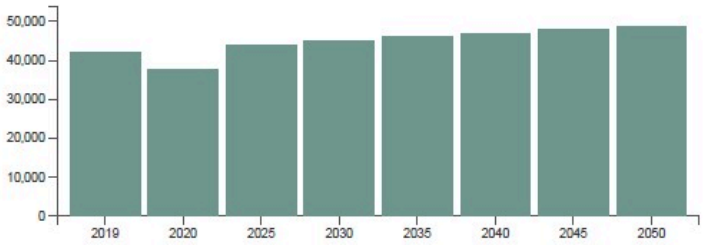


Source: **U.S. Census Bureau, 2006-2010 and 2019-2023 American Community Survey 5-Year Estimates**

Economy & Jobs

Link to American Community Survey (ACS) Profiles: **Select a Year** 2019-2023 **Economic Historic Population and Employment by Minor Civil Division, Southeast Michigan**

Forecasted Jobs



Note: The base year for the employment forecast is 2019, as 2020 employment was artificially low due to the COVID recession.

Source: **SEMCOG 2050 Regional Development Forecast**

Forecasted Jobs by Industry Sector

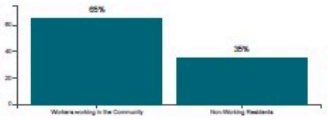
Forecasted Jobs By Industry Sector	2019	2020	2025	2030	2035	2040	2045	2050	Change 2019-2050	Pct Change 2019-2050
Natural Resources, Mining, & Construction	1,499	1,468	2,142	2,211	2,193	2,083	2,071	2,021	522	34.8%
Manufacturing	1,637	1,499	1,800	1,786	1,780	1,702	1,639	1,615	-22	-1.3%
Wholesale Trade	946	890	966	985	1,009	1,014	1,027	1,079	133	14.1%
Retail Trade	3,160	2,807	2,936	2,792	2,644	2,541	2,462	2,408	-752	-23.8%
Transportation, Warehousing, & Utilities	1,147	1,135	1,401	1,438	1,479	1,457	1,496	1,555	408	35.6%
Information & Financial Activities	5,979	5,298	6,177	6,309	6,420	6,529	6,651	6,714	735	12.3%
Professional and Technical Services & Corporate HQ	3,723	3,559	4,335	4,629	4,892	5,051	5,303	5,571	1,848	49.6%
Administrative, Support, & Waste Services	2,612	1,940	2,281	2,389	2,519	2,608	2,727	2,832	220	8.4%
Education Services	1,324	1,231	1,407	1,438	1,433	1,446	1,465	1,500	176	13.3%
Healthcare Services	12,751	12,159	13,208	13,697	14,306	14,731	15,229	15,644	2,893	22.7%
Leisure & Hospitality	4,895	3,581	4,921	5,038	5,134	5,222	5,297	5,354	459	9.4%
Other Services	1,942	1,711	1,868	1,993	2,065	2,093	2,163	2,202	260	13.4%
Public Administration	341	324	340	339	341	341	344	352	11	3.2%
Total Employment Numbers	41,956	37,602	43,782	45,044	46,215	46,818	47,874	48,847	6,891	16.4%

Note: The base year for the employment forecast is 2019, as 2020 employment was artificially low due to the COVID recession.

Source: **SEMCOG 2050 Regional Development Forecast**

Daytime Population

Daytime Population	ACS 2023
Workers working in the Community	39,988
Non-Working Residents	21,529
Age 15 and under	7,772
Not in labor force	12,593
Unemployed	1,164
Daytime Population	61,517



Source: **2019-2023 American Community Survey 5-Year Estimates**. For additional information, visit SEMCOG's **Interactive Commuting Patterns Map**

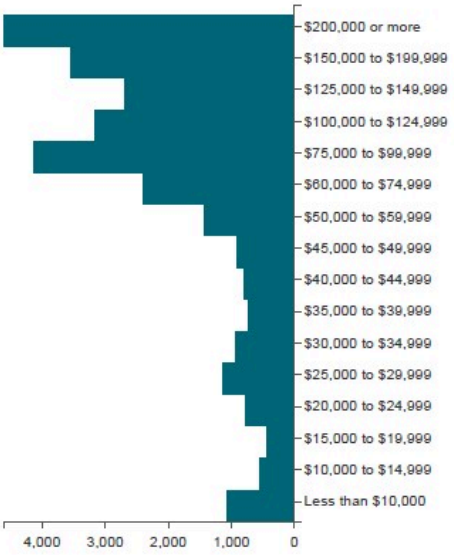
Note: The number of residents attending school outside Southeast Michigan is not available. Likewise, the number of students commuting into Southeast Michigan to attend school is also not known.

Household Income

Income (in 2023 dollars)	ACS 2010	ACS 2023	Change 2010-2023	Percent Change 2010-2023
Median Household Income	$84,099	$95,182	$11,083	13.2%
Per Capita Income	$51,835	$63,040	$11,205	21.6%

Source: **U.S. Census Bureau, 2006-2010 and 2019-2023 American Community Survey 5-Year Estimates**

Annual Household Income



Annual Household Income	ACS 2023
$200,000 or more	4,605
$150,000 to $199,999	3,550
$125,000 to $149,999	2,695
$100,000 to $124,999	3,159
$75,000 to $99,999	4,127
$60,000 to $74,999	2,390
$50,000 to $59,999	1,436
$45,000 to $49,999	911
$40,000 to $44,999	810
$35,000 to $39,999	740
$30,000 to $34,999	936
$25,000 to $29,999	1,145
$20,000 to $24,999	784
$15,000 to $19,999	436
$10,000 to $14,999	561
Less than $10,000	1,066
Total	**29,351**

Source: **U.S. Census Bureau, 2019-2023 American Community Survey 5-Year Estimates**

Poverty

Poverty	ACS 2010	% of Total (2010)	ACS 2023	% of Total (2023)	% Point Chg 2010-2023
Persons in Poverty	3,893	6.8%	3,428	6%	-0.9%
Households in Poverty	2,156	7.7%	2,119	7.2%	-0.5%

Source: **U.S. Census Bureau, 2006-2010 and 2019-2023 American Community Survey 5-Year Estimates**

Housing

Link to American Community Survey (ACS) Profiles: **Select a Year** 2019-2023 **Housing**

Building Permits 2010 - 2025

Year	Single Family	Two Family	Attach Condo	Multi Family	Total Units	Total Demos	Net Total
2010	11	0	0	37	48	5	43
2011	29	0	0	36	65	14	51
2012	88	0	0	0	88	40	48
2013	133	0	0	24	157	55	102
2014	126	0	0	12	138	82	56
2015	134	0	0	160	294	91	203
2016	84	0	0	55	139	70	69
2017	101	2	40	78	221	82	139
2018	96	0	60	452	608	77	531
2019	89	0	26	235	350	77	273
2020	65	0	20	69	154	83	71
2021	69	0	0	75	144	76	68
2022	64	2	0	51	117	38	79
2023	36	0	0	4	40	40	0
2024	42	0	0	0	42	29	13
2025	4	0	0	0	4	8	-4
2010 to 2025 totals	1,171	4	146	1,288	2,609	867	1,742

Source: **SEMCOG Development**
Note: Permit data for most recent years may be incomplete and is updated monthly.

Housing Types

Housing Type	ACS 2010	ACS 2023	Change 2010-2023	New Units Permitted Since 2019
Single Unit	20,701	20,284	-417	369
Multi-Unit	9,700	10,909	1,209	482
Mobile Homes or Other	162	34	-128	0
Total	30,563	31,227	664	851
Units Demolished				-351
Net (Total Permitted Units - Units Demolished)				500

Source: **U.S. Census Bureau, 2006-2010 and 2019-2023 American Community Survey 5-Year Estimates, SEMCOG Development**

Housing Tenure

Housing Tenure	Census 2010	ACS 2023	Change 2010-2023
Owner occupied	18,995	19,498	503
Renter occupied	9,068	9,853	785
Vacant	2,144	1,876	-268
Seasonal/migrant	126	243	117
Other vacant units	2,018	1,633	-385
Total Housing Units	30,207	31,227	1,020



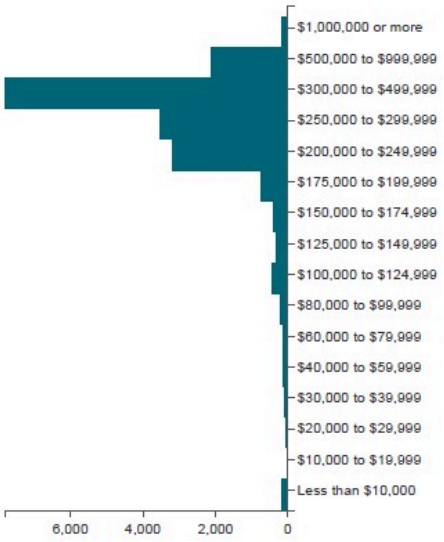
Source: **U.S. Census Bureau, 2006-2010 and 2019-2023 American Community Survey 5-Year Estimates**

Housing Value and Rent

Housing Value (in 2023 dollars)	ACS 2010	ACS 2023	Change 2010-2023	Percent Change 2010-2023
Median housing value	$262,497	$305,900	$43,403	16.5%
Median gross rent	$1,173	$1,335	$162	13.9%

Source: **U.S. Census Bureau, 2006-2010 and 2019-2023 American Community Survey 5-Year Estimates**

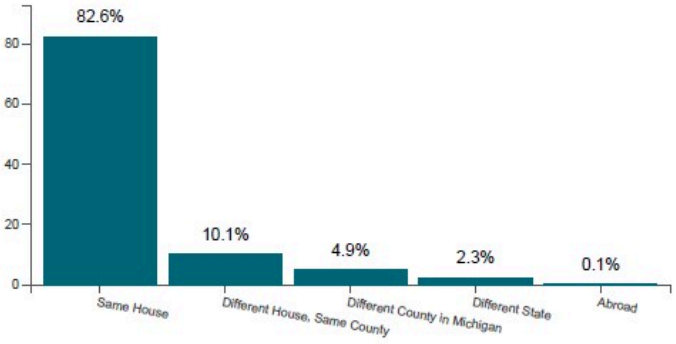
Housing Value



Housing Value	ACS 2023
$1,000,000 or more	172
$500,000 to $999,999	2,098
$300,000 to $499,999	7,801
$250,000 to $299,999	3,537
$200,000 to $249,999	3,177
$175,000 to $199,999	743
$150,000 to $174,999	386
$125,000 to $149,999	335
$100,000 to $124,999	420
$80,000 to $99,999	228
$60,000 to $79,999	130
$40,000 to $59,999	127
$30,000 to $39,999	101
$20,000 to $29,999	51
$10,000 to $19,999	36
Less than $10,000	156
Owner-Occupied Units	19,498

Source: **U.S. Census Bureau, 2019-2023 American Community Survey 5-Year Estimates**

Residence One Year Ago *



* This table represents persons, age 1 and over, living in City of Royal Oak from 2019-2023. The table does not represent person who moved out of City of Royal Oak from 2019-2023.

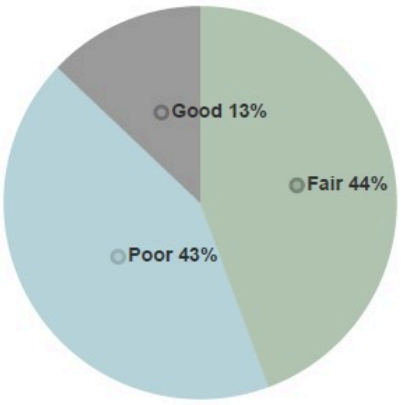
Source: **U.S. Census Bureau, 2019-2023 American Community Survey 5-Year Estimates**

Transportation

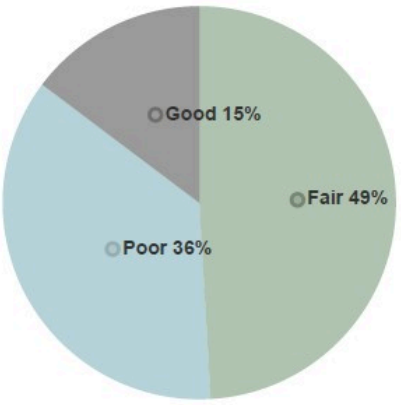
Miles of public road (including boundary roads): 248
Source: **Michigan Geographic Framework**

Pavement Condition (in Lane Miles)

Past Pavement Conditions
2021



Current Pavement Conditions
2023 - 2024

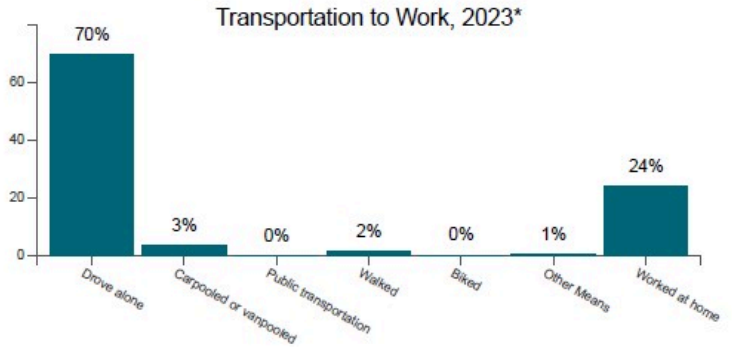


Note: Poor pavements are generally in need of rehabilitation or full reconstruction to return to good condition. Fair pavements are in need of capital preventive maintenance to avoid deteriorating to the poor classification. Good pavements generally receive only routine maintenance, such as street sweeping and snow removal, until they deteriorate to the fair condition.
Source: **SEMCOG**

Bridge Status

Bridge Status	2008	2008 (%)	2009	2009 (%)	2010	2010 (%)	Percent Point Chg 2008-2010
Open	23	100%	23	100%	42	100%	0%
Open with Restrictions	0	0%	0	0%	0	0%	0%
Closed*	0	0%	0	0%	0	0%	0%
Total Bridges	23	100.0%	23	100.0%	42	100.0%	0.0%
Deficient Bridges	7	30.4%	11	47.8%	12	28.6%	-1.9%

* Bridges may be closed because of new construction or failed condition.
Note: A bridge is considered deficient if it is structurally deficient (in poor shape and unable to carry the load for which it was designed) or functionally obsolete (in good physical condition but unable to support current or future demands, for example, being too narrow to accommodate truck traffic).
Source: Michigan Structure Inventory and Appraisal Database
Detailed Intersection & Road Data



* Resident workers age 16 and over

Transportation to Work

Transportation to Work	ACS 2010	% of Total (ACS 2010)	ACS 2023	% of Total (ACS 2023)	% Point Chg 2010-2023
Drove alone	29,047	88.6%	24,928	69.8%	-18.8%
Carpooled or vanpooled	1,643	5%	1,216	3.4%	-1.6%
Public transportation	207	0.6%	69	0.2%	-0.4%
Walked	641	2%	553	1.5%	-0.5%
Biked	164	0.5%	78	0.2%	-0.3%
Other Means	74	0.2%	234	0.7%	0.5%
Worked at home	1,025	3.1%	8,648	24.2%	21.1%
Resident workers age 16 and over	32,801	100.0%	35,726	100.0%	0.0%

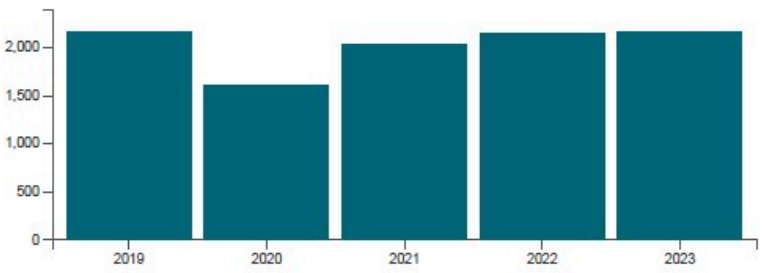
Source: **U.S. Census Bureau, 2006-2010 and 2019-2023 American Community Survey 5-Year Estimates**

Mean Travel Time to Work

Mean Travel Time To Work	ACS 2010	ACS 2023	Change 2010-2023
For residents age 16 and over who worked outside the home	22.5 minutes	18.5 minutes	-3.9 minutes

Source: **U.S. Census Bureau, 2006-2010 and 2019-2023 American Community Survey 5-Year Estimates**

Crashes, 2019-2023



Source: **Michigan Department of State Police with the Criminal Justice Information Center** and **SEMCOG**
Note: Crash data shown is for the entire city.

Crash Severity

Crash Severity	2019	2020	2021	2022	2023	Percent of Crashes 2019 - 2023
Fatal	1	1	3	4	1	0.1%
Serious Injury	17	11	7	18	18	0.7%
Other Injury	372	243	310	322	307	15.4%
Property Damage Only	1,776	1,353	1,703	1,804	1,837	83.8%
Total Crashes	2,166	1,608	2,023	2,148	2,163	100%

Crashes by Type

Crashes by Type	2019	2020	2021	2022	2023	Percent of Crashes 2019 - 2023
Head-on	12	11	17	7	12	0.6%
Angle or Head-on/Left-turn	433	289	384	402	417	19%
Rear-End	970	622	736	823	812	39.2%
Sideswipe	443	362	475	536	497	22.9%
Single Vehicle	140	137	177	186	171	8%
Backing	49	77	104	84	100	4.1%
Other or Unknown	119	110	130	110	154	6.2%

Crashes by Involvement

Crashes by Involvement	2019	2020	2021	2022	2023	Percent of Crashes 2019 - 2023
Red-light Running	79	58	70	73	58	3.3%
Lane Departure	172	200	227	234	246	10.7%
Alcohol	67	54	60	60	59	3%
Drugs	9	10	20	11	10	0.6%
Deer	5	2	2	5	8	0.2%
Train	0	0	0	0	0	0%
Commercial Truck/Bus	116	73	153	129	115	5.8%
School Bus	4	2	4	4	3	0.2%
Emergency Vehicle	11	13	12	16	14	0.7%
Motorcycle	15	17	11	17	16	0.8%
Intersection	539	388	453	415	423	21.9%
Work Zone	134	104	153	127	154	6.6%
Pedestrian	23	10	13	17	18	0.8%
Bicyclist	15	17	14	19	15	0.8%
Older Driver (65 and older)	438	295	373	427	453	19.6%
Young Driver (15 to 20)	312	226	311	296	297	14.3%
Distracted Driver	173	104	142	136	113	6.6%
Driveway	63	48	59	51	54	2.7%
Speeding	60	63	42	72	49	2.8%
Unbelted	26	15	22	22	18	1%
Secondary	11	12	8	9	15	0.5%

High Frequency Intersection Crash Rankings By Fatalities + Serious Injuries

Local Rank	County Rank	Region Rank	Intersection	Jurisdiction	Annual Avg 2019-2023
1	16	151	Woodward Ave @ 12 Mile Rd W		0.8
1	16	151	12 Mile Rd W @ Woodward Ave	State,County	0.6
1	16	151	12 Mile Rd W @ Woodward Ave	State,County	0.2
2	45	293	11 Mile Rd E @ Stephenson Hwy N	City/Village	0.6
2	45	293	Woodward Ave @ 13 Mile Rd W		0.6
2	45	293	13 Mile Rd W @ Woodward Ave	State,City/Village	0.6
2	45	293	13 Mile Rd W @ Woodward Ave	State,City/Village	0
2	45	293	Woodward Ave @ Coolidge Rd		0.6
2	45	293	Woodward Ave @ Coolidge Rd	State,City/Village	0.4
2	45	293	Woodward Ave @ Coolidge Rd	State,City/Village	0.2
2	45	293	Woodward Ave @ Coolidge Rd	State,City/Village	0
2	45	293	Woodward Ave @ Coolidge Rd	State,City/Village	0
5	129	730	12 Mile Rd E @ Campbell Rd N	County,City/Village	0.4
5	129	730	12 Mile Rd W @ Crooks Rd		0.4
5	129	730	12 Mile Rd W @ Crooks Rd	County,City/Village	0.2
5	129	730	Crooks Rd @ Edgewood Dr	City/Village	0.2
5	129	730	Woodward Ave @ Catalpa Dr		0.4
5	129	730	Woodward Ave @ Catalpa Dr	State,City/Village	0.4
5	129	730	Woodward Ave @ Vinsetta Blvd	State	0.2
5	129	730	Woodward Ave @ Catalpa Dr	State,City/Village	0
8	331	1,895	11 Mile Rd W @ Center St S	City/Village	0.2
8	331	1,895	12 Mile Rd W @ Hilldale	County	0.2
8	331	1,895	12 Mile Rd W @ Maxwell Ave		0.2
8	331	1,895	12 Mile Rd W @ Cherry Ave	County	0.2
8	331	1,895	12 Mile Rd W @ Maxwell Ave	County	0
8	331	1,895	12 Mile Rd W @ Stephenson Hwy N	County,City/Village	0.2
8	331	1,895	13 Mile Rd W @ Coolidge Rd		0.2
8	331	1,895	13 Mile Rd W @ Coolidge Rd	City/Village	0.2
8	331	1,895	13 Mile Rd W @ Coolidge Rd	City/Village	0

Local Rank	County Rank	Region Rank	Intersection	Jurisdiction	Annual Avg 2019-2023
8	331	1,895	13 Mile Rd W @ Crooks Rd	City/Village	0.2
8	331	1,895	13 Mile Rd W @ Ellwood Ave	City/Village	0.2
8	331	1,895	14 Mile Rd E @ Campbell Rd		0.2
8	331	1,895	14 Mile Rd E @ Campbell Rd	County,City/Village	0.2
8	331	1,895	14 Mile Rd E @ Greenfield Rd	County,City/Village	0.2
8	331	1,895	14 Mile Rd E @ Rochester Rd N	County,City/Village	0.2
8	331	1,895	14 Mile Rd W @ Leafdale Blvd		0.2
8	331	1,895	14 Mile Rd W @ Leafdale Blvd	City/Village	0.2
8	331	1,895	14 Mile Rd W @ Leafdale Blvd	City/Village	0
8	331	1,895	14 Mile Rd W @ Tonawanda Ave	City/Village	0.2
8	331	1,895	6th St W @ Washington Ave S	City/Village	0.2
8	331	1,895	Bermuda Mohawk/E I 696 Ramp @ E I 696	State	0.2
8	331	1,895	Coolidge Hwy @ Trafford Rd	City/Village	0.2
8	331	1,895	Crooks Rd @ Broadacre Ave	County	0.2
8	331	1,895	E I 696 @ E I 696/I 75 Ramp	State	0.2
8	331	1,895	E I 696/Hilton Campbell Ramp @ 10 Mile Rd E	State,County	0.2
8	331	1,895	E I 696/I 75 Ramp @ E I 696/N I 75 Ramp	State	0.2
8	331	1,895	Greenfield Rd @ Amherst Ave	County	0.2
8	331	1,895	Greenfield Rd @ Springer Ave	County	0.2
8	331	1,895	Harrison Ave E @ Williams Ct		0.2
8	331	1,895	Lawndale Dr @ Vinsetta Blvd		0.2
8	331	1,895	Lincoln Dr E @ Kenwood Ave S	City/Village	0.2
8	331	1,895	Main St S @ 5th St E	City/Village	0.2
8	331	1,895	Normandy Rd @ Cooper Ave	City/Village	0.2
8	331	1,895	Rochester Rd @ Amelia Ave		0.2
8	331	1,895	Rochester Rd @ Amelia Ave	City/Village	0.2
8	331	1,895	Rochester Rd @ Amelia Ave	City/Village	0
8	331	1,895	Rochester Rd @ Marlin Ave	City/Village	0.2

Local Rank	County Rank	Region Rank	Intersection	Jurisdiction	Annual Avg 2019-2023
8	331	1,895	Stephenson Hwy S @ 4th St E		0.2
8	331	1,895	4th St E @ Stephenson Hwy S	City/Village	0.2
8	331	1,895	4th St E @ Stephenson Hwy S	City/Village	0
8	331	1,895	Washington Ave S @ Kenilworth Ave W	City/Village	0.2
8	331	1,895	Woodward Ave @ Albert Ave	State	0.2
8	331	1,895	Woodward Ave @ Buckingham Rd	State	0.2
8	331	1,895	Woodward Ave @ Burnham Rd	State	0.2
8	331	1,895	Woodward Ave @ Lincoln Dr W		0.2
8	331	1,895	Woodward Ave @ Lincoln Dr W	State,City/Village	0.2
8	331	1,895	Lincoln Dr W @ Hendrie Blvd	City/Village	0
8	331	1,895	Woodward Ave @ Lincoln Dr W	State,City/Village	0
8	331	1,895	Woodward Ave @ Warick Rd	State	0.2
8	331	1,895	Woodward Ave @ Woodward Ave Turn	State	0.2
8	331	1,895	Woodward Ave @ Woodward Ave Turn	State	0.2

Note: Intersections are ranked by the number of fatalities and serious injuries as the result of a crash, and does not take into account traffic volume. Crashes reported occurred within 150 feet of the intersection.

Source: Michigan Department of State Police with the Criminal Justice Information Center and SEMCOG

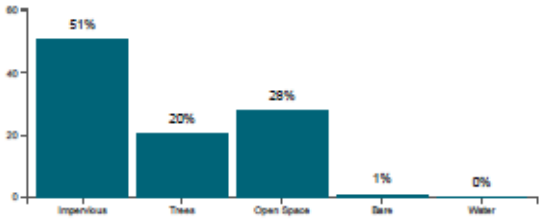
Environment

2020 Land Use

Parcel Land Use	Acres 2015	Acres 2020	Change 2015-2020	Pct Change 2015-2020
Single-Family Residential	3,511.1	3,530.4	19.3	0.5%
Attached Condo Housing	160	172.5	12.4	7.8%
Multi-Family Housing	234.3	239.2	4.9	2.1%
Mobile Home	0	0	0	0%
Agricultural/Rural Residential	5	5	0	0%
Mixed Use	1	4.7	3.7	359.8%
Retail	194.6	195	0.4	0.2%
Office	106	106.6	0.6	0.6%
Hospitality	38.2	34.2	-4	-10.5%
Medical	144.2	145.2	1	0.7%
Institutional	310.4	248.8	-61.6	-19.8%
Industrial	133.3	138.2	4.9	3.7%
Recreational/Open Space	399.1	430.1	31	7.8%
Cemetery	104.5	104.5	0	0%
Golf Course	177	166.8	-10.2	-5.8%
Parking	41	54.4	13.4	32.7%
Extractive	0	0	0	0%
TCU	46.6	46.6	0	0%
Vacant	87.6	72.1	-15.5	-17.7%
Water	5.6	5.6	0	0%
Not Parceled	1,857.8	1,857.5	-0.3	0%
Total	7,557.4	7,557.4	0	0%

1. **Agricultural / Rural Res** includes any residential parcel containing 1 or more homes where the parcel is 3 acres or larger.
2. **Mixed Use** includes those parcels containing buildings with Hospitality, Retail, or Office square footage and housing units.
3. **Not Parceled** includes all areas within a community that are not covered by a parcel legal description.
4. Parcels that do not have a structure assigned to the parcel are considered vacant unless otherwise indicated, even if the parcel is part of a larger development such as a factory, school, or other developed series of lots.

2020 Land Cover



Source Data

SEMCOG - Detailed Data

Type	Description	Acres	Percent
Impervious	buildings, roads, driveways, parking lots	3,847.5	50.8%
Trees	woody vegetation, trees	1,540.5	20.3%
Open Space	agricultural fields, grasslands, turfgrass	2,122	28%
Bare	soil, aggregate piles, unplanted fields	58.6	0.8%
Water	rivers, lakes, drains, ponds	8.4	0.1%
Total Acres		7,577	

SEMCOG 2022 Tree Canopy

Type	Acres	Percent
Tree Canopy	2,529.1	33.4%

Tree canopy is the layer of tree leaves, needles, branches, and stems that provide tree coverage of the ground, viewed from an aerial perspective.

2019 Greenhouse Gas Emissions

	CO2e (MT)	Percentage of Total
Residential Energy Use	311,914.9	35.71%
Commercial Energy Use	138,128.8	15.81%
Industrial Energy Use	87,175.2	9.98%
Industrial Processes	3,053.4	0.35%
Transportation	315,202.7	36.08%
Solid Waste	17,016.5	1.95%
Water and Wastewater Treatment	1,032.9	0.12%
Agriculture, Forestry, and Land Use	0	0%
Total	873,524.4	100%



Source: SEMCOG, Local Gas Emissions Inventory Summary

OPERATING BUDGET SUMMARY

FISCAL YEAR 2025-2026 ANNUAL BUDGET

CITY FUNDS

The City's financial operations are budgeted and accounted for in numerous funds. A fund is a separate accounting unit. Funds are created by administration, as needed, to segregate the funding for a specific purpose or restriction. The funds that comprise the overall budget, are listed below and illustrated in the OPERATING FUNDS STRUCTURE CHART. The City Commission officially adopts budgets for the General Fund and Special Revenue Funds. Budgets for the remaining funds are set administratively based on tax rates and user fees approved by the City Commission. A list of all of the City's funds is provided below along with links to each Department/Fund page.

GENERAL FUND

The General Fund is the City's major operating fund, accounting for all financial resources of the City except those required to be accounted for in another fund. Property taxes from the City's general tax millage/levy and state-shared revenue are recorded in this fund. General administration and some public works functions are services provided from this fund. The modified accrual basis of budgeting is utilized in the preparation of the governmental fund types. Expenditures, with the exception of debt service expenditures, compensated absences, claims and judgments, are recorded at the time the liability is incurred. Revenues are recorded when received as cash, with the exception for material or available revenues that are accrued to properly show revenues earned and/or levied taxes.

GENERAL FUND DEPARTMENTS:

- MAYOR/COMMISSION – 101.101
- COURT – 101.136
- MANAGER – 101.172
- ELECTIONS – 101.191
- FINANCE – 101.201
- ASSESSOR – 101.209
- ATTORNEY – 101.210
- CLERK – 101.215
- HUMAN RESOURCES – 101.226
- ADMINISTRATION - 101.248
- TREASURER – 101.253
- CITY OFFICE BUILDING - 101.265
- PARKS & FORESTRY – 101.266
- BUILDING MAINTENANCE – 101.267
- ORDINANCE ENFORCEMENT – 101.372
- COMMUNITY DEVELOPMENT – 101.400
- ANIMAL PROTECTION SERVICES – 101.430
- ELECTRICAL – 101.443
- ENGINEERING – 101.447
- STREET LIGHTING – 101.448
- ECONOMIC DEVELOPMENT – 101.728
- COMMUNICATIONS – 101.747
- CABLE COMMUNICATIONS – 101.834
- COMMUNITY PROMOTION – 101.835
- DREAM CRUISE – 101.836
- ARTS, BEATS AND EATS – 101.837
- TRANSFERS-OUT – 101.965

OTHER GOVERNMENTAL FUNDS:

SPECIAL REVENUE FUNDS

Special Revenue funds are funds that are used to record transactions in which a funding source is legally restricted for specific expenditures. The modified accrual basis of budgeting is utilized in the preparation of the governmental fund types. Expenditures, with the exception of debt service expenditures, compensated absences, claims and judgments, are recorded at the time the liability is incurred. Revenues are recorded when received as cash, with the exception for material or available revenues that are accrued to properly show revenues earned and/or levied taxes. These include:

- MAJOR STREETS FUND - 202
- LOCAL STREETS FUND - 203
- PUBLIC SAFETY FUND - 207
- PUBLICITY TAX FUND - 211
- SOLID WASTE FUND - 226
- INDIGENT DEFENSE FUND - 260
- LIBRARY MILLAGE FUND - 271
- COMMUNITY DEVELOPMENT BLOCK GRANT FUND - 274
- STATE CONSTRUCTION CODE FUND – 282
- ROOTS FUND – 295
- SENIOR CITIZEN SERVICES FUND – 296
- ANIMAL SHELTER FUND – 297
- POLICE GRANTS – 298
- MISCELLANEOUS GRANTS - 299

SPECIAL REVENUE FUNDS – COMPONENT UNITS

- BROWNFIELD REDEVELOPMENT AUTHORITY – 243
- DDA DEVELOPMENT FUND – 247
- DDA OPERATION FUND - 248

DEBT SERVICE FUNDS

Debt Service funds are funds established to finance and account for the payment of interest and principal on all tax supported debt, serial, and term, including those payable for special assessments. These funds are not legally appropriated; however, they are audited. These include:

- GENERAL OBLIGATION DEBT FUND – 301
- COURT BUILDING DEBT SERVICE FUND – 303
- ROCC DEBT SERVICE FUND – 350

PLEASE VISIT THE DEBT INFORMATION SECTION FOR ADDITIONAL INFORMATION ON:

- *DESCRIPTION OF OUTSTANDING LONG-TERM DEBT*
- *LEGAL DEBT LIMIT*
- *DEBT OBLIGATION POLICY*

CAPITAL PROJECTS FUNDS

These funds are not legally appropriated; however, they are audited.

- ROCC CAPITAL PROJECTS FUND - 450
- ARPA ENABLED CAPITAL PROJECTS FUND - 460
- PARKS IMPROVEMENT FUND – 499

PLEASE VISIT THE 5-YEAR CAPITAL IMPROVEMENT PLAN FOR MORE INFORMATION.

PROPRIETARY FUNDS

ENTERPRISE FUNDS

Enterprise funds are established to finance and account for the acquisition, operation and maintenance of governmental facilities and services that are entirely or predominately self-supporting by user charges; or where the governing body has decided periodic determination of revenue earned, expenses incurred and/or net income is appropriate. The accrual basis of accounting is utilized for the internal service and enterprise funds budgets which are not officially adopted but included in this document. These funds are not legally appropriated; however, they are audited.

- ARTS, BEATS AND EATS FUND - 506
- RECREATION FUND - 508
- AUTO PARKING FUND - 516
- FARMERS' MARKET FUND - 551
- WATER & SEWER FUND - 592
- ICE ARENA FUND - 598

INTERNAL SERVICE FUNDS

Internal service funds are established to finance and account for services and commodities furnished by a designated department or agency to other departments within a single government unit or to other governmental units. The accrual basis of accounting is utilized for the internal service and enterprise funds budgets which are not officially adopted but included in this document. These funds are not legally appropriated; however, they are audited.

- INFORMATION TECHNOLOGY FUND - 636
- MOTOR POOL FUND - 661
- WORKERS' COMPENSATION INSURANCE FUND - 677
- HEALTH CARE FUND - 678
- GENERAL LIABILITY AND PROPERTY INSURANCE FUND - 679

FIDUCIARY FUNDS:

A fiduciary fund is any fund held by a governmental unit in a fiduciary capacity. The accrual basis of accounting is utilized for the internal service, enterprise and fiduciary funds budgets which are not officially adopted but included in this document. These funds are not legally appropriated; however, they are audited.

- RETIREMENT (PENSION) FUND – 731
- RETIREE HEALTH CARE FUND - 736

GENERAL FUND

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE GENERAL FUND IS TO RECORD ALL REVENUE NOT REQUIRED BY STATE STATUTE OR LOCAL LAW TO BE REPORTED SEPARATELY, AND TO SHOW THE LEGAL EXPENDITURE OF THOSE MONIES.

OVERVIEW

The General Fund is the City's major operating fund, accounting for all financial resources of the City except those required to to be accounted for in another fund. Property taxes from the City's general tax millage/levy and state shared revenue are recorded in this fund. General administration and some public works functions are provided from this fund.

As the largest operating fund, revenue exceeds $50.1 million (including transfers-in from other funds). Over 95 percent of General Fund revenue is from property taxes, state/federal grants, fines and forfeitures, licenses and permits, and charges for services. Property tax revenue alone makes up approximately 60 percent of revenue. The base operating millage is authorized by the City Charter in chapter eight section 4.11(a). A secondary source of general fund revenue includes interest and rentals, contributions and donations, and other revenue.

STRATEGIC PLAN GOALS AND OBJECTIVES

EACH GENERAL FUND DEPARTMENT DEVELOPS ITS OWN GOALS AND OBJECTIVES TO ALIGN WITH THE CITY'S STRATEGIC PLANNING INITIATIVES. YOU WILL FIND THESE ITEMS OUTLINED ON THE INDIVIDUAL DEPARTMENT PAGES.

BUDGET SUMMARY - REVENUE

GENERAL FUND REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
TAXES	$21,893,083	$25,216,670	$27,273,159	$29,147,690	$29,032,100	$25,644,625	$29,128,100
LICENSES, CHARGES & FINES	$8,328,616	$10,021,592	$9,613,019	$10,076,750	$9,913,900	$4,464,290	$9,600,200
GRANTS	$7,457,984	$12,166,931	$11,450,734	$7,901,000	$7,914,880	$2,770,422	$7,725,230
INTEREST AND CONTRIBUTIONS	-$63,883	$757,133	$2,391,586	$1,852,500	$1,060,280	$1,625,350	$1,692,030
TRANSFERS	$737,300	$839,576	$1,222,599	$787,000	$787,000	$0	$842,600
USE OF FUND BALANCE	$0	$0	$0	$2,641,699	$2,691,379	$0	$0
OTHER	$295,573	$518,913	$394,740	$502,130	$361,750	$235,271	$565,210
TOTAL	**$38,648,673**	**$49,520,816**	**$52,345,836**	**$52,908,769**	**$51,761,289**	**$34,739,958**	**$49,553,370**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
TAXES	$30,036,690	$31,238,158	$32,487,684	$33,787,191	$35,138,679
LICENSES, CHARGES & FINES	$9,978,140	$10,100,205	$10,230,639	$10,369,369	$10,516,347
GRANTS	$7,951,220	$8,183,753	$8,423,230	$8,669,858	$8,923,851
INTEREST AND CONTRIBUTIONS	$1,070,650	$1,082,200	$1,093,905	$1,105,766	$1,117,788
TRANSFERS	$787,000	$787,000	$787,000	$787,000	$787,000
USE OF FUND BALANCE	$1,297,523	$0	$0	$0	$0
OTHER	$362,750	$363,350	$363,968	$364,605	$365,260
TOTAL	**$51,483,973**	**$51,754,666**	**$53,386,425**	**$55,083,789**	**$56,848,925**

BUDGET SUMMARY - EXPENDITURES

GENERAL FUND - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
TRANSFERS-OUT	$25,798,854	$25,211,470	$31,922,294	$28,192,380	$27,518,300	$12,889,541	$27,548,680
OTHER OPERATING	$5,199,936	$7,453,894	$6,782,131	$7,447,074	$7,245,074	$2,626,501	$6,903,020
DEBT SERVICE	$2,459,646	$2,467,921	$2,468,888	$2,458,810	$2,458,810	$1,947,761	$2,457,810
CAPITAL	$547,212	$99,002	$736,701	$1,553,400	$1,165,000	$113,124	$776,535
SUPPLIES	$452,251	$521,093	$548,396	$668,280	$672,280	$239,062	$574,900
OPERATIONAL TOTAL	**$34,457,898**	**$35,753,381**	**$42,458,410**	**$40,319,944**	**$39,059,464**	**$17,815,989**	**$38,260,945**
PERSONNEL	$9,941,779	$10,637,917	$11,259,203	$12,588,825	$12,701,825	$5,723,281	$11,775,025
TOTAL	**$44,399,677**	**$46,391,298**	**$53,717,613**	**$52,908,769**	**$51,761,289**	**$23,539,270**	**$50,035,970**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
TRANSFERS-OUT	$28,328,690	$31,405,378	$31,912,334	$33,119,567	$33,927,090
OTHER OPERATING	$6,398,630	$5,962,738	$6,152,689	$6,350,925	$6,557,832
DEBT SERVICE	$2,459,200	$2,459,200	$2,459,200	$2,459,200	$2,459,200
CAPITAL	$492,000	$670,000	$680,000	$680,000	$690,000
SUPPLIES	$789,385	$825,223	$863,138	$903,280	$945,813
OPERATIONAL TOTAL	**$38,467,905**	**$41,322,539**	**$42,067,360**	**$43,512,972**	**$44,579,935**
PERSONNEL	$13,016,068	$13,655,176	$14,092,617	$14,545,162	$15,013,364
TOTAL	**$51,483,973**	**$54,977,715**	**$56,159,977**	**$58,058,134**	**$59,593,300**

NET REVENUE > EXPENDITURES

GENERAL FUND - REVENUE & EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	$38,648,673	$49,520,816	$52,345,836	$52,908,769	$51,761,289	$34,739,958	$49,553,370
EXPENSES	$44,399,677	$46,391,298	$53,717,613	$52,908,769	$51,761,289	$23,539,270	$50,035,970
REVENUES LESS EXPENSES	**-$5,751,003**	**$3,129,518**	**-$1,371,777**	**$0**	**$0**	**$11,200,688**	**-$482,600**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$51,483,973	$51,754,666	$53,386,425	$55,083,789	$56,848,925
EXPENSES	$51,483,973	$54,977,715	$56,159,977	$58,058,134	$59,593,300
REVENUES LESS EXPENSES	**$0**	**-$3,223,049**	**-$2,773,552**	**-$2,974,345**	**-$2,744,375**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

PLEASE SEE THE DETAILED LISTS OF SIGNIFICANT ITEMS IN EACH DEPARTMENT SECTION.

RETURN TO OPERATING BUDGETS SUMMARY PAGE

MAYOR AND CITY COMMISSION

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE MAYOR AND CITY COMMISSION IS TO GOVERN THE CITY OF ROYAL OAK IN SUCH A MANNER AS TO PROVIDE A SAFE, HEALTHY, AND SUSTAINABLE COMMUNITY.

OVERVIEW

As provided for in the City Charter, Royal Oak has a commission-manager form of government. The Commission consisting of a mayor and six commissioners has full power and authority, except as herein otherwise provided, to exercise all the powers conferred upon the city.

The Commission appoints the manager as the chief administrative officer of the City. The Commission selects the city manager based on their executive and administrative qualifications. The Commission constitutes the legislative and governing body of the city, possessing all the powers herein provided for, with power and authority to pass ordinances and adopt resolutions as they shall deem proper to exercise any or all these powers possessed by the city.

The members of the Commission are elected on a non-partisan ballot by the city at large. To be eligible for the office of mayor or commissioner, a person shall have been a resident of the City of Royal Oak at least one year immediately preceding election and be a registered voter. Three commissioners are elected to four-year terms every two years to ensure experienced legislators at all times. The mayor is elected for a two-year term.

The mayor is the presiding officer of the Commission. In the absence of the mayor, the mayor pro tempore is the presiding officer. Each elected official has one vote that can be cast on each motion. Appointed officials do not have a vote. Four members of the Commission constitute a quorum and may conduct city business. Ordinances and resolutions require four affirmative votes to be approved.

City Commission meetings are held every second and fourth Monday of the month (with some exceptions) at 7:30 p.m. in the Commission chambers of City Hall at 203 S. Troy St. Meetings are open to the public and are broadcast through WROK. Members of the public can view meetings through the WROK YouTube page; the Telvue PEG.TV App through Apple TV, Amazon Firestick, ROKU; and on Comcast and WOW! cable services.

STRATEGIC PLAN GOALS AND OBJECTIVES

LONG-TERM GOAL: Ensure the proper governance of the City.
STRATEGIC PLAN ALIGNMENT: Welcoming, Engaged and Livable Community
SHORT-TERM OBJECTIVES:

- *ANNUALLY: TO REVIEW THE STRATEGIC PLAN, AGING IN PLACE, SUSTAINABILITY AND CLIMATE ACTION PLAN (S-CAP) ANNUALLY TO ENSURE PROGRESS.*

PERFORMANCE MEASURES:

- *FY 2025- FY 2026 - ANNUAL REVIEW OF PLANS*

BUDGET SUMMARY - EXPENDITURES

MAYOR/COMMISSION EXPENSES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
OTHER OPERATING	$39,489	$19,231	$63,491	$54,700	$54,700	$26,436	$54,770
SUPPLIES	$1,174	-$59	$433	$600	$600	$0	$350
OPERATIONAL TOTAL	**$40,663**	**$19,172**	**$63,924**	**$55,300**	**$55,300**	**$26,436**	**$55,120**
PERSONNEL	$4,620	$4,183	$3,959	$32,925	$5,925	$2,476	$8,580
TOTAL	**$45,283**	**$23,355**	**$67,882**	**$88,225**	**$61,225**	**$28,912**	**$63,700**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
OTHER OPERATING	$66,080	$68,054	$70,088	$72,182	$74,340
SUPPLIES	$750	$763	$776	$790	$804
OPERATIONAL TOTAL	**$66,830**	**$68,817**	**$70,864**	**$72,972**	**$75,143**
PERSONNEL	$94,732	$94,934	$95,142	$95,356	$95,577
TOTAL	**$161,562**	**$163,751**	**$166,006**	**$168,328**	**$170,720**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- PERSONNEL COSTS HAVE INCREASED DUE TO ELECTED OFFICIALS' COMPENSATION STUDY RESULTS.
- MEETING & CONFERENCE CHARGES ARE BUDGETED TO INCREASE 50% TO INCLUDE ADDITIONAL COSTS FOR STRATEGIC PLANNING AND COMMISSIONERS HAVE EXPRESSED AN INCREASED INTEREST IN CONFERENCE ATTENDANCE.

COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

None

RETURN TO OPERATING BUDGETS SUMMARY PAGE

44TH DISTRICT COURT

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE 44TH DISTRICT COURT IS TO INTERPRET AND APPLY THE LAW WITH FAIRNESS, EQUALITY, AND INTEGRITY AND TO PROMOTE PUBLIC ACCOUNTABILITY FOR IMPROVED QUALITY OF LIFE IN ROYAL OAK AND BERKLEY.

OVERVIEW

In January 2015, pursuant to law, the 45A District Court (Berkley) merged with and into the 44th District Court, creating one court to serve both the Royal Oak and Berkley communities.

The court is responsible for all civil, traffic and criminal cases that transpire within the boundaries of the cities of Royal Oak and Berkley.

The 44th District Court has two judges elected by the citizens of Royal Oak and Berkley. A portion of the judge's salaries are paid by the State of Michigan. The judges are responsible to handle all civil and criminal trials, preliminary hearings, formal hearings, appeals, exams, etc. The court also has three part-time magistrates who conduct arraignments, informal hearings, and small claims cases.

Both judges conduct programs that promote youth-awareness. The Justice 101 program educates younger children on the role of the court and includes visiting the court to observe and tour the facility. Teen court is for young adults and involves teens involved in minor infractions being heard and judged by a court of their peers.

Under general supervision of the chief judge, the court administrator serves as the executive officer for the 44th District Court. The court administrator is responsible for the administrative management of all non-judicial functions of the court. This includes personnel management, financial administration, facility management, scheduling and case management, records management, jury utilization and other administrative duties.

The criminal division maintains records on all misdemeanor and felony offenses and is responsible for the processing, scheduling, and noticing of all criminal cases in the court.

The traffic division is responsible for maintaining records and processing all traffic civil infractions, parking violations, and code enforcement proceedings.

The civil division maintains records on general civil, landlord/tenant and small claims cases and is responsible for the scheduling, processing, and noticing of these cases.

The court services division is responsible to administer several programs: jury administration, comprehensive collections efforts and the supervision, counseling, and referral of defendants placed on probation.

Probation officers assist persons sentenced to probation with supervision and rehabilitation with a goal to eliminate re-offending. The probation component of the court services division performs alcohol screening assessments and pre-sentence investigations. Other services provided include assisting with securing training, schooling, and employment.

The 44th District Court's two judges each preside over a Hybrid Alcohol / Drug Treatment Court (HADTC) caseload. This specialty court is a two-year intensive supervision and rehabilitation program for individuals who have an alcohol or

drug abuse problem and have a desire for a substance-free lifestyle. Participants are monitored closely to insure there is no alcohol or drug use. They participate in therapy and support group meetings and meet with a specially trained probation officer twice per month. The program consists of four phases and presently averages about 95 participants. Since 2013, the 44th District Court's HADTC program has shown significant success in rehabilitating participants, graduating over 325 people from the program.

Since 2014, the court has been working with individuals that commit traffic misdemeanors to help them restore their licenses. This program is known as Operation Drive. It is unique and the only court program in the state specifically designed to get defendants back on the road with a valid and legal license. We currently have approximately 500 participants in the program, and since we began keeping statistics in 2016, we have restored over 1,700 licenses.

Jury administration encompasses all aspects of the process of summonsing eligible citizens from the Royal Oak and Berkley communities when they are needed for jury trials. This includes notices, payments, responding to inquiries, and seeing to their needs while serving as a juror. The court is mindful that jury service, while essential to our system of law, does sometimes present an inconvenience to those summoned.

The court is responsible for collection of monies owed for all traffic tickets, parking tickets, misdemeanors, and code violations. Due to the court's continued aggressive collections program, the 44th District Court has one of the highest collections and case closure rates in the State of Michigan. There is a maxim that a fine is not a punishment until it is collected. This court believes that. Failure to aggressively pursue those who owe fines and costs can result in diminished respect for the rule of law and possible re-offending. The court utilizes several proven strategies to compel compliance.

The 44th District Court has implemented numerous technological initiatives to serve the community. In 2020, the court began utilizing virtual technology (Zoom and YouTube) to conduct courtroom proceedings. The court's webpage provides in-depth information about court services: filing civil cases, paying fines and costs, daily docket search, case look up, virtual courtroom links, court statistics and online request for a marriage ceremony. The court's Facebook page shares an array of judicial/legal information relevant to the citizens of Michigan. The court has implemented reminders application to remind parties via text message of hearing and payment dates. In July of 2024, the court implemented E-filing for civil cases.

STRATEGIC PLAN GOALS AND OBJECTIVES

LONG-TERM GOALS:

1. TO PROVIDE A FAIR VENUE FOR RESOLVING TRAFFIC AND ORDINANCE, CIVIL, CRIMINAL, SMALL CLAIMS, AND LANDLORD/TENANT LEGAL DISPUTES.
2. TO PROVIDE A COURTEOUS, SAFE AND CUSTOMER-FRIENDLY ENVIRONMENT FOR ALL PERSONS ENTERING THE FACILITY.
3. TO PROVIDE EFFICIENT, COURTEOUS SERVICE TO CITIZENS SUMMONED TO JURY DUTY, REMAINING MINDFUL THAT WE ARE TAKING PEOPLE FROM THEIR DAILY ROUTINES.
4. TO UTILIZE INNOVATIVE STRATEGIES TO COMPEL COMPLIANCE FROM PERSONS WHO OWE FINES AND COSTS.
5. TO ASSIST JUDGES WITH SENTENCING BY PROVIDING THOROUGH REPORTS AND PROFESSIONAL ANALYSIS WHICH WILL PROVIDE PERSONS SENTENCED TO PROBATION WITH A RANGE OF REHABILITATION SERVICES DESIGNED TO MINIMIZE RE-OFFENDING.
6. TO CONTINUE TO LOOK FOR OPPORTUNITIES TO EMPLOY TECHNOLOGY TO BETTER SERVE OUR CUSTOMERS.

STRATEGIC PLAN ALIGNMENT: Safe, Healthy, and Just City

SHORT-TERM OBJECTIVES & PERFORMANCE MEASURES:

- FOR DETAILED INFORMATION AND PERFORMANCE MEASURES, VISIT THE COURT'S WEBSITE AVAILABLE AT: HTTPS://WWW.ROMI.GOV/44TH-DISTRICT-COURT

BUDGET SUMMARY - EXPENDITURES

DISTRICT COURT EXPENSES

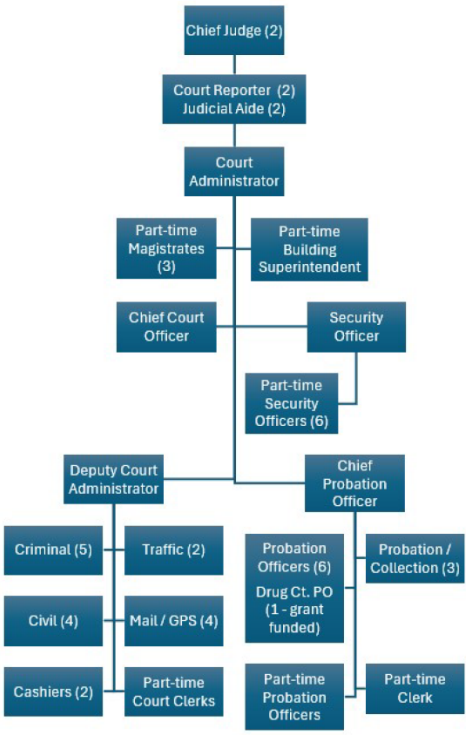
	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL	$3,175,555	$3,390,952	$3,411,126	$3,981,261	$4,025,261	$1,853,821	$3,819,010
OPERATIONAL							
OTHER OPERATING	$411,019	$501,431	$412,844	$442,900	$442,900	$240,389	$424,900
SUPPLIES	$69,783	$91,002	$87,465	$96,000	$96,000	$21,620	$60,000
CAPITAL	$19,314	$0	$0	$0	$0	$0	$0
OPERATIONAL TOTAL	**$500,116**	**$592,433**	**$500,309**	**$538,900**	**$538,900**	**$262,009**	**$484,900**
TOTAL	**$3,675,671**	**$3,983,385**	**$3,911,434**	**$4,520,161**	**$4,564,161**	**$2,115,830**	**$4,303,910**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL	$4,113,440	$4,307,081	$4,445,861	$4,589,476	$4,738,105
OPERATIONAL					
OTHER OPERATING	$482,400	$496,316	$510,751	$525,726	$541,262
SUPPLIES	$91,000	$94,190	$97,499	$100,930	$104,490
CAPITAL	$0	$0	$0	$0	$0
OPERATIONAL TOTAL	**$573,400**	**$590,506**	**$608,250**	**$626,656**	**$645,752**
TOTAL	**$4,686,840**	**$4,897,587**	**$5,054,111**	**$5,216,132**	**$5,383,857**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- A DRUG COURT PROBATION OFFICER IS BUDGETED AT $91,000 IN FISCAL YEAR 2025-26 AS GRANT FUNDING IS ANTICIPATED.
- COMPUTER / TELECOM EQUIPMENT LEASES & RENTALS ARE INCREASING $10,000 DUE TO THE ADDING AN ONLINE DISPUTE RESOLUTION PLATFORM.

DEPARTMENTAL ORGANIZATIONAL CHART



COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

DISTRICT COURT

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
COURT OFFICER	2	2	2	2	2	2	2
DEPUTY COURT ADMINISTRATOR	1	1	1	1	1	1	1
DIRECTOR OF COURT SERVICES	1	0	0	0	0	0	0
COLLECTIONS CLERK	1	1	1	1	1	1	1
ADMINISTRATIVE ASSISTANT	1	1	1	1	1	1	1
DISTRICT COURT CLERK	14	14	14	17	18	18	18
BUILDING SUPERINTENDENT	0	0	0	0	0	0	0
DISTRICT COURT JUDGE	2	2	2	2	2	2	2
JUDICIAL SECRETARY/RECORDER	2	2	2	2	2	2	2
PROBATION OFFICER	5	5	5	6	7	7	7
COURT ADMINISTRATOR	1	1	1	1	1	1	1
CHIEF PROBATION OFFICER	0	1	1	1	1	1	1
AMOUNT	**30**	**30**	**30**	**34**	**36**	**36**	**36**

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CITY MANAGER'S OFFICE

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE CITY MANAGER IS TO EFFICIENTLY AND EFFECTIVELY MANAGE THE DELIVERY OF THE CITY'S SERVICES AS ESTABLISHED BY THE MAYOR AND THE CITY COMMISSION'S GOALS, OBJECTIVES AND POLICIES AND AS PRESCRIBED BY THE CITY CHARTER.

OVERVIEW

The City Manager's office works with all elected officials, departments heads, and the community to implement the vision, Strategic Plan and other documents that guide the City into the future. The office works to develop the City Commission agenda, manages a variety of policy initiatives, analytical work, communication, programs and special projects. Staff also serve as a conduit between the community, non-profits, businesses, and other groups with the City and elected officials.

The City Manager is the chief administrative officer of the City. The manager is chosen by the commission based on their executive and administrative qualifications, in addition to other criteria described in the City Charter. The City Manager is responsible to the Commission for the proper administration of the affairs of the City and makes most appointments, including the heads of departments. The City Manager is required to be present at all meetings of the Commission and be present at meetings of its committees and to take part in discussions but has no vote. The City Manager oversees all departments within the City except for the City Attorney, City Clerk, Library Director, and the 44th District Court which are separated by the charter. The general operations, finances, and maintenance of city spaces and facilities all report through the City Manager's office.

STRATEGIC PLAN GOALS AND OBJECTIVES

LONG-TERM GOAL 1: Provide organizational leadership in the delivery of services.
STRATEGIC PLAN ALIGNMENT: Efficient and Effective Services
SHORT-TERM OBJECTIVES:

- *FY 2024 – FY 2026: MONITOR THE IMPLEMENTATION OF THE CITY'S STRATEGIC PLAN, AGING IN PLACE PLAN AND THE SUSTAINABILITY AND CLIMATE ACTION PLAN (S-CAP). PROVIDES ADDITIONAL SUPPORT AND RESOURCES AS NEEDED.*
- *FY 2024 - FY 2026: IMPLEMENT POLICY DIRECTION OF THE CITY COMMISSION.*

PERFORMANCE MEASURES:

- *STAFF WILL PROVIDE QUARTERLY UPDATES REGARDING THE STRATEGIC PLAN, AGING IN PLACE PLAN AND THE S-CAP.*

LONG-TERM GOAL 2: To proactively promote meaningful and open communication to internal and external audiences.
STRATEGIC PLAN ALIGNMENT: Efficient and Effective Services
SHORT-TERM OBJECTIVES:

- *FY 2024 - FY 2026: GENERATE POSITIVE NEWS COVERAGE OF ROYAL OAK.*
- *FY 2024 - FY 2026: UTILIZE THE PEER TEAM TO IMPROVE INTERNAL COMMUNICATIONS BETWEEN CITY LEADERSHIP AND EMPLOYEES.*

PERFORMANCE MEASURES:

- *THE POSITIVE EMPLOYEE ENGAGEMENT & RECOGNITION (PEER) TEAM AND HR BEGAN A BI-MONTHLY NEWSLETTER, WHICH FEATURES CONTENT FROM THE CITY MANAGER'S OFFICE.*

LONG-TERM GOAL 3: To maintain, replace and enhance Royal Oak's infrastructure, parks and facilities to promote efficient, environmentally responsible, and sustainable delivery of municipal services.
STRATEGIC PLAN ALIGNMENT: Reliable Infrastructure
SHORT-TERM OBJECTIVES:

- *FY 2024 - FY 2026: TO SPEND AMERICAN RESCUE PLAN ACT FUNDS ON IMPROVEMENTS IN ACCORDANCE WITH CITY COMMISSION PRIORITIES.*

PERFORMANCE MEASURES:

- *COMPLETION OF PROJECTS AS NOTED ON THE CIP SCHEDULE.*

BUDGET SUMMARY - EXPENDITURES

MANAGER EXPENSES

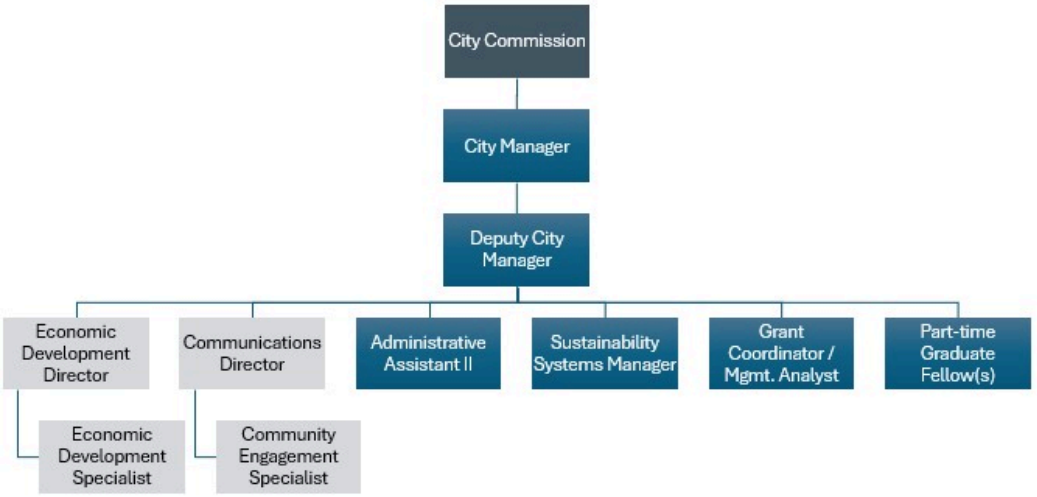
	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL	$718,119	$725,438	$909,898	$926,080	$933,080	$365,624	$779,528
OPERATIONAL							
OTHER OPERATING	$297,113	$254,163	$25,564	$91,000	$91,000	$26,717	$85,550
SUPPLIES	$6,851	$7,954	$17,025	$9,750	$9,750	$3,325	$8,250
OPERATIONAL TOTAL	**$303,964**	**$262,117**	**$42,590**	**$100,750**	**$100,750**	**$30,042**	**$93,800**
TOTAL	**$1,022,083**	**$987,555**	**$952,488**	**$1,026,830**	**$1,033,830**	**$395,666**	**$873,328**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL	$780,787	$818,710	$844,440	$871,022	$898,484
OPERATIONAL					
OTHER OPERATING	$61,320	$63,660	$66,095	$68,629	$71,266
SUPPLIES	$5,250	$5,405	$5,565	$5,731	$5,901
OPERATIONAL TOTAL	**$66,570**	**$69,065**	**$71,660**	**$74,359**	**$77,168**
TOTAL	**$847,357**	**$887,774**	**$916,100**	**$945,381**	**$975,651**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- There are no significant notes for this cost center.

DEPARTMENTAL ORGANIZATIONAL CHART



COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

CITY MANAGER

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
GRANT COORDINATOR / MGMT ANALYST	0	0	0	0	1	1	1
DEPUTY CITY MANAGER	0	0	1	1	1	1	1
GRANT COORDINATOR / ENERGY AND SUSTAINABILITY MANAGER	1	1	1	1	0	0	0
ADMINISTRATIVE ASSISTANT II	1	1	1	1	1	1	1
SUSTAINABILITY COORDINATOR	0	0	0	0	1	1	0
CITY MANAGER	1	1	1	1	1	1	1
SUSTAINABILITY SYSTEMS MANAGER	0	0	0	0	0	0	0.5
ASSISTANT TO CITY MANAGER	1	1	1	1	1	1	0
AMOUNT	**4**	**4**	**5**	**5**	**6**	**6**	**4.5**

RETURN TO OPERATING BUDGETS SUMMARY PAGE

ELECTIONS

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE ELECTIONS DIVISION IS TO CONDUCT ELECTIONS IN AN EFFECTIVE AND ETHICAL MANNER, MEETING THE REQUIREMENTS OF THE FEDERAL AND STATE ELECTION LAW AND THE CITY CHARTER.

OVERVIEW

The elections division of the city clerk's office maintains the city's qualified voter file (QVF) for the State of Michigan and is responsible for the conduct of elections in the city.

This division provides service to the community by maintaining a permanent absentee voter list and permanent ballot list which automatically mails either absentee applications or ballots to those voters, as requested. Promoting the new election changes with the passage of ballot proposal 22-2 approved by voters in November of 2022. A successful pilot of nine days early voting was implemented in November of 2023 with a partnership including the City of Madison Heights and Oakland County. This will now be in effect for all elections going forward.

For an election cycle, the division sends ID cards to new voters, mails out absentee applications and/or ballots to those who have requested them, and orders election supplies. The division tests all equipment and verifies testing with an accuracy test conducted with the Election Commission prior to every election. The division prepares tabulators, ADA equipment, ballot boxes and supply boxes for each precinct.

The city clerk's office uploads election information onto laptops used at the precincts. Staff verifies candidate and ordinance petitions to be placed on the ballots. Voter lists are prepared as requested by candidates, including specific election data and daily lists that are sent to them electronically. Training is conducted for all election workers prior to every election to assure compliance with all applicable election laws.

The clerk oversees all election day activities to make sure elections run smoothly. Election results are processed and sent via modem to the county. Once election results have been tabulated, voter history is uploaded into the QVF software system.

Voter registration drives are conducted with cooperation of Royal Oak High School (ROHS). We also help ROHS with their mock elections by providing voting booths for students. Students are also hired for higher turnout-elections, such as even-year elections. This gives them a better understanding of the election process.

STRATEGIC PLAN GOALS AND OBJECTIVES

LONG-TERM GOAL 1: Successful implementation of ongoing early voting this year by keeping informed of relevant legislation and procedures. Continue to work with the Secretary of State and legislators to improve election processes and transparency.

STRATEGIC PLAN ALIGNMENT: Efficient and Effective Services

SHORT-TERM OBJECTIVES:

- *FY 2025: CONTINUING PARTNERSHIP WITH OAKLAND COUNTY TO TABULATE ABSENTEE BALLOTS. ABSENTEE BALLOT RESULTS ARE NOW AVAILABLE ON THE WEBSITE PRIOR TO 9PM DUE TO PARTNERING WITH THEM.*

PERFORMANCE MEASURES:

- *FY 2025 - 2026 - Elections*

LONG-TERM GOAL 2: Public outreach to improve transparency in elections.

STRATEGIC PLAN ALIGNMENT: Efficient and Effective Services

SHORT-TERM OBJECTIVES:

- *FY 2025: USING COMMUNITY ENGAGEMENT FOR ALL SOCIAL MEDIA PLATFORMS, INCLUDING OUR WEBSITE, TO MAKE SURE INFORMATION GIVEN TO VOTERS IS CORRECT.*
- *FY 2025: CONTINUE HAVING AUDITS CONDUCTED BY OAKLAND COUNTY ELECTIONS AND THE STATE BUREAU OF ELECTIONS TO SHOW TRANSPARENCY AND RESULTS OF ELECTIONS.*

PERFORMANCE MEASURES:

- *FY 2025 - 2026 - Elections*

LONG-TERM GOAL 3: Expand our pool of election inspectors for upcoming elections

STRATEGIC PLAN ALIGNMENT: Welcoming, Engaged and Livable Community

SHORT-TERM OBJECTIVES:

- *FY 2025: USING COMMUNITY ENGAGEMENT FOR ALL SOCIAL MEDIA PLATFORMS, INCLUDING OUR WEBSITE, TO CONTACT PROSPECTIVE ELECTION WORKERS.*

PERFORMANCE MEASURES:

- *FY 2025 - 2026 - Elections*

LONG-TERM GOAL 4: Creating innovative programs and solutions for the best service delivery.

STRATEGIC PLAN ALIGNMENT: Efficient and Effective Services

SHORT-TERM OBJECTIVES:

- *FY 2025: NETWORKING WITH OTHER CLERK AND LEGISLATORS, AND ATTENDING RELEVANT ELECTION MEETINGS.*

PERFORMANCE MEASURES:

- *UTILIZING NEW ELECTION WORKER SOFTWARE TO MANAGE ELECTION WORKER ASSIGNMENTS AND USE AS COMMUNICATION PORTAL TO WORKERS.*

Performance Indicators / Outcome Measures

Performance Measure	GOAL #	Actual FY 22-23	Actual FY 23-24	Projected FY 24-25	Projected FY 25-26	Projected FY 26-27
Elections	1, 3 & 4	2	2	2	1	2
Number of Registered Voters	4	51,737	52,838	53,000	53,000	53,000
Registration Applications Submitted	4	6,444	8,213	8,600	9,000	9,200
New Valid Registrations	4	4,171	4,349	4,400	4,600	5,000
Active Voters Cancelled	2 & 4	3,527	3,943	4,000	4,200	4,400

BUDGET SUMMARY - EXPENDITURES

ELECTIONS EXPENSES

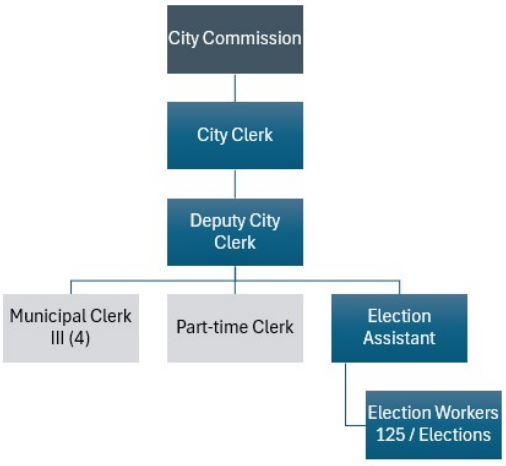
	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL	$267,785	$365,776	$380,809	$541,143	$549,643	$285,038	$447,795
OPERATIONAL							
SUPPLIES	$47,820	$58,501	$57,727	$146,000	$146,000	$36,788	$60,200
OTHER OPERATING	$18,606	$87,675	$63,513	$140,800	$140,800	$21,811	$71,350
OPERATIONAL TOTAL	**$66,426**	**$146,175**	**$121,241**	**$286,800**	**$286,800**	**$58,599**	**$131,550**
TOTAL	**$334,211**	**$511,951**	**$502,050**	**$827,943**	**$836,443**	**$343,637**	**$579,345**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL	$439,779	$472,586	$488,175	$504,306	$520,996
OPERATIONAL					
SUPPLIES	$146,000	$150,720	$155,606	$160,665	$165,903
OTHER OPERATING	$130,800	$135,830	$141,080	$146,561	$152,282
OPERATIONAL TOTAL	**$276,800**	**$286,550**	**$296,687**	**$307,226**	**$318,186**
TOTAL	**$716,579**	**$759,136**	**$784,862**	**$811,532**	**$839,182**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- THERE ARE NO SIGNIFICANT NOTES FOR THIS COST CENTER.

DEPARTMENTAL ORGANIZATIONAL CHART



COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

ELECTIONS

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
ELECTIONS ASSISTANT	0	0	0	0	1	1	1
AMOUNT	**0**	**0**	**0**	**0**	**1**	**1**	**1**

RETURN TO OPERATING BUDGETS SUMMARY PAGE

FINANCE

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE FINANCE DEPARTMENT IS TO PROVIDE ACCURATE AND TIMELY FINANCIAL SERVICES FOR THE CITY OF ROYAL OAK IN THE MOST EFFICIENT MANNER POSSIBLE.

OVERVIEW

The Director of Finance has the responsibility of the administration of the financial affairs of the City as they relate to the keeping of accounts and financial records and the disbursement of City funds.

The short-term and long-term financial planning, cost allocation, labor contract costing, budget preparation and capital improvement plan coordination are performed by the Finance Department. The budget is prepared in accordance with the City charter and the state's Uniform Budgeting Act. The budget function includes all the personnel costing, cost allocation, monitoring, amendments, forecasts, and various financial reports.

The department accounts for approximately 50 funds and 125 cost centers, utilizing 15 different banking institutions. All account records are kept by the Finance Department showing all the financial transactions of the City including cash receipts, cash disbursements, revenues accrued, and liabilities incurred, and all transactions affecting the acquisition, custody, and disposition of City property and make such reports of the financial transactions and conditions of the City as required by law, ordinance, or resolution. The ACFR (Annual Comprehensive Financial Report) and compliance (financial) reports for state and federal purposes are prepared by the department as well.

Centralized accounts payable and payroll processing functions are performed within the department.

The department supports other City departments with their purchases by providing assistance with bid and quotation solicitation and review of responses for the procurement of goods and services and purchase order processing. The procurement process is largely centralized to assist the various departments City-wide and includes one purchasing agent position within the Finance Department.

In accordance with the City ordinance, the Director of Finance serves as the secretary, treasurer and chief administrative officer for the retirement system and the custodian of its assets. The department is responsible for the preparation of estimated and final pension benefit calculations, monthly pension benefit payments, day-to-day administration of the system and provides all of the data for the actuarial valuations. The Director of Finance also serves as the administrator to other retiree benefit plans.

The sale of municipal bonds and the maintenance of bond service payments are administered within the department along with the development of utility (water and sewage disposal) rates, various financial reports, certain aspects of risk management and assistance with grant reporting.

The Finance Department also oversees other fiscal-related functions such as the Treasury and Assessing Departments.

STRATEGIC PLAN GOALS AND OBJECTIVES

LONG-TERM GOAL 1: Accurately and promptly record all financial transactions to provide the best financial information to the City Commission, City Manager, residents, and other users; continue to earn the GFOA Certificate of Achievement for Excellence in Financial Reporting.

STRATEGIC PLAN ALIGNMENT: Long-Term Fiscal Health

SHORT-TERM OBJECTIVES:

- *ANNUALLY: PRODUCE A BUDGET DOCUMENT THAT COMPLIES WITH AND QUALIFIES FOR THE GFOA DISTINGUISHED BUDGET PRESENTATION AWARD*
- *ANNUALLY: PRODUCE AN ANNUAL COMPREHENSIVE FINANCIAL REPORT THAT COMPLIES WITH AND QUALIFIES FOR THE GFOA CERTIFICATE OF ACHIEVEMENT FOR EXCELLENCE IN FINANCIAL REPORTING*

PERFORMANCE MEASURES:

- *ONGOING - THE CITY HAS RECEIVED THE GFOA DISTINGUISHED BUDGET PRESENTATION AWARD FOR THE PAST 17 YEARS.*
- *ONGOING - THE CITY HAS RECEIVED THE GFOA CERTIFICATE OF ACHIEVEMENT FOR EXCELLENCE IN FINANCIAL REPORTING FOR MANY YEAR.*

LONG-TERM GOAL 2: Leverage the City's current financial software to implement paperless processes for vendor payments, purchase orders, procurement and other functions.

STRATEGIC PLAN ALIGNMENT: Long-Term Fiscal Health

SHORT-TERM OBJECTIVES:

- *FY 2025- 2026: OPTIMIZE OPENGOV BUDGETING & PLANNING MODEL TO STREAMLINE MULTI-YEAR BUDGET DEVELOPMENT, ENHANCE EXISTING BUDGET BOOK REPORTS, AND DEVELOP NEW SYSTEM REPORTS FOR BETTER ANALYSIS AND EXECUTIVE DECISIONING.*
- *FY 2025 - 2026: IMPLEMENT ELECTRONIC ROUTING AND APPROVAL OF INVOICES AND PURCHASE ORDERS FOR MORE EFFICIENT VENDOR PAYMENT PROCESSING.*

PERFORMANCE MEASURES:

- *REGULARLY REVIEW AND TRACK KEY FINANCIAL METRICS AND TRENDS TO MONITOR BUSINESS PERFORMANCE AND SUBMIT TIMELY ADJUSTMENTS*
- *CONDUCT SEMI-ANNUAL OPENGOV TRAININGS FOR BUDGET AND PROCUREMENT MODULES BEGINNING FALL OF 2025*

Performance Indicators / Outcome Measures

Performance Measure	GOAL #	Actual FY 22-23	Actual FY 23-24	Projected FY 24-25	Projected FY 25-26	Projected FY 26-27
Bank Statements Reconciled	2	204	228	228	228	228
Accounts Payable Invoices Processed	2	16,868	18,023	19,000	19,500	20,000
General Payroll Checks/NODs Generated	2	20,144	19,916	20,000	20,000	20,000
Estimate/Final Pension Calculations	2	38/16	32/18	35/20	35/22	35/25
GFOA Distinguished Budget Awarded	1	yes	yes	yes	yes	yes
GFOA CAFR Awarded	1	yes	yes	yes	yes	yes
Bids Prepared	2	20	38	45	50	55
General Liability Incidents/ Claims Processed	2	214/85	244 / 126	n/a	n/a	n/a

BUDGET SUMMARY - EXPENDITURES

FINANCE EXPENSES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL	$1,030,884	$1,046,850	$1,087,101	$1,171,730	$1,182,730	$531,386	$1,115,884
OPERATIONAL							
OTHER OPERATING	$32,353	$42,195	$36,860	$40,200	$40,200	$15,826	$37,320
SUPPLIES	$4,246	$5,793	$6,651	$6,000	$6,000	$2,107	$4,650
OPERATIONAL TOTAL	**$36,599**	**$47,989**	**$43,511**	**$46,200**	**$46,200**	**$17,933**	**$41,970**
TOTAL	**$1,067,483**	**$1,094,839**	**$1,130,612**	**$1,217,930**	**$1,228,930**	**$549,319**	**$1,157,854**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL	$1,150,483	$1,210,050	$1,249,588	$1,290,487	$1,332,797
OPERATIONAL					
OTHER OPERATING	$66,350	$44,401	$46,347	$48,383	$50,514
SUPPLIES	$4,650	$4,756	$4,865	$4,976	$5,090
OPERATIONAL TOTAL	**$71,000**	**$49,157**	**$51,212**	**$53,359**	**$55,604**
TOTAL	**$1,221,483**	**$1,259,207**	**$1,300,800**	**$1,343,846**	**$1,388,401**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- DECREASE IN OVERALL BUDGET DUE TO RE-ALLOCATING PART-TIME RISK MANAGEMENT POSITION COSTS TO GENERAL LIABILITY FUND.
- PERSONNEL BUDGET REFLECTS PAY SCALE AND STANDARD COST-OF-LIVING INCREASES.

DEPARTMENTAL ORGANIZATIONAL CHART



COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

FINANCE

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
ACCOUNTANT III	1	1	1	1	1	1	1
DIRECTOR OF FINANCE	1	1	1	1	1	1	1
ACCOUNTANT II	0	1	1	1	1	1	1
ADMINISTRATIVE ASSISTANT / PENSION SPECIALIST	1	1	0	0	0	0	0
FINANCIAL ANALYST – SENIOR	1	1	1	1	1	1	1
PURCHASING SPECIALIST	1	1	1	1	1	1	1
ASST. FINANCE DIRECTOR	1	1	1	1	1	1	1
FINANCE - MC III	1	1	1	1	1	1	1
FINANCIAL ANALYST / PENSION TECHNICIAN	0	0	1	1	1	1	1
AMOUNT	**7**	**8**	**8**	**8**	**8**	**8**	**8**

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ASSESSING DEPARTMENT

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE ASSESSOR'S OFFICE IS TO ANNUALLY PROVIDE THE RESIDENTS AND PROPERTY OWNERS OF ROYAL OAK WITH FAIR AND EQUITABLE ASSESSMENTS; PROVIDE INFORMATION TO THE PUBLIC THAT IS ACCURATE AND RELIABLE AND MINDFUL; PROVIDE INFORMATION TO OTHER CITY DEPARTMENTS EFFICIENTLY TO ALLOW THEM TO BETTER PERFORM THEIR DUTIES; PROVIDE ALL OF THESE SERVICES IN A PROFESSIONAL AND COURTEOUS MANNER WHICH COMPLIES WITH THE CHARTER OF THE CITY OF ROYAL OAK AND THE CONSTITUTION AND LAWS OF THE STATE OF MICHIGAN.

OVERVIEW

The assessor's office uniformly and accurately values all taxable property in the City of Royal Oak. The office is responsible for preparing the assessment rolls and tax rolls of the city for all classes of property subject to taxation. The state constitution and statutes require that, notwithstanding any other provision of law, the assessed values placed upon the assessment roll shall be at 50 percent of true cash value.

Passed by the voters in March of 1994, Proposal A placed additional limits on values used to compute property taxes. Starting in 1995, property taxes were calculated using "taxable value". This value is capped by the inflation rate multiplier until a property transfers ownership. Prior to Proposal A, taxes were calculated on the "State Equalized Value" (SEV). This value represents market or true cash value and changed annually regardless of changes in ownership.

The office is a valuable source of information for the public, maintaining data on each parcel of property in the City. This includes plat maps and record cards for over 25,900 real property parcels. Additionally, an outside vendor, by contract, maintains approximately 1,900 personal property parcels. The total parcels include these ad valorem parcels, Downtown Development Authority (DDA) and Brownfield Redevelopment Authority properties.

The assessor determines eligibility of qualified residents for the disabled veteran exemption. A Michigan resident who owns and occupies a residence must be deemed by the Veterans Administration as 100% totally and permanently disabled or have specially adapted housing or been rated as individually unemployable. If qualified, the veteran is exempt from the collection of taxes. Under MCL 211.7c, beginning January 1, 2025, the exemption once granted, remains in effect without subsequent annual reapplication by the disabled veteran or unremarried surviving spouse. The exemption continues until rescinded by the property owner or revoked by the assessor.

Another function of the assessor's office is to record, maintain and edit the status of each parcel of property in the City to determine whether it qualifies for a "principal residence exemption" for a portion of school tax. The office also analyzes deeds and affidavits on every transferred property within the City that would trigger an "uncapping" of taxable value in accordance with Proposal A.

The administration of land divisions and combinations is the responsibility of the City assessor while coordinating review efforts with planning, building, engineering, and treasury through completion with the Oakland County Land Division and the Land and Address Management System. The assessor assists and guides the property owner through the process. This procedure includes plat and condominium developments.

Change of assessment notices are mailed in February of each year and taxpayers are given the opportunity to protest their assessment before the City's board of review in March. The board of review is composed of six City residents,

forming two boards working as one, appointed by the Commission for two-year terms. The board has the discretion and authority to make adjustments to an individual's assessment if warranted.

General property tax law also provides for a special meeting of the Board of Review to be held on specific days in July and December for the purpose of correcting clerical errors or mutual mistakes of fact.

With the legal assistance of quality, professional outside counsel, the assessor's office is able to settle, dismiss, and defend the tax tribunal appeals that are brought against the City.

On or before the first day of July of each year, the city assessor delivers a certified copy of the assessment roll on which the city tax has been apportioned and spread, with the warrant annexed to the city treasurer.

The assessments are utilized with the millage rates adopted by the various taxing authorities (Oakland County Operating, Oakland County Parks & Recreation, Zoological Authority, Art Institute Authority, Public Transportation Authority, Huron-Clinton Metropolitan Authority, Berkley, Clawson and Royal Oak Schools, Oakland Community College, Oakland Schools ISD) to generate tax revenues for the authorities within the city's boundaries.

STRATEGIC PLAN GOALS AND OBJECTIVES

LONG-TERM GOAL #1: Review and prepare for Michigan State Tax Commission Assessment Roll Audits (every five years).
STRATEGIC PLAN ALIGNMENT: Efficient and Effective Services
SHORT-TERM OBJECTIVE(S):

- *DEVELOP AND DOCUMENT LAND VALUES AND ECONOMIC CONDITION FACTORS FOR EACH CLASS OF PROPERTY.*
- *MAINTAIN/UPDATE A PUBLISHED POLICY MAKING THE ASSESSOR'S OFFICE REASONABLY ACCESSIBLE TO TAXPAYERS.*
- *MAINTAIN AND PROVIDE ONLINE ACCESS TO RECORDS FOR TAXPAYERS.*
- *MAINTAIN PERSONAL PROPERTY RECORDS AND CONDUCT AN ANNUAL PERSONAL PROPERTY CANVASS.*

PERFORMANCE MEASURES:

- *TO BE COMPLETED ANNUALLY.*

LONG-TERM GOAL #2: Update written procedures and records for all types of real and personal property exemptions.
STRATEGIC PLAN ALIGNMENT: Efficient and Effective Services
SHORT-TERM OBJECTIVE(S):

- *CREATE AND MANAGE AN ADEQUATE PROCESS FOR DETERMINING WHETHER TO GRANT OR DENY EXEMPTIONS.*

PERFORMANCE MEASURES:

- *IN COMPLIANCE WITH STATUTORY REQUIREMENTS, CONTINUE TO UPDATE EXEMPT PROPERTY APPLICATIONS AS THEY ARE RECEIVED.*

LONG-TERM GOAL #3: Create electronic computer sketches of all properties.
STRATEGIC PLAN ALIGNMENT: Efficient and Effective Services
SHORT-TERM OBJECTIVE(S):

- *COMMERCIAL AND RESIDENTIAL APPRAISERS REVIEW OLD HAND-DRAWN SKETCHES OF BUILDING(S) AND CREATE AND LOAD NEW COMPUTER-DESIGNED SKETCH IN BS&A.*

PERFORMANCE MEASURES:

- *COMPLETED MORE THAN 4,000 SKETCHES DURING FY 2024.*

LONG-TERM GOAL #4: Review all residential, commercial and industrial sales and update record cards.
STRATEGIC PLAN ALIGNMENT: Efficient and Effective Services
SHORT-TERM OBJECTIVE(S):

- *ATTEMPT TO VISIT PROPERTY AND INTERVIEW OWNER FOR VERIFICATION OF SALE INFORMATION.*
- *ENSURE ACCURATE RECORD CARD INFORMATION FOR CORRECT VALUES AND UNCAPPINGS.*

PERFORMANCE MEASURES:

- *COMPLETED MORE THAN 1,150 SALE REVIEWS IN FY 23-24.*

LONG-TERM GOAL #5: Update photographs on residential property record cards.
STRATEGIC PLAN ALIGNMENT: Efficient and Effective Services
SHORT-TERM OBJECTIVE(S):

- *CREATE COMPUTER-GENERATED LIST OF PROPERTIES WITH OLD PHOTOGRAPHS.*
- *UPDATE PHOTOGRAPHS THAT ARE NEEDED FOR RESIDENTIAL PROPERTIES IN A SYSTEMATIC MANNER.*

PERFORMANCE MEASURES:

- *COMPLETED MORE THAN 4,300 SALE REVIEWS AND SITE VISITS IN FY 23-24 AND UPDATED PHOTOGRAPHS.*

LONG-TERM GOAL #6: Provide continuous educational opportunities.
STRATEGIC PLAN ALIGNMENT: Efficient and Effective Services
SHORT-TERM OBJECTIVE(S):

- *PROVIDE CONTINUOUS EDUCATION FOR CERTIFIED STAFF. PROVIDE THAT SUPPORT STAFF AND BOARD OF REVIEW MEMBERS ARE SUFFICIENTLY TRAINED TO RESPOND TO TAXPAYER INQUIRIES.*

PERFORMANCE MEASURES:

- *COMPLETE REQUIRED HOURS ANNUALLY TO GAIN/RETAIN CERTIFICATION LEVELS, TRAINING, UPDATES REQUIRED AND APPROVED BY THE STC.*

Performance Indicators / Outcome Measures

Performance Measure	GOAL #	Actual FY 22-23	Actual FY 23-24	Projected FY 24-25	Projected FY 25-26	Projected FY 26-27
Assessment Notices Processed	1	27,797	27,718	27,750	27,750	27,750
Residential Property Appraisals	1	2,493	2,691	2,800	2,900	3,000
Commercial/Industrial Appraisals	1	173	351	400	400	400
Small Claims Tribunal Appeals	1	4	7	10	10	10
Full Tax Tribunal Appeals	1	10	10	10	10	10
Homestead Affidavits Processed	1	1,361	1,312	1,500	1,500	1,500
Transfer Affidavits Processed	4	2,142	2,097	2,200	2,300	2,400
Board of Review Appeals	1	165	78	100	100	100
Board of Review Adjustments (TV)	1	-12,891,160	1,093,660	-1,000,000	-1,000,000	-1,000,000
Tax Tribunal Decisions	1	2	4	10	10	10
Tax Tribunal Adjustments (TV)	1	-228,710	-391,826	-1,500,000	-1,500,000	-1,500,000
Property Sales Reviewed	4	1,419	1,291	1,300	1,350	1,400
Property Transfers Uncapped	4	1,422	1,242	1,300	1,350	1,400
Equalization Factor	1	1	1	1	1	1
Lot Splits/Combinations	1	12	13	13	13	13

BUDGET SUMMARY - EXPENDITURES

ASSESSING EXPENDITURES

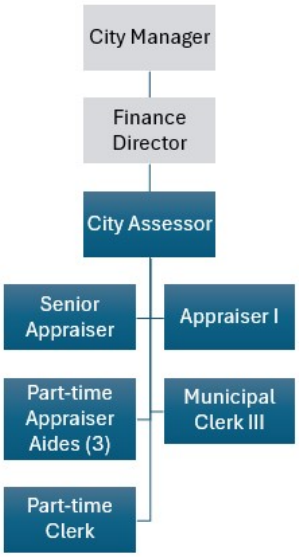
	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL							
EXPENDITURE	$555,077	$603,871	$640,300	$678,639	$688,139	$305,561	$625,940
PERSONNEL TOTAL	**$555,077**	**$603,871**	**$640,300**	**$678,639**	**$688,139**	**$305,561**	**$625,940**
OPERATIONAL							
SUPPLIES	$2,392	$2,117	$2,175	$3,370	$3,370	$1,184	$2,850
OTHER OPERATING	$187,957	$98,713	$107,320	$189,004	$189,004	$60,700	$126,030
OPERATIONAL TOTAL	**$190,349**	**$100,829**	**$109,495**	**$192,374**	**$192,374**	**$61,884**	**$128,880**
TOTAL	**$745,427**	**$704,700**	**$749,794**	**$871,013**	**$880,513**	**$367,445**	**$754,820**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL					
EXPENDITURE	$663,725	$702,598	$726,047	$750,325	$775,465
PERSONNEL TOTAL	**$663,725**	**$702,598**	**$726,047**	**$750,325**	**$775,465**
OPERATIONAL					
SUPPLIES	$2,850	$2,938	$3,029	$3,123	$3,220
OTHER OPERATING	$171,595	$177,507	$183,652	$190,040	$196,683
OPERATIONAL TOTAL	**$174,445**	**$180,445**	**$186,681**	**$193,163**	**$199,903**
TOTAL	**$838,170**	**$883,043**	**$912,727**	**$943,489**	**$975,368**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- SALE VALUES TREND HIGHER THAN ASSESSMENTS DUE TO HOME UPDATES PERFORMED WITHOUT A PERMIT, AND COMPLETE REVIEW IS THE ONLY MEANS OF CORRECT ASSESSMENTS THAT KEEPS THE CITY IN COMPLIANCE WITH STATE TAX COMMISSION (STC) STANDARDS.
- THE NEXT STC AMAR (AUDIT OF MINIMUM ASSESSING REQUIREMENTS) REVIEW IS SCHEDULED FOR 2027 AND THE STC RECOMMENDS THAT 20% OF ALL PARCELS BE REVIEWED ANNUALLY AND THE CITY HAS 26,000 RESIDENTIAL PARCELS.
- APPRAISERS SHARE RESPONSIBILITIES FOR NEW CONSTRUCTION, RENOVATIONS, DEMOLITIONS, AND ANNUAL SALES REVIEW FOR ACCURATE ASSESSMENTS AND PROPER TAXABLE VALUES.

DEPARTMENTAL ORGANIZATIONAL CHART



COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

ASSESSING

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
ASSESSING - MC III	1	1	1	1	1	1	1
APPRAISER III	1	1	1	1	1	1	1
CITY ASSESSOR	1	1	1	1	1	1	1
APPRAISER I	1	2	1	1	1	1	1
AMOUNT	**4**	**5**	**4**	**4**	**4**	**4**	**4**

RETURN TO OPERATING BUDGETS SUMMARY PAGE

CITY ATTORNEY

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE CITY OF ROYAL OAK CITY ATTORNEY'S OFFICE IS TO PROMOTE RESPONSIBLE MUNICIPAL GOVERNMENT BY PROVIDING HIGHLY PROFESSIONAL LEGAL COUNSEL TO THE CITY COMMISSION, CITY DEPARTMENTS, BOARDS AND COMMITTEES, AND CITY EMPLOYEES IN ALL LEGAL MATTERS RELATING TO ANY OFFICIAL DUTIES AND MUNICIPAL CORPORATE AFFAIRS.

OVERVIEW

The City attorney's office is established by the Royal Oak Charter (chapter III, section 22). The City attorney is appointed by and is directly responsible to the City Commission. The attorney serves as the legal adviser and counsel for the City and for all officers and departments in all matters relating to their official duties and performs such other duties as may be imposed by the Commission.

The City attorney prepares and reviews contracts, ordinances, resolutions, and agreements, and handles legal issues involving planning, zoning, building inspections, procurement, employment law, open meetings law, access to public records, access to public records, elections, public safety and the U.S. and Michigan Constitutions. The attorney's office provides day-to-day legal advice on the business of the City, and manages all civil litigation for the City.

The City attorney's office is also an integral part of the criminal justice system, working with the police and code enforcement departments in the prosecution of all City ordinance violations for misdemeanors and civil infractions in the 44th District Court.

STRATEGIC PLAN GOALS AND OBJECTIVES

LONG-TERM GOAL 1: Provide timely, effective and competent legal services to the City Commission, City boards and Commissions, and City staff.
STRATEGIC PLAN ALIGNMENT: Efficient and Effective Services
SHORT-TERM OBJECTIVES:

- *FY 2025 - 2026: CONTINUE TO CREATE STANDARDIZED LEGAL TEMPLATES FOR CITY STAFF FOR USE IN THEIR DAILY OPERATIONS.*
- *FY 2025 - 2026: Draft standardized agreement and contract templates for use on all contracts entered by the City.*
- *FY 2025 - 2026: ATTEND LEGAL SEMINARS AND WEBINARS TO INCREASE THE CITY ATTORNEY'S OFFICE STAFF'S LEGAL KNOWLEDGE AND SKILLS TO CONTINUOUSLY IMPROVE THE EFFICIENT AND EFFECTIVE LEGAL SERVICES TO THE CITY.*

LONG-TERM GOAL 2: Enforce City codes and ordinances to protect the safety of the public.
STRATEGIC PLAN ALIGNMENT: Safe, Healthy and Just City
SHORT-TERM OBJECTIVES:

- *FY 2025 - 2026: ASSIST THE POLICE, FIRE AND CODE ENFORCEMENT DEPARTMENTS WITH INQUIRIES RELATED TO THE STATE LAWS AND CITY ORDINANCES EACH IS RESPONSIBLE FOR ADMINISTERING AND ENFORCING.*
- *FY 2025 - 2026: PROVIDE LEGAL TRAINING TO THESE DEPARTMENTS WHEN NEW LAWS OR COURT DECISIONS IMPACT THEIR OPERATIONS.*
- *FY 2025 - 2026: ASSIST WITH REVIEWING AND AMENDING CITY CODE PROVISIONS TO COMPLY WITH THE CURRENT STATE AND FEDERAL LAW.*

BUDGET SUMMARY - EXPENDITURES

ATTORNEY EXPENSES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL							
EXPENDITURE	$571,131	$587,426	$575,955	$665,787	$665,787	$319,073	$665,165
PERSONNEL TOTAL	**$571,131**	**$587,426**	**$575,955**	**$665,787**	**$665,787**	**$319,073**	**$665,165**
OPERATIONAL							
OTHER OPERATING	$113,984	$141,375	$184,577	$157,750	$157,750	$38,084	$154,650
SUPPLIES	$19,527	$22,542	$22,198	$24,500	$24,500	$9,353	$22,000
OPERATIONAL TOTAL	**$133,511**	**$163,917**	**$206,775**	**$182,250**	**$182,250**	**$47,437**	**$176,650**
TOTAL	**$704,642**	**$751,343**	**$782,730**	**$848,037**	**$848,037**	**$366,510**	**$841,815**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL					
EXPENDITURE	$717,737	$739,851	$762,692	$786,287	$810,661
PERSONNEL TOTAL	**$717,737**	**$739,851**	**$762,692**	**$786,287**	**$810,661**
OPERATIONAL					
OTHER OPERATING	$248,500	$155,880	$160,482	$165,221	$170,103
SUPPLIES	$31,500	$32,730	$34,009	$35,338	$36,719
OPERATIONAL TOTAL	**$280,000**	**$188,610**	**$194,490**	**$200,559**	**$206,822**
TOTAL	**$997,737**	**$928,461**	**$957,182**	**$986,845**	**$1,017,483**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- INCREASE IN BUDGETED PERSONNEL COSTS DUE TO OVERALL PAY SCALE INCREASES.
- INCREASE USE OF CONTRACTED LEGAL/ADVISORY COUNSEL TO ENHANCE PER PROJECT SERVICE, OPERATIONS AND CAPACITY.

DEPARTMENTAL ORGANIZATIONAL CHART



COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

CITY ATTORNEY

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
PARALEGAL | LEGAL ASSISTANT	0	0	0	0	1	1	1
ASSISTANT CITY ATTORNEY	1	1	1	1	2	2	2
LEGAL ADMINISTRATIVE ASSISTANT	1	1	1	1	0	0	0
CITY ATTORNEY	1	1	1	1	1	1	1
CHIEF ASSISTANT CITY ATTORNEY	1	1	1	1	0	0	0
AMOUNT	**4**	**4**	**4**	**4**	**4**	**4**	**4**

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CITY CLERK

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE CITY CLERK'S OFFICE IS TO SUCCESSFULLY SERVE THE PUBLIC AND CITY COMMISSION AS PRESCRIBED BY FEDERAL AND STATE LAW AND THE CITY CHARTER, IN ADDITION TO PROVIDING HIGH-QUALITY CUSTOMER SERVICE TO RESIDENTS.

OVERVIEW

Pursuant to the City Charter, the City Clerk is the clerk of the City Commission and with the mayor, signs and attests all ordinances; and keeps a journal of record of the City Commission's proceedings. In addition, the City Clerk performs such other duties as are prescribed by the Charter, the general laws of the state, or by the City Commission.

Such duties include the posting of meeting notices and attending and transcribing minutes for official City Commission meetings and workshops in accordance with the Open Meetings Act. The office also prepares minutes for the following board / committee meetings: Charter Review Committee, Civil Service Board, Fire Civil Service Commission, Local Officers Compensation Commission, and Rules Committee. The Clerk's office is the keeper of official City records, processes freedom of information requests and serves as a notary public for City business.

The Clerk's office provides birth and death certificates, dog licenses, dog park passes, bike licenses, valet licenses, special event permits, parking station permits, solicitation/peddler permits, Dream Cruise permits, residential parking permits; processes SDD/SDM and Class C liquor license renewals, publishes legal notices, sends updates of all ordinances to general code for codification; processes applications from residents who want to serve on City boards and committees.

A do-not-knock list was established in December of 2012, which the City Clerk's office continues to track. We have been utilizing the electronic death registry system through the State of Michigan in which death certificates are E-filed since 2014. We are also now utilizing the state's Vital Events Registration Application (VERA) for birth registries. All of the City Commission minutes were scanned in 2016 so that anyone can search any meeting minutes on the city's website.

We created online forms for birth and death certificates, dog licenses, dog park passes and residential parking permits. Anyone may now apply and pay for these items online and no longer needs to come into the Clerk's office.

STRATEGIC PLAN GOALS AND OBJECTIVES

LONG-TERM GOAL 1: To effectively administer the license and permit process while providing excellent customer service.
STRATEGIC PLAN ALIGNMENT: Efficient and Effective Services
SHORT-TERM OBJECTIVES:

- *FY 2025: PROCESS PERMITS IN A TIMELY MANNER AND WORK CLOSELY WITH THOSE DEPARTMENTS WHICH NEED TO SIGN OFF ON THE PERMITS.*

PERFORMANCE MEASURES:

- *INCREASED THE QUANTITY OF PERMITS PROCESSED.*

LONG-TERM GOAL 2: To provide efficient official record keeping by the use of technology, while keeping records safe and accessible.

STRATEGIC PLAN ALIGNMENT: Efficient and Effective Services

SHORT-TERM OBJECTIVES:

- *FY 2025: UTILIZING OUR DOCUMENT IMAGING SYSTEM FOR ALL PAPER AGREEMENTS, LICENSING, AND VITAL RECORDS.*

LONG-TERM GOAL 3: Ensure all online forms for permits and applications have fillable forms and online payment options

STRATEGIC PLAN ALIGNMENT: Efficient and Effective Services

SHORT-TERM OBJECTIVES:

- *FY 2025: USING SEAMLESS DOCS TO CONTINUE IMPLEMENTATION OF ALL NEW FORMS AND PAYMENTS.*

PERFORMANCE MEASURES:

- *INCREASED THE QUANTITY OF PERMITS AND APPLICATIONS PROCESSED.*

Performance Indicators / Outcome Measures

Performance Measure	GOAL #	Actual FY 22-23	Actual FY 23-24	Projected FY 24-25	Projected FY 25-26	Projected FY 26-27
Birth Certificates*	1 & 2	5,555	5,217	5,400	5,500	5,600
Death Certificates*	1 & 2	1,591	1,767	1,800	1,850	1,900
Dog Licenses	1	1,653	1,577	1,600	1,650	1,700
Dog Park Passes	1	535	500	525	550	575
Freedom of Information Act	1	164	202	210	220	230
Liquor License Renewals	1	65	65	65	65	66
Miscellaneous Business Licenses	1	44	60	65	65	70
Peddler Permits	1	38	52	55	55	60
SDD/SDM Renewals	1	45	45	45	46	46
Solicitation Permits	1	11	8	10	12	14
Special Event Permits	1	50	55	60	60	65
Woodward Dream Cruise Permits	1	38	44	46	48	50

NOTE: City Clerk's department performance measures are reported on a **calendar year** basis as opposed to a fiscal year basis.
*Birth / Death certificate revenue do not necessarily correlate to birth/death certificates processed.

BUDGET SUMMARY - EXPENDITURES

CLERK EXPENSES

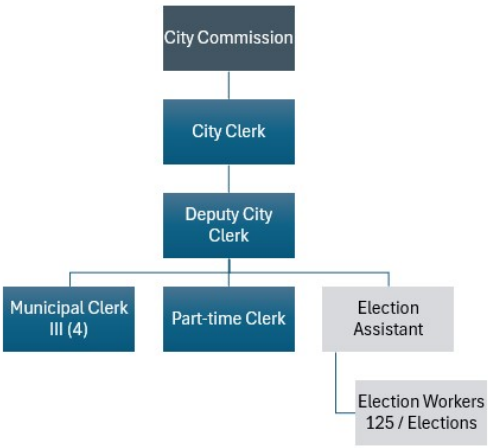
	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL							
EXPENDITURE	$357,792	$383,843	$440,368	$507,740	$532,740	$231,375	$523,621
PERSONNEL TOTAL	**$357,792**	**$383,843**	**$440,368**	**$507,740**	**$532,740**	**$231,375**	**$523,621**
OPERATIONAL							
OTHER OPERATING	$20,004	$25,315	$38,181	$54,500	$54,500	$11,549	$35,680
SUPPLIES	$11,468	$6,371	$12,135	$21,500	$21,500	$2,171	$9,850
OPERATIONAL TOTAL	**$31,472**	**$31,685**	**$50,316**	**$76,000**	**$76,000**	**$13,720**	**$45,530**
TOTAL	**$389,263**	**$415,528**	**$490,683**	**$583,740**	**$608,740**	**$245,095**	**$569,151**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL					
EXPENDITURE	$532,087	$561,651	$580,246	$599,495	$619,424
PERSONNEL TOTAL	**$532,087**	**$561,651**	**$580,246**	**$599,495**	**$619,424**
OPERATIONAL					
OTHER OPERATING	$66,500	$59,075	$61,265	$63,551	$65,937
SUPPLIES	$21,500	$21,760	$22,026	$22,299	$22,579
OPERATIONAL TOTAL	**$88,000**	**$80,835**	**$83,292**	**$85,851**	**$88,516**
TOTAL	**$620,087**	**$642,486**	**$663,537**	**$685,346**	**$707,941**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- INCREASE IN BUDGETED PERSONNEL COSTS DUE TO PAY SCALE AND STANDARD COST-OF-LIVING INCREASES.
- Contracted worker services includes an increase of $10,000 for Open Meetings Act (OMA) training for elected officials.

DEPARTMENTAL ORGANIZATIONAL CHART



COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

CITY CLERK

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
CITY CLERK	1	1	1	1	1	1	1
CITY CLERK - MC III	3	4	4	4	4	4	4
DEPUTY CITY CLERK	1	1	1	1	1	1	1
CITY CLERK - MC I	0	0	0	0	0	0	0
CITY CLERK – MCII	0	0	0	0	0	0	0
AMOUNT	**5**	**6**	**6**	**6**	**6**	**6**	**6**

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HUMAN RESOURCES

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE HUMAN RESOURCES (HR) DEPARTMENT IS TO PROVIDE OUR CUSTOMERS – MANAGEMENT, EMPLOYEES, RETIREES, APPLICANTS, AND THE PUBLIC – WITH EFFICIENT, EFFECTIVE AND COURTEOUS HUMAN RESOURCES SERVICES WITHIN LEGAL, PROFESSIONAL AND ETHICAL PARAMETERS.

OVERVIEW

The department coordinates and administers the recruitment, screening, selection, and on-boarding of new employees, consistent with federal and state laws and local civil service ordinance. It manages the classification, promotion, transfer, and evaluation of employees consistent with union contract provisions, civil service rules and City goals and objectives.

HR administers compensation and benefit plans for employees consistent with contract provisions and applicable laws, including leave benefits, tuition reimbursement, deferred compensation, and special pays. This includes 56 different health plans that provide health, dental, vision, life and supplemental insurance for all employees and retirees, including monthly billings, liaison duties with providers, and processing of employee/retiree status changes, including Medicare A, B & D (dependents and beneficiaries, etc.). The office maintains applicant, employee and retiree records.

HR assists in negotiating, interpreting, and administering nine union contracts, resolving grievances, and participating in Act 312 and grievance arbitration.

HR provides counseling and assistance to department heads and employees relevant to personnel issues and coordinates/facilitates training to meet department and City needs.

The department reports and/or monitors workers' compensation and unemployment compensation claims with third party administrators; ensures compliance with the Affordable Care Act, Family and Medical Leave Act, MIOSHA, accident/injury policies and procedures, and collective bargaining agreements; performs liaison duties with workers' compensation clinics for employee injuries, new hire physicals and DOT drug testing program and requirements.

HR develops, distributes and monitors City policies such as sexual harassment, EEO, ADA, Family and Medical Leave Act, workplace violence, employee assistance, drug free workplace, nepotism, etc. The human resources department staffs the Civil Service Board and Fire Civil Service Commission. It also provides representation to safety committees and the City-sponsored health and wellness center.

STRATEGIC PLAN GOALS AND OBJECTIVES

LONG-TERM GOAL 1: To provide support to the internal environment with tools to deliver services as efficiently and effectively as possible.
STRATEGIC PLAN ALIGNMENT: Safe, Healthy and Just City
SHORT-TERM OBJECTIVES:

- *FY 2024 - 2026: DEVELOP RETENTION AND RECRUITMENT RECOMMENDATIONS TO THE CITY MANAGER FOR KEY POSITIONS, IDENTIFIED BY HR AND DEPARTMENTS, TO ANTICIPATE NEAR TERM RETIREMENTS, AND OVER TIME, DEVELOP A BASE SUCCESSION PLAN FOR ALL LEVELS OF STAFF, PROVIDING OPPORTUNITIES FOR EMPLOYEE DEVELOPMENT.*
- *FY 2024 - 2026: Implement Performance Management System.*

LONG-TERM GOAL 2: Being an employer of choice that offers flexibility and creative operating solutions.
STRATEGIC PLAN ALIGNMENT: Efficient and Effective Services
SHORT-TERM OBJECTIVES:

- *FY 2024 - 2026: Continue to enhance the city's benefit offerings through base benefit enhancements, new benefits and incentives.*
- *FY 2024 - 2026: REWRITE AND RECOMMEND IMPLEMENTATION OF ADJUSTMENTS TO EXISTING PERSONNEL POLICIES AND RECOMMEND NEW POLICIES TO BETTER SERVE THE DEMANDS OF THE MODERN WORKPLACE. IMMEDIATE PRIORITIES INCLUDE ENHANCED FAMILY LEAVE, COMMUNICATIONS, WORK HOURS, AND LOCATION FLEXIBILITY POLICIES.*
- *FY 2024 - 2026: Implement results targeted (total) compensation studies.*
- *FY 2024 - 2026: Roll out more targeted trainings in line with leadership, performance measuring and succession planning initiatives.*

Performance Indicators / Outcome Measures

Performance Measure	GOAL #	Actual FY 22-23	Actual FY 23-24	Projected FY 24-25	Projected FY 25-26	Projected FY 26-27
Labor Contracts Negotiated	2	8	8	4	7	8
% of Labor Contracts Settled	2	100	100	100	88	100
Employees Hired (FT/PT)	1 & 2	94	98	95	95	95
Applications Processed (FT/PT)	2	1,472	2,078	2,000	2,000	2,000
Promotions/Transfers/ Terminations/Pay Changes Processed	1	108	147	130	130	130
Worker's Comp Claims Processed	1	48	56	58	58	58
Administration/Processing of Benefits for Insurance Enrollees	1	846	835	845	845	845
FT HR Staff to FT Workforce Ratio	1	1:174	1:110	1:106	1:110	1:110

BUDGET SUMMARY - EXPENDITURES

HUMAN RESOURCES EXPENSES

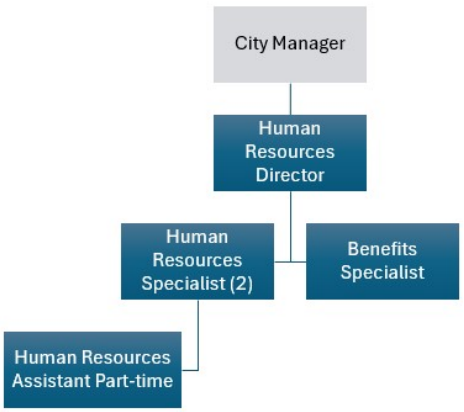
	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL	$364,621	$439,530	$473,517	$568,414	$568,414	$243,856	$526,120
OPERATIONAL							
OTHER OPERATING	$246,057	$254,452	$264,450	$274,500	$274,500	$139,730	$286,080
SUPPLIES	$1,400	$2,402	$3,280	$4,100	$4,100	$1,044	$7,700
OPERATIONAL TOTAL	**$247,456**	**$256,854**	**$267,730**	**$278,600**	**$278,600**	**$140,774**	**$293,780**
TOTAL	**$612,078**	**$696,384**	**$741,247**	**$847,014**	**$847,014**	**$384,630**	**$819,900**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL	$591,746	$610,079	$629,025	$648,605	$668,842
OPERATIONAL					
OTHER OPERATING	$275,500	$287,795	$300,674	$314,165	$328,298
SUPPLIES	$2,000	$2,040	$2,081	$2,122	$2,165
OPERATIONAL TOTAL	**$277,500**	**$289,835**	**$302,755**	**$316,287**	**$330,462**
TOTAL	**$869,246**	**$899,914**	**$931,779**	**$964,892**	**$999,304**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- INCREASE IN BUDGETED PERSONNEL COSTS DUE TO COST OF LIVING AND PAY SCALE INCREASES AND TO ALLOW FOR THE ADDITION OF PART-TIME CLERICAL EMPLOYEE.
- TRAINING & EDUCATION AND TRAVEL COSTS ARE BOTH BUDGETED TO INCREASE TO ALLOW FOR STAFF TO ATTEND MORE LARGER HR CONFERENCES, BOTH LOCAL AND NATIONAL.

DEPARTMENTAL ORGANIZATIONAL CHART



COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

HUMAN RESOURCES

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
RECRUITMENT COORDINATOR	0	0	0	0	0	0	0
ADMINISTRATIVE ASSISTANT I	0	1	1	1	0	0	0
HUMAN RESOURCE DIRECTOR	1	1	1	1	1	1	1
HUMAN RESOURCE SPECIALIST	2	1	1	1	2	2	2
BENEFITS SPECIALIST	1	1	1	1	1	1	1
AMOUNT	**4**	**4**	**4**	**4**	**4**	**4**	**4**

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ADMINISTRATION

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE GENERAL ADMINISTRATION COST CENTER RECORDS CHARGES THAT ARE GENERAL FUND RESPONSIBILITIES BUT ARE NOT SPECIFICALLY ASSIGNED TO ANY USER DUE TO THEIR SUBJECTIVE NATURE.

OVERVIEW

Administrative charges for non-specific items are recorded here to monitor total cost. Numerous general costs are expended through this cost center, such as property and general liability insurance costs, information technology service charges, audit services, a portion of bank services charges, tax correction/adjustments. Also included in this cost center is the revenue sharing payment to Municipal Parking Services (MPS) related to parking violations.

Beginning in fiscal year 2017-18, the principal and interest payments for the General Fund's portion of the Other Post-Employment Benefits (OPEB) and pension bonds are expended in this cost center.

BUDGET SUMMARY - EXPENDITURES

ADMINISTRATION EXPENSES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL							
EXPENDITURE	$264	$2,068	$489	$1,000	$1,000	$0	$0
PERSONNEL TOTAL	**$264**	**$2,068**	**$489**	**$1,000**	**$1,000**	**$0**	**$0**
OPERATIONAL							
OTHER OPERATING	$1,705,109	$2,998,646	$2,450,829	$2,547,025	$2,547,025	$773,837	$2,602,165
DEBT SERVICE	$2,459,646	$2,457,921	$2,458,888	$2,458,810	$2,458,810	$1,947,761	$2,457,810
OPERATIONAL TOTAL	**$4,164,755**	**$5,456,567**	**$4,909,717**	**$5,005,835**	**$5,005,835**	**$2,721,598**	**$5,059,975**
TOTAL	**$4,165,018**	**$5,458,635**	**$4,910,205**	**$5,006,835**	**$5,006,835**	**$2,721,598**	**$5,059,975**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL					
EXPENDITURE	$0	$0	$0	$0	$0
PERSONNEL TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**
OPERATIONAL					
OTHER OPERATING	$1,512,745	$1,531,798	$1,564,655	$1,598,871	$1,634,507
DEBT SERVICE	$2,459,200	$2,459,200	$2,459,200	$2,459,200	$2,459,200
OPERATIONAL TOTAL	**$3,971,945**	**$3,990,998**	**$4,023,855**	**$4,058,071**	**$4,093,707**
TOTAL	**$3,971,945**	**$3,990,998**	**$4,023,855**	**$4,058,071**	**$4,093,707**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- MISCELLANEOUS CONTRACTED SERVICES IS BUDGETED AT $672,500 FOR MPS'S FINAL PRO-RATED SHARE OF PARKING VIOLATION ESTIMATED REVENUE AND PAYMENT TO MPS FOR ESTIMATED TICKET PROCESSING COSTS FOR FY 2025-2026.

- INFORMATION SYSTEMS SERVICE CHARGES ALLOCATED TO THE GENERAL FUND IS BUDGETED AT $407,065 FOR FY 2025-2026.

- THE PENSION AND OPEB BONDS PRINCIPAL AND INTEREST ALLOCATED TO THE GENERAL FUND CONTINUES TO BE BUDGETED IN THIS COST CENTER.

COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

NONE

RETURN TO OPERATING BUDGETS SUMMARY PAGE

TREASURER

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE TREASURER'S OFFICE IS TO EFFECTIVELY AND EFFICIENTLY COLLECT, SECURE, INVEST, AND DISBURSE ALL CITY MONIES, WHICH INCLUDES TAX BILLING, WATER BILLING, ACCOUNTS RECEIVABLES, SPECIAL ASSESSMENTS, PARKING FUNDS, AND NUMEROUS MISCELLANEOUS RECEIVABLES AND DISBURSEMENTS.

OVERVIEW

All taxes, special assessments, related property liens, and other charges accruing to the City are collected by the City treasurer. All money received by any officer or employees of the City for or in connection with the business of the City is paid to the City treasurer and deposited to one of the approved banking institutions. The treasury office collects and redistributes property taxes for all of the various taxing authorities within the City including Oakland County, Oakland County Parks & Recreation, the Zoological Authority, the Huron-Clinton Metropolitan Authority, Berkley, Clawson and Royal Oak Schools, Oakland Community College, and Oakland Schools ISD.

In addition, the office handles all accounts receivable billings, water/sewer, utility billing and collection of receipts, rehab loan billing and accounting, parking passes and permits, the collection, balancing and accounting for City revenues collected by the cashier and the reconciliation and posting of all revenues collected at off-site locations including the Library, DPW, Recreation, Ice Arena, Farmers' Market, and Police and Fire departments.

The treasurer is responsible for cash management: investing and tracking investments of City funds, the strategic planning of investments to cover regular monthly planned expenditures, such as accounts payable, payroll and retirement, as well as cash flow planning for less-regular expenditures, such as large construction contract or semi-annual bond payments.

The office has continued to add value to the City's investment portfolio through diversification and has worked diligently to improve the yield of the investments while maintaining the safety of principal. This department consistently looks for ways to offer better services and a more effective use of funds through a greater use of bank products and services and improved technology.

Royal Oak property owners have the option of paying tax bills and water bills online with a credit card, debit card or e-check from the City website. The City's current online payment processor is "Invoice Cloud." In addition, permits, miscellaneous invoiced amounts, and special assessments can be paid online. These electronic payment programs have been tremendously popular. Almost 5,470 property owners, or more than 1/3 of the owners without a tax escrow, use electronic payments to pay their tax bill. Over 8,700 water customers, or almost 36% of the total customer base, use electronic payments to pay their water utility bill.

For improved customer service, treasury has worked to expand the acceptance of bill pay and other services for receivables payments. Currently, customers can pay Community Development Block Grant (CDBG) rehab loans by bill pay or ACH processing. City clerk customers can use Seamless-Docs online to pay for birth and death records, dog licenses, business licenses and other charges.

STRATEGIC PLAN GOALS AND OBJECTIVES

LONG-TERM GOAL 1: Provide accurate and timely treasury services.
STRATEGIC PLAN ALIGNMENT: Efficient and Effective Services
SHORT-TERM OBJECTIVES:

- *FY 2025: DEVELOP TREASURY PROCESSES TO IMPROVE WORKFLOW AND/OR REDUCE COSTS.*
- *FY 2025: EXPAND AND IMPROVE UPON 24/7 ONLINE ACCESS TO BILLS AND PAYMENTS REQUIRED BY RESIDENTS.*
- *FY 2024 - 2026: PROVIDE ACCURATE AND UP-TO-DATE INFORMATION TO TITLE/MORTGAGE SERVICING COMPANIES AT A REASONABLE PRICE.*
- *FY 2024 - 2026: HAVE STAFF REGULARLY ATTEND AVAILABLE ONLINE AND OTHER CLASSES RELATED TO THEIR FUNCTION OFFERED BY MICHIGAN MUNICIPAL TREASURERS ASSOCIATION (MMTA), BS&A SOFTWARE, AND THE ASSOCIATION OF PUBLIC TREASURERS OF THE UNITED STATES AND CANADA (APTUSC).*
- *FY 2024 - 2026: IMPROVE EFFICIENCIES IN HANDLING NON-TAX/WATER RECEIVABLES WITH OTHER DEPARTMENTS.*

PERFORMANCE MEASURES:

- *IMPROVEMENTS TO PROCESSES AND ACCESSIBILITY*

LONG-TERM GOAL 2: Maximize investment returns while being mindful of cashflow needs.
STRATEGIC PLAN ALIGNMENT: Long-Term Fiscal Health
SHORT-TERM OBJECTIVES:

- *FY 2024 - 2026: INCREASE INVESTMENT RETURNS WHILE PRESERVING CAPITAL SAFETY.*
- *FY 2024 - 2026: MANAGE CASH FLOW TO COINCIDE WITH CYCLICAL CASH NEEDS, CAPITAL PLANS AND LONG-RANGE PLANNING.*
- *FY 2024 - 2026: DECREASE OVERALL INVESTMENT RISK BY INCREASING THE APPROVED POOL OF VENDORS AND INVESTMENT OPTIONS.*

PERFORMANCE MEASURES:

- *MONITORING OF MARKET CHANGES AND REVIEW OF RESULTS COMPARED TO MARKET INDICATORS.*

LONG-TERM GOAL 3: Provide a resource desk for visitors to City Hall and calls for service.
STRATEGIC PLAN ALIGNMENT: Welcoming, Engaged, and Livable Community
SHORT-TERM OBJECTIVES:

- *FY 2025: TRAIN THE CASHIER TO TRIAGE MULTI-DEPARTMENT QUESTIONS WHILE PROVIDING A WELCOMING, ENGAGED, AND INFORMED FACE TO THE PUBLIC.*
- *FY 2025: ASSIST IN DEVELOPMENT OF A WELCOME PACKAGE FOR NEW HOMEOWNERS AND RESIDENTS WITH GENERAL NAVIGATIONAL INFORMATION.*
- *FY 2024 - 2026: INCREASE ONLINE INFORMATION FOR NEW RESIDENTS, REALTORS, AND TITLE COMPANIES ON TAX YEAR AND WATER BILLING CYCLES AND NOTIFICATIONS FOR OWNERSHIP OR TENANCY CHANGES.*
- *FY 2024 - 2026: DEVELOP RESOURCE MATERIAL FOR TAX AND WATER CUSTOMERS IN MULTIPLE LANGUAGES.*

PERFORMANCE MEASURES:

- *DEVELOPMENT OF CLEARER AND MORE CONSISTENT COMMUNICATION WITH THE PUBLIC*

Performance Indicators / Outcome Measures

Performance Measure	GOAL #	Actual FY 22-23	Actual FY 23-24	Projected FY 24-25	Projected FY 25-26	Projected FY 26-27
Tax bills generated	1	61,833	58,756	59,746	60,250	60,650
Water bills generated	1	95,386	97,213	97,426	97,730	98,000
Invoices billed	1	585	418	450	500	500
Interactive Phone payments	1	2,242	1,848	1,690	1,700	1,700
Electronic funds payment	1	26,992	33,438	39,851	45,000	50,000
Online Bill Direct payments	1	6,470	6,025	6,375	6,600	6,800
Participation in Electronic payments	1	22.63%	26.49%	30.49%	33.74%	36.87%
Special assessments billed	1	5,562	3,455	3,974	4,650	4,850

BUDGET SUMMARY - EXPENDITURES

TREASURER EXPENSES

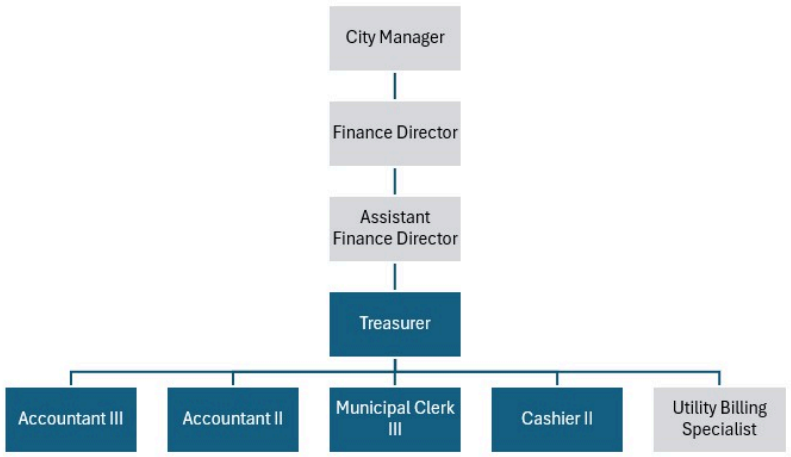
	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL	$497,731	$418,588	$463,484	$502,607	$502,607	$239,968	$502,209
OPERATIONAL	$39,257	$67,428	$59,083	$59,580	$59,580	$25,103	$65,040
TOTAL	**$536,988**	**$486,016**	**$522,566**	**$562,187**	**$562,187**	**$265,071**	**$567,249**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL	$536,521	$556,278	$574,241	$592,814	$612,017
OPERATIONAL	$73,450	$74,981	$76,543	$78,140	$79,770
TOTAL	**$609,971**	**$631,258**	**$650,785**	**$670,953**	**$691,787**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- PERSONNEL COSTS ARE BUDGETED TO INCREASE IN FY 2026 DUE TO STEP INCREASES FOR NEWER EMPLOYEES.
- POSTAGE AND MAILING SERVICES FOR TAX BILLS ARE EXPECTED TO INCREASE 9% DUE TO PAPER STOCK AND USPS INCREASES.
- TRAINING AND EDUCATION COSTS ARE PROPOSED TO INCREASE $1,000 DUE TO SENDING TWO STAFF MEMBERS TO THE MICHIGAN MUNICIPAL TREASURERS ASSOCIATION (MMTA) CONFERENCE IN 2025-26.

DEPARTMENTAL ORGANIZATIONAL CHART



COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

TREASURY

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
ACCOUNTANT I	2	1	1	1	2	1	1
ACCOUNTANT II	0	1	1	1	0	1	1
TREASURER - MC I / MC II	0	0	0	0	0	0	0
CASHIER III	1	1	1	1	0	0	0
CITY TREASURER	1	1	1	1	1	1	1
TREASURER - MC III	0	0	0	0.5	0.5	0.5	0.5
TREASURER - MC I / MCII	1	1	1	0	0	0	0
CASHIER II	0	0	0	0	1	1	1
AMOUNT	**5**	**5**	**5**	**4.5**	**4.5**	**4.5**	**4.5**

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Royal Oak

CITY OFFICE BUILDING

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE CITY OFFICE BUILDING COST CENTER RECORDS THE OPERATING, REPAIR AND MAINTENANCE CHARGES FOR THE CITY HALL.

OVERVIEW

The City office building budget includes City Hall building costs, under the City engineer, for all departments.

Building costs primarily involve external vendors. The largest operating costs are utilities (electric, gas, and water), postage, janitorial service, and supplies. Repairs and maintenance costs include building trades (HVAC, plumbing, electrical, elevator).

BUDGET SUMMARY - EXPENDITURES

CITY OFFICE BUILDING EXPENSES

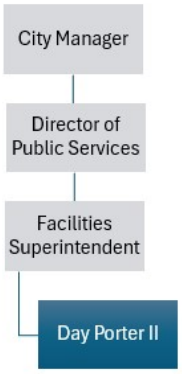
	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
OTHER OPERATING	$169,116	$218,718	$297,881	$260,105	$260,105	$97,725	$258,630
SUPPLIES	$11,627	$16,371	$13,215	$14,800	$14,800	$7,561	$15,300
OPERATIONAL TOTAL	**$180,743**	**$235,089**	**$311,096**	**$274,905**	**$274,905**	**$105,286**	**$273,930**
PERSONNEL							
EXPENDITURE	$73,340	$73,987	$81,198	$86,179	$86,179	$38,514	$84,490
PERSONNEL TOTAL	**$73,340**	**$73,987**	**$81,198**	**$86,179**	**$86,179**	**$38,514**	**$84,490**
TOTAL	**$254,084**	**$309,076**	**$392,294**	**$361,084**	**$361,084**	**$143,800**	**$358,420**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
OTHER OPERATING	$317,220	$328,736	$340,730	$353,222	$366,235
SUPPLIES	$15,600	$16,218	$16,861	$17,529	$18,224
OPERATIONAL TOTAL	**$332,820**	**$344,954**	**$357,590**	**$370,751**	**$384,459**
PERSONNEL					
EXPENDITURE	$91,912	$94,784	$97,749	$100,811	$103,972
PERSONNEL TOTAL	**$91,912**	**$94,784**	**$97,749**	**$100,811**	**$103,972**
TOTAL	**$424,732**	**$439,738**	**$455,339**	**$471,561**	**$488,431**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- THERE ARE NO SIGNIFICANT NOTES FOR THIS COST CENTER.

DEPARTMENTAL ORGANIZATIONAL CHART



COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

CITY OFFICE BUILDING

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
DAY PORTER II	1	1	1	1	1	1	1
AMOUNT	**1**	**1**	**1**	**1**	**1**	**1**	**1**

RETURN TO OPERATING BUDGETS SUMMARY PAGE

Royal Oak

PARKS AND FORESTRY

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE PARKS AND FORESTRY DIVISION IS TO BUILD AND MAINTAIN ALL CITY-OWNED PARKS, PLAYGROUNDS, ATHLETIC FIELDS, OPEN SPACES, AND THE PUBLIC TREES; MAINTAINING THE URBAN FOREST, SO THEY ARE A SOURCE OF PRIDE AND ENJOYMENT FOR RESIDENTS AND VISITORS ALIKE.

OVERVIEW

The Parks and Forestry Division of the Department of Public Service is responsible for the 51 parks, including a dog park on the east side, and playgrounds throughout the City of Royal Oak with a combined acreage exceeding 350 acres.

The division maintains baseball, volleyball, football, and soccer venues; basketball and tennis courts; picnic areas; and walking trails, signs, lighting, and parking.

Although the City's namesake, the original Royal Oak, no longer lives, the forestry section is responsible for over 23,000 trees.

These include trees in the parks, central business district, parkways and easement areas of roads, golf courses, cemetery and city-owned open spaces (e.g., around the library).

During the growing season, duties include removing dangerous or fallen branches and debris, cutting grass, controlling park weeds, and tending streetscapes and banners. When these services are performed on behalf of another department or fund, that cost center is charged directly for the costs incurred.

The City's Recreation Division (Fund 508) puts on all programs in the parks.

STRATEGIC PLAN GOALS AND OBJECTIVES

LONG-TERM GOAL 1: Expedite improvements at park and recreation facilities, as informed by the five-year Parks and Recreation Master Plan.
STRATEGIC PLAN ALIGNMENT: Reliable Infrastructure
SHORT-TERM OBJECTIVES:

- *FY 2025 - 26: CONSTRUCT SIGNIFICANT IMPROVEMENTS AT TWO PARKS ANNUALLY.*
- *FY 2025-26: IMPROVE 2-3 FIELD SURFACES ANNUALLY.*
- *FY 2025-26: REPAIR AND/OR RESURFACE TWO TENNIS COURTS ANNUALLY.*

PERFORMANCE MEASURES:

- *PROJECTS HAVE BEEN INCLUDED IN THE ANNUAL CAPITAL IMPROVEMENT PLAN (CIP) AND APPROVED FOR FUNDING IN THE FY2025-26 ADOPTED BUDGET.*
- *FY2025-26 BUDGET (FUND 679) INCLUDES $200,000 FOR TENNIS AND BASKETBALL COURT REPAIRS AND IMPROVEMENTS.*

LONG-TERM GOAL 2: Improve aesthetics and safety through implementation of an accessible and trackable maintenance reporting process for park users.
STRATEGIC PLAN ALIGNMENT: Reliable Infrastructure
SHORT-TERM OBJECTIVES:

- *FY 2025-26: INSTALL QR-CODE PLACARDS AT LOCATIONS WITHIN PARKS AND RECREATION FACILITIES THAT LINK DIRECTLY TO THE CITY'S MOBILE REPORTING PROCESS.*

PERFORMANCE MEASURES:

- *ONGOING - TARGETING FY2025-26 IMPLEMENTATION.*

LONG-TERM GOAL 3: Support Sustainability and Climate Action Plan (S-CAP) green space goals through continual park reforestation.
STRATEGIC PLAN ALIGNMENT: Environmental Leadership
SHORT-TERM OBJECTIVES:

- *FY 2025-26: Plant 50-100 trees in parks annually.*

PERFORMANCE MEASURES:

- *FY2025-26 INCLUDES $170,000 FOR TREE PLANTINGS BUDGETED IN THIS COST CENTER FROM THE ANNUAL CAPITAL IMPROVEMENT PLAN (CIP).*

Performance Indicators / Outcome Measures

Performance Measure	GOAL #	Actual FY 22-23	Actual FY 23-24	Projected FY 24-25	Projected FY 25-26	Projected FY 26-27
Hours Ball Diamonds Maintained	1	2,265	2,055	2,100	2,100	2,100
Hours Soccer / Football Fields Maintained/Lined	1	979	1,097	1,100	1,100	1,100
Trees Planted	3	1,014	790	600	600	600

BUDGET SUMMARY - EXPENDITURES

PARKS & FORESTRY EXPENSES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL	$682,355	$724,017	$722,652	$824,733	$824,733	$361,614	$693,138
OPERATIONAL							
SUPPLIES	$140,392	$203,513	$208,388	$194,000	$198,000	$85,602	$263,720
OTHER OPERATING	$431,777	$713,642	$944,769	$880,080	$918,680	$499,135	$864,752
DEBT SERVICE	$0	$10,000	$10,000	$0	$0	$0	$0
CAPITAL	$527,898	$99,002	$736,701	$1,553,400	$1,165,000	$110,606	$773,485
TRANSFERS-OUT	$0	$0	$0	$0	$0	$0	$55,600
OPERATIONAL TOTAL	**$1,100,067**	**$1,026,157**	**$1,899,858**	**$2,627,480**	**$2,281,680**	**$695,343**	**$1,957,557**
INCREASE IN FUND BALANCE	$0	$0	$0	$17,710	$0	$0	$0
TOTAL	**$1,782,422**	**$1,750,174**	**$2,622,510**	**$3,469,923**	**$3,106,413**	**$1,056,957**	**$2,650,695**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL	$795,551	$825,836	$852,349	$879,761	$908,104
OPERATIONAL					
SUPPLIES	$314,485	$333,927	$354,834	$377,333	$401,563
OTHER OPERATING	$757,880	$785,130	$813,581	$843,289	$874,313
DEBT SERVICE	$0	$0	$0	$0	$0
CAPITAL	$492,000	$670,000	$680,000	$680,000	$690,000
TRANSFERS-OUT	$0	$0	$0	$0	$0
OPERATIONAL TOTAL	**$1,564,365**	**$1,789,057**	**$1,848,414**	**$1,900,621**	**$1,965,876**
INCREASE IN FUND BALANCE	$0	$0	$0	$0	$0
TOTAL	**$2,359,916**	**$2,614,893**	**$2,700,763**	**$2,780,382**	**$2,873,980**

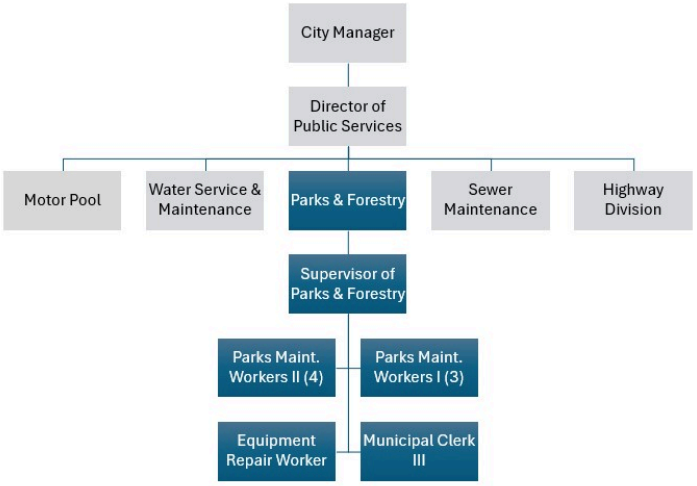
SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- THE PARKS, RECREATION, FORESTRY, PLAYGROUNDS AND ANIMAL SHELTER MILLAGE, FIRST LEVIED IN DECEMBER 2022, IS BUDGETED TO RAISE APPROXIMATELY $2,590,000 IN FISCAL YEAR 2025-26 TO SUPPORT CRITICAL PARK OPERATIONS AND CAPITAL IMPROVEMENTS, CURRENTLY FUNDED THROUGH THE PARKS AND FORESTRY DIVISION OF THE DEPARTMENT OF PUBLIC SERVICES.

- THE FOLLOWING PROJECTS, TOTALING $492,000, WERE INCLUDED IN THE ANNUAL CAPITAL IMPROVEMENT PLAN (CIP) AND HAVE BEEN BUDGETED IN THIS COST CENTER FOR FISCAL YEAR 2025-26:

- $260,000 KENSINGTON PLAYGROUND EQUIPMENT INSTALLATION
- $170,000 CITY-WIDE ROW TREE PLANTING
- $20,000 PAT PARUCH PARK IMPROVEMENTS
- $20,000 PARK BENCH / PICNIC TABLE REPLACEMENTS
- $12,000 TENNIS COURT POSTS AND NET REPLACEMENT
- $10,000 NORMANDY OAKS PARK BACKUP SPLASHPAD PUMP

DEPARTMENTAL ORGANIZATIONAL CHART



COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

PARKS & FORESTRY

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
PARKS MAINTENANCE WORKER	1	2	3	3	3	3	3
PARKS/FORESTRY MC III	1	1	1	1	1	1	1
SUPERVISOR OF PARKS & FORESTRY	0	0	1	1	1	1	1
PARKS MAINTENANCE WORKER II	4	4	4	4	4	4	4
EQUIPMENT REPAIR WORKER	1	1	1	1	1	1	1
AMOUNT	7	8	10	10	10	10	10

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Royal Oak

BUILDING MAINTENANCE

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE BUILDING MAINTENANCE COST CENTER IS TO PROVIDE QUALITY BUILDING REPAIRS IN A TIMELY MANNER AND TO PERFORM ALL CITY OPERATIONS AS EFFICIENTLY AND EFFECTIVELY AS POSSIBLE.

OVERVIEW

The building maintenance budget is under the Director of Public Services. Personnel costs are for full-time DPS workers.

See also the General Fund's City Hall building (265) cost center for other charges for City Hall operations, repairs, and maintenance.

STRATEGIC PLAN GOALS AND OBJECTIVES

LONG-TERM GOAL: Improve service request communication and response times.
STRATEGIC PLAN ALIGNMENT: Efficient and Effective Services
SHORT-TERM OBJECTIVES:

- *FY 2024-2027: IMPLEMENT AN INTER-DEPARTMENTAL MAINTENANCE REQUEST PORTAL FOR STAFF USING EXISTING SOFTWARE.*

PERFORMANCE MEASURES:

- *ONGOING - TARGETING FY2025-26 FOR IMPLEMENTATION.*

BUDGET SUMMARY - EXPENDITURES

BUILDING MAINTENANCE EXPENSES

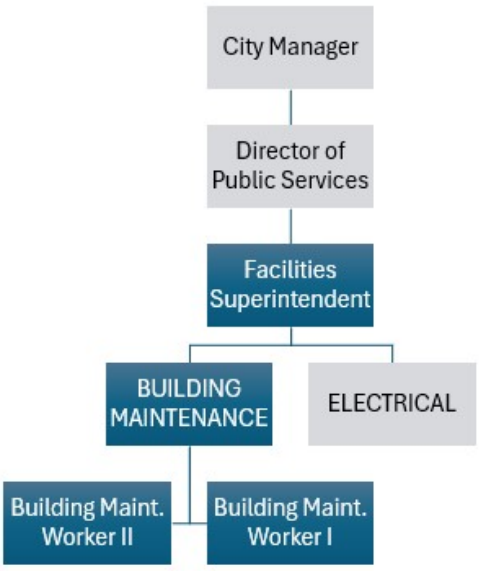
	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL							
EXPENDITURE	$217,483	$279,404	$269,253	$332,750	$352,250	$101,444	$231,734
PERSONNEL TOTAL	**$217,483**	**$279,404**	**$269,253**	**$332,750**	**$352,250**	**$101,444**	**$231,734**
OPERATIONAL							
OTHER OPERATING	$18,564	$22,160	$24,150	$31,830	$31,830	$15,915	$31,830
SUPPLIES	$18,414	$6,023	$13,720	$12,700	$12,700	$4,032	$12,800
OPERATIONAL TOTAL	**$36,978**	**$28,183**	**$37,870**	**$44,530**	**$44,530**	**$19,947**	**$44,630**
TOTAL	**$254,461**	**$307,587**	**$307,123**	**$377,280**	**$396,780**	**$121,391**	**$276,364**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL					
EXPENDITURE	$324,757	$352,077	$364,627	$377,660	$391,196
PERSONNEL TOTAL	**$324,757**	**$352,077**	**$364,627**	**$377,660**	**$391,196**
OPERATIONAL					
OTHER OPERATING	$17,350	$17,594	$17,842	$18,094	$18,352
SUPPLIES	$15,200	$15,808	$16,440	$17,098	$17,782
OPERATIONAL TOTAL	**$32,550**	**$33,402**	**$34,282**	**$35,192**	**$36,134**
TOTAL	**$357,307**	**$385,478**	**$398,909**	**$412,852**	**$427,330**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- Personnel costs are decreasing due to having a lower allocation of the city's facilities superintendent and electrician costed to this department than in fiscal year 2024-25. Actual staff time charged will be allocated to the appropriate cost center during the year depending on the project.
- $18,000 DECREASE IN MOTOR POOL RENTAL CHARGES DUE TO A DECREASE IN MAINTENANCE AND OPERATING COSTS AND DEPRECIATION CHARGES.

DEPARTMENTAL ORGANIZATIONAL CHART



COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

BUILDING MAINTENANCE

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
BLDG MAINTENANCE REPAIR WORKER II	1	1	1	1	1	1	1
BLDG MAINTENANCE REPAIR WORKER I	1	1	1	1	1	1	1
FACILITIES MANAGER	0	0	1	1	1	1	1
AMOUNT	**2**	**2**	**3**	**3**	**3**	**3**	**3**

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Royal Oak

ORDINANCE ENFORCEMENT

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE ORDINANCE ENFORCEMENT DIVISION OF THE BUILDING DEPARTMENT IS TO ENFORCE CITY OF ROYAL OAK ORDINANCES THAT ADDRESS COMMERCIAL AND RESIDENTIAL PROPERTY MAINTENANCE, MERCHANT LICENSING, AND PUBLIC HEALTH AND SAFETY ISSUES; AND TO PERFORM REGULAR CHECKS OF ALL APARTMENTS, HOTELS, MOTELS, AND HOUSES OFFERED FOR RENT WITHIN THE CITY.

OVERVIEW

The ordinance enforcement division inspects commercial and residential buildings for property maintenance violations. Inspectors enforce local ordinances addressing problems such as blight, weeds, unlicensed/inoperable vehicles, and other issues that may have a negative effect on property values. The ordinance enforcement division learns of these issues by responding to complaints in addition to proactively seeking violations.

The building department consists of two divisions: building inspection and ordinance enforcement. The building inspection-related costs are reflected in the State Construction Code Fund.

BUDGET SUMMARY - EXPENDITURES

CODE ENFORCEMENT EXPENSES

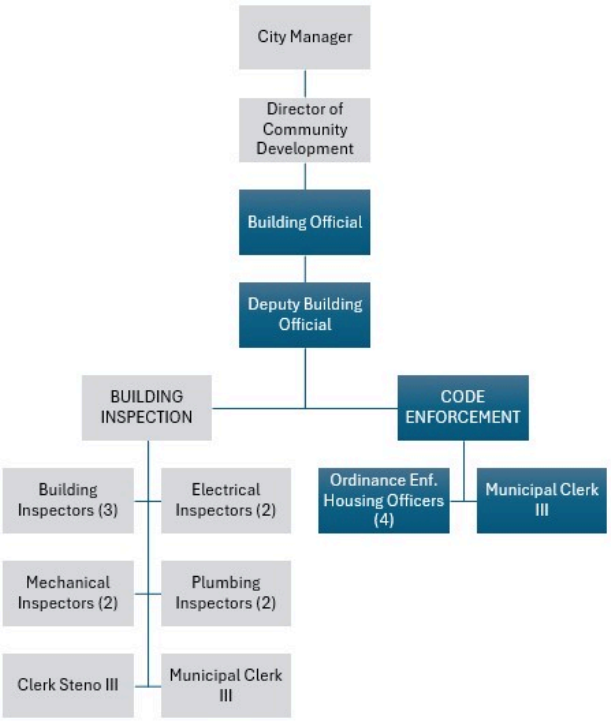
	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL	$297,771	$364,196	$393,370	$345,585	$345,585	$167,228	$344,955
OPERATIONAL	$45,376	$37,046	$33,866	$36,780	$36,780	$16,574	$34,130
TOTAL	**$343,147**	**$401,242**	**$427,236**	**$382,365**	**$382,365**	**$183,802**	**$379,085**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL	$352,745	$363,205	$373,980	$385,078	$396,511
OPERATIONAL	$19,240	$19,511	$19,788	$20,070	$20,356
TOTAL	**$371,985**	**$382,717**	**$393,768**	**$405,148**	**$416,867**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- THERE ARE NO SIGNIFICANT NOTES FOR THIS COST CENTER.

DEPARTMENTAL ORGANIZATIONAL CHART



COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

CODE ENFORCEMENT

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
CODE ENFORCEMENT - MC III	1	1	1	1	1	1	1
CODE ENFORCEMENT/HOUSING OFFICER	4	4	4	4	4	4	4
CS III – INSPECTION	0	0	0	0	0	0	0
AMOUNT	5	5	5	5	5	5	5

RETURN TO OPERATING BUDGETS SUMMARY PAGE

Royal Oak

PLANNING AND ZONING

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE PLANNING DIVISION OF THE COMMUNITY DEVELOPMENT DEPARTMENT IS TO PROACTIVELY OVERSEE THE PHYSICAL AND ECONOMIC DEVELOPMENT OF THE CITY, IN PARTICULAR THOSE AREAS UNDER PRIVATE OWNERSHIP.

OVERVIEW

In fulfilling this mission, the planning division provides administrative support to the City Commission and various advisory boards, most notably the Planning Commission, Zoning Board of Appeals, Downtown Development Authority, Brownfield Redevelopment Authority, and the Community Development Block Grant program. The planning division also works closely with the business community and City residents, answering questions and addressing concerns in an effort to meet the needs of each within the context of the City's plans and ordinances.

The traditional role of the planning division, in the context of municipal government, involves foreseeing the various physical and economic development needs of a community and then providing for those needs through the preparation of various plans and ordinances, which may be considered for approval by elected and appointed officials.

In Royal Oak, this traditional role has been supplemented by the planning division's proactive role and participation in the actual implementation of many physical and economic development plans or projects. This proactive role has changed the nature of the division from a more passive one, concerned primarily with the preparation of plans, to one actively involved in every aspect of the City's physical and economic development.

The Planning Commission for the City of Royal Oak has been created and organized under the provisions of the Michigan Planning Enabling Act (PA No. 33 of 2008, as amended), and has the powers and duties therein specified. The Planning Commission meets monthly and is responsible for adopting and updating the City's Master Plan, reviewing, and recommending changes to the zoning ordinance (including the rezoning of property), granting special land use permits, reviewing appeals to the City's sign ordinance, and reviewing site plans for all development except one-family and two-family dwellings. Interested parties are advised that the Planning Commission requires submission of applications a minimum of six weeks prior to the meeting at which they are to be considered. This is to allow for the publication of public hearing notices required by state law and to provide ample time for staff to review applications and prepare written reports and recommendations for the Planning Commission.

All site plan applications are reviewed by a planner, as well as representatives from the building inspection, fire, engineering, and police departments. The petitioner is invited to make changes to the site plan based upon staff comments. Following any such changes, the site plan, along with written recommendations, are provided to the Planning Commission for formal review.

Special land use applications are reviewed by a planner and a written report is submitted to the Planning Commission describing the proposed use and how it may meet the requirements for granting a special land use permit in the City's zoning ordinance and state law. Applications for a special land use permit require a public hearing with notification published in a local newspaper and mailed to property owners within 300 feet of the site.

Applications for rezoning property are reviewed by a planner and a report is submitted to the Planning Commission describing the requested zoning district, how it may meet the requirements for a rezoning in the City's zoning ordinance and state law, and whether it is consistent with the future land use map of the City's Master Plan. Proposed text amendments to the City's zoning ordinance are typically prepared by staff in response to changes in state law, generally accepted planning, and zoning principles, or by the specific direction of the Planning Commission, City Commission, or City Attorney. For each proposed amendment, staff prepares draft language for review by the Planning Commission, whose recommendation is then forwarded to the City Commission. Rezoning and text amendments require a public hearing and public notification as previously noted.

A Zoning Board of Appeals has been created and organized under the Michigan Zoning Enabling Act (PA 110 of 2006, as amended) and is charged with hearing requests for variances and interpretations to specific zoning ordinance provisions. It meets monthly and all appeals require a public hearing and public notification as previously noted. Staff prepares a written report of findings on all appeals detailing the City's zoning ordinance standards for which variances are being sought and how the request may meet required standards for granting a variance in the zoning ordinance and state law. Considerable staff time is spent to ensure that all information is accurate, and the appellant's intent is clear.

In addition to serving the above-referenced duties, the planning division spends a great deal of time assisting both residents and businesses with questions regarding land use, zoning, and economic development. Many if not most of these inquiries and contacts do not result in items which appear on an agenda but permit citizens and business owners to better understand City ordinances and policies.

The planning division also reviews plans submitted to the building inspection department for construction permits to ensure they comply with approved site plans. For major projects, this review can take as much time to complete as the original site plan review. If such building plans are found to comply with an approved site plan, then the division marks them as "approved" and returns them to the applicant or the building inspection department. If they are not, the petitioner is advised what is needed to bring the plans into compliance. No additional application or fee is required by the planning division to complete this type of review.

Other tasks or issues involve a great deal of planning division staff time, such as new and renewed sidewalk café applications, license agreements for occupying a right-of-way and a variety of other purposes, right-of-way variations, land divisions, liquor license requests, downtown bicycle racks, staff traffic committee meetings, zoning compliance inquiries, processing and reviewing Brownfield Redevelopment Plans, etc.

STRATEGIC PLAN GOALS AND OBJECTIVES

LONG-TERM GOAL 1: Assist the Planning Commission in the development of a new Zoning Ordinance / development code.
STRATEGIC PLAN ALIGNMENT: Efficient and Effective Services
SHORT-TERM OBJECTIVES:

- *FY 2025 - 2026: SOLICIT AND RETAIN A HIGHLY QUALIFIED CONSULTANT.*

PERFORMANCE MEASURES:

- *ENTER INTO CONTRACT BY OCTOBER 31, 2025.*
- *50% COMPLETION BY JUNE 30, 2026.*

BUDGET SUMMARY - EXPENDITURES

PLANNING & ZONING EXPENSES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL							
EXPENDITURE	$333,199	$422,734	$458,074	$424,237	$424,237	$249,561	$445,950
PERSONNEL TOTAL	**$333,199**	**$422,734**	**$458,074**	**$424,237**	**$424,237**	**$249,561**	**$445,950**
OPERATIONAL							
SUPPLIES	$2,032	$2,698	$1,516	$2,000	$2,000	$448	$1,200
OTHER OPERATING	$30,707	$202,807	$94,679	$222,000	$222,000	$10,130	$98,690
OPERATIONAL TOTAL	**$32,739**	**$205,505**	**$96,195**	**$224,000**	**$224,000**	**$10,578**	**$99,890**
TOTAL	**$365,938**	**$628,240**	**$554,270**	**$648,237**	**$648,237**	**$260,139**	**$545,840**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL					
EXPENDITURE	$466,236	$522,123	$540,836	$560,270	$580,455
PERSONNEL TOTAL	**$466,236**	**$522,123**	**$540,836**	**$560,270**	**$580,455**
OPERATIONAL					
SUPPLIES	$1,000	$1,020	$1,040	$1,061	$1,082
OTHER OPERATING	$349,000	$24,420	$24,850	$25,289	$25,739
OPERATIONAL TOTAL	**$350,000**	**$25,440**	**$25,890**	**$26,350**	**$26,821**
TOTAL	**$816,236**	**$547,563**	**$566,726**	**$586,621**	**$607,276**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- Contracted workers services are budgeted for $325,000 for a Zoning Board Ordinance Revision.

DEPARTMENTAL ORGANIZATIONAL CHART



COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

PLANNING

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
COMMUNITY DEVELOPMENT LIAISON	0	0	0	0	0	0	0
PLANNER II	0	2	2	2	2	2	1
PLANNER III	2	0	0	0	0	0	1
COMMUNITY DEVELOPMENT DIRECTOR	1	1	1	1	1	1	1
DIRECTOR OF PLANNING	1	1	1	1	1	1	1
AMOUNT	**4**	**4**	**4**	**4**	**4**	**4**	**4**

RETURN TO OPERATING BUDGETS SUMMARY PAGE

Royal Oak

ANIMAL PROTECTION SERVICES

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF ANIMAL PROTECTION SERVICES IS TO CAPTURE DANGEROUS, RABID AND STRAY ANIMALS HUMANELY AND SAFELY TRANSPORT THEM TO THE ANIMAL SHELTER FOR SAFE KEEPING.

OVERVIEW

Animal protection services are supervised by the police department in the General Fund. The City contracts with our neighbor for the shared services of the City of Berkley animal control officer and truck.

That officer captures dangerous or rabid animals for observation and/or treatment. The officer also picks up stray dogs and cats and transports them to the Royal Oak Animal Shelter for feeding and care (see fund 297).

The officer also picks up dead animals from major streets with speeds over 35 mph. Residents and businesses are asked to pick up all other dead animals.

BUDGET SUMMARY - EXPENDITURES

ANIMAL PROTECTION EXPENSES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL	$50,358	$51,873	$53,429	$55,030	$55,030	$9,172	$55,030
TOTAL	**$50,358**	**$51,873**	**$53,429**	**$55,030**	**$55,030**	**$9,172**	**$55,030**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL	$56,680	$59,514	$62,490	$65,614	$68,895
TOTAL	**$56,680**	**$59,514**	**$62,490**	**$65,614**	**$68,895**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- ANIMAL CONTROL SERVICES IS BUDGETED TO INCREASE $1,650 BASED UPON AN ASSUMED CONTRACT INCREASE WITH THE CITY OF BERKLEY.

COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

None

RETURN TO OPERATING BUDGETS SUMMARY PAGE

Royal Oak
ELECTRICAL

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE ELECTRICAL DIVISION OF THE DEPARTMENT OF PUBLIC SERVICE IS TO PROVIDE EFFECTIVE ELECTRICAL SERVICE TO CITY HALL.

OVERVIEW

The electrical cost center is under the Director of Public Services and records the electrician's personnel costs when servicing City Hall, certification, and tool costs. Other personnel time, costs, electric materials and supplies are charged directly to the requesting department when work is performed elsewhere.

BUDGET SUMMARY - EXPENDITURES

ELECTRICAL EXPENSES

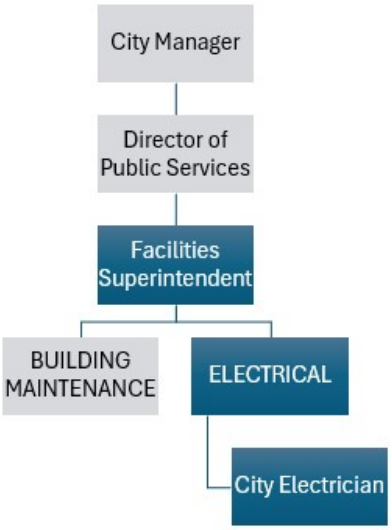
	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL							
EXPENDITURE	$54,050	$52,519	$60,233	$65,902	$65,902	$22,078	$47,795
PERSONNEL TOTAL	**$54,050**	**$52,519**	**$60,233**	**$65,902**	**$65,902**	**$22,078**	**$47,795**
OPERATIONAL							
SUPPLIES	$7,119	$23,406	$19,073	$20,460	$20,460	$2,268	$19,700
OTHER OPERATING	$48,570	$79,438	$42,626	$43,550	$43,550	$22,185	$44,150
OPERATIONAL TOTAL	**$55,689**	**$102,843**	**$61,699**	**$64,010**	**$64,010**	**$24,453**	**$63,850**
TOTAL	**$109,739**	**$155,362**	**$121,931**	**$129,912**	**$129,912**	**$46,531**	**$111,645**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL					
EXPENDITURE	$64,008	$65,831	$67,709	$69,643	$71,634
PERSONNEL TOTAL	**$64,008**	**$65,831**	**$67,709**	**$69,643**	**$71,634**
OPERATIONAL					
SUPPLIES	$22,000	$22,880	$23,795	$24,747	$25,737
OTHER OPERATING	$25,540	$25,795	$26,053	$26,314	$26,577
OPERATIONAL TOTAL	**$47,540**	**$48,675**	**$49,849**	**$51,061**	**$52,314**
TOTAL	**$111,548**	**$114,507**	**$117,558**	**$120,704**	**$123,948**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- $18,010 DECREASE IN MOTOR POOL RENTAL CHARGES.
- THERE ARE NO OTHER SIGNIFICANT ITEMS TO NOTE.

DEPARTMENTAL ORGANIZATIONAL CHART



COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

ELECTRICAL

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
ELECTRICIAN I	1	1	1	1	1	1	1
AMOUNT	**1**	**1**	**1**	**1**	**1**	**1**	**1**

RETURN TO OPERATING BUDGETS SUMMARY PAGE

Royal Oak
ENGINEERING

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE ENGINEERING DIVISION IS TO DEVELOP AND IMPLEMENT ASSET MANAGEMENT PLANS AND PROGRAMS TO ALLOW FOR PLANNING, DESIGN AND INSPECTION OF PUBLIC IMPROVEMENTS IN THE CITY WHILE ALSO REVIEWING PROPOSED WORK WITHIN THE PUBLIC RIGHT-OF-WAY TO ENSURE THE BEST INTERESTS OF THE CITY ARE MET.

OVERVIEW

The Royal Oak engineering division is committed to providing sound, efficient and proactive engineering practices and techniques to install and improve the City's transportation, pedestrian, water, sewer, and green infrastructure assets. Working closely with Royal Oak's other departments, the engineering staff strives to partner the needs of the various departments with those of our residents and property owners for overall commitment to a high quality of life that can be attributed to our community's infrastructure.

The division's fiscal year 2025-26 budget targets the management of available resources to meet departmental goals and responsibilities. Current budget resources are comprised primarily of dedicated non-general funding sources and fees. The engineers, engineering assistants, drafting and clerical staff recognize their responsibility to the community they serve. The division's employees are dedicated to efficiently managing infrastructure projects as well as community development requirements by assisting developers, contractors, residents, and other City personnel to provide timely and accurate directives and solutions. The Royal Oak engineering division reaffirms its commitment and looks forward to serving the Royal Oak community.

The engineering cost center in the General Fund covers the costs of communicating with the public and City staff, training, and administration, and performing community development duties for plan review and permits. It also covers oversight of the City Hall building. The engineering division contributes fees from permits and plan reviews to the general fund to cover this cost center. The engineering staff charges most of their time to numerous budgets. Those charges can be direct or through capital projects, mostly affecting other funds such as the Major Street, Local Street, and the Water and Sewer Funds.

For City infrastructure projects, engineering provides or contracts for the evaluation, planning and design efforts to handle our many systems. Those systems include alleys, streets, on- and off-street parking including lots and decks, streetscapes, sidewalks, bike facilities, traffic evaluations, signs and signals, City buildings and parks, green infrastructure, and water and sewer mains.

The engineering division also oversees the traffic committee which actively reviews traffic and pedestrian safety, as well as parking issues and recommends and implements approved actions.

STRATEGIC PLAN GOALS AND OBJECTIVES

LONG-TERM GOAL 1: Effectively and efficiently review plans for private improvements and issue engineering permits.
STRATEGIC PLAN ALIGNMENT: Vibrant Local Economy
SHORT-TERM OBJECTIVES:

- *FY 2025-26: CONTINUE TO USE CONSULTANTS TO ASSIST WITH PLAN REVIEWS.*
- *FY 2025-26: Review Engineering permit plan submittals within three weeks or less.*
- *FY 2025-26: Provide preliminary Engineering comments on Building Division plans within one week or less.*

PERFORMANCE MEASURES:

- *ONGOING - ENGINEERING PERMIT PLAN REVIEWS ARE TYPICALLY REVIEWED WITHIN 10 DAYS.*
- *Ongoing - Preliminary Engineering comments on Building Division plans are typically done within one to three days.*

LONG-TERM GOAL 2: Provide utility information to developers and designers planning upgrades in the City.
STRATEGIC PLAN ALIGNMENT: Reliable Infrastructure
SHORT-TERM OBJECTIVES:

- *FY 2025-26: REPLY TO MISS DIG DESIGN TICKET REQUESTS WITHIN ONE WEEK OR LESS.*
- *FY 2025-26: Update water and sewer utility information in city's GIS database so that it can be shared with other departments, consultants, and developers.*

PERFORMANCE MEASURES:

- *ONGOING - CONTINUE TO REPLY TO MISS DIG TICKET REQUESTS WITHIN ONE WEEK.*
- *FY 2025 - FY 2027 - Update the water system GIS using desktop information and field verification.*

LONG-TERM GOAL 3: Work with other agencies to ensure physical lines / vulnerabilities are upgraded in coordination with City properties.
STRATEGIC PLAN ALIGNMENT: Reliable Infrastructure
SHORT-TERM OBJECTIVES:

- *FY 2025-26: COORDINATE ANNUAL CONSTRUCTION PROJECT PLANS WITH CONSUMERS ENERGY.*
- *FY 2025-26: Meet with DTE as needed to discuss future plans and reliability.*

PERFORMANCE MEASURES:

- *ONGOING - STAFF MEETS WITH CONSUMERS ENERGY AT LEAST ONCE EACH YEAR TO DISCUSS UPCOMING CONSTRUCTION PROJECTS FOR BOTH AGENCIES AND HOW TO BEST SCHEDULE WORK.*
- *Ongoing - Consumers Energy is planning a large-scale transmission pipeline project that extends across multiple cities. Royal Oak is working with Consumers to ensure they do not damage newly paved roads.*
- *Ongoing - Staff emails and meets with DTE on an as-needed basis to improve permitting, coordination with developers and power reliability.*

BUDGET SUMMARY - EXPENDITURES

ENGINEERING EXPENSES

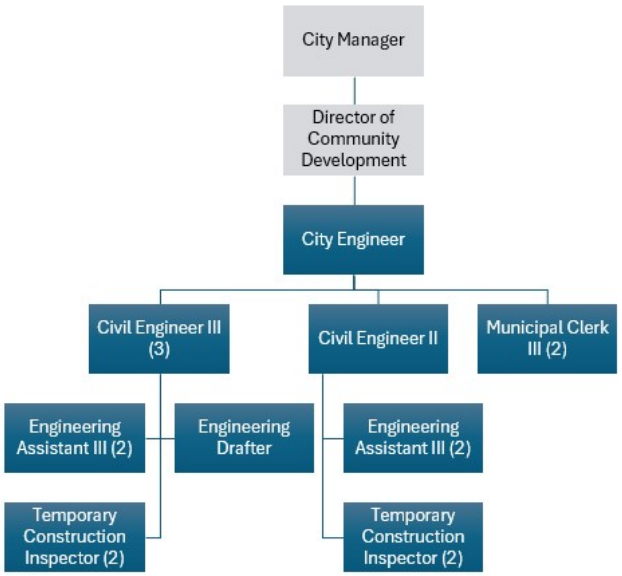
	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL							
EXPENDITURE	$616,412	$577,122	$521,200	$684,658	$700,158	$289,764	$672,826
PERSONNEL TOTAL	**$616,412**	**$577,122**	**$521,200**	**$684,658**	**$700,158**	**$289,764**	**$672,826**
OPERATIONAL							
SUPPLIES	$4,057	$4,401	$2,984	$7,000	$7,000	$1,826	$5,500
OTHER OPERATING	$9,919	$12,048	$55,060	$61,860	$11,860	$52,179	$114,000
OPERATIONAL TOTAL	**$13,976**	**$16,449**	**$58,043**	**$68,860**	**$18,860**	**$54,005**	**$119,500**
TOTAL	**$630,388**	**$593,571**	**$579,244**	**$753,518**	**$719,018**	**$343,769**	**$792,326**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL					
EXPENDITURE	$813,177	$862,734	$889,958	$918,150	$947,350
PERSONNEL TOTAL	**$813,177**	**$862,734**	**$889,958**	**$918,150**	**$947,350**
OPERATIONAL					
SUPPLIES	$10,000	$10,350	$10,713	$11,089	$11,480
OTHER OPERATING	$112,800	$12,972	$13,147	$13,326	$13,507
OPERATIONAL TOTAL	**$122,800**	**$23,322**	**$23,860**	**$24,415**	**$24,987**
TOTAL	**$935,977**	**$886,056**	**$913,818**	**$942,564**	**$972,337**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- PERSONNEL COSTS ARE INCREASING DUE TO HAVING A HIGHER ALLOCATION OF ENGINEERING STAFF INCLUDED IN THIS COST CENTER FOR THE FISCAL YEAR 2025-26 BUDGET RELATIVE TO THE PRIOR YEAR. ACTUAL STAFF TIME CHARGED WILL BE ALLOCATED TO THE APPROPRIATE FUND AND COST CENTER DURING THE YEAR DEPENDING ON THE PROJECT.
- $100,000 is included in fiscal year 2025-26 for engineering consultant services, which is expected to be mostly offset by engineering cost recovery revenue recorded in the general fund.

DEPARTMENTAL ORGANIZATIONAL CHART



COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

ENGINEERING

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
ENGINEERING DRAFTER	1	1	1	1	1	1	1
CIVIL ENGINEER II	1	1	1	1	1	1	1
CITY ENGINEER	1	1	1	1	1	1	1
CIVIL ENGINEER III	1	2	2	2	2	3	3
CIVIL ENGINEER L	1	1	1	1	1	0	0
ENGINEERING ASSISTANT II	2	2	2	0	0	0	0
CIVIL ENGINEER IV	1	0	0	0	0	0	0
CS III - ENGINEERING	0	0	0	0	0	0	0
ENGINEERING ASSISTANT III	2	2	2	4	4	4	4
ENGINEERING ASSISTANT IV	0	0	0	0	0	0	0
ENGINEERING - MC III	2	2	2	2	2	2	2
AMOUNT	12	12	12	12	12	12	12

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STREET LIGHTING

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE STREET LIGHTING COST CENTER OF THE DEPARTMENT OF PUBLIC SERVICE IS TO PROVIDE STREET LIGHTING THAT IS SAFE, EFFECTIVE AND ECONOMICAL AND THAT ATTRACTS RESIDENTS, BUSINESS AND VISITORS TO THE CITY OF ROYAL OAK.

OVERVIEW

The city pays DTE Energy electrical charges for our street lighting. The DDA pays for downtown street lighting electricity and the street lighting cost center pays for the balance. Electricity normally makes up nearly 95 percent of operating costs in this cost center.

DTE Energy owns certain streetlight poles and fixtures throughout Royal Oak; the city owns the majority.

When individual light poles and fixtures are damaged and/or destroyed, repair or replacement costs are charged to this cost center.

BUDGET SUMMARY - EXPENDITURES

STREET LIGHTING EXPENSES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL							
EXPENDITURE	$18,229	$15,637	$18,690	$28,193	$28,193	$6,799	$18,300
PERSONNEL TOTAL	**$18,229**	**$15,637**	**$18,690**	**$28,193**	**$28,193**	**$6,799**	**$18,300**
OPERATIONAL							
SUPPLIES	$8,324	$8,880	$11,361	$20,000	$20,000	$2,801	$13,000
OTHER OPERATING	$1,117,811	$1,158,228	$1,008,189	$955,000	$820,000	$358,665	$870,000
OPERATIONAL TOTAL	**$1,126,135**	**$1,167,109**	**$1,019,550**	**$975,000**	**$840,000**	**$361,466**	**$883,000**
TOTAL	**$1,144,363**	**$1,182,745**	**$1,038,240**	**$1,003,193**	**$868,193**	**$368,265**	**$901,300**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL					
EXPENDITURE	$24,735	$25,609	$26,372	$27,158	$27,967
PERSONNEL TOTAL	**$24,735**	**$25,609**	**$26,372**	**$27,158**	**$27,967**
OPERATIONAL					
SUPPLIES	$20,000	$20,800	$21,632	$22,497	$23,397
OTHER OPERATING	$961,500	$1,009,575	$1,060,054	$1,113,057	$1,168,709
OPERATIONAL TOTAL	**$981,500**	**$1,030,375**	**$1,081,686**	**$1,135,554**	**$1,192,107**
TOTAL	**$1,006,235**	**$1,055,984**	**$1,108,058**	**$1,162,711**	**$1,220,073**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- A $151,500, OR APPROXIMATELY 19% INCREASE RELATIVE TO THE FISCAL YEAR 2024-25, IS BUDGETED IN ELECTRICITY COSTS DUE TO A COMBINATION OF RISING COSTS AND OVERESTIMATING SAVINGS FROM THE LED CONVERSION OF DTE-OWNED STREETLIGHTS TO THAT WAS COMPLETED DURING FISCAL YEAR 2023-24. THE CITY IS HOPING TO OFFSET A MORE SIGNIFICANT INCREASE IN RATES AND MAINTENANCE COSTS BY CONVERTING CITY-OWNED STREETLIGHTS TO LED AS INCLUDED IN THE ANNUAL CAPITAL IMPROVEMENT PLAN (CIP) DURING FISCAL YEAR 2024-25.

COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

None

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ECONOMIC DEVELOPMENT

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE CHIEF ROLE OF THE OFFICE OF ECONOMIC DEVELOPMENT IS TO POSITION ROYAL OAK AS A DESTINATION FOR NEW BUSINESS OPPORTUNITIES, WHILE PROVIDING STRATEGIC GUIDANCE AND RESOURCES TO EXISTING BUSINESSES TO FACILITATE GROWTH AND EXPANSION.

OVERVIEW

This department seeks to remain independent of regulatory processes and is focused on business growth, retention and recruitment. It works in concert with community development to shepherd new business proposals and expansions while coordinating with the City Attorney to draft and review all contracts and development agreements related to the same.

This office cultivates and maintains proactive relationships with private and non-profit business development partners, academic institutions, and regional economic development entities such as the Michigan Economic Development Corporation and Oakland County Economic Development and Community Affairs. When necessary, it also provides recommendations to the City Commission and other bodies and boards on matters of economic development policy.

As Royal Oak undergoes a transformation of its downtown, fueled in part, by a substantial increase in its office base, this department remains involved in supporting the current proposed developments under way while marketing new business opportunities on both public and privately held sites with the national business and development communities. Continuing the city's relationships with organizations focused upon business and real estate development is critical to providing access to these networks.

The city's proactive investment in economic development has reinforced to the business, real estate, and retail communities Royal Oak's commitment to attracting new business opportunities while fostering programs and initiatives designed to encourage growth for those who already call the city their home.

BUDGET SUMMARY - EXPENDITURES

ECONOMIC DEVELOPMENT EXPENSES

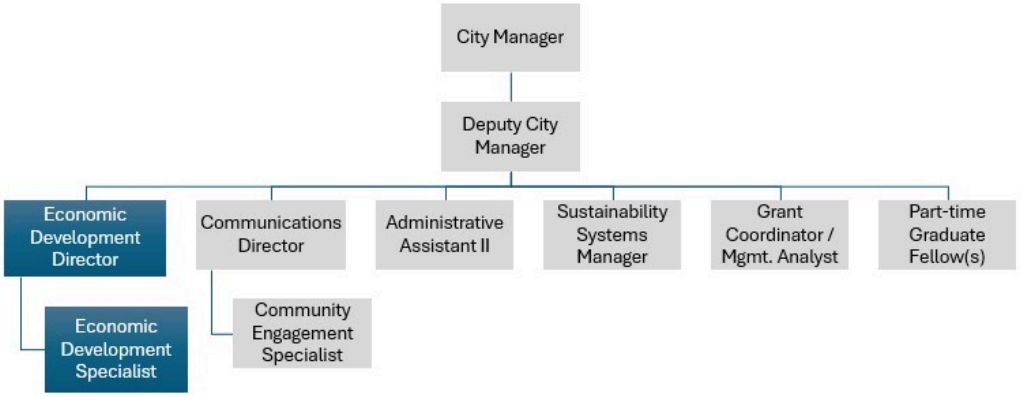
	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL							
EXPENDITURE	$3,727	$14,915	$96,403	$103,872	$103,872	$48,522	$102,060
PERSONNEL TOTAL	**$3,727**	**$14,915**	**$96,403**	**$103,872**	**$103,872**	**$48,522**	**$102,060**
OPERATIONAL							
SUPPLIES	$680	$10	$169	$800	$800	$0	$0
OTHER OPERATING	$22,622	$33,501	$25,461	$43,000	$43,000	$11,859	$25,820
OPERATIONAL TOTAL	**$23,302**	**$33,511**	**$25,630**	**$43,800**	**$43,800**	**$11,859**	**$25,820**
TOTAL	**$27,028**	**$48,426**	**$122,033**	**$147,672**	**$147,672**	**$60,381**	**$127,880**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL					
EXPENDITURE	$188,360	$194,536	$200,925	$207,534	$214,372
PERSONNEL TOTAL	**$188,360**	**$194,536**	**$200,925**	**$207,534**	**$214,372**
OPERATIONAL					
SUPPLIES	$800	$828	$857	$887	$919
OTHER OPERATING	$82,900	$33,787	$34,700	$35,639	$36,605
OPERATIONAL TOTAL	**$83,700**	**$34,615**	**$35,557**	**$36,526**	**$37,523**
TOTAL	**$272,060**	**$229,151**	**$236,482**	**$244,060**	**$251,895**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- PERSONNEL COSTS HAVE INCREASED DUE TO THE ADDITION OF AN ECONOMIC DEVELOPMENT DIRECTOR DURING FY 2024-25.
- $50,000 is included in FY 2025-26 for a market and retail analysis.

DEPARTMENTAL ORGANIZATIONAL CHART



COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

ECONOMIC DEVELOPMENT

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
ECONOMIC DEVELOPMENT SPECIALIST	0	1	1	1	1	1	1
ECONOMIC DEVELOPMENT MANAGER	1	0	0	0	0	0	0
ECONOMIC DEVELOPMENT DIRECTOR	1	0	0	0	0	0	0.5
AMOUNT	**2**	**1**	**1**	**1**	**1**	**1**	**1.5**

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COMMUNICATIONS

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE COMMUNICATIONS DIVISION IS TO SUPPORT OPPORTUNITIES FOR MEANINGFUL, OPEN AND RESPECTFUL DIALOGUE, OPENING THE LINES OF COMMUNICATION BETWEEN ELECTED OFFICIALS, STAFF AND THE COMMUNITY.

OVERVIEW

The Communications cost center provides the City's communications and community engagement functions. Both functions are critical for the City to build and maintain trust with the public. This enables the City to implement community plans and programs more effectively.

Community programs include the Royal Oak Residents Academy, educational programs around the Sustainability and Climate Action Plans and the Aging In Place Plan and our future neighborhood engagement. This division also guides our communications efforts with an array of digital tools such as the website, TextMyGov and social media to reach a variety of audiences.

BUDGET SUMMARY - EXPENDITURES

COMMUNICATIONS EXPENSES

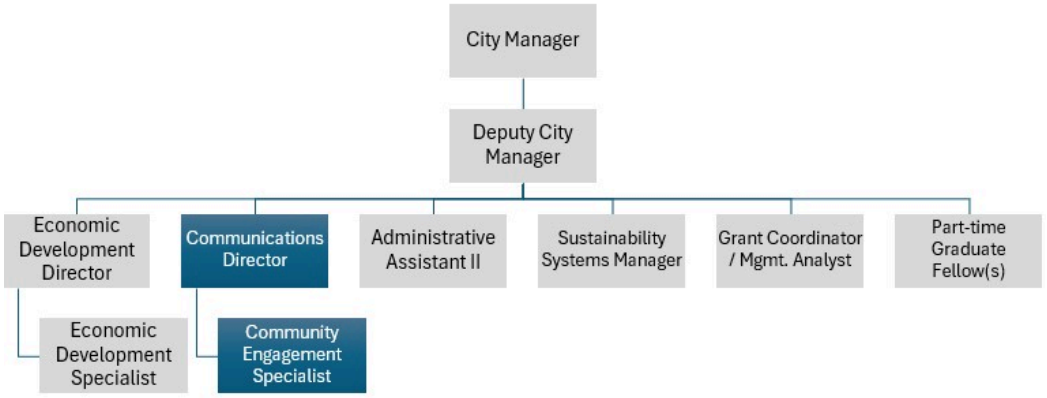
	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL	$96,306	$98,459	$102,495	$106,510	$106,510	$50,264	$154,520
OPERATIONAL							
OTHER OPERATING	$65,616	$120,916	$163,674	$334,000	$334,000	$27,322	$100,000
OPERATIONAL TOTAL	**$65,616**	**$120,916**	**$163,674**	**$334,000**	**$334,000**	**$27,322**	**$100,000**
TOTAL	**$161,922**	**$219,375**	**$266,169**	**$440,510**	**$440,510**	**$77,586**	**$254,520**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL	$285,288	$294,107	$303,209	$312,602	$322,296
OPERATIONAL					
OTHER OPERATING	$167,600	$172,123	$176,855	$181,805	$186,985
OPERATIONAL TOTAL	**$167,600**	**$172,123**	**$176,855**	**$181,805**	**$186,985**
TOTAL	**$452,888**	**$466,230**	**$480,063**	**$494,407**	**$509,281**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- CONTRACTED WORKER SERVICES ARE BUDGETED TO DECREASE NEARLY $163,000 DUE TO DUE TO THE SHIFT OF AN OUTSIDE COMMUNICATIONS CONSULTANT TO AN IN-HOUSE FTE.
- $5,000 has been included for training and education.
- ADDITIONAL FUNDS ARE ALLOCATED FOR COMMUNITY PROGRAMS LIKE THE RESIDENTS ACADEMY, JUNETEENTH, AND IMPLEMENTATION OF PROGRAMS RELATED TO THE SUSTAINABILITY AND CLIMATE ACTION PLAN AND THE AGING IN PLACE PLAN.

DEPARTMENTAL ORGANIZATIONAL CHART



COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

COMMUNITY ENGAGEMENT

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
COMMUNITY ENGAGEMENT SPECIALIST	1	1	1	1	1	1	1
COMMUNICATIONS MANAGER	0	0	0	0	0	0	1
AMOUNT	**1**	**1**	**1**	**1**	**1**	**1**	**2**

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CABLE COMMUNICATIONS

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE CABLE COMMUNICATIONS DEPARTMENT IS TO PROVIDE THE RESIDENTS OF ROYAL OAK A CLEAR VIEW OF THE CITY'S COMMISSION, MAIN COMMITTEES, AND DEPARTMENTS, TO ENHANCE TRANSPARENCY AND TO INCREASE RESIDENTS' UNDERSTANDING OF THEIR GOVERNMENT'S PROCESSES, GOALS, OBJECTIVES AND ACCOMPLISHMENTS.

OVERVIEW

By law, cable TV providers must provide public, government and educational access channels on their systems. To support this, each company pays a franchise fee to the City. WROK is the City of Royal Oak's government access channel available to subscribers of WOW! and Comcast. Residents can also watch the real time live stream of WROK programming that is available on the City website. Additionally, WROK is available on ROKU, Apple TV and Amazon Fire TV via the TelVue PEG-TV app. Important City meetings are also streamed live to YouTube at: WWW.YOUTUBE.COM/@WROKROYALOAK.

Residents can watch live coverage of the City Commission, Planning Commission, ZBA, DDA and Brownfield Redevelopment Authority meetings as well as summer concerts and assorted short programs. In addition to the many live programs that WROK produces throughout the year, the station also provides taped coverage of the many special events and meetings that dot the Royal Oak calendar.

WROK programming can be seen seven days a week. Programming runs 10:00 a.m. – 2:00 p.m., 4:00 p.m. – 8:00 p.m. and meetings are re-run at midnight. For the night owls, WROK also offers expanded playback on weekends starting at midnight. The programming runs on an automated video server.

In between program hours, residents can view the electronic bulletin board, which features the program schedule and provides information regarding a wide variety of City news and events.

The video needs of many City departments are supplied regularly by WROK, with special projects on request. The City clerk's office and the Community Development department rely on copies of each meeting that WROK produces for their recordkeeping. WROK also provides video support for Royal Oak's many safe community projects.

WROK and the City of Royal Oak do not regulate the cable companies that serve Royal Oak. That job is handled by the Michigan Public Service Commission in Lansing, which can be contacted at WWW.MICHIGAN.GOV/MPSC.

To pay for WROK activities, the City of Royal Oak receives a franchise fee from the cable companies.

WROK, working under the Information Technology department, has a contract staff of one full-time cable coordinator and part-time production assistants. WROK also relies heavily on a crew of volunteers to fill assorted positions during productions. The staff of WROK are employees of Cable Access Management Company (CAMCO), not employees of the City of Royal Oak. CAMCO pays all employee-related expenses out of the contractual management fee in the cable TV budget.

BUDGET SUMMARY - EXPENDITURES

CABLE COMMUNICATIONS EXPENSES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
SUPPLIES	$48,137	$12,398	$25,945	$35,000	$35,000	$14,476	$20,000
OTHER OPERATING	$131,690	$116,531	$120,730	$124,260	$124,260	$21,390	$68,760
CAPITAL	$0	$0	$0	$0	$0	$2,518	$3,050
OPERATIONAL TOTAL	**$179,827**	**$128,929**	**$146,675**	**$159,260**	**$159,260**	**$38,384**	**$91,810**
TOTAL	**$179,827**	**$128,929**	**$146,675**	**$159,260**	**$159,260**	**$38,384**	**$91,810**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
SUPPLIES	$33,000	$34,320	$35,693	$37,121	$38,605
OTHER OPERATING	$61,040	$62,533	$64,067	$65,643	$67,264
CAPITAL	$0	$0	$0	$0	$0
OPERATIONAL TOTAL	**$94,040**	**$96,853**	**$99,759**	**$102,764**	**$105,869**
TOTAL	**$94,040**	**$96,853**	**$99,759**	**$102,764**	**$105,869**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- THERE ARE NO SIGNIFICANT NOTES FOR THIS COST CENTER.

COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

NONE

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COMMUNITY PROMOTION

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE COMMUNITY PROMOTION COST CENTER IS TO PROVIDE SUPPORT TO INTERDEPARTMENTAL TEAMS, THE HISTORICAL BOARDS, AND NON-GOVERNMENTAL ORGANIZATIONS FOCUSED ON SERVING RESIDENTS WHOSE MISSIONS FURTHER THE GOALS AND OBJECTIVES OF THE CITY OF ROYAL OAK.

OVERVIEW

Community Promotion is a cost center that incorporates support for non-governmental organizations that serve Royal Oak residents through services and events as well as the City's historical boards and interdepartmental teams. This includes support for youth assistance programs and Winter Blast events. The Green Team works to implement green initiatives within the City and the Positive Employee Engagement & Recognition (PEER) Team supports employee engagement efforts. The historical groups work with the City's historical districts, the Orson Starr House and the Fire House Museum.

BUDGET SUMMARY - EXPENDITURES

COMMUNITY PROMOTION EXPENSES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL	$32,839	$46,263	$34,542	$43,210	$43,210	$20,670	$41,928
OPERATIONAL							
SUPPLIES	$0	$2,695	$831	$0	$0	$856	$1,000
OTHER OPERATING	$313,974	$768,907	$295,157	$461,410	$450,210	$112,164	$459,400
OPERATIONAL TOTAL	**$313,974**	**$771,602**	**$295,988**	**$461,410**	**$450,210**	**$113,020**	**$460,400**
INCREASE IN FUND BALANCE	$0	$0	$0	$0	$0	$0	$0
TOTAL	**$346,812**	**$817,865**	**$330,530**	**$504,620**	**$493,420**	**$133,690**	**$502,328**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL	$41,684	$44,433	$45,805	$47,220	$48,680
OPERATIONAL					
SUPPLIES	$500	$520	$541	$562	$585
OTHER OPERATING	$353,820	$355,515	$357,254	$359,038	$360,868
OPERATIONAL TOTAL	**$354,320**	**$356,035**	**$357,795**	**$359,600**	**$361,453**
INCREASE IN FUND BALANCE	$756	$0	$0	$0	$0
TOTAL	**$396,760**	**$400,468**	**$403,600**	**$406,820**	**$410,133**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- STAFF TIME ALLOCATED IN THIS COST CENTER IS FOR STAFF TO DO ROUTINE MAINTENANCE ON THE ORSON STARR HOUSE, AND THE HISTORICAL MUSEUM. THIS INCLUDES THINGS LIKE MOWING, SNOW REMOVAL AND INTERIOR MAINTENANCE.

- FUNDING FOR GROUPS SUCH AS ROYAL OAK YOUTH ASSISTANCE, MOGO BIKES, ROYAL OAK FAMILY PRIDE, WINTER BLAST, WINTER VILLAGE, AND INTERNAL STAFF TEAMS THAT PROMOTE EMPLOYEE ENGAGEMENT AND RETENTION REMAINS SIMILAR TO YEARS PAST.

COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

None

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WOODWARD DREAM CRUISE

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION FOR THE WOODWARD DREAM CRUISE IS TO PROVIDE A SAFE FAMILY EVENT FOR THE THOUSANDS OF VISITORS AND RESIDENTS OF ROYAL OAK AND TO ADVERTISE THE CITY OF ROYAL OAK AND ATTRACT PEOPLE FROM AROUND NORTH AMERICA TO IT AS A PLACE TO LIVE AND DO BUSINESS.

OVERVIEW

The Woodward Dream Cruise (WDC) is a “one-day” classic car event held annually on the third Saturday of August. The WDC event spans down Woodward Avenue. from Pontiac through Royal Oak in Oakland County, Michigan, all the way to Eight Mile Road.

The Woodward Dream Cruise is the world’s largest one-day automotive event, drawing more than 1 million people and 40,000 classic cars each year from around the globe. The WDC also welcomes vehicles of all models whose owners have either scrupulously maintained or customized their car to create a unique vehicle or statement.

The WDC was inaugurated in 1995. It is now the largest single-day classic car event in the world and brings in over $56 million annually for the Metro Detroit economy.

Each year, the celebration starts early in the week with these classic vehicles brought out onto the streets in preparation, and ancillary events are scheduled in the sponsoring communities of Ferndale, Pleasant Ridge, Royal Oak, Huntington Woods, Berkley, Bloomfield Township, Bloomfield Hills and Pontiac.

An interdisciplinary committee of the eight communities meets, at least monthly, to coordinate the event. This involves representatives of police, fire, public service, communications and parks and recreation departments at a minimum.

Traffic and crowd control require regular and overtime services for up to seven days of Dream Cruise week. Woodward Avenue., a state highway, is closed all day Saturday for 18 miles.

This budget records the City’s additional expenses for overtime, auxiliary staff, volunteers, events and other cruise-specific costs. Advertising revenue from sponsoring organizations offsets part of that cost.

BUDGET SUMMARY - EXPENDITURES

DREAM CRUISE EXPENSES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL	$30,212	$29,071	$34,282	$37,320	$37,320	$33,697	$35,260
OPERATIONAL							
SUPPLIES	$32,186	$33,606	$34,474	$36,000	$36,000	$29,906	$32,000
OTHER OPERATING	$8,750	$2,500	$13,997	$20,500	$20,500	$8,225	$9,500
OPERATIONAL TOTAL	**$40,936**	**$36,106**	**$48,471**	**$56,500**	**$56,500**	**$38,131**	**$41,500**
TOTAL	**$71,148**	**$65,178**	**$82,753**	**$93,820**	**$93,820**	**$71,828**	**$76,760**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL	$37,460	$38,570	$39,714	$40,891	$42,104
OPERATIONAL					
SUPPLIES	$36,000	$37,440	$38,938	$40,495	$42,115
OTHER OPERATING	$19,480	$20,095	$20,731	$21,389	$22,069
OPERATIONAL TOTAL	**$55,480**	**$57,535**	**$59,668**	**$61,884**	**$64,184**
TOTAL	**$92,940**	**$96,105**	**$99,382**	**$102,775**	**$106,288**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- There are no significant note for this cost center.

COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

None

RETURN TO OPERATING BUDGETS SUMMARY PAGE

ARTS, BEATS AND EATS

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE PURPOSE OF THE ARTS, BEATS AND EATS COST CENTER IS TO ACCOUNT FOR THE COSTS RELATED TO THE PERMIT PARKING ZONE THE WEEKEND OF THE EVENT. THE BALANCE OF THE ARTS, BEATS AND EATS FISCAL ACTIVITY IS RECORDED IN ITS OWN ENTERPRISE FUND.

OVERVIEW

Arts, Beats and Eats is held in downtown Royal Oak over the Labor Day weekend. The event was formerly held in downtown Pontiac. Over one-quarter of a million visitors are expected to enjoy the 150 musical acts, 150 fine artists, and nearly 50 restaurants during the event.

BUDGET SUMMARY - EXPENDITURES

ARTS, BEATS & EATS (GF) - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL							
EXPENDITURE	$21,053	$21,825	$20,176	$25,470	$25,470	$22,171	$24,313
PERSONNEL TOTAL	**$21,053**	**$21,825**	**$20,176**	**$25,470**	**$25,470**	**$22,171**	**$24,313**
OPERATIONAL							
OTHER OPERATING	$13,124	$15,773	$13,459	$16,340	$16,340	$13,124	$15,840
SUPPLIES	$6,460	$6,771	$5,671	$8,500	$8,500	$10,360	$12,000
OPERATIONAL TOTAL	**$19,584**	**$22,543**	**$19,131**	**$24,840**	**$24,840**	**$23,484**	**$27,840**
TOTAL	**$40,637**	**$44,368**	**$39,307**	**$50,310**	**$50,310**	**$45,655**	**$52,153**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL					
EXPENDITURE	$31,906	$33,473	$34,675	$35,924	$37,221
PERSONNEL TOTAL	**$31,906**	**$33,473**	**$34,675**	**$35,924**	**$37,221**
OPERATIONAL					
OTHER OPERATING	$15,160	$15,432	$15,708	$15,990	$16,278
SUPPLIES	$10,000	$10,400	$10,816	$11,249	$11,699
OPERATIONAL TOTAL	**$25,160**	**$25,832**	**$26,524**	**$27,239**	**$27,976**
TOTAL	**$57,066**	**$59,305**	**$61,199**	**$63,163**	**$65,197**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- THERE ARE NO OTHER SIGNIFICANT NOTES FOR THIS COST CENTER.

COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

None

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TRANSFERS OUT

FISCAL YEAR 2025-2026 ANNUAL BUDGET

OVERVIEW

THE PURPOSE OF THE TRANSFERS OUT COST CENTER IS TO PROVIDE A MEANS OF TRACKING THE TRANSFER OF MONIES FROM THE GENERAL FUND TO OTHER CITY FUNDS.

BUDGET SUMMARY - EXPENDITURES

TRANSFERS OUT (GF) - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
TRANSFERS-OUT	$25,798,854	$25,211,470	$31,922,294	$28,192,380	$27,518,300	$12,889,541	$27,548,680
OPERATIONAL TOTAL	**$25,798,854**	**$25,211,470**	**$31,922,294**	**$28,192,380**	**$27,518,300**	**$12,889,541**	**$27,548,680**
TOTAL	**$25,798,854**	**$25,211,470**	**$31,922,294**	**$28,192,380**	**$27,518,300**	**$12,889,541**	**$27,548,680**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
TRANSFERS-OUT	$28,328,690	$31,405,378	$31,912,334	$33,119,567	$33,927,090
OPERATIONAL TOTAL	**$28,328,690**	**$31,405,378**	**$31,912,334**	**$33,119,567**	**$33,927,090**
TOTAL	**$28,328,690**	**$31,405,378**	**$31,912,334**	**$33,119,567**	**$33,927,090**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- $25,000,000 IS BUDGETED TO BE TRANSFERRED TO THE PUBLIC SAFETY FUND.
- $2,208,000 IS BUDGETED FOR THE ROYAL OAK CIVIC CENTER (ROCC) PROJECT DEBT SERVICE PAYMENT.
- $520,000 IS BUDGETED TO BE TRANSFERRED TO THE AUTO PARKING FUND.
- $167,200 IS BUDGETED TO BE TRANSFERRED TO THE ANIMAL SHELTER FUND TO SUPPORT SHELTER OPERATIONS AS PART OF THE NEW PARKS, FORESTRY, RECREATION, PLAYGROUNDS AND ANIMAL SHELTER MILLAGE, FIRST LEVIED IN DECEMBER 2022.
- $23,490 IS BUDGETED TO BE TRANSFERRED TO THE INDIGENT DEFENSE FUND TO COVER COMPLIANCE EXPENDITURES RELATED TO THE MICHIGAN INDIGENT DEFENSE ACT.
- $410,000 is budgeted to be transferred to the Recreation Fund.

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MAJOR STREETS FUND

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE MAJOR STREET FUND IS TO MAINTAIN THE MAJOR STREETS SYSTEM AND RIGHTS-OF-WAY IN A MANNER TO ENSURE SAFE VEHICLE AND PEDESTRIAN TRAFFIC AS WELL AS TO PRESENT AN ATTRACTIVE ROADSIDE ENVIRONMENT IN ACCORDANCE WITH MICHIGAN ACT 51 OF PUBLIC ACTS OF 1951 AS AMENDED.

OVERVIEW

The City of Royal Oak owns more than 64 miles of major streets. These are the main arteries that move residents to and from local or neighborhood streets to larger, faster roads that are maintained by Oakland County or the State of Michigan.

The city engineer, as the street administrator, is responsible for evaluating, planning, designing, and constructing the road system and its traffic safety. This includes original construction, major replacement or resurfacing, traffic signs and signals. The engineer coordinates regularly with the Oakland County Road Commission, surrounding communities and the State Department of Transportation regarding the roads in the city for which the city is responsible. It also means meeting with subdivision and homeowner groups or associations, and other concerned citizens as situations warrant.

The department of public service maintains the system of roadways. Its responsibilities include patching roads, maintaining parkways, rights-of way, signs and signals, and controlling snow and ice.

The major street fund is made up of the following divisions:

ADMINISTRATION

The major street fund / administration cost center accounts for the cost of the overall planning, administration and oversight of all activities that affect traffic conditions on the city's major street network. Audit and debt expenditures are included here. This cost center also accounts for any city commission authorized transfer-out to support the local street fund, as allowed by Act 51.

ROUTINE MAINTENANCE

The highway division of the department of public service (DPS) is responsible for routine maintenance of the city's 64.9 miles of the major street system. Routine maintenance includes joint/crack repairs, concrete slab replacement, curb replacement, asphalt overlays/repairs, street sweeping, catch basin repair, and storm sewer/catch basin cleaning.

PARKWAY MAINTENANCE

This division of DPS maintains parkways in the city's major street system. Parkways or boulevards are the grassy areas between opposing lanes of roads. DPS crews weed, mow the grass, and trim trees and bushes. This cost center also includes costs associated with the routine maintenance of rain gardens which act as stormwater mitigation to help prevent flooding on major streets.

WINTER MAINTENANCE

The highway division of DPS is responsible for winter maintenance, such as snow and ice control, of the city's 64.9-mile major street system.

TRAFFIC CONTROL

DPS is responsible for implementing and maintaining traffic control for the city's major street system. This cost center focuses on traffic signage, pavement markings and traffic risk management. Additional services performed include guard rails and bridge inspections, traffic control signage means street, stop, parking, turn/no-turn, speed, school zone, pedestrian walk signs, etc. The DPS's sign shop provides replacement signs promptly and reduces the cost of carrying an extensive sign inventory.

SIGNAL SERVICES

The department of public service (DPS) is responsible for implementing and maintaining traffic control for the city's major street system. This cost center focuses on signal services. The major street system has 82 signals to maintain, each with its own controller and wiring plus possible pedestrian crossing signals. A DPS electrician handles signal maintenance. This cost center pays the city's share of maintenance cost for signals on state and county roads.

The city uses a two-stage review system to assess requested or proposed changes to the traffic control signage and signal timing. First, the city's staff traffic committee, representing the public services, police, fire, planning, and engineering departments, meets and provides recommendations on requested changes. Those recommendations are then reviewed by a volunteer residents' traffic committee before being presented to the City Commission for final review and approval.

CONSTRUCTION

The purpose of the major street construction cost center is to track and fund major street projects.

STRATEGIC PLAN GOALS AND OBJECTIVES

LONG-TERM GOAL 1: (Construction) Road Millage Renewal (2025-2034)
STRATEGIC PLAN ALIGNMENT: Reliable Infrastructure
SHORT-TERM OBJECTIVES:

- *Implement the road millage to focus on major roads throughout the city.*
- *Evaluate safety and non-motorized improvements when designing each roadway.*
- *Beginning in 2027, use millage funds for the sidewalk improvement program, and replace non-compliant ramps within neighborhoods.*
- *Provide project information online.*

PERFORMANCE MEASURES:

- *FY2024-2025: Finalize GIS map to display city construction project locations and information on city website.*
- *FY2025-2026: Develop plan to divide city into eight sections and begin developing estimates for ADA ramps replacements beginning in 2027.*
- *Ongoing - Present pedestrian upgrades, traffic calming and/or other proposed safety improvements on upcoming projects to the Traffic Committee to solicit neighborhood feedback.*

LONG-TERM GOAL 2: (Construction) Pursue state and federal grants for road improvements to supplement local funding.
STRATEGIC PLAN ALIGNMENT: Reliable Infrastructure
SHORT-TERM OBJECTIVES:

- *PREPARE APPLICATIONS FOR ROADS THAT MIGHT QUALIFY UNDER THE SURFACE TRANSPORTATION PROGRAM (STP), TRANSPORTATION ALTERNATIVES PROGRAM (TAP), SAFE STREETS FOR ALL (SS4A), SAFE ROUTES TO SCHOOL PROGRAM (SRTS), AND OTHER GRANT OPPORTUNITIES THAT ARE APPROPRIATE.*

PERFORMANCE MEASURES:

- *CITY RECEIVED STP FUNDING FOR THE FOLLOWING MAJOR ROAD PROJECTS:*
  - *2025 - 13 MILE ROAD (ROCHESTER ROAD TO CAMPBELL ROAD)*
  - *2026 - ROCHESTER ROAD (13 MILE ROAD TO 14 MILE ROAD)*
  - *2027 - 11 MILE ROAD (N. MAIN STREET TO STEPHENSON HIGHWAY)*
  - *2028 - 11 MILE ROAD (WOODWARD AVENUE TO N. MAIN STREET)*
  - *2028 - N. MAIN STREET (CATALPA DRIVE TO 13 MILE ROAD)*
- *FY2024-2025: APPLIED FOR ROAD SAFETY AUDIT GRANT TO CONDUCT SAFETY ANALYSIS OF WEBSTER ROAD NEAR ADDAMS ELEMENTARY. IF RECEIVED, THESE RESULTS COULD BE USED TO FUND FUTURE SRTS OR TAP PROJECTS.*
- *FY2026-2027: APPLY FOR NEXT ROUND OF STP FUNDING FOR 2030 CONSTRUCTION.*

- *FY2025-2026 & FY2026-2027: WORK WITH SCHOOL DISTRICT TO DEVELOP GOALS AND SUBMIT FOR SRTS FUNDING.*

LONG-TERM GOAL 3: (Construction) Provide safe transportation systems to reduce and eliminate crashes.
STRATEGIC PLAN ALIGNMENT: Reliable Infrastructure
SHORT-TERM OBJECTIVES:

- *ANALYZE TRAFFIC CONCERNS, PREPARE RECOMMENDATIONS FOR IMPROVEMENT, AND PRESENT TO THE ROYAL OAK CITIZENS TRAFFIC COMMITTEE AND CITY COMMISSION FOR APPROVAL.*
- *Assist Oakland County in development of Safety Action Plan*
- *Apply for grant funding to upgrade traffic signal infrastructure.*

PERFORMANCE MEASURES:

- *ONGOING: ROYAL OAK CITIZENS TRAFFIC COMMITTEE MEETS SIX TIMES EACH YEAR TO ANALYZE TRAFFIC CONCERNS. IN 2024, STAFF EVALUATED 34 REQUESTS, WITH 19 OF THEM RELATED TO MAJOR ROADS.*
- *Audible pedestrian signals on 13 Mile Road have been installed. Countdown pedestrian crossing signals have been installed throughout the entire city. Traffic signals in the downtown and three intersections along Campbell Road have been upgraded.*
- *FY2024-2025: Apply for Congestion Mitigation and Air Quality Grants (CMAQ) for upgraded traffic signals on 14 Mile Road and Coolidge Highway.*
- *FY2024-2025: Apply for Highway Safety Improvement Program (HSIP) grants to improve vehicle and pedestrian safety at higher risk intersections.*
- *FY2024-2025 & FY2025-2026: Attend committee meetings and review plan documents for Oakland County's Safety Action Plan Committee.*

BUDGET SUMMARY - REVENUE

MAJOR STREETS REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
TAXES	$0	$0	$0	$8,000,000	$8,000,000	$0	$8,800,000
GRANTS	$5,633,442	$5,937,924	$6,065,067	$6,068,180	$6,068,180	$3,083,749	$6,227,885
TRANSFERS	$1,000,266	$609,001	$842,668	$45,000	$760,500	$0	$47,000
LICENSES, CHARGES & FINES	$250,577	$259,144	$247,142	$269,500	$269,500	$0	$265,000
INTEREST AND CONTRIBUTIONS	$35,969	$205,347	$237,077	$62,290	$62,290	$48,271	$101,320
USE OF FUND BALANCE	$0	$0	$0	$423,000	$0	$0	$0
OTHER	$59,518	$45,004	$5,772	$10,000	$10,000	$4,597	$6,000
TOTAL	**$6,979,773**	**$7,056,420**	**$7,397,726**	**$14,877,970**	**$15,170,470**	**$3,136,617**	**$15,447,205**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
TAXES	$9,251,000	$9,621,040	$10,005,882	$10,406,117	$10,822,362
GRANTS	$6,300,000	$6,615,000	$6,945,750	$7,293,038	$7,657,689
TRANSFERS	$20,000	$20,000	$20,000	$20,000	$20,000
LICENSES, CHARGES & FINES	$259,560	$272,538	$286,165	$300,473	$315,497
INTEREST AND CONTRIBUTIONS	$62,900	$63,968	$65,060	$66,177	$67,319
USE OF FUND BALANCE	$0	$0	$0	$0	$0
OTHER	$10,000	$10,000	$10,000	$10,000	$10,000
TOTAL	**$15,903,460**	**$16,602,546**	**$17,332,857**	**$18,095,804**	**$18,892,866**

BUDGET SUMMARY - EXPENDITURES

MAJOR STREETS FUND EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL	$731,619	$798,367	$792,505	$1,050,538	$1,050,538	$404,616	$909,581
OPERATIONAL							
SUPPLIES	$363,755	$277,109	$293,753	$375,000	$375,000	$52,204	$344,500
OTHER OPERATING	$4,463,409	$5,147,279	$8,171,241	$812,855	$799,855	$1,977,785	$643,615
DEBT SERVICE	$183,866	$183,739	$183,807	$183,740	$183,740	$145,607	$183,740
CAPITAL	$0	$0	$0	$5,421,747	$5,727,247	$0	$6,068,000
TRANSFERS-OUT	$15,000	$0	$2,961,105	$7,034,090	$7,034,090	$0	$7,479,920
OPERATIONAL TOTAL	**$5,026,029**	**$5,608,127**	**$11,609,906**	**$13,827,432**	**$14,119,932**	**$2,175,596**	**$14,719,775**
INCREASE IN FUND BALANCE	$0	$0	$0	$0	$0	$0	$0
TOTAL	**$5,757,649**	**$6,406,493**	**$12,402,411**	**$14,877,970**	**$15,170,470**	**$2,580,212**	**$15,629,356**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL	$1,007,076	$1,054,678	$1,088,759	$1,123,997	$1,160,435
OPERATIONAL					
SUPPLIES	$360,500	$392,890	$428,373	$467,251	$509,859
OTHER OPERATING	$873,635	$898,814	$924,975	$952,161	$980,418
DEBT SERVICE	$183,780	$183,780	$183,780	$183,780	$183,780
CAPITAL	$8,224,300	$6,914,000	$6,691,500	$7,127,500	$8,242,500
TRANSFERS-OUT	$4,500,000	$4,500,000	$4,500,000	$4,500,000	$4,500,000
OPERATIONAL TOTAL	**$14,142,215**	**$12,889,484**	**$12,728,628**	**$13,230,692**	**$14,416,557**
INCREASE IN FUND BALANCE	$754,169	$0	$0	$0	$0
TOTAL	**$15,903,460**	**$13,944,163**	**$13,817,387**	**$14,354,690**	**$15,576,991**

NET REVENUE IN EXCESS OF EXPENDITURES

MAJOR STREETS - REVENUE > EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	$6,979,773	$7,056,420	$7,397,726	$14,877,970	$15,170,470	$3,136,617	$15,447,205
EXPENSES	$5,757,649	$6,406,493	$12,402,411	$14,877,970	$15,170,470	$2,580,212	$15,629,356
REVENUES LESS EXPENSES	**$1,222,124**	**$649,927**	**-$5,004,685**	**$0**	**$0**	**$556,405**	**-$182,151**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$15,903,460	$16,602,546	$17,332,857	$18,095,804	$18,892,866
EXPENSES	$15,903,460	$13,944,163	$13,817,387	$14,354,690	$15,576,991
REVENUES LESS EXPENSES	**$0**	**$2,658,384**	**$3,515,470**	**$3,741,115**	**$3,315,875**

EXPENDITURES BY DIVISION:

MAJOR STREETS - ADMINISTRATION EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
TRANSFERS-OUT	$15,000	$0	$2,961,105	$7,034,090	$7,034,090	$0	$7,479,920
DEBT SERVICE	$183,866	$183,739	$183,807	$183,740	$183,740	$145,607	$183,740
OTHER OPERATING	$148,339	$146,544	$156,830	$187,955	$174,955	$77,218	$184,815
OPERATIONAL TOTAL	**$347,205**	**$330,283**	**$3,301,742**	**$7,405,785**	**$7,392,785**	**$222,825**	**$7,848,475**
INCREASE IN FUND BALANCE	$0	$0	$0	$0	$0	$0	$0
TOTAL	**$347,205**	**$330,283**	**$3,301,742**	**$7,405,785**	**$7,392,785**	**$222,825**	**$7,848,475**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
TRANSFERS-OUT	$4,500,000	$4,500,000	$4,500,000	$4,500,000	$4,500,000
DEBT SERVICE	$183,780	$183,780	$183,780	$183,780	$183,780
OTHER OPERATING	$198,485	$204,410	$210,512	$216,796	$223,270
OPERATIONAL TOTAL	**$4,882,265**	**$4,888,190**	**$4,894,292**	**$4,900,576**	**$4,907,050**
INCREASE IN FUND BALANCE	$754,169	$0	$0	$0	$0
TOTAL	**$5,636,434**	**$4,888,190**	**$4,894,292**	**$4,900,576**	**$4,907,050**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

ADMINISTRATION:

- TRANSFERS-OUT TO THE LOCAL STREETS FUND INCLUDE $4,500,000, WHICH IS 50 PERCENT OF THE ESTIMATED ROADS MILLAGE REVENUE IN FISCAL YEAR 2025-26.

MAJOR STREETS - ROUTINE MAINTENANCE - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL							
EXPENDITURE	$260,333	$249,601	$279,455	$368,129	$368,129	$138,883	$314,153
PERSONNEL TOTAL	**$260,333**	**$249,601**	**$279,455**	**$368,129**	**$368,129**	**$138,883**	**$314,153**
OPERATIONAL							
OTHER OPERATING	$58,251	$80,662	$553,514	$78,120	$78,120	$33,441	$60,800
SUPPLIES	$66,762	$60,428	$60,284	$78,000	$78,000	$25,434	$63,000
OPERATIONAL TOTAL	**$125,014**	**$141,089**	**$613,797**	**$156,120**	**$156,120**	**$58,875**	**$123,800**
TOTAL	**$385,346**	**$390,690**	**$893,253**	**$524,249**	**$524,249**	**$197,758**	**$437,953**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL					
EXPENDITURE	$387,386	$404,269	$417,487	$431,158	$445,301
PERSONNEL TOTAL	**$387,386**	**$404,269**	**$417,487**	**$431,158**	**$445,301**
OPERATIONAL					
OTHER OPERATING	$60,190	$61,472	$62,794	$64,159	$65,567
SUPPLIES	$73,000	$80,000	$87,688	$96,132	$105,408
OPERATIONAL TOTAL	**$133,190**	**$141,472**	**$150,482**	**$160,291**	**$170,975**
TOTAL	**$520,576**	**$545,741**	**$567,969**	**$591,449**	**$616,276**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

ROUTINE MAINTENANCE:

- There are no significant changes overall to note for fiscal year 2025-26.

MAJOR STREETS - PARKWAY MAINTENANCE EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL							
EXPENDITURE	$169,152	$165,054	$194,214	$200,759	$200,759	$109,251	$224,171
PERSONNEL TOTAL	**$169,152**	**$165,054**	**$194,214**	**$200,759**	**$200,759**	**$109,251**	**$224,171**
OPERATIONAL							
OTHER OPERATING	$62,846	$66,087	$130,985	$107,340	$107,340	$83,895	$133,000
OPERATIONAL TOTAL	**$62,846**	**$66,087**	**$130,985**	**$107,340**	**$107,340**	**$83,895**	**$133,000**
TOTAL	**$231,998**	**$231,142**	**$325,199**	**$308,099**	**$308,099**	**$193,146**	**$357,171**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL					
EXPENDITURE	$226,660	$238,803	$246,452	$254,358	$262,531
PERSONNEL TOTAL	**$226,660**	**$238,803**	**$246,452**	**$254,358**	**$262,531**
OPERATIONAL					
OTHER OPERATING	$132,620	$138,346	$144,350	$150,644	$157,244
OPERATIONAL TOTAL	**$132,620**	**$138,346**	**$144,350**	**$150,644**	**$157,244**
TOTAL	**$359,280**	**$377,150**	**$390,802**	**$405,002**	**$419,775**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

PARKWAY MAINTENANCE:

- $30,000 INCREASE IN MISCELLANEOUS CONTRACTED SERVICES FOR FALL TREE PLANTINGS, RAIN GARDEN MAINTENANCE AND INCIDENTAL CLEANUPS.

MAJOR STREETS - WINTER MAINTENANCE EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
SUPPLIES	$241,173	$127,248	$140,806	$221,000	$221,000	$0	$200,000
OTHER OPERATING	$121,821	$123,827	$124,250	$131,560	$131,560	$188	$115,000
OPERATIONAL TOTAL	**$362,994**	**$251,075**	**$265,056**	**$352,560**	**$352,560**	**$188**	**$315,000**
PERSONNEL							
EXPENDITURE	$83,790	$84,355	$72,397	$117,986	$117,986	$18,289	$90,198
PERSONNEL TOTAL	**$83,790**	**$84,355**	**$72,397**	**$117,986**	**$117,986**	**$18,289**	**$90,198**
TOTAL	**$446,784**	**$335,430**	**$337,452**	**$470,546**	**$470,546**	**$18,477**	**$405,198**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
SUPPLIES	$201,000	$221,040	$243,082	$267,325	$293,990
OTHER OPERATING	$138,320	$139,703	$141,100	$142,511	$143,936
OPERATIONAL TOTAL	**$339,320**	**$360,743**	**$384,182**	**$409,836**	**$437,926**
PERSONNEL					
EXPENDITURE	$94,369	$98,471	$101,689	$105,018	$108,463
PERSONNEL TOTAL	**$94,369**	**$98,471**	**$101,689**	**$105,018**	**$108,463**
TOTAL	**$433,689**	**$459,214**	**$485,871**	**$514,854**	**$546,389**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

WINTER MAINTENANCE:

- $20,000 DECREASE IN ROAD SALT AND ICE MELT COMPOUNDS DUE TO CURRENT INVENTORY LEVELS AND USAGE DURING THE PAST YEAR.
- $6,760 INCREASE IN MOTOR POOL RENTAL CHARGES DUE TO HIGHER UTILIZATION HOURS EXPECTED IN FISCAL YEAR 2025-26.

MAJOR STREETS - TRAFFIC CONTROL EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
OTHER OPERATING	$136,004	$130,519	$47,337	$149,100	$149,100	$29,601	$51,500
SUPPLIES	$34,769	$57,356	$74,957	$57,000	$57,000	$23,385	$57,000
OPERATIONAL TOTAL	**$170,772**	**$187,876**	**$122,294**	**$206,100**	**$206,100**	**$52,986**	**$108,500**
PERSONNEL							
EXPENDITURE	$69,779	$107,567	$134,937	$202,922	$202,922	$96,935	$172,105
PERSONNEL TOTAL	**$69,779**	**$107,567**	**$134,937**	**$202,922**	**$202,922**	**$96,935**	**$172,105**
TOTAL	**$240,551**	**$295,443**	**$257,231**	**$409,022**	**$409,022**	**$149,921**	**$280,605**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
OTHER OPERATING	$161,070	$167,269	$173,759	$180,555	$187,671
SUPPLIES	$63,500	$67,930	$72,726	$77,922	$83,555
OPERATIONAL TOTAL	**$224,570**	**$235,199**	**$246,485**	**$258,477**	**$271,226**
PERSONNEL					
EXPENDITURE	$159,549	$169,293	$174,936	$180,779	$186,831
PERSONNEL TOTAL	**$159,549**	**$169,293**	**$174,936**	**$180,779**	**$186,831**
TOTAL	**$384,119**	**$404,492**	**$421,421**	**$439,256**	**$458,057**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

TRAFFIC CONTROL:

- PERSONNEL COSTS ARE DECREASING MOSTLY DUE A REDUCTION IN TEMPORARY WAGES THAT ARE NO LONGER BEING UTILIZED.
- $14,370 INCREASE IN MOTOR POOL RENTAL CHARGES DUE TO HIGHER UTILIZATION HOURS EXPECTED IN FISCAL YEAR 2025-26.
- THE FOLLOWING PROJECT WAS INCLUDED IN THE ANNUAL CAPITAL IMPROVEMENT PLAN (CIP) AND HAS BEEN BUDGETED IN THIS COST CENTER FOR FISCAL YEAR 2025-26:
  - $10,700 CAPXX60 MAST ARM INSPECTIONS

MAJOR STREETS - SIGNAL SERVICES - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
OTHER OPERATING	$174,521	$167,180	$95,960	$140,120	$140,120	$26,387	$93,000
SUPPLIES	$12,859	$17,568	$11,387	$19,000	$19,000	$813	$19,000
OPERATIONAL TOTAL	**$187,380**	**$184,748**	**$107,347**	**$159,120**	**$159,120**	**$27,200**	**$112,000**
PERSONNEL							
EXPENDITURE	$63,699	$61,990	$53,993	$79,145	$79,145	$18,327	$53,288
PERSONNEL TOTAL	**$63,699**	**$61,990**	**$53,993**	**$79,145**	**$79,145**	**$18,327**	**$53,288**
TOTAL	**$251,079**	**$246,738**	**$161,341**	**$238,265**	**$238,265**	**$45,527**	**$165,288**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
OTHER OPERATING	$119,540	$123,915	$128,470	$133,210	$138,146
SUPPLIES	$20,000	$20,800	$21,632	$22,497	$23,397
OPERATIONAL TOTAL	**$139,540**	**$144,715**	**$150,102**	**$155,708**	**$161,543**
PERSONNEL					
EXPENDITURE	$72,796	$75,150	$77,439	$79,799	$82,233
PERSONNEL TOTAL	**$72,796**	**$75,150**	**$77,439**	**$79,799**	**$82,233**
TOTAL	**$212,336**	**$219,865**	**$227,540**	**$235,507**	**$243,775**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

SIGNAL SERVICES:

- $20,000 DECREASE IN ELECTRICITY COSTS COMPARED TO FISCAL YEAR 2024-25.

MAJOR STREETS - CONSTRUCTION EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
CAPITAL	$0	$0	$0	$5,421,747	$5,727,247	$0	$6,068,000
OTHER OPERATING	$3,761,626	$4,432,459	$7,062,366	$18,660	$18,660	$1,727,055	$5,500
SUPPLIES	$8,192	$14,509	$6,319	$0	$0	$2,572	$5,500
OPERATIONAL TOTAL	**$3,769,819**	**$4,446,968**	**$7,068,685**	**$5,440,407**	**$5,745,907**	**$1,729,627**	**$6,079,000**
PERSONNEL							
EXPENDITURE	$84,866	$129,799	$57,509	$81,597	$81,597	$22,931	$55,666
PERSONNEL TOTAL	**$84,866**	**$129,799**	**$57,509**	**$81,597**	**$81,597**	**$22,931**	**$55,666**
TOTAL	**$3,854,685**	**$4,576,768**	**$7,126,193**	**$5,522,004**	**$5,827,504**	**$1,752,558**	**$6,134,666**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
CAPITAL	$8,224,300	$6,914,000	$6,691,500	$7,127,500	$8,242,500
OTHER OPERATING	$63,410	$63,699	$63,991	$64,286	$64,584
SUPPLIES	$3,000	$3,120	$3,245	$3,375	$3,510
OPERATIONAL TOTAL	**$8,290,710**	**$6,980,819**	**$6,758,736**	**$7,195,161**	**$8,310,594**
PERSONNEL					
EXPENDITURE	$66,316	$68,692	$70,758	$72,885	$75,077
PERSONNEL TOTAL	**$66,316**	**$68,692**	**$70,758**	**$72,885**	**$75,077**
TOTAL	**$8,357,026**	**$7,049,511**	**$6,829,493**	**$7,268,046**	**$8,385,670**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

CONSTRUCTION:

- THE FOLLOWING CONSTRUCTION PROJECTS, TOTALING $8,224,300 WERE INCLUDED IN THE ANNUAL CAPITAL IMPROVEMENT PLAN (CIP) AND HAVE BEEN BUDGETED IN THIS COST CENTER FOR FISCAL YEAR 2025-26:
  - CAP2314 TRAFFIC SIGNAL (13 MILE RD. AND GREENFIELD RD.) - $101,800
  - CAP2506 2025 13 MILE RD. RESURFACING - $1,293,000
  - CAP2507 COOLIDGE HIGHWAY RESURFACING - $1,860,000
  - CAP2509 2025 13 MILE RD. RESURFACING - $1,575,000
  - CAP2606 2026 ROCHESTER RD. RESURFACING - $810,000
  - CAP2607 2026 CATALPA DR. RESURFACING - $1,487,500
  - CAP2608 2026 GARDENIA AVE. RESURFACING - $331,000
  - CAP2614 2026 DOWNTOWN ROAD IMPROVEMENTS - $618,000
  - CAPXX25 ANNUAL MAJOR JOINT SEAL PROGRAM - $68,000
  - CAPXX90 TRAFFIC SAFETY IMPROVEMENTS - $50,000
  - 2026-03 SALT DOME REHABILITATION - $30,000

OTHER SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- USING THE STATE OF MICHIGAN'S ESTIMATED REVISED DISTRIBUTION FORMULA PROJECTIONS BASED ON THE FUNDING LAW, REVENUES FROM THE GASOLINE/VEHICLE REGISTRATION (ACT 51) TAX ARE BUDGETED AT $6.3 MILLION, AN INCREASE OF $140,160 RELATIVE TO ESTIMATED REVENUE FOR FISCAL YEAR 2024-25.

- THE FISCAL YEAR 2025-26 BUDGET ASSUMES ALL ROAD MILLAGE REVENUE WILL BE RECORDED AND EXPENDED IN THE MAJOR STREETS FUND. THE ADJUSTED MAXIMUM AUTHORIZED STREETS MILLAGE LEVY OF 2.4745 MILLS IS BUDGETED TO GENERATE APPROXIMATELY $9.25 MILLION.

COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

No employees are assigned directly to the Major Streets Fund cost center. All personnel costs are allocated from engineering, public services and other cost centers.

RETURN TO OPERATING BUDGETS SUMMARY PAGE

LOCAL STREETS FUND

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE LOCAL STREET FUND IS TO MAINTAIN THE LOCAL STREETS SYSTEM AND RIGHTS-OF-WAY IN A MANNER TO ENSURE SAFE VEHICLE AND PEDESTRIAN TRAFFIC AS WELL AS TO PRESENT AN ATTRACTIVE ROADSIDE ENVIRONMENT IN ACCORDANCE WITH MICHIGAN ACT 51 OF PUBLIC ACTS OF 1951 AS AMENDED.

OVERVIEW

The City of Royal Oak owns more than 148 miles of local streets. These are the neighborhood roads that move residents to and from their residences to major streets or other larger, faster roads that are maintained by Oakland County or the State of Michigan.

The city engineer, as the street administrator, is responsible for evaluating, planning, designing, and constructing the road system and its traffic safety. This includes original construction, major replacement or resurfacing, and traffic signs. The engineer meets with neighborhood groups wishing to upgrade their streets to inform them and guide them in obtaining special assessment funding.

The department of public service maintains the system of roadways. Their responsibilities include patching roads, maintaining parkways, rights-of way, signs, and controlling snow and ice on the roads.

ADMINISTRATION

The local street fund / administration cost center accounts for the cost of the overall planning, administration and oversight of all activities that affect traffic conditions on the city's local street network. Audit expenditures are included.

ROUTINE MAINTENANCE

The highway division of the department of public service (DPS) is responsible for daily routine maintenance of the city's 148-mile local street system. Routine maintenance includes joint and crack sealing, concrete slab replacement, some limited asphalt overlays/repairs that are implemented through construction projects managed by the engineering department, street sweeping and storm sewer/catch basin cleaning. Dust control is applied when paid by residents and is performed by the highway division.

PARKWAY MAINTENANCE

This division of DPS maintains parkways in the city's local street system. Parkways or boulevards are the grassy areas between opposing lanes of roads. DPS crews weed, mow the grass, and trim trees and bushes. This cost center also includes costs associated with the routine maintenance of raingardens which act as stormwater mitigation to help prevent flooding on local streets.

WINTER MAINTENANCE

The highway division of DPS is responsible for winter maintenance, such as snow and ice control, of the city's 148-mile local street system.

TRAFFIC CONTROL

DPS is responsible for implementing and maintaining traffic control for the city's local street system. This cost center focuses on traffic signage, pavement markings and traffic risk management. Traffic control signage means street, stop, parking, turn/no-turn, speed, school zone, pedestrian walk signs, etc. DPS's own sign shop provides replacement signs promptly and reduces the cost of carrying an extensive sign inventory.

The city uses a two-stage review system to assess requested or proposed changes to the traffic control signage and signal timing. First, the city's staff traffic committee, representing the public services, police, fire, planning, and engineering departments, meets and provides recommendations on requested changes. Those recommendations are then reviewed by a volunteer residents' traffic committee before being presented to the City Commission for final review and approval.

CONSTRUCTION

The purpose of the local street construction cost center is to track and fund local street projects.

STRATEGIC PLAN GOALS AND OBJECTIVES

LONG-TERM GOAL 1: *(Construction) Road Millage Renewal (2025-2034)*

STRATEGIC PLAN ALIGNMENT: *Reliable Infrastructure*

SHORT-TERM OBJECTIVES:

- *USE ROAD MILLAGE FUNDS TO IMPROVE LOCAL STREETS THAT COULD NOT BE IMPROVED DURING THE LAST MILLAGE.*
- *PROVIDE PROJECT INFORMATION ONLINE.*

PERFORMANCE MEASURES:

- *FY2024-2025: FINALIZE GIS MAP TO DISPLAY CITY CONSTRUCTION PROJECT LOCATIONS AND INFORMATION ON CITY WEBSITE.*
- *FY2025-26: ONGOING - ALIGN LOCAL ROAD WORK WITH NECESSARY WATER MAIN REPLACEMENTS.*

LONG-TERM GOAL 2: *(Construction) Pursue state and federal grants for road improvements to supplement local funding.*

STRATEGIC PLAN ALIGNMENT: *Reliable Infrastructure*

SHORT-TERM OBJECTIVES:

- *APPLY FOR 2025 FUNDING FROM THE ROAD COMMISSION FOR OAKLAND COUNTY TO ASSIST WITH LOCAL ROAD IMPROVEMENTS UNDER THEIR LOCAL ROAD IMPROVEMENT PROGRAM (LRIP).*

PERFORMANCE MEASURES:

- *CITY HAS RECEIVED LRIP GRANT FUNDS TO ASSIST WITH LOCAL ROAD IMPROVEMENT PROJECTS IN 2020-2024.*
- *FY2024-2025: APPLY FOR 2025 LRIP FUNDING.*
- *FY2025-26: APPLY FOR 2026 LRIP FUNDING.*

LONG-TERM GOAL 3: *(Construction) Provide safe transportation systems to reduce and eliminate crashes.*

STRATEGIC PLAN ALIGNMENT: *Reliable Infrastructure*

SHORT-TERM OBJECTIVES:

- *ANALYZE TRAFFIC CONCERNS, PREPARE RECOMMENDATIONS FOR IMPROVEMENT, AND PRESENT THEM TO THE ROYAL OAK CITIZENS TRAFFIC COMMITTEE AND CITY COMMISSION FOR APPROVAL.*

PERFORMANCE MEASURES:

- *ONGOING - ROYAL OAK CITIZENS TRAFFIC COMMITTEE MEETS SIX TIMES EACH YEAR TO ANALYZE TRAFFIC CONCERNS. IN 2024, STAFF EVALUATED 34 REQUESTS, WITH 17 OF THEM RELATED TO LOCAL ROADS.*
- *SEVERAL NEW CROSSWALKS, HANDICAP RAMPS, SIGNS, SPEED HUMPS AND TRAFFIC CALMING HAVE BEEN INSTALLED ON LOCAL STREETS AS A RESULT OF THIS COMMITTEE.*

BUDGET SUMMARY - REVENUE

LOCAL STREETS REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
TRANSFERS	$366,007	$884,636	$3,989,488	$7,308,890	$7,308,890	$0	$7,799,720
GRANTS	$2,013,709	$2,254,496	$2,040,570	$2,240,570	$2,240,570	$1,050,829	$2,268,215
TAXES	$6,829,816	$7,194,490	$7,768,435	$0	$0	$1,098,581	$0
USE OF FUND BALANCE	$0	$0	$0	$689,380	$945,880	$0	$0
INTEREST AND CONTRIBUTIONS	$29,867	$348,044	$321,297	$52,800	$52,800	$219,045	$265,980
OTHER	$10,534	$10,030	$8,290	$0	$0	$384	$2,000
LICENSES, CHARGES & FINES	$7,621	$0	$0	$0	$0	$0	$0
TOTAL	**$9,257,555**	**$10,691,696**	**$14,128,080**	**$10,291,640**	**$10,548,140**	**$2,368,839**	**$10,335,915**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
TRANSFERS	$4,774,800	$4,774,800	$4,774,800	$4,774,800	$4,774,800
GRANTS	$2,221,440	$2,330,083	$2,444,086	$2,563,713	$2,689,245
TAXES	$0	$0	$0	$0	$0
USE OF FUND BALANCE	$0	$0	$0	$0	$0
INTEREST AND CONTRIBUTIONS	$52,800	$53,328	$53,861	$54,400	$54,944
OTHER	$0	$0	$0	$0	$0
LICENSES, CHARGES & FINES	$0	$0	$0	$0	$0
TOTAL	**$7,049,040**	**$7,158,211**	**$7,272,747**	**$7,392,913**	**$7,518,989**

BUDGET SUMMARY - EXPENDITURES

LOCAL STREETS FUND - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
INCREASE IN FUND BALANCE	$0	$0	$0	$0	$0	$0	$0
PERSONNEL	$1,598,455	$1,587,638	$1,649,649	$1,715,195	$1,715,195	$774,633	$1,671,592
OPERATIONAL							
TRANSFERS-OUT	$15,000	$0	$0	$0	$0	$0	$0
SUPPLIES	$108,129	$105,087	$132,101	$109,300	$109,300	$40,383	$112,400
DEBT SERVICE	$1,632,713	$1,606,253	$1,580,115	$303,790	$303,790	$240,711	$303,790
CAPITAL	$0	$0	$0	$6,649,000	$6,619,000	$0	$7,000,000
OTHER OPERATING	$5,855,978	$8,758,074	$12,686,910	$1,514,355	$1,800,855	$4,338,795	$1,468,780
OPERATIONAL TOTAL	**$7,611,820**	**$10,469,414**	**$14,399,127**	**$8,576,445**	**$8,832,945**	**$4,619,889**	**$8,884,970**
TOTAL	**$9,210,274**	**$12,057,052**	**$16,048,775**	**$10,291,640**	**$10,548,140**	**$5,394,522**	**$10,556,562**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
INCREASE IN FUND BALANCE	$305,216	$0	$0	$0	$0
PERSONNEL	$1,732,064	$1,814,174	$1,873,195	$1,934,241	$1,997,386
OPERATIONAL					
TRANSFERS-OUT	$0	$0	$0	$0	$0
SUPPLIES	$115,800	$125,802	$136,741	$148,709	$161,805
DEBT SERVICE	$303,810	$303,810	$303,810	$303,810	$303,810
CAPITAL	$3,005,000	$3,698,500	$3,676,000	$2,299,500	$2,396,000
OTHER OPERATING	$1,587,150	$1,618,932	$1,651,776	$1,685,727	$1,720,831
OPERATIONAL TOTAL	**$5,011,760**	**$5,747,044**	**$5,768,327**	**$4,437,745**	**$4,582,446**
TOTAL	**$7,049,040**	**$7,561,218**	**$7,641,522**	**$6,371,986**	**$6,579,832**

REVENUE IN EXCESS OF EXPENDITURES

LOCAL STREETS - REVENUE > EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	$9,257,555	$10,691,696	$14,128,080	$10,291,640	$10,548,140	$2,368,839	$10,335,915
EXPENSES	$9,210,274	$12,057,052	$16,048,775	$10,291,640	$10,548,140	$5,394,522	$10,556,562
REVENUES LESS EXPENSES	**$47,281**	**-$1,365,356**	**-$1,920,695**	**$0**	**$0**	**-$3,025,683**	**-$220,647**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$7,049,040	$7,158,211	$7,272,747	$7,392,913	$7,518,989
EXPENSES	$7,049,040	$7,561,218	$7,641,522	$6,371,986	$6,579,832
REVENUES LESS EXPENSES	**$0**	**-$403,006**	**-$368,775**	**$1,020,927**	**$939,157**

EXPENDITURES BY DIVISION:

LOCAL STREETS - ADMINISTRATION EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
DEBT SERVICE	$1,632,713	$1,606,253	$1,580,115	$303,790	$303,790	$240,711	$303,790
OTHER OPERATING	$175,123	$216,609	$207,680	$218,415	$205,415	$112,197	$216,790
TRANSFERS-OUT	$15,000	$0	$0	$0	$0	$0	$0
OPERATIONAL TOTAL	**$1,822,836**	**$1,822,863**	**$1,787,795**	**$522,205**	**$509,205**	**$352,908**	**$520,580**
INCREASE IN FUND BALANCE	$0	$0	$0	$0	$0	$0	$0
TOTAL	**$1,822,836**	**$1,822,863**	**$1,787,795**	**$522,205**	**$509,205**	**$352,908**	**$520,580**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
DEBT SERVICE	$303,810	$303,810	$303,810	$303,810	$303,810
OTHER OPERATING	$261,520	$269,346	$277,406	$285,708	$294,258
TRANSFERS-OUT	$0	$0	$0	$0	$0
OPERATIONAL TOTAL	**$565,330**	**$573,156**	**$581,216**	**$589,518**	**$598,068**
INCREASE IN FUND BALANCE	$305,216	$0	$0	$0	$0
TOTAL	**$870,546**	**$573,156**	**$581,216**	**$589,518**	**$598,068**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

ADMINISTRATION:

- $51,230 INCREASE IN ADMINISTRATIVE CHARGES DUE TO THE LOCAL STREETS FUND HAVING A LARGER PERCENTAGE OF OVERALL EXPENDITURES DURING FISCAL YEAR 2023-24 THAN IN THE YEAR PRIOR.

LOCAL STREETS - ROUTINE MAINTENANCE EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL							
EXPENDITURE	$556,175	$538,827	$617,723	$645,092	$645,092	$320,863	$693,859
PERSONNEL TOTAL	**$556,175**	**$538,827**	**$617,723**	**$645,092**	**$645,092**	**$320,863**	**$693,859**
OPERATIONAL							
OTHER OPERATING	$307,632	$355,840	$374,737	$351,360	$751,360	$182,092	$423,490
SUPPLIES	$59,020	$61,041	$54,192	$66,000	$66,000	$28,823	$64,100
OPERATIONAL TOTAL	**$366,652**	**$416,882**	**$428,929**	**$417,360**	**$817,360**	**$210,915**	**$487,590**
TOTAL	**$922,827**	**$955,709**	**$1,046,652**	**$1,062,452**	**$1,462,452**	**$531,778**	**$1,181,449**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL					
EXPENDITURE	$746,338	$777,916	$803,018	$828,973	$855,813
PERSONNEL TOTAL	**$746,338**	**$777,916**	**$803,018**	**$828,973**	**$855,813**
OPERATIONAL					
OTHER OPERATING	$448,520	$453,365	$458,277	$463,257	$468,306
SUPPLIES	$66,500	$72,730	$79,566	$87,069	$95,303
OPERATIONAL TOTAL	**$515,020**	**$526,095**	**$537,843**	**$550,325**	**$563,609**
TOTAL	**$1,261,358**	**$1,304,011**	**$1,340,861**	**$1,379,298**	**$1,419,422**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

ROUTINE MAINTENANCE:

- Personnel costs are increasing due to having higher allocations of DPS staff costed to this department and less in parkway maintenance and winter maintenance during fiscal year 2024-25 to better reflect actual time worked.
- $96,260 INCREASE IN MOTOR POOL RENTAL CHARGES DUE TO AN INCREASE IN UTILIZATION HOURS ANTICIPATED FOR FISCAL YEAR 2025-26.
- $400,000 DECREASE IN MISCELLANEOUS CONTRACTED SERVICES DUE TO A ONE-TIME PROJECT BUDGETED IN FISCAL YEAR 2024-25 TO CONVERT THE CITY-OWNED STREETLIGHTS TO LED THAT IS CURRENTLY BEING REEVALUATED.

LOCAL STREETS - PARKWAY MAINTENANCE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL	$530,693	$524,489	$493,452	$796,400	$695,900	$335,490	$740,000
PERSONNEL	$483,951	$501,378	$460,266	$488,812	$488,812	$202,986	$455,271
TOTAL	**$1,014,644**	**$1,025,866**	**$953,717**	**$1,285,212**	**$1,184,712**	**$538,476**	**$1,195,271**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL	$686,010	$704,270	$723,283	$743,084	$763,712
PERSONNEL	$486,185	$514,751	$531,866	$549,585	$567,931
TOTAL	**$1,172,195**	**$1,219,021**	**$1,255,149**	**$1,292,669**	**$1,331,643**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

PARKWAY MAINTENANCE:

- $285,000 HAS BEEN BUDGETED IN MISCELLANEOUS CONTRACTED SERVICES FOR THE SPRING/FALL RESIDENTIAL TREE-PLANTING PROGRAM.

- $9,890 DECREASE IN MOTOR POOL RENTAL CHARGES DUE TO LESS UTILIZATION ANTICIPATED FOR FISCAL YEAR 2025-26.

LOCAL STREETS - WINTER MAINTENANCE EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
OTHER OPERATING	$84,755	$50,302	$19,519	$52,660	$52,660	$5,043	$18,000
SUPPLIES	$27,296	$14,559	$15,785	$30,300	$30,300	$258	$25,300
OPERATIONAL TOTAL	**$112,051**	**$64,861**	**$35,304**	**$82,960**	**$82,960**	**$5,301**	**$43,300**
PERSONNEL							
EXPENDITURE	$85,003	$47,365	$47,934	$85,263	$85,263	$15,636	$50,530
PERSONNEL TOTAL	**$85,003**	**$47,365**	**$47,934**	**$85,263**	**$85,263**	**$15,636**	**$50,530**
TOTAL	**$197,053**	**$112,226**	**$83,237**	**$168,223**	**$168,223**	**$20,937**	**$93,830**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
OTHER OPERATING	$21,430	$21,644	$21,861	$22,079	$22,300
SUPPLIES	$30,300	$33,312	$36,625	$40,268	$44,274
OPERATIONAL TOTAL	**$51,730**	**$54,956**	**$58,485**	**$62,347**	**$66,574**
PERSONNEL					
EXPENDITURE	$55,317	$57,459	$59,339	$61,284	$63,297
PERSONNEL TOTAL	**$55,317**	**$57,459**	**$59,339**	**$61,284**	**$63,297**
TOTAL	**$107,047**	**$112,415**	**$117,824**	**$123,631**	**$129,871**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

WINTER MAINTENANCE:

- PERSONNEL COSTS ARE DECREASING TO BETTER REFLECT ACTUAL TIME WORKED DUE TO HAVING A MILDER WINTER SEASON IN FISCAL YEAR 2024-25.
- $31,230 DECREASE IN MOTOR POOL RENTAL CHARGES DUE TO LESS UTILIZATION HOURS EXPECTED IN FISCAL YEAR 2025-26.

LOCAL STREETS - TRAFFIC CONTROL EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL							
EXPENDITURE	$207,727	$192,276	$192,605	$189,867	$189,867	$85,127	$177,595
PERSONNEL TOTAL	**$207,727**	**$192,276**	**$192,605**	**$189,867**	**$189,867**	**$85,127**	**$177,595**
OPERATIONAL							
OTHER OPERATING	$72,511	$66,073	$47,018	$61,830	$61,830	$22,511	$50,000
SUPPLIES	$11,542	$13,096	$24,792	$13,000	$13,000	$7,894	$18,000
OPERATIONAL TOTAL	**$84,054**	**$79,170**	**$71,810**	**$74,830**	**$74,830**	**$30,405**	**$68,000**
TOTAL	**$291,781**	**$271,446**	**$264,415**	**$264,697**	**$264,697**	**$115,532**	**$245,595**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL					
EXPENDITURE	$178,130	$189,088	$195,411	$201,958	$208,739
PERSONNEL TOTAL	**$178,130**	**$189,088**	**$195,411**	**$201,958**	**$208,739**
OPERATIONAL					
OTHER OPERATING	$50,080	$50,581	$51,087	$51,598	$52,114
SUPPLIES	$18,000	$18,720	$19,469	$20,248	$21,058
OPERATIONAL TOTAL	**$68,080**	**$69,301**	**$70,555**	**$71,845**	**$73,171**
TOTAL	**$246,210**	**$258,389**	**$265,966**	**$273,803**	**$281,910**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

TRAFFIC CONTROL:

- $11,750 DECREASE IN MOTOR POOL RENTAL CHARGES DUE TO LESS UTILIZATION HOURS EXPECTED IN FISCAL YEAR 2025-26.

LOCAL STREETS - CONSTRUCTION EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
CAPITAL	$0	$0	$0	$6,649,000	$6,619,000	$0	$7,000,000
OTHER OPERATING	$4,685,264	$7,544,761	$11,544,505	$33,690	$33,690	$3,681,462	$20,500
SUPPLIES	$10,271	$16,390	$37,331	$0	$0	$3,408	$5,000
OPERATIONAL TOTAL	**$4,695,535**	**$7,561,151**	**$11,581,836**	**$6,682,690**	**$6,652,690**	**$3,684,870**	**$7,025,500**
PERSONNEL							
EXPENDITURE	$265,598	$307,792	$331,121	$306,161	$306,161	$150,021	$294,337
PERSONNEL TOTAL	**$265,598**	**$307,792**	**$331,121**	**$306,161**	**$306,161**	**$150,021**	**$294,337**
TOTAL	**$4,961,133**	**$7,868,943**	**$11,912,958**	**$6,988,851**	**$6,958,851**	**$3,834,891**	**$7,319,837**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
CAPITAL	$3,005,000	$3,698,500	$3,676,000	$2,299,500	$2,396,000
OTHER OPERATING	$119,590	$119,726	$119,863	$120,002	$120,142
SUPPLIES	$1,000	$1,040	$1,082	$1,125	$1,170
OPERATIONAL TOTAL	**$3,125,590**	**$3,819,266**	**$3,796,945**	**$2,420,627**	**$2,517,312**
PERSONNEL					
EXPENDITURE	$266,094	$274,960	$283,561	$292,440	$301,606
PERSONNEL TOTAL	**$266,094**	**$274,960**	**$283,561**	**$292,440**	**$301,606**
TOTAL	**$3,391,684**	**$4,094,226**	**$4,080,506**	**$2,713,067**	**$2,818,918**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

CONSTRUCTION:

- THE FOLLOWING CONSTRUCTION PROJECTS, TOTALING $3,005,000, WERE INCLUDED IN THE ANNUAL CAPITAL IMPROVEMENT PLAN (CIP) AND HAVE BEEN BUDGETED IN THIS COST CENTER FOR FISCAL YEAR 2025-26:
  - CAP2635 2026 LOCAL ROAD RECONSTRUCTIONS IMPROVEMENTS - $990,000
  - CAP2511 2025 ROAD IMPROVEMENTS (DUE TO WATERMAIN CONSTRUCTION) - $850,000
  - CAP2535 2025 LOCAL ROAD CONSTRUCTION IMPROVEMENTS - $250,000
  - CAP2536 Special assessment paving - $53,000
  - CAP2615 2026 LOCAL ROAD RESURFACING IMPROVEMENTS - $400,000
  - CAPXX02 Sidewalk improvement plan - $100,000
  - CAPXX25 Annual major joint seal program - $102,000
  - CAPXX55 Special assessment paving projects - $210,000
  - CAPXX90 TRAFFIC SAFETY IMPROVEMENTS - $50,000

OTHER SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- USING THE STATE OF MICHIGAN'S ESTIMATED REVISED DISTRIBUTION FORMULA PROJECTIONS BASED ON THE ROAD FUNDING LAW, REVENUES FROM THE GASOLINE/VEHICLE REGISTRATION (ACT 51) TAX ARE BUDGETED TO BE APPROXIMATELY $2.1 MILLION FOR LOCAL STREETS, A NEARLY $76,930 INCREASE RELATIVE TO ESTIMATED REVENUE IN FISCAL YEAR 2024-25.

- THE FISCAL YEAR 2025-26 BUDGET ASSUMES THAT ALL OF THE ROAD MILLAGE REVENUE WILL BE RECEIVED AND RECORDED IN THE MAJOR STREETS FUND AND 50 PERCENT OF THAT AMOUNT ($4.5 MILLION) HAS BEEN BUDGETED AS A TRANSFER TO LOCAL STREETS.

COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

No employees are assigned directly to the Local Streets Fund cost center. All personnel costs are allocated from engineering, public services and other cost centers.

RETURN TO OPERATING BUDGETS SUMMARY PAGE

PUBLIC SAFETY FUND

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENTS

THE ROYAL OAK POLICE DEPARTMENT'S MISSION IS TO KEEP THE CITY OF ROYAL OAK A SAFE COMMUNITY.

THE ROYAL OAK FIRE DEPARTMENT'S MISSION IS TO PROTECT AND PRESERVE LIFE, PROPERTY AND THE ENVIRONMENT THROUGH A DEDICATED AND HIGHLY TRAINED PROFESSIONAL TEAM.

THE MISSION OF THE AMBULANCE SERVICE IS TO PROVIDE QUALITY EMERGENCY TRANSPORT AND MEDICAL SERVICES WITHIN ROYAL OAK.

OVERVIEW

The public safety fund collects the public safety millage, authorized by voters in November 2012 and renewed for a third five-year term in 2022. The city budgets to levy 3.6241 mills of the original 3.9750 mills authorized amount (maximum millage reduced by Headlee Act to 3.6242) during fiscal year 2025-26. This will be the fourth year of a renewal. The renewal millage is approved for five years. Revenues generated by the police, fire and ambulance functions are accounted for in this fund. For the purposes of the multi-year forecasts, it is assumed that a renewal will be requested again at the end of this five-year approved period. Therefore, this revenue source is included in all years presented. The public safety fund includes three departments: police, fire, and ambulance services.

POLICE

ROPD is organized into two divisions: staff services and patrol operations. The staff services division includes criminal investigations, the records section, the animal shelter, and the auxiliary police unit. The patrol operations division includes all patrol shifts, police dispatchers and cadets. Additionally, there is a professional standards section that reports directly to the chief of police.

A complete 911-emergency police and fire dispatch function is housed and supervised within the police department. Services include responding to calls for service, traffic education and enforcement, emergency management, investigation and prosecution of criminal offenses, school liaison program, crime prevention, school crossing and maintaining a detention facility.

Since April 2023, the patrol division operates on 12-hour shifts. There are four patrol platoons led by a lieutenant and staffed by patrol sergeants, patrol officers, K-9 officers, and 911 dispatchers. Part-time police cadets staff the front desk which allows for an additional police officer on the road.

The Criminal Investigation Division (CID) is commanded by a lieutenant, who supervises a sergeant, detectives, and officers assigned to various task forces.

Royal Oak participates in the following task forces, Narcotic Enforcement Team, Drug Enforcement Administration Task Force, Troy Special Investigations Unit, CHIEF Hotel Interdiction Unit, and Secret Service Financial Crimes Task Force. The Royal Oak Police Department also has a school liaison officer assigned to Royal Oak High School.

The records section collects, analyzes, and reports performance data, processes handgun permits and maintains evidence. The records section reports to the deputy chief of staff services.

23 volunteer auxiliary police officers assist the department in a variety of ways, including acting as extra “eyes and ears” while patrolling on Thursday, Friday, and Saturday evenings, performing home vacation checks, and working

special events such as the Woodward Dream Cruise, Arts, Beats and Eats, Winter Blast, and the Art of Fire Festival. Additionally, auxiliary officers are available to assist patrol operations on an emergency call-out basis for downed wires, flooding, etc.

The police chief is the city's emergency manager. In separate cost centers, the chief is responsible for the animal control division, Royal Oak Animal Shelter, auto parking and grant activity in the police grants fund.

FIRE

The fire department staffs three strategically located fire stations to provide the shortest possible response time to all areas of the city. Operations are funded primarily through general fund tax revenue along with a public safety millage.

Fire operations in this one cost center are organized into two divisions, fire prevention and fire suppression.

The fire prevention division provides risk management services. It leads inspections, investigations, test alarm panels and sprinkler systems, plan reviews, and fire code enforcement. The division works with several other departments in the City of Royal Oak on plan reviews and annual business license renewals.

The fire suppression division responds to fire emergencies and medical emergencies, as well as special tactical operations for hazardous materials and technical rescue. Members of the suppression division also respond to calls for lift assistance, odor investigations, and downed power lines.

The department currently provides transporting advanced life support (ALS) services to the City of Royal Oak and its immediate OakWay neighbors for medical care and transport to area hospitals. Costs of ambulance rescue services are tracked in the ambulance service cost center, so they can be evaluated against ambulance service revenue. As part of the OakWay mutual aid pact, the suppression firefighters are first responders to our city and provide assistance to ten other neighboring fire departments.

The department responds to hazardous material incidents with an in-house initial response. If additional resources are needed the city activates the OakWay Haz-Mat Team.

The department provides technical rescue response to the City of Royal Oak via the OakWay Technical Rescue Team. The city also coordinates with Birmingham, Madison Heights, and Ferndale to form Squad 4 of the Oakland County Technical Rescue Regional Response Team.

A fire department's ISO rating is a determination by the Insurance Services Office to rate how well a fire department is able to serve the community, and is scored between 1 and 10, with a lower number indicating a better score. The city's ISO rating, which is based on manpower, stations, equipment, training, and water supply, is currently at 3.

All fire department calls are dispatched by the 911 public safety answering point (PSAP) at the police department's dispatch center.

The department is responsible for the daily maintenance of all emergency response vehicles and equipment. The shift personnel maintain the stations' buildings and grounds.

Daily training is conducted to keep the quality of our service high and employee injuries low.

Grants are recorded in the grants fund.

Fire apparatus are purchased by the motor pool and rented to the fire department. Those rental rates in this budget include charges for debt and/or capital replacement plus repair and maintenance costs.

The fire department currently has a CPR program for the public. This function is performed by the firefighters to the public for a nominal fee. The fire department also has a lockbox program for its residents, which provides firefighters easy access into homes in case of fires or medical runs.

AMBULANCE

The fire department currently provides transporting advanced life support (ALS) ambulances and one ALS engine to the City of Royal Oak and its immediate neighbors for medical care and transport to area hospitals. Costs of

ambulance rescue services are tracked in this ambulance service cost center so they can be evaluated against ambulance service revenue. The costs of billing and collecting ambulance services are included in this fund.

The fire department's EMS calls are dispatched by the 911 public safety answering point (PSAP) at the police department's dispatch center.

Ambulances are purchased by the motor pool and rented to the fire department. Those rental rates in this budget include charges for debt and/or capital replacement plus repair and maintenance costs.

STRATEGIC PLAN GOALS AND OBJECTIVES

POLICE

LONG-TERM GOAL 1: Remain an accredited police agency through the Michigan Association of Chiefs of Police (MACP).
STRATEGIC PLAN ALIGNMENT: Safe, Healthy, and Just City
SHORT-TERM OBJECTIVES:

- *FY 2025: PROVIDE ANNUAL REQUIRED PROOFS OF COMPLIANCE.*
- *FY 2026: PROVIDE ANNUAL REQUIRED PROOFS OF COMPLIANCE.*

PERFORMANCE MEASURES:

- *FY 2026: BECOME A RE-ACCREDITED LAW ENFORCEMENT AGENCY (EVERY 3 YEARS).*

LONG-TERM GOAL 2: Create and strengthen partnerships with community groups to maximize proactive police efforts.
STRATEGIC PLAN ALIGNMENT: Safe, Healthy, and Just City
SHORT-TERM OBJECTIVES:

- *FY 2025 - FY 2026: CONTINUE THE YOUTH POLICE ACADEMY AS WELL AS THE CITIZEN POLICE ACADEMY.*
- *FY 2025 - FY 2026: CONTINUE THE CO-RESPONDER PROGRAM, PARTNERING WITH OAKLAND COMMUNITY HEALTH NETWORK (OCHN), TO DEPLOY MENTAL HEALTH CLINICIANS IN THE FIELD WITH OUR POLICE OFFICERS.*
- *FY 2025 - FY 2026: EXPAND THE CRISIS INTERVENTION TEAM (CIT) PROGRAM TO SAFELY CONNECT THOSE EXPERIENCING MENTAL HEALTH CRISIS TO RESOURCES.*

PERFORMANCE MEASURES:

- *ONGOING - CO-RESPONDER DATA TRACKING TO ENSURE THE COVERAGE, REFERRALS, AND FOLLOW-UP ARE OPTIMAL.*
- *ONGOING – WE HAVE 30% OF SWORN STAFFED CIT TRAINED, WORKING TOWARD INCREASING TO 35%.*
- *ONGOING – CONTINUE TO REVIEW THE EVALUATIONS AND FEEDBACK FROM BOTH ACADEMIES TO MAKE OPERATIONAL ADJUSTMENTS AND ENHANCEMENTS.*

LONG-TERM GOAL 3: To provide exceptional police service in the most efficient and cost-effective manner possible.
STRATEGIC PLAN ALIGNMENT: Safe, Healthy, and Just City
SHORT-TERM OBJECTIVES:

- *FY 2025 - FY 2026: CONTINUE THE 12-HOUR PATROL SHIFT SCHEDULE.*
- *FY 2025 - FY 2026: EXPAND THE CADET PROGRAM TO ASSIST WITH ADMINISTRATIVE TASKS TO KEEP SWORN OFFICERS ON THE ROAD AND TO CREATE A PIPELINE TO RECRUITING.*

PERFORMANCE MEASURES:

- *ONGOING – DURING FY 2025, RECRUITING AT LOCAL COLLEGES, HIGH SCHOOLS, AND VOCATIONAL SCHOOLS TO PROMOTE OUR CADET PROGRAM TO INCREASE THE NUMBER OF CADETS AND FUTURE ROYAL OAK POLICE OFFICERS.*

LONG-TERM GOAL 4: Train and develop police officers to fill anticipated leadership vacancies.
STRATEGIC PLAN ALIGNMENT: Safe, Healthy, and Just City
SHORT-TERM OBJECTIVES:

- *FY 2025: IDENTIFY AND MOVE PATROL OFFICERS INTO FIELD TRAINING ROLES TO PREPARE FOR LEADERSHIP VACANCIES IN THE FUTURE.*
- *FY 2025 - FY 2026: MONITOR THE SUPERVISOR TRAINING MATRIX TO PROMPT AND SEEK OUT DEVELOPMENT OPPORTUNITIES.*
- *FY 2025 – FY 2027: CREATE A MENTORSHIP PROGRAM TO IDENTIFY AND DEVELOP FUTURE LEADERS.*

PERFORMANCE MEASURES:

- *ONGOING - DURING FY 2025, ONE LIEUTENANT COMPLETED POLICE STAFF AND COMMAND SCHOOL, AND TWO SERGEANTS COMPLETED POLICE EXECUTIVE TRAINING.*
- *ONGOING – FY 2025 - FY 2026, DEVELOP THE MENTORSHIP PROGRAM POLICY AND PROCEDURES.*

FIRE

LONG-TERM GOAL 1: Provide the highest quality emergency services delivery.
STRATEGIC PLAN ALIGNMENT: Efficient & Effective Services
SHORT-TERM OBJECTIVES:

- *FY 2026 - FY 2027: REDUCE TURN-OUT TIME TO 90 SECONDS OR LESS, REPORTED AS ANNUAL PERFORMANCE MEASURE.*

PERFORMANCE MEASURES:

- *ONGOING - MONITOR ALL CALLS FOR SERVICE WHILE TRACKING RELIANCE ON MUTUAL AID PARTNERS.*

LONG-TERM GOAL 2: Seek additional funding opportunities for department services.
STRATEGIC PLAN ALIGNMENT: Long-Term Fiscal Health
SHORT-TERM OBJECTIVES:

- *FY 2026 - FY 2027: CONTINUE ASSIGNING TWO PERSONNEL THE ADDITIONAL DUTY OF SEEKING OUT GRANT OPPORTUNITIES AND CONTINUE APPLICATION PROCESSES. THE FIRST SUCCESSFUL GRANT APPLICATION WAS COMPLETED IN MARCH 2024.*

PERFORMANCE MEASURES:

- *ONGOING - ANNUALLY REVIEW ALL FIRE DEPARTMENT FEES; ANY RECOMMENDATIONS FOR ADJUSTMENT WILL BE MADE AT THE FIRST CITY COMMISSION MEETING IN JUNE.*
- *ONGOING - THE NUMBER OF NEW FIRE DEPARTMENT GRANT APPLICATIONS AND AWARDS WILL BE TRACKED BY THE DEPARTMENT AND INTEGRATED WITH THE WORK OF THE CITY'S GRANT COORDINATOR. DATA IS AVAILABLE BUT NOT USED AS A PERFORMANCE MEASURE.*

LONG-TERM GOAL 3: Utilize technology to maximize the efficiency, effectiveness and safety of fire operations.
STRATEGIC PLAN ALIGNMENT: Efficient and Effective Services
SHORT-TERM OBJECTIVES:

- *FY 2026 - FY 2027: ALL FIRE DEPARTMENT PERSONNEL CONTINUE TO OBTAIN CONTINUING EDUCATION CREDITS BY UTILIZING THE NEW VECTOR TRAINING SOFTWARE PLATFORM.*
- *FY 2026 - FY 2027: REVIEW AND CREATE UPDATED TRAINING CALENDAR TO MAXIMIZE TRAINING BENEFITS AND CAPTURE MAXIMUM CREDIT TOWARD THE CITY'S INSURANCE SERVICES OFFICE (ISO) RATING.*

PERFORMANCE MEASURES:

- *ONGOING - MAINTAIN RECORD OF ALL CLASSES TAKEN AND CREDITS OBTAINED DURING THE YEAR AND USE DATA TO IDENTIFY TRAINING GAPS NEEDED FOR SAFETY.*
- *ONGOING - ACHIEVE 100 PERCENT PARTICIPATION WITH TRAINING SOFTWARE AND PROVIDE NUMBER OF CLASSES TAKEN / CONTINUING EDUCATION (CE) CREDITS AWARDED FOR FISCAL YEAR 2025-26.*

LONG-TERM GOAL 4: Limit fire loss through increased comprehensive fire safety inspections.
STRATEGIC PLAN ALIGNMENT: Safe, Healthy, and Just City
SHORT-TERM OBJECTIVES:

- *FY 2026 - FY 2027: INSPECTION SITES, INSPECTIONS PERFORMED, AND NUMBER OF RE-INSPECTIONS SHALL BE MADE AVAILABLE AND UPDATED REGULARLY ON DEPARTMENT WEBPAGE.*

PERFORMANCE MEASURES:

- *ONGOING - ALL INITIAL INSPECTIONS, RE-INSPECTIONS, PLAN REVIEWS, HAZARDOUS MATERIAL STORAGE PERMITS, FOOD TRUCK INSPECTIONS AND FIRE INVESTIGATIONS WILL BE TRACKED AND REPORTED IN ANNUAL BUDGET DOCUMENT AS AN ENHANCED DEPARTMENT MEASURE.*

LONG-TERM GOAL 5: Promote physical fitness for all personnel, especially those who perform firefighting activities.
STRATEGIC PLAN ALIGNMENT: Safe, Healthy, and Just City
SHORT-TERM OBJECTIVES:

- *FY 2026 - FY 2027: CONDUCT ANNUAL PHYSICAL ABILITY TESTING.*
- *FY 2026 - FY 2027: TRACK AND MAINTAIN EMPLOYEE SCORES TO GUIDE PHYSICAL TRAINING NEEDS.*

PERFORMANCE MEASURES:

- *ONGOING - MONITOR PROGRAM PARTICIPATION RATE AND INDIVIDUAL TIMES/SCORES.*
- *ONGOING - PROVIDE AND MAINTAIN EQUIPMENT TO INCREASE PHYSICAL ABILITIES.*

LONG-TERM GOAL 6: Maintain safe working conditions using well-maintained equipment.
STRATEGIC PLAN ALIGNMENT: Reliable Infrastructure
SHORT-TERM OBJECTIVES:

- *FY 2026 - FY 2027: DAILY INSPECTION OF ALL FIRE DEPARTMENT VEHICLES AND EMERGENCY EQUIPMENT.*
- *FY 2026 - FY 2027: MAINTAIN DAILY LOG OF MECHANICAL ISSUES TO BE MADE AVAILABLE TO MOTOR POOL.*

PERFORMANCE MEASURES:

- *ONGOING - CONDUCT ANNUAL REVIEW OF ALL FIRE DEPARTMENT EQUIPMENT AND APPARATUS.*
- *ONGOING - MAINTAIN AND PROVIDE DATA REGARDING DAYS OF SERVICE LOST TO MAINTENANCE ISSUES. DATA TO BE PROVIDED PROSPECTIVELY AS A NEW DEPARTMENT MEASURE.*
- *ONGOING - ANY REQUESTS FOR EQUIPMENT OR ALTERATIONS TO THE VEHICLE REPLACEMENT PLAN WILL BE MADE DURING THE ANNUAL CAPITAL IMPROVEMENT PLAN (CIP) PROCESS.*

AMBULANCE

LONG-TERM GOAL 1: Maintain and enhance working relationships with area hospitals and mutual aid partners to provide the best and most efficient patient care.
STRATEGIC PLAN ALIGNMENT: Efficient and Effective Services
SHORT-TERM OBJECTIVES:

- *FY 2026 - FY 2027: ATTEND AND PARTICIPATE IN WEEKLY MEETINGS WITH OAKLAND COUNTY MEDICAL CONTROL AUTHORITY (OCMCA).*
- *FY 2026 - FY 2027: PARTICIPATE IN QUARTERLY MEDICAL TRAINING CONDUCTED BY COREWELL HOSPITAL.*
- *FY 2026 - FY 2027: ATTEND AND PARTICIPATE IN OAKWAY EMERGENCY MEDICAL SERVICES (EMS) COORDINATOR MONTHLY MEETINGS.*

PERFORMANCE MEASURES:

- *ONGOING - MAINTAIN MEETING AGENDAS AND ATTENDANCE RECORDS OF OAKLAND COUNTY MEDICAL CONTROL AUTHORITY (OCMCA) MEETINGS.*
- *ONGOING - RECORD CONTINUING EDUCATION CREDITS FOR ATTENDEES OF COREWELL QUARTERLIES.*
- *ONGOING - MAINTAIN MEETING AGENDAS AND ATTENDANCE RECORDS FOR MONTHLY OAKWAY EMERGENCY MEDICAL SERVICES (EMS) COORDINATOR MEETINGS.*
- *ONGOING - ADDITIONAL SCHEDULED TRAINING SHALL BE REPORTED TO THE CITY MANAGER AFTER EVERY CITY COMMISSION MEETING.*

LONG-TERM GOAL 2: Maintain compliance with State of Michigan and Oakland County standards and protocols for the agency and emergency responders.
STRATEGIC PLAN ALIGNMENT: Reliable Infrastructure
SHORT-TERM OBJECTIVES:

- *FY 2026 - FY 2027: CREATE A CONTINUING EDUCATION CREDIT REPORT ACCESSIBLE FOR ALL DEPARTMENT EMPLOYEES TO TRACK LICENSE RENEWAL NEEDS.*
- *FY 2026 - FY 2027: CREATE COUNTY AND STATE DOCUMENT TEMPLATE FOR THE ANNUAL STATE CERTIFICATION PROCESS TO AID IN PERSONNEL TRANSITIONS.*

PERFORMANCE MEASURES:

- *ONGOING - MAINTAIN ACCURATE TRAINING RECORDS FOR PRODUCTION TO THE STATE FOR INDIVIDUAL LICENSE AUDITS.*
- *ONGOING - MAINTAIN AND PRODUCE STATISTICS AND DOCUMENTS FOR ANNUAL STATE AGENCY LICENSE RENEWAL.*
- *ONGOING - EMERGENCY MEDICAL SERVICES (EMS) COORDINATOR SHALL FACILITATE AND LEAD ANNUAL STATE INSPECTION PROCESS.*

LONG-TERM GOAL 3: Improve Emergency Medical Services (EMS) service to residents through technology and a commitment to customer service.
STRATEGIC PLAN ALIGNMENT: Efficient and Effective Services
SHORT-TERM OBJECTIVES:

- *FY 2026 - FY 2027: USE EMERGENCY MEDICAL SERVICES (EMS) SURVEY DATA TO MONITOR DEPARTMENT AND EMPLOYEE PERFORMANCE AND CREATE A FEEDBACK LOOP TO CONTINUALLY IMPROVE SERVICE AND IDENTIFY NEEDS.*

PERFORMANCE MEASURES:

- *ONGOING - CONTINUE TO PROVIDE ANNUAL NUMERICAL DEPARTMENT PERFORMANCE SCORES AGAINST NATIONAL AVERAGES AS PART OF THE ANNUAL BUDGET PROCESS.*
- *ONGOING - MAINTAIN QUARTERLY RECORDS OF DEPARTMENTAL AND INDIVIDUAL PERFORMANCE SCORES, WHICH BEGAN IN FISCAL YEAR 2023-24.*
- *ONGOING - MONITOR AND ADDRESS TRENDS AS THEY EMERGE YEAR TO YEAR.*

LONG-TERM GOAL 4: Reduce reliance on outside agencies for Emergency Medical Services (EMS) coverage.
STRATEGIC PLAN ALIGNMENT: Reliable Infrastructure
SHORT-TERM OBJECTIVES:

- *FY 2026 - FY 2027: RECRUIT AND STAFF ALL BUDGETED POSITIONS.*
- *FY 2026 - FY 2027: MAXIMIZE RESOURCES TO MEET INCREASING EMERGENCY MEDICAL SERVICES (EMS) DEMANDS.*

PERFORMANCE MEASURES:

- *ONGOING - PROVIDE STATISTICAL DATA AS PART OF THE ANNUAL BUDGET PROCESS.*
- *ONGOING - EMERGENCY MEDICAL SERVICES (EMS) CALL VOLUMES AND BILLING INFORMATION DATA POINTS SHALL BE MADE AVAILABLE AND UPDATED REGULARLY ON DEPARTMENT WEBPAGE.*

Performance Indicators / Outcome Measures

Performance Measure - Police	GOAL #	Actual FY 22-23	Actual FY 23-24	Projected FY 24-25	Projected FY 25-26	Projected FY 26-27
Calls for Service	1,2,3,4	40,324	40,817	42,000	45,000	47,000
CID Cases Assigned	1,2,3,4	1,277	1,192	1,200	1,300	1,400
Warrants Obtained	1,2,3,4	1,013	1,181	1,100	1,200	1,250
Traffic Violations Issued	1,2,3,4	9,166	9,249	10,000	11,000	12,000
Accidents reported-Non-Injury	1,2,3,4	1,460	1,487	1,600	1,700	1,800
Accidents- Injury	1,2,3,4	144	213	250	250	250
Accidents- Fatal	1,2,3,4	1	0	1	1	1
Part A Crimes	1,2,3,4	1,785	1,640	1,650	1,625	1,600
Part B Crimes	1,2,3,4	1,119	1,211	1,150	1,125	1,100

*Note: Police performance indicators are reported on a **calendar year** basis as opposed to a fiscal year basis.*

Performance Indicators / Outcome Measures

Performance Measure - Fire	GOAL #	Actual FY 22-23	Actual FY 23-24	Projected FY 24-25	Projected FY 25-26	Projected FY 26-27
Structure Fires	1	47	39	45	45	45
Vehicle Fires	1	28	27	30	30	30
Other Fires	1	49	37	45	45	45
Total Fires		124	103	120	120	120
Total EMS Incidents	4	5,227	5,332	5,450	5,555	5,660
False Alarms Including Detector Activations	1	344	432	400	375	375
Hazardous Conditions	1	557	411	425	450	450
Public Service Calls	1	549	626	625	625	625
Good Intent including Smoke Scares	1	501	488	475	500	500
Other Alarms	1	33	24	25	30	30
Station #1	1	3,124	3,076	3,119	3,175	3,227
Station #2	1	2,882	2,927	2,968	3,021	3,058
Station #3	1	1,328	1,413	1,433	1,459	1,475
Total Incidents		7,335	7,416	7,520	7,655	7,760
ISO Rating	3	3	3	3	3	3
Average Turn out time for all calls	1	1:51	1:48	1:50	1:50	1:50
# of Businesses Available to Inspect	4	2,600	2,600	2,600	2,600	2,600
# of Fire Prevention Inspections Annually	4	1,774	2,818	2,900	2,925	2,950
# of those Re-Inspected Due to Violations	4	657	1,238	1,300	1,325	1,350
% of Businesses Requiring Re-Inspection	4	37%	44%	45	45	46
# of Plan Reviews Conducted Annually	4	121	107	120	125	125
% of Businesses Inspected Annually	4	47%	75%	78	80	80

Performance Indicators / Outcome Measures

Performance Measure - Ambulance	GOAL #	Actual FY 22-23	Actual FY 23-24	Projected FY 24-25	Projected FY 25-26	Projected FY 26-27
Total EMS Runs	4	5,227	5,332	5,450	5,555	5,660
Average EMS Turnout Time	1	1:36	1:38	1:30	1:30	1:30
Customer Satisfaction Score	3	97.14	96	98	98	98
National Average Customer Satisfaction Score	3	92.95	94	94	94	94

BUDGET SUMMARY

PUBLIC SAFETY FUND - REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
TRANSFERS	$22,040,000	$22,631,540	$24,130,000	$25,296,780	$25,140,000	$12,520,000	$25,156,780
TAXES	$10,860,372	$11,440,460	$12,369,697	$13,179,000	$13,195,580	$1,608,952	$13,179,000
LICENSES, CHARGES & FINES	$1,764,280	$1,759,056	$1,986,432	$1,964,300	$1,594,300	$1,024,139	$1,687,300
GRANTS	$125,253	$11,063,363	$6,873,339	$160,930	$137,500	$160,925	$160,925
USE OF FUND BALANCE	$0	$0	$0	$1,080,632	$842,622	$0	$0
OTHER	$93,911	$354,033	$274,307	$211,890	$129,290	$140,062	$226,395
INTEREST AND CONTRIBUTIONS	$8,685	$169,722	$289,371	$193,000	$193,000	$25,874	$55,750
TOTAL	**$34,892,502**	**$47,418,173**	**$45,923,145**	**$42,086,532**	**$41,232,292**	**$15,479,952**	**$40,466,150**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
TRANSFERS	$25,630,000	$29,630,000	$30,130,000	$31,330,000	$32,130,000
TAXES	$13,548,000	$14,089,920	$14,653,517	$15,239,658	$15,849,244
LICENSES, CHARGES & FINES	$1,681,300	$1,726,834	$1,773,764	$1,822,134	$1,871,987
GRANTS	$160,930	$165,158	$169,513	$173,998	$178,618
USE OF FUND BALANCE	$2,045,536	$0	$0	$0	$0
OTHER	$196,220	$199,685	$203,322	$207,142	$211,152
INTEREST AND CONTRIBUTIONS	$193,000	$194,930	$196,879	$198,848	$200,837
TOTAL	**$43,454,986**	**$46,006,526**	**$47,126,995**	**$48,971,779**	**$50,441,838**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

REVENUE:

- THE PUBLIC SAFETY MILLAGE IS BUDGETED TO GENERATE APPROXIMATELY $13.54 MILLION BASED UPON THE MILLAGE RATE OF 3.6241 MILLS (THE MAXIMUM AUTHORIZED LEVY REDUCED BY HEADLEE ACT). FISCAL YEAR 2025-26 WILL BE THE FOURTH YEAR OF THE FIVE-YEAR MILLAGE RENEWAL. A TRANSFER OF $25 MILLION FROM THE GENERAL FUND IS BUDGETED IN FISCAL YEAR 2025-26 TO OFFSET THE REMAINING POLICE, FIRE, AND AMBULANCE FUNCTIONS' EXPENDITURES. THE FORECAST ASSUMES THE MILLAGE WILL BE LEVIED AT THE MAXIMUM LEVEL EACH YEAR.

- THE TRANSFER FROM THE DDA REMAINS BUDGETED AT $540,000 FOR POLICING SERVICES IN THE DOWNTOWN AREA.

BUDGET SUMMARY - EXPENDITURES

PUBLIC SAFETY FUND EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL							
EXPENDITURE	$26,449,178	$27,145,738	$29,452,187	$32,161,670	$31,408,670	$13,180,551	$31,328,944
PERSONNEL TOTAL	**$26,449,178**	**$27,145,738**	**$29,452,187**	**$32,161,670**	**$31,408,670**	**$13,180,551**	**$31,328,944**
OPERATIONAL							
OTHER OPERATING	$4,379,099	$4,452,034	$4,309,134	$4,945,135	$4,838,005	$2,479,414	$4,781,020
DEBT SERVICE	$3,760,153	$3,977,852	$3,984,305	$3,760,100	$3,760,100	$2,978,128	$3,757,920
TRANSFERS-OUT	$0	$36,750	$17,659,176	$0	$0	$0	$0
SUPPLIES	$384,377	$627,047	$514,082	$583,060	$642,100	$154,809	$548,300
CAPITAL	$462,866	$325,216	$95,670	$636,567	$583,417	$122,884	$623,170
OPERATIONAL TOTAL	**$8,986,495**	**$9,418,899**	**$26,562,368**	**$9,924,862**	**$9,823,622**	**$5,735,235**	**$9,710,410**
TOTAL	**$35,435,673**	**$36,564,636**	**$56,014,554**	**$42,086,532**	**$41,232,292**	**$18,915,786**	**$41,039,354**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL					
EXPENDITURE	$33,839,685	$35,956,992	$37,482,775	$39,076,052	$40,739,871
PERSONNEL TOTAL	**$33,839,685**	**$35,956,992**	**$37,482,775**	**$39,076,052**	**$40,739,871**
OPERATIONAL					
OTHER OPERATING	$4,660,045	$4,789,887	$4,924,348	$5,063,612	$5,207,874
DEBT SERVICE	$3,757,860	$3,757,860	$3,757,860	$3,757,860	$3,757,860
TRANSFERS-OUT	$0	$0	$0	$0	$0
SUPPLIES	$600,300	$623,676	$647,977	$673,238	$699,500
CAPITAL	$597,096	$822,096	$427,096	$427,096	$0
OPERATIONAL TOTAL	**$9,615,301**	**$9,993,519**	**$9,757,280**	**$9,921,806**	**$9,665,233**
TOTAL	**$43,454,986**	**$45,950,512**	**$47,240,055**	**$48,997,858**	**$50,405,104**

REVENUE IN EXCESS OF EXPENDITURES

PUBLIC SAFETY FUND - REVENUE > EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	$34,892,502	$47,418,173	$45,923,145	$42,086,532	$41,232,292	$15,479,952	$40,466,150
EXPENSES	$35,435,673	$36,564,636	$56,014,554	$42,086,532	$41,232,292	$18,915,786	$41,039,354
REVENUES LESS EXPENSES	**-$543,171**	**$10,853,537**	**-$10,091,409**	**$0**	**$0**	**-$3,435,834**	**-$573,204**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$43,454,986	$46,006,526	$47,126,995	$48,971,779	$50,441,838
EXPENSES	$43,454,986	$45,950,512	$47,240,055	$48,997,858	$50,405,104
REVENUES LESS EXPENSES	**$0**	**$56,015**	**-$113,060**	**-$26,079**	**$36,733**

EXPENDITURES BY DEPARTMENT

POLICE EXPENSES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL							
EXPENDITURE	$15,857,035	$16,588,305	$18,247,860	$19,337,199	$18,765,099	$7,792,214	$19,206,531
PERSONNEL TOTAL	**$15,857,035**	**$16,588,305**	**$18,247,860**	**$19,337,199**	**$18,765,099**	**$7,792,214**	**$19,206,531**
OPERATIONAL							
SUPPLIES	$351,322	$443,485	$339,447	$382,500	$376,500	$121,069	$296,750
OTHER OPERATING	$2,612,152	$2,562,501	$2,451,999	$2,849,130	$2,793,630	$1,410,869	$2,761,890
DEBT SERVICE	$2,167,764	$2,386,476	$2,392,519	$2,166,600	$2,166,600	$1,716,905	$2,166,410
CAPITAL	$16,712	$125,083	$95,670	$408,000	$408,000	$15,413	$419,600
TRANSFERS-OUT	$0	$36,750	$17,659,176	$0	$0	$0	$0
OPERATIONAL TOTAL	**$5,147,949**	**$5,554,296**	**$22,938,811**	**$5,806,230**	**$5,744,730**	**$3,264,256**	**$5,644,650**
INCREASE IN FUND BALANCE	$0	$0	$0	$337,300	$0	$0	$0
TOTAL	**$21,004,984**	**$22,142,601**	**$41,186,671**	**$25,480,729**	**$24,509,829**	**$11,056,470**	**$24,851,181**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL					
EXPENDITURE	$20,337,797	$21,525,396	$22,444,195	$23,403,559	$24,405,312
PERSONNEL TOTAL	**$20,337,797**	**$21,525,396**	**$22,444,195**	**$23,403,559**	**$24,405,312**
OPERATIONAL					
SUPPLIES	$340,500	$353,710	$367,440	$381,711	$396,545
OTHER OPERATING	$2,827,470	$2,911,567	$2,998,724	$3,089,064	$3,182,716
DEBT SERVICE	$2,166,440	$2,166,440	$2,166,440	$2,166,440	$2,166,440
CAPITAL	$427,096	$427,096	$427,096	$427,096	$0
TRANSFERS-OUT	$0	$0	$0	$0	$0
OPERATIONAL TOTAL	**$5,761,506**	**$5,858,813**	**$5,959,700**	**$6,064,311**	**$5,745,701**
INCREASE IN FUND BALANCE	$0	$0	$0	$0	$0
TOTAL	**$26,099,303**	**$27,384,209**	**$28,403,895**	**$29,467,870**	**$30,151,013**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

POLICE:

- PERSONNEL COSTS - BUDGET INCLUDES COST OF LIVING AND MERIT INCREASES.
- Contracted Worker Services budget now includes $25,500 for the 2025 RO share of the co-responders program.

- CAPITAL IMPROVEMENT PLAN INCLUDES:
  - $394,600 FOR PD TECHNOLOGY - ANNUAL FEE
  - $32,500 FOR LICENSE PLATE RECOGNITION - ANNUAL FEE

FIRE EXPENSES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL							
EXPENDITURE	$10,073,534	$10,115,964	$10,745,101	$12,294,254	$12,155,554	$4,954,706	$11,610,043
PERSONNEL TOTAL	**$10,073,534**	**$10,115,964**	**$10,745,101**	**$12,294,254**	**$12,155,554**	**$4,954,706**	**$11,610,043**
OPERATIONAL							
SUPPLIES	$76,824	$156,238	$130,645	$166,260	$225,300	$32,675	$214,500
OTHER OPERATING	$1,551,925	$1,606,704	$1,568,491	$1,762,925	$1,737,925	$931,406	$1,742,440
DEBT SERVICE	$2,221,690	$1,591,375	$1,591,786	$1,593,500	$1,593,500	$1,261,223	$1,591,510
CAPITAL	$428,984	$200,133	$0	$149,250	$96,100	$28,981	$125,080

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL TOTAL	**$4,279,422**	**$3,554,451**	**$3,290,922**	**$3,671,935**	**$3,652,825**	**$2,254,285**	**$3,673,530**
TOTAL	**$14,352,956**	**$13,670,414**	**$14,036,023**	**$15,966,189**	**$15,808,379**	**$7,208,991**	**$15,283,573**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL					
EXPENDITURE	$12,991,892	$13,880,922	$14,471,151	$15,087,695	$15,731,751
PERSONNEL TOTAL	**$12,991,892**	**$13,880,922**	**$14,471,151**	**$15,087,695**	**$15,731,751**
OPERATIONAL					
SUPPLIES	$177,300	$184,166	$191,304	$198,726	$206,442
OTHER OPERATING	$1,595,780	$1,637,887	$1,681,469	$1,726,584	$1,773,294
DEBT SERVICE	$1,591,420	$1,591,420	$1,591,420	$1,591,420	$1,591,420
CAPITAL	$170,000	$395,000	$0	$0	$0
OPERATIONAL TOTAL	**$3,534,500**	**$3,808,473**	**$3,464,193**	**$3,516,729**	**$3,571,156**
TOTAL	**$16,526,392**	**$17,689,395**	**$17,935,344**	**$18,604,424**	**$19,302,907**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

FIRE:

- PERSONNEL COSTS – BUDGET INCLUDES COST OF LIVING AND MERIT INCREASES.

- CAPITAL IMPROVEMENT PLAN INCLUDES:
  - $170,000 FOR SELF-CONTAINED BREATHING APPARATUS (SCBA) MASKS.

AMBULANCE SERVICES EXPENSES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL							
EXPENDITURE	$574,761	$491,147	$560,773	$576,187	$533,987	$457,281	$593,425
PERSONNEL TOTAL	**$574,761**	**$491,147**	**$560,773**	**$576,187**	**$533,987**	**$457,281**	**$593,425**
OPERATIONAL							
OTHER OPERATING	$331,008	$330,165	$346,114	$430,830	$348,700	$166,662	$348,100
SUPPLIES	$63,303	$63,720	$78,405	$81,300	$81,300	$35,348	$81,300
CAPITAL	$17,170	$0	$0	$79,317	$79,317	$78,490	$78,490
OPERATIONAL TOTAL	**$411,481**	**$393,885**	**$424,519**	**$591,447**	**$509,317**	**$280,500**	**$507,890**
TOTAL	**$986,242**	**$885,032**	**$985,292**	**$1,167,634**	**$1,043,304**	**$737,781**	**$1,101,315**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL					
EXPENDITURE	$591,246	$634,353	$653,608	$673,554	$694,217
PERSONNEL TOTAL	**$591,246**	**$634,353**	**$653,608**	**$673,554**	**$694,217**
OPERATIONAL					
OTHER OPERATING	$361,355	$368,719	$376,278	$384,040	$392,009
SUPPLIES	$90,000	$93,600	$97,344	$101,238	$105,287
CAPITAL	$0	$0	$0	$0	$0
OPERATIONAL TOTAL	**$451,355**	**$462,319**	**$473,622**	**$485,278**	**$497,297**
TOTAL	**$1,042,601**	**$1,096,672**	**$1,127,231**	**$1,158,831**	**$1,191,514**

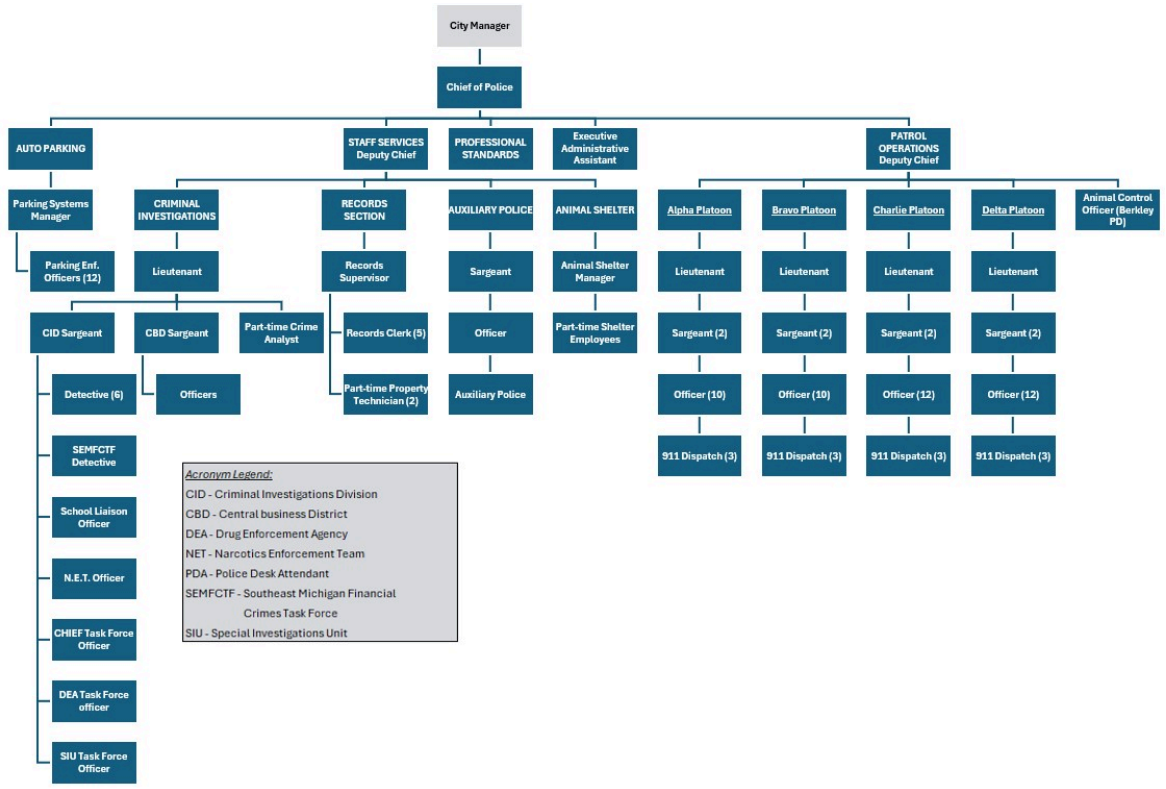
SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

AMBULANCE:

- Miscellaneous Expenditures is budgeted for $10,000 in FY 2025-26 to purchase three new Toughbook computers for the front line ambulances.

DEPARTMENTAL ORGANIZATIONAL CHART

POLICE:



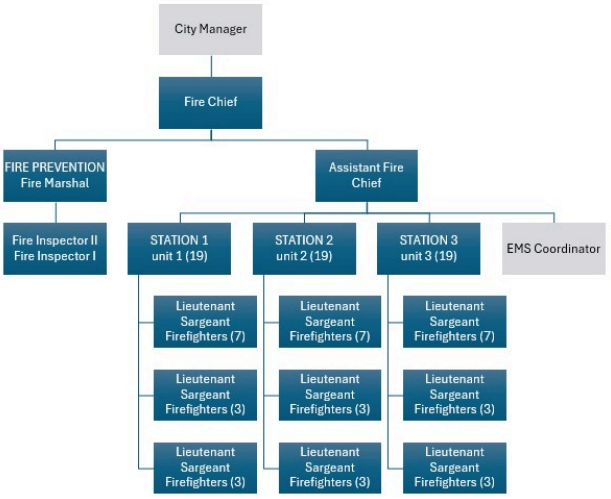
COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

POLICE

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
POLICE CHIEF	1	1	1	1	1	1	1
POLICE RECORDS SUPERVISOR	1	1	1	1	1	1	1
POLICE SERGEANT	13	13	13	13	13	13	13
911 DISPATCHER	12	12	12	12	12	12	12
POLICE RECORDS - MC I	0	0	0	0	1	1	1
POLICE RECORDS - MC III	1	1	1	1	1	1	1
POLICE OFFICER	51	51	51	51	51	51	51
DETECTIVE	7	7	7	7	7	7	7
ADMINISTRATIVE ASST II - POLICE	1	1	1	1	1	1	1
DEPUTY CHIEF OF POLICE	2	2	2	2	2	2	2
POLICE RECORDS - MC II	4	4	4	4	4	4	4
POLICE LIEUTENANT	5	5	5	5	5	5	5
DETECTIVE BUREAU - MC II	0	0	0	0	0	0	0
CS III - DETECTIVE BUREAU	0	0	0	0	0	0	0
AMOUNT	**98**	**98**	**98**	**98**	**99**	**99**	**99**

FIRE:



COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

FIRE

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
FIRE LIEUTENANT	6	6	6	6	6	6	6
FIREFIGHTER	33	33	33	39	39	39	39
FIRE PREVENTION INSPECTOR II	1	1	1	1	1	1	1
FIRE SERGEANT	9	9	9	9	9	9	9
FIRE MARSHAL	1	1	1	1	1	1	1
ADMINISTRATIVE ASSISTANT I	0	0	0	1	1	1	1
FIRE PREVENTION INSPECTOR I	0	0	0	1	1	1	1
FIRE CAPTAIN	3	3	3	3	3	3	3
FIRE CHIEF	1	1	1	1	1	1	1
ASSISTANT FIRE CHIEF	1	1	1	1	1	1	1
AMOUNT	**55**	**55**	**55**	**63**	**63**	**63**	**63**

COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

AMBULANCE SERVICE

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
FIRE ALS COORDINATOR	1	1	1	1	1	1	1
AMOUNT	**1**	**1**	**1**	**1**	**1**	**1**	**1**

RETURN TO OPERATING BUDGETS SUMMARY PAGE

PUBLICITY TAX FUND

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE PUBLICITY TAX FUND IS TO INFORM PROSPECTIVE AND EXISTING RESIDENTS AND BUSINESSES ABOUT THE ADVANTAGES, PROGRAMS AND SERVICES THAT THE CITY OF ROYAL OAK CITY OFFERS.

OVERVIEW

This fund collects the ad valorem publicity tax, authorized by State Act 59 of 1925, plus contributions from other city funds. The city is budgeting to levy 0.0122 mill for fiscal year 2025-26.

The City's departments publish the Insight magazine quarterly. It focuses on the recreational and cultural activities available for the next season.

Additionally, Insight highlights many varied, on-going and special events and services. For instance, library seminars, assessment notices and snow emergency procedures in the winter; yard waste procedures and the ice show in the spring; tax bills, the art fair, and kids park programs in the summer; and senior trips, elections, leaf pickup and the holiday hockey tournament in the fall.

Copy preparation, editing and final makeup are coordinated by the parks & recreation director and staff. A local printer assists and completes the final document.

Magazines are mailed to all residents and businesses. Copies are displayed prominently in city hall and given out to attract new home buyers. Planners distribute copies to entice prospective developers and businesspersons.

BUDGET SUMMARY - REVENUE

PUBLICITY TAX FUND - REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
TAXES	$45,051	$45,277	$45,047	$48,000	$48,000	$44,861	$46,000
TRANSFERS	$20,000	$16,700	$37,500	$42,500	$35,000	$0	$37,500
GRANTS	$1,272	$1,457	$588	$1,400	$1,400	$414	$730
INTEREST AND CONTRIBUTIONS	$41	$593	$564	$500	$500	$523	$800
OTHER	$1,498	$1,495	$1,126	$0	$0	$109	$250
TOTAL	**$67,862**	**$65,522**	**$84,826**	**$92,400**	**$84,900**	**$45,907**	**$85,280**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
TAXES	$47,000	$48,880	$50,835	$52,869	$54,983
TRANSFERS	$40,000	$40,000	$40,000	$40,000	$40,000
GRANTS	$730	$752	$775	$798	$822
INTEREST AND CONTRIBUTIONS	$500	$505	$510	$515	$520
OTHER	$0	$0	$0	$0	$0
TOTAL	**$88,230**	**$90,137**	**$92,120**	**$94,182**	**$96,325**

BUDGET SUMMARY - EXPENDITURES

PUBLICITY TAX FUND - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
OTHER OPERATING	$50,190	$58,707	$65,828	$69,330	$61,830	$26,006	$67,280
SUPPLIES	$0	$15	$0	$0	$0	$0	$0
OPERATIONAL TOTAL	**$50,190**	**$58,722**	**$65,828**	**$69,330**	**$61,830**	**$26,006**	**$67,280**
PERSONNEL	$19,174	$19,495	$18,094	$23,070	$23,070	$9,339	$19,150
INCREASE IN FUND BALANCE	$0	$0	$0	$0	$0	$0	$0
TOTAL	**$69,365**	**$78,217**	**$83,922**	**$92,400**	**$84,900**	**$35,345**	**$86,430**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
OTHER OPERATING	$67,520	$68,870	$70,247	$71,652	$73,085
SUPPLIES	$0	$0	$0	$0	$0
OPERATIONAL TOTAL	**$67,520**	**$68,870**	**$70,247**	**$71,652**	**$73,085**
PERSONNEL	$19,954	$21,879	$22,590	$23,325	$24,084
INCREASE IN FUND BALANCE	$756	$0	$0	$0	$0
TOTAL	**$88,230**	**$90,750**	**$92,837**	**$94,977**	**$97,169**

REVENUE IN EXCESS OF EXPENDITURES

PUBLICITY TAX FUND - REVENUE > EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	$67,862	$65,522	$84,826	$92,400	$84,900	$45,907	$85,280
EXPENSES	$69,365	$78,217	$83,922	$92,400	$84,900	$35,345	$86,430
REVENUES LESS EXPENSES	**-$1,503**	**-$12,695**	**$904**	**$0**	**$0**	**$10,562**	**-$1,150**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$88,230	$90,137	$92,120	$94,182	$96,325
EXPENSES	$88,230	$90,750	$92,837	$94,977	$97,169
REVENUES LESS EXPENSES	**$0**	**-$613**	**-$718**	**-$795**	**-$844**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- THE MILLAGE IS BUDGETED TO DECREASE SLIGHTLY FROM 0.0128 MILL TO 0.0127 MILL BASED UPON THE ALLOWABLE MAXIMUM AMOUNT OF TAX REVENUE THE LEVY CAN GENERATE ACCORDING TO MICHIGAN LEGISLATION.
- THE SMALL TRANSFERS FROM FUNDS THAT ADVERTISE IN INSIGHT MAGAZINE ARE EACH INCREASING FROM $7,500 TO $8,000.

COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

SOLID WASTE FUND

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE SOLID WASTE FUND IS TO PROVIDE RESIDENTS AND BUSINESSES WITH REGULAR PICKUP AND DISPOSAL OF REFUSE, YARD WASTE AND RECYCLABLE MATERIALS.

OVERVIEW

Curbside refuse, recycling and yard waste services to homes and businesses are administered by the Department of Public Services.

To provide economical service, the city partners with the South Oakland County Resource Recovery Authority (SOCRRA). SOCRRA is a multi-community, public enterprise delivering services for Royal Oak's recycling, yard waste and composting needs.

SOCRRA privatizes collection with a third-party waste hauler on a 10-year contract ending in 2027. Household refuse and recycling material is picked up weekly. Yard waste is collected seasonally April through mid-December.

Materials which are not disposable or recyclable curbside, including household hazardous waste and construction material, may be dropped off by appointment at the SOCRRA drop-off site on Coolidge Highway, north of 14 Mile Road.

Recycling is encouraged, as it reuses valuable raw resources, reduces landfill needs, and saves residents money. The city has implemented a business recycling program.

The DPS leaf pickup program vacuums up leaves raked onto city streets. Pickup begins at the end of October after leaves start dropping. Solid waste funding is also used for the removal and disposal of dead trees from public property.

A total millage rate of 2.3381 mills is budgeted. This is 0.4083 mill lower than the combined maximum authorized amount of 2.7464 mills (voted local millage of 0.9083 and 1.8381 mills levied under authority of PA 298 of 1917 (MCL 123.261).

STRATEGIC PLAN GOALS AND OBJECTIVES

LONG-TERM GOAL: Increase the percentage of recycled materials as a proportion of the City's waste stream through targeted communication strategies.
STRATEGIC PLAN ALIGNMENT: Environmental Leadership
SHORT-TERM OBJECTIVES:

- *DEVELOP A RECYCLING-RELATED COMMUNICATION CAMPAIGN.*
- *INCREASE MONTHLY AVERAGE OF RECYCLED MATERIALS TO 18 PERCENT OF THE WASTE STREAM.*

PERFORMANCE MEASURES:

- *ONGOING - CURRENTLY AT 15.5 PERCENT*

BUDGET SUMMARY - REVENUE

SOLID WASTE FUND - REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
TAXES	$7,555,361	$7,378,564	$7,947,094	$8,531,000	$8,531,000	$8,262,509	$8,465,200
INTEREST AND CONTRIBUTIONS	$15,176	$159,998	$255,729	$297,890	$297,890	$130,498	$255,000
GRANTS	$206,650	$243,799	$95,658	$240,000	$240,000	$72,886	$124,310
USE OF FUND BALANCE	$0	$0	$0	$231,500	$0	$0	$0
OTHER	$39,602	$83,288	$22,879	$40,000	$40,000	$45,184	$52,000
LICENSES, CHARGES & FINES	$4,821	$0	$0	$0	$0	$0	$0
TOTAL	**$7,821,610**	**$7,865,649**	**$8,321,360**	**$9,340,390**	**$9,108,890**	**$8,511,077**	**$8,896,510**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
TAXES	$8,774,000	$9,124,960	$9,489,958	$9,869,557	$10,264,339
INTEREST AND CONTRIBUTIONS	$297,890	$300,869	$303,878	$306,916	$309,986
GRANTS	$124,310	$128,039	$131,881	$135,837	$139,912
USE OF FUND BALANCE	$604,557	$0	$0	$0	$0
OTHER	$40,000	$40,800	$41,616	$42,448	$43,297
LICENSES, CHARGES & FINES	$0	$0	$0	$0	$0
TOTAL	**$9,840,757**	**$9,594,668**	**$9,967,333**	**$10,354,758**	**$10,757,534**

BUDGET SUMMARY - EXPENDITURES

SOLID WASTE FUND - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
OTHER OPERATING	$6,754,297	$7,001,461	$7,517,058	$7,767,315	$7,577,315	$3,379,604	$7,649,390
DEBT SERVICE	$225,311	$240,153	$245,742	$226,500	$226,500	$178,422	$226,500
CAPITAL	$1,126,001	$70,572	$11,983	$55,000	$15,000	$28,037	$50,000
SUPPLIES	$35,309	$238,658	$22,314	$62,438	$62,438	$15,141	$27,340
TRANSFERS-OUT	$24,000	$3,000	$7,500	$8,500	$7,000	$0	$7,500
OPERATIONAL TOTAL	**$8,164,918**	**$7,553,845**	**$7,804,597**	**$8,119,753**	**$7,888,253**	**$3,601,204**	**$7,960,730**
PERSONNEL	$968,308	$977,752	$1,126,959	$1,220,637	$1,220,637	$676,269	$1,245,581
TOTAL	**$9,133,225**	**$8,531,597**	**$8,931,556**	**$9,340,390**	**$9,108,890**	**$4,277,473**	**$9,206,311**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
OTHER OPERATING	$8,183,345	$8,286,313	$8,596,772	$8,919,797	$9,255,906
DEBT SERVICE	$225,200	$225,200	$225,200	$225,200	$225,200
CAPITAL	$50,000	$50,500	$51,005	$51,515	$52,030
SUPPLIES	$32,500	$33,540	$34,620	$35,743	$36,909
TRANSFERS-OUT	$8,000	$8,000	$8,000	$8,000	$8,000
OPERATIONAL TOTAL	**$8,499,045**	**$8,603,553**	**$8,915,598**	**$9,240,255**	**$9,578,045**
PERSONNEL	$1,341,712	$1,412,120	$1,457,676	$1,504,797	$1,553,541
TOTAL	**$9,840,757**	**$10,015,672**	**$10,373,273**	**$10,745,052**	**$11,131,586**

REVENUE IN EXCESS OF EXPENDITURES

SOLID WASTE FUND - REVENUE > EXPENDITURES

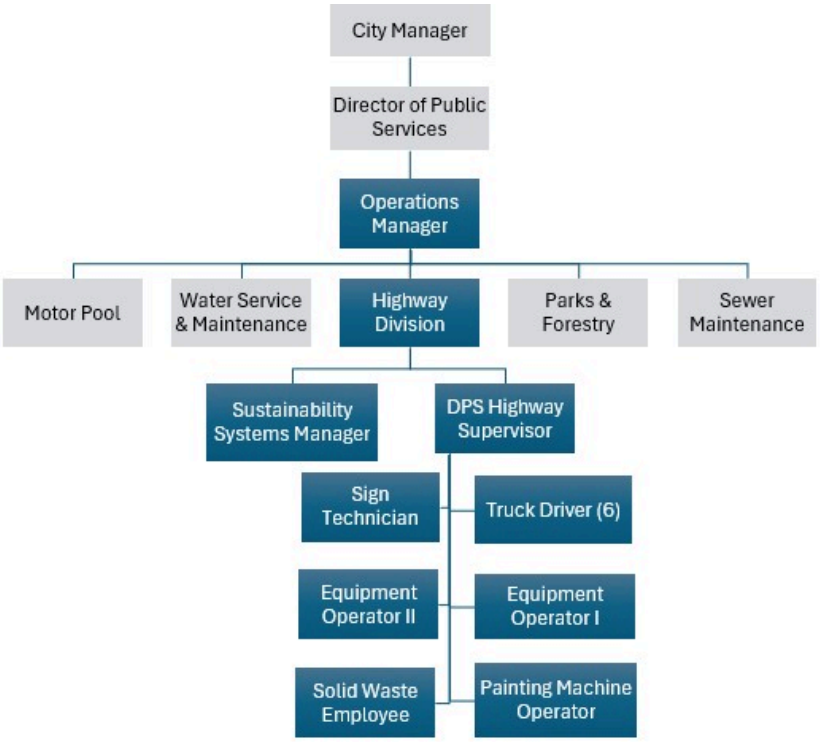
	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	$7,821,610	$7,865,649	$8,321,360	$9,340,390	$9,108,890	$8,511,077	$8,896,510
EXPENSES	$9,133,225	$8,531,597	$8,931,556	$9,340,390	$9,108,890	$4,277,473	$9,206,311
REVENUES LESS EXPENSES	**-$1,311,615**	**-$665,947**	**-$610,196**	**$0**	**$0**	**$4,233,604**	**-$309,801**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$9,840,757	$9,594,668	$9,967,333	$10,354,758	$10,757,534
EXPENSES	$9,840,757	$10,015,672	$10,373,273	$10,745,052	$11,131,586
REVENUES LESS EXPENSES	**$0**	**-$421,004**	**-$405,941**	**-$390,293**	**-$374,052**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- THE MAXIMUM AUTHORIZED COMBINED MILLAGE THAT CAN BE LEVIED IS 2.7464 MILLS; HOWEVER, IT IS RECOMMENDED TO CONTINUE TO TEMPORARILY LEVY A LOWER MILLAGE OF 2.3381 MILLS (0.4083 MIL LOWER THAN THE MAXIMUM ALLOWED).
- PERSONNEL COSTS ARE INCREASING DUE TO HAVING A SLIGHTLY HIGHER PERCENTAGES OF ALLOCATED DPS STAFF BUDGETED TO THIS FUND THAN IN FISCAL YEAR 2024-25, AS WELL AS HAVING 50 PERCENT OF THE CITY'S SUSTAINABILITY SYSTEMS MANAGER ALLOCATED HERE FOR FISCAL YEAR 2025-26.
- SOCRRA HAS CONTRACTED WITH GFL FOR 10 YEARS THROUGH 2027 AND HAS TENTATIVELY RECOMMENDED THAT MEMBER COMMUNITIES USE A 3.0 PERCENT INCREASE IN THEIR SOCRRA CHARGES AND A CONTINUATION OF THE $1 PER MONTH PER HOUSEHOLD SURCHARGE FOR PLANNING PURPOSES IN FISCAL YEAR 2025-26. THIS WILL RESULT IN AN INCREASE OF NEARLY $157,000 RELATIVE TO THE 2024-25 FISCAL YEAR-END PROJECTED BALANCE.
- $125,000 HAS BEEN INCLUDED IN FISCAL YEAR 2025-26 FOR A RESIDENTIAL COMPOSTING PROGRAM AND AN ADDITIONAL $75,000 HAS BEEN INCLUDED FOR A PORTABLE RESTROOM PROJECT.
- $105,710 INCREASE IN MOTOR POOL RENTAL CHARGES DUE TO MORE UTILIZATION EXPECTED IN FISCAL YEAR 2025-26.

DEPARTMENTAL ORGANIZATIONAL CHART



COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

SOLID WASTE

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
DIRECTOR OF REC & PUBLIC SRVC	1	1	1	1	1	1	1
SIGN TECHNICIAN	1	1	1	1	1	1	1
TRUCK DRIVER	6	6	6	6	6	6	6
SOLID WASTE EMPLOYEE	1	1	1	1	1	1	1
EQUIPMENT OPERATOR II	1	1	1	1	1	1	1
SUSTAINABILITY SYSTEMS MANAGER	0	0	0	0	0	0	0.5
DEPUTY DIRECTOR OF PUBLIC SRVC	0	0	0	0	0	0	0
PAINTING MACHINE OPERATOR	1	1	1	1	1	1	1
OPERATIONS MANAGER	0	0	0	0	0.5	0.5	0.5
DPS SUPERVISOR - HIGHWAY	1	1	1	1	1	1	1
EQUIPMENT OPERATOR I	3	3	3	3	3	3	3
AMOUNT	**15**	**15**	**15**	**15**	**15.5**	**15.5**	**16**

RETURN TO OPERATING BUDGETS SUMMARY PAGE

BROWNFIELD REDEVELOPMENT AUTHORITY FUND

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE ROYAL OAK BROWNFIELD REDEVELOPMENT AUTHORITY (BRA) IS TO ENCOURAGE THE REDEVELOPMENT OF ELIGIBLE "BROWNFIELD" PROPERTIES BY PROVIDING FINANCIAL ASSISTANCE FOR REMEDIATION OF ENVIRONMENTAL CONTAMINATION AT SUCH PROPERTIES.

OVERVIEW

The Brownfield Redevelopment Act 381 of 1996, (as amended) provides for creative financing with economic and environmental benefit. The Act allows for a municipality to adopt plans and capture incremental local and school property taxes from redeveloped contaminated properties, to pay for the environmental clean-up costs associated with those properties.

The BRA meets on an as-needed basis to review applications for new brownfield plans. Once an application is received by the planning division, a meeting of the BRA is scheduled as soon as possible, pending publication of required public hearing notices required by state law. The BRA then meets to review each plan and submits a recommendation to the city commission.

The City of Royal Oak currently has seven active brownfield plans:
1) 802 S. Main St. [Huntington Bank]
2) 426 E. Lincoln Ave. [CART Investments]
3) 30712 Woodward Ave. [Starbucks]
4) 1210 to 1232 Morse Ave. [Harrison Lofts]
5) 31786 Woodward Ave. [Shell / Barrel & Vines]
6) 30955 Woodward Ave. [Woodward Corners]
7) 230 E. Harrison Ave. [The Delaware]

BUDGET SUMMARY - REVENUE

BROWNFIELD REDEVELOPMENT AUTHORITY FUND - REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
TAXES	$416,445	$406,756	$479,230	$554,500	$476,000	$428,891	$574,240
INTEREST AND CONTRIBUTIONS	$2,677	$20,925	$28,523	$32,350	$32,350	$13,741	$28,000
TOTAL	**$419,122**	**$427,682**	**$507,753**	**$586,850**	**$508,350**	**$442,632**	**$602,240**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
TAXES	$667,600	$694,304	$722,076	$750,959	$780,998
INTEREST AND CONTRIBUTIONS	$28,500	$28,785	$29,073	$29,364	$29,657
TOTAL	**$696,100**	**$723,089**	**$751,149**	**$780,323**	**$810,655**

BUDGET SUMMARY - EXPENDITURES

BROWNFIELD REDEVELOPMENT AUTHORITY FUND - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
OTHER OPERATING	$433,817	$511,704	$483,803	$586,850	$508,350	$800	$477,700
OPERATIONAL TOTAL	**$433,817**	**$511,704**	**$483,803**	**$586,850**	**$508,350**	**$800**	**$477,700**
TOTAL	**$433,817**	**$511,704**	**$483,803**	**$586,850**	**$508,350**	**$800**	**$477,700**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
OTHER OPERATING	$696,100	$723,089	$751,149	$780,323	$810,655
OPERATIONAL TOTAL	**$696,100**	**$723,089**	**$751,149**	**$780,323**	**$810,655**
TOTAL	**$696,100**	**$723,089**	**$751,149**	**$780,323**	**$810,655**

REVENUE IN EXCESS OF EXPENDITURES

BROWNFIELD REDEVELOPMENT FUND - REVENUE > EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	$419,122	$427,682	$507,753	$586,850	$508,350	$442,632	$602,240
EXPENSES	$433,817	$511,704	$483,803	$586,850	$508,350	$800	$477,700
REVENUES LESS EXPENSES	**-$14,695**	**-$84,023**	**$23,951**	**$0**	**$0**	**$441,832**	**$124,540**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$696,100	$723,089	$751,149	$780,323	$810,655
EXPENSES	$696,100	$723,089	$751,149	$780,323	$810,655
REVENUES LESS EXPENSES	**$0**	**$0**	**$0**	**$0**	**$0**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- THERE ARE NO SIGNIFICANT NOTES FOR THIS FUND.

COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

None

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DOWNTOWN DEVELOPMENT AUTHORITY (DDA) - DEVELOPMENT FUND & OPERATING FUND

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE DDA'S MISSION IS TO PROMOTE ECONOMIC GROWTH AND REVITALIZATION IN DOWNTOWN ROYAL OAK. THE DDA WILL ACCOMPLISH THIS MISSION BY (1) IMPROVING AND MAINTAINING A SOLID AND USER-FRIENDLY INFRASTRUCTURE; (2) MARKETING DOWNTOWN ROYAL OAK TO CONSUMERS AND BUSINESSES AND (3) ENCOURAGING PRESERVATION OF ROYAL OAK'S DOWNTOWN. BY FULFILLING ITS MISSION, THE DDA WILL ENHANCE THE VIABILITY OF NOT ONLY THE DOWNTOWN, BUT THE ENTIRE CITY OF ROYAL OAK.

OVERVIEW

The authority is authorized by the city to impose an ad valorem tax on all taxable property in the downtown district for the purposes provided by Act 197 of 1975. The tax cannot exceed two mills on the value of taxable property in the downtown district. The levy is proposed at its authorized Headlee maximum.

Tax incremental financing (TIF) allows an authority like the DDA, to "capture" incremental tax revenues that result from growth in the district.

The DDA is under the supervision and control of a board consisting of the City Manager and eight or ten members as determined by the City Commission. Members are appointed by the City Manager, subject to approval by the City Commission.

The authority's goals are to pay into the debt retirement fund for all outstanding series of bonds issued pursuant to the plan; establish a reserve account for payment of principal and interest on bonds issued pursuant to this plan; to provide the initial stage and second stage public improvements costs that are not financed from the proceeds of bonds; pay administrative and operating costs of the DDA; and to acquire property, clear land, make preliminary plans and improvements necessary for the development of the downtown area.

The development plan, created by the DDA, prioritizes needed physical improvements like façade improvements, buildings, parking lots and decks, streetscapes and infrastructure.

Additionally, marketing themes have been developed to enhance the City's renewed physical appearance. These include advertising, signage and banners, street lighting, tree and floral arrangements. This fund provides extra police officers for the district to enhance existing public safety efforts.

Additional funding for improvements can come from other state and federal programs.

STRATEGIC PLAN GOALS AND OBJECTIVES

LONG-TERM GOAL 1: Downtown safety goal: to protect downtown Royal Oak's residents, businesses, and visitors.
STRATEGIC PLAN ALIGNMENT: Safe, Healthy, and Just City
SHORT-TERM OBJECTIVES:

- *FY 2024 - FY 2026: Continue the funding of three downtown police officers.*

LONG-TERM GOAL 2: Downtown promotion goal: to promote downtown Royal Oak as a premier destination for shopping, dining, entertainment, living and working.
STRATEGIC PLAN ALIGNMENT: Welcoming, Engaged, and Livable Community.
SHORT-TERM OBJECTIVE:

- *FY 2025 - FY 2026: CONTINUE THE MARKETING OF DOWNTOWN*

DEVELOPMENT FUND

BUDGET SUMMARY - REVENUE

DDA DEVELOPMENT FUND - REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
TAXES	$5,377,609	$6,117,400	$6,028,849	$6,604,000	$6,364,000	$4,384,052	$6,570,000
INTEREST AND CONTRIBUTIONS	$14,814	$113,189	$189,557	$208,040	$208,040	$61,892	$208,040
OTHER	$64,000	$59,250	$70,254	$346,320	$50,000	$296,321	$346,320
USE OF FUND BALANCE	$0	$0	$0	$0	$914,755	$0	$0
TRANSFERS	$100,000	$10,000	$10,000	$10,000	$10,000	$0	$10,000
TOTAL	**$5,556,423**	**$6,299,839**	**$6,298,659**	**$7,168,360**	**$7,546,795**	**$4,742,265**	**$7,134,360**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
TAXES	$7,110,000	$7,394,400	$7,690,176	$7,997,783	$8,317,694
INTEREST AND CONTRIBUTIONS	$208,040	$210,120	$212,222	$214,344	$216,487
OTHER	$628,000	$50,000	$50,000	$50,000	$50,000
USE OF FUND BALANCE	$0	$0	$0	$0	$0
TRANSFERS	$0	$0	$0	$0	$0
TOTAL	**$7,946,040**	**$7,654,520**	**$7,952,398**	**$8,262,127**	**$8,584,182**

BUDGET SUMMARY - EXPENDITURES

DDA DEVELOPMENT FUND - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
OTHER OPERATING	$2,218,887	$2,675,548	$3,976,732	$3,650,080	$3,650,080	$1,850,972	$3,661,975
TRANSFERS-OUT	$4,855,030	$2,446,673	$3,363,554	$2,591,000	$2,203,500	$788,073	$2,591,000
CAPITAL	$0	$0	$0	$0	$1,500,000	$0	$0
SUPPLIES	$758	$12	$1,407	$1,000	$1,000	$0	$1,000
OPERATIONAL TOTAL	**$7,074,676**	**$5,122,232**	**$7,341,693**	**$6,242,080**	**$7,354,580**	**$2,639,045**	**$6,253,975**
PERSONNEL	$157,566	$168,754	$200,008	$192,215	$192,215	$84,816	$195,514
INCREASE IN FUND BALANCE	$0	$0	$0	$734,065	$0	$0	$0
TOTAL	**$7,232,241**	**$5,290,987**	**$7,541,701**	**$7,168,360**	**$7,546,795**	**$2,723,861**	**$6,449,489**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
OTHER OPERATING	$3,063,530	$3,090,376	$3,150,050	$3,212,693	$2,948,453
TRANSFERS-OUT	$2,566,000	$1,863,000	$1,863,000	$1,863,000	$1,863,000
CAPITAL	$1,825,000	$1,500,000	$0	$0	$0
SUPPLIES	$1,000	$1,040	$1,082	$1,125	$1,170
OPERATIONAL TOTAL	**$7,455,530**	**$6,454,416**	**$5,014,132**	**$5,076,818**	**$4,812,623**
PERSONNEL	$145,682	$214,257	$221,213	$228,405	$235,841
INCREASE IN FUND BALANCE	$344,828	$0	$0	$0	$0
TOTAL	**$7,946,040**	**$6,668,673**	**$5,235,344**	**$5,305,223**	**$5,048,464**

REVENUE IN EXCESS OF EXPENDITURES - DDA DEVELOPMENT FUND

DDA DEVELOPMENT FUND - REVENUE > EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	$5,556,423	$6,299,839	$6,298,659	$7,168,360	$7,546,795	$4,742,265	$7,134,360
EXPENSES	$7,232,241	$5,290,987	$7,541,701	$7,168,360	$7,546,795	$2,723,861	$6,449,489
REVENUES LESS EXPENSES	**-$1,675,818**	**$1,008,853**	**-$1,243,042**	**$0**	**$0**	**$2,018,404**	**$684,871**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$7,946,040	$7,654,520	$7,952,398	$8,262,127	$8,584,182
EXPENSES	$7,946,040	$6,668,673	$5,235,344	$5,305,223	$5,048,464
REVENUES LESS EXPENSES	**$0**	**$985,847**	**$2,717,053**	**$2,956,904**	**$3,535,717**

OPERATING FUND

BUDGET SUMMARY - REVENUE

DDA OPERATING FUND - REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
TAXES	$49,338	$50,894	$50,348	$53,100	$53,100	$41,848	$50,500
USE OF FUND BALANCE	$0	$0	$0	$2,100	$0	$0	$0
INTEREST AND CONTRIBUTIONS	$359	$3,827	$5,637	$5,788	$1,888	$2,439	$5,000
TOTAL	**$49,697**	**$54,721**	**$55,985**	**$60,988**	**$54,988**	**$44,287**	**$55,500**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
TAXES	$56,160	$58,406	$60,743	$63,172	$65,699
USE OF FUND BALANCE	$57,797	$0	$0	$0	$0
INTEREST AND CONTRIBUTIONS	$1,890	$1,909	$1,928	$1,947	$1,967
TOTAL	**$115,847**	**$60,315**	**$62,671**	**$65,120**	**$67,666**

BUDGET SUMMARY - EXPENDITURES

DDA OPERATING FUND - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL	$36,913	$42,305	$43,790	$36,888	$30,888	$21,544	$35,767
OPERATIONAL							
OTHER OPERATING	$4,692	$22,445	$6,766	$22,100	$22,100	$21,949	$17,600
SUPPLIES	$156	$507	$2,145	$2,000	$2,000	$0	$1,250
OPERATIONAL TOTAL	**$4,848**	**$22,952**	**$8,911**	**$24,100**	**$24,100**	**$21,949**	**$18,850**
TOTAL	**$41,761**	**$65,257**	**$52,701**	**$60,988**	**$54,988**	**$43,493**	**$54,617**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL	$93,747	$37,198	$38,483	$39,807	$41,171
OPERATIONAL					
OTHER OPERATING	$20,100	$20,961	$21,862	$22,806	$23,794
SUPPLIES	$2,000	$2,070	$2,143	$2,218	$2,296
OPERATIONAL TOTAL	**$22,100**	**$23,031**	**$24,005**	**$25,024**	**$26,090**
TOTAL	**$115,847**	**$60,229**	**$62,488**	**$64,831**	**$67,261**

REVENUE IN EXCESS OF EXPENDITURES - DDA OPERATING FUND

DDA OPERATING FUND - REVENUE > EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	$49,697	$54,721	$55,985	$60,988	$54,988	$44,287	$55,500
EXPENSES	$41,761	$65,257	$52,701	$60,988	$54,988	$43,493	$54,617
REVENUES LESS EXPENSES	**$7,936**	**-$10,536**	**$3,283**	**$0**	**$0**	**$794**	**$883**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$115,847	$60,315	$62,671	$65,120	$67,666
EXPENSES	$115,847	$60,229	$62,488	$64,831	$67,261
REVENUES LESS EXPENSES	**$0**	**$86**	**$182**	**$288**	**$405**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- DESIGN COMMITTEE – BUDGETED AT $30,000 FOR FACADE GRANTS.

- PROMOTION COMMITTEE – BUDGETED AT $968,300 TO INCLUDE:
  - SPOOKTACULAR = $20,000
  - SMALL BUSINESS SATURDAY = $20,000
  - ARTS, BEATS, & EATS = $150,000
  - TACO FEST = $85,000
  - ICE RINK AT CENTENNIAL COMMONS = $150,000
  - SUMMER CONCERT SERIES = $30,800
  - RO HOLIDAYS = $142,500
  - 2025 DINNER STROLL = $22,500
  - ROYAL OAK PRIDE = $25,000
  - FARMERS' MARKET SIGHTS & SOUNDS = $8,000
  - ART CONTEST = $5,000
  - SUMMER DOWNTOWN BINGO = $5,000
  - 2025 ABE LOCAL RESTAURANT SUPPORT = $27,500
  - Beer / Wine Strolls & Restaurant Week = $30,000
  - PUBLIC RELATIONS / ADVERTISING / PROMOTIONS= $247,000

- BUSINESS DEVELOPMENT COMMITTEE - BUDGETED AT $245,500 TO INCLUDE:
  - SOCIAL DISTRICT AND RELATED ACTIVITIES = $5,000
  - ARTS, BEATS AND EATS RETAIL DOLLARS = $52,000
  - MOM DADS & GRADS BOGO EVENT = $55,000
  - HOLIDAY BOGO EVENT = $105,000
  - Placer Labs = $28,500

- MISCELLANEOUS CONTRACTED SERVICES - BUDGETED AT $1,064,400 TO INCLUDE:
  - HOLIDAY LIGHTS – DOWNTOWN AND CENTENNIAL COMMONS = $280,000
  - PLACEMAKING (LOCATIONS TBD) = $25,000
  - DOWNTOWN MAINTENANCE SERVICES = $509,400
  - TREE AND TREE GRATE REPLACEMENT = $100,000
  - PAINTING DOWNTOWN MURAL PROJECT = $50,000
  - ELECTRICAL / POWER REPAIRS = $100,000

COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

None

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INDIGENT DEFENSE FUND

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MICHIGAN INDIGENT DEFENSE COMMISSION'S (MIDC) MISSION IS TO ENSURE INDIGENT DEFENSE SERVICES ARE DELIVERED THROUGHOUT THE STATE IN A FAIR, COST-EFFECTIVE AND CONSTITUTIONAL MANNER. ROYAL OAK MIRRORS THIS MISSION WITH ITS PROGRAM BY MAINTAINING THE EIGHT ADOPTED STANDARDS OF THE MIDC; CONTINUING TO PROVIDE INDIGENT DEFENSE CLIENTS AT THE 44TH DISTRICT COURT WITH A ROSTER OF DIVERSE AND QUALIFIED ATTORNEYS; AND MANAGING COSTS ASSOCIATED WITH THE GRANT FUNDS.

OVERVIEW

First adopted by the state of Michigan in 2013, the Michigan Indigent Defense Commission Act (PA 93 of 2013) established a new state oversight body to review and implement state-wide standards for the provision of criminal defense services for indigent defendants. Following the adoption of the first four standards in May of 2017, the MIDC first appropriated funding for local courts during the State of Michigan's fiscal year 2018-19. Royal Oak established its program at this time.

Royal Oak's grant amount from the state has seen growth from that time as the City experiences higher caseloads at the 44th District Court and the roster of attorneys has grown to more than 50. Both of these enable Royal Oak to provide highly competent qualified legal representation to indigent defendants and maintain compliance with MIDC standards, which have now grown to nine:

- Education and Training of Defense Counsel
- Initial Interview
- Investigation and Experts
- Counsel at First Appearance and Other Critical States
- Independence from the Judiciary
- Indigent Defense Workloads
- Qualification and Review
- Attorney Compensation
- Indigency and Contribution

Royal Oak manages the MIDC grant through the office of the City Manager with one staff member who acts as the project manager. It is the responsibility of the project manager to complete the budget | grant application process including execution of the grant agreement; file quarterly financial and compliance reports to the MIDC; coordinate and communicate with the City's managed assigned counsel coordinator (MACC); review and process MIDC-rostered attorney billing for defense services which include: shifts covering arraignments, operation drive, and violations of probation; and hourly billing for initial interviews and all critical stages. The MACC is selected by the City Manager with approval by the City Commission*. Responsibilities of the MACC include scheduling roster attorneys to all shift work; reviewing and approving, submittal of attorney invoices to the project manager; communicating with court administration to provide quarterly numbers for grant reporting; and updating roster of attorneys. *Employment is through an employment agreement; the MACC is not a direct employee of the city of Royal Oak.

BUDGET SUMMARY - REVENUE

INDIGENT DEFENSE FUND - REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
GRANTS	$268,635	$484,392	$891,334	$1,100,000	$1,100,000	$552,415	$887,000
TRANSFERS	$22,470	$22,870	$22,870	$23,000	$23,000	$0	$23,000
TOTAL	**$291,105**	**$507,262**	**$914,204**	**$1,123,000**	**$1,123,000**	**$552,415**	**$910,000**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
GRANTS	$955,000	$964,550	$974,196	$983,938	$993,777
TRANSFERS	$23,490	$23,490	$23,490	$23,490	$23,490
TOTAL	**$978,490**	**$988,040**	**$997,686**	**$1,007,428**	**$1,017,267**

BUDGET SUMMARY - EXPENDITURES

INDIGENT DEFENSE FUND - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
OTHER OPERATING	$598,406	$542,807	$829,817	$1,100,000	$1,100,000	$370,684	$925,000
SUPPLIES	$0	$2,255	$1,007	$23,000	$23,000	$0	$1,000
OPERATIONAL TOTAL	**$598,406**	**$545,062**	**$830,825**	**$1,123,000**	**$1,123,000**	**$370,684**	**$926,000**
TOTAL	**$598,406**	**$545,062**	**$830,825**	**$1,123,000**	**$1,123,000**	**$370,684**	**$926,000**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
OTHER OPERATING	$955,000	$985,650	$1,017,320	$1,050,044	$1,083,861
SUPPLIES	$23,490	$2,391	$2,486	-$66,154	-$91,385
OPERATIONAL TOTAL	**$978,490**	**$988,041**	**$1,019,806**	**$983,890**	**$992,476**
TOTAL	**$978,490**	**$988,041**	**$1,019,806**	**$983,890**	**$992,476**

REVENUE IN EXCESS OF EXPENDITURES

INDIGENT DEFENSE FUND - REVENUE > EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	$291,105	$507,262	$914,204	$1,123,000	$1,123,000	$552,415	$910,000
EXPENSES	$598,406	$545,062	$830,825	$1,123,000	$1,123,000	$370,684	$926,000
REVENUES LESS EXPENSES	**-$307,301**	**-$37,799**	**$83,380**	**$0**	**$0**	**$181,731**	**-$16,000**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$978,490	$988,040	$997,686	$1,007,428	$1,017,267
EXPENSES	$978,490	$988,041	$1,019,806	$983,890	$992,476
REVENUES LESS EXPENSES	**$0**	**-$1**	**-$22,120**	**$23,538**	**$24,791**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- STATE GRANT REVENUE – BUDGETED STATE FUNDING PROVIDED BY THE 2025 STATE GRANT AWARD FROM THE MICHIGAN INDIGENT DEFENSE COMMISSION (MIDC).

LIBRARY MILLAGE FUND

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE ROYAL OAK PUBLIC LIBRARY PROVIDES OPPORTUNITIES FOR ALL TO LEARN, CONNECT, CREATE AND INNOVATE.

OVERVIEW

The Royal Oak Public Library provides opportunities for all to learn, connect, create, and innovate.

The Public Library of the City of Royal Oak is administered by a library board of nine members whose duties are fixed by ordinance and whose members are appointed for fixed terms by the Mayor with City Commission approval. The board appoints the Library Director and subordinate employees of the library and determines their compensation within the budget adopted by the City Commission. The total amount expended by the board in any one year for compensation of employees, purchases and other expenses cannot exceed the appropriation allowed for library purposes in the annual budget.

The Library staff continue to be successful in developing a library collection, programs and overall environment that is diverse, interesting, and welcoming to everyone in the community. The Library has reached and, in some cases, exceeded pre-pandemic levels of service.

In FY 2024-25, the Library will embark on an update to the strategic plan. Based on the results of the plan, future goals and objectives will be identified and will align with the City's strategic plan goals.

A dedicated one mill secures the operating funds restricted for Royal Oak Public Library purposes through June 2033, which was approved by the citizens in August 2022. As of March 13, 2025 the allowable millage rate is 0.9898 mills; this figure may decrease once final numbers and millage rollback calculations are finalized.

STRATEGIC PLAN GOALS AND OBJECTIVES

LONG-TERM GOAL 1: Continuously upgrade and maintain the physical space and functionality of the library to meet the evolving needs of the community.
STRATEGIC PLAN ALIGNMENT: Welcoming, Engaged, and Livable Community / Environmental Leadership / Reliable Infrastructure
SHORT-TERM OBJECTIVES:

- *FY 2025 - 2030: IMPLEMENT CAPITAL IMPROVEMENT PROJECTS.*
- *FY 2023-24: Make reservable library spaces easily accessible to the public.*

PERFORMANCE MEASURES:

- *COMPLETED - FY 2023-24: WATERPROOF THE BOILER ROOM*
- *Completed - FY 2024-25: Upgraded furniture and décor in the silent study room*
- *In progress - FY 2024-25: Exterior building concrete and railing repairs*
- *In progress - FY 2024-25: Replace Roof: scheduled for Spring 2025*
- *In progress - FY 2024-25: Replace security camera system*
- *In progress - FY 2025-26: Install solar: scheduled for Summer / Fall 2025*
- *Completed - FY 2023-24: The public can easily reserve the 4 library study rooms and the small conference room. Since implementation of the new system in March 2024 - 12/17/24, 3,641 room reservations have been made in the system.*

LONG-TERM GOAL 2: Invest in and make accessible innovative technologies.
STRATEGIC PLAN ALIGNMENT: Welcoming, Engaged, and Livable Community / Efficient and Effective Services
SHORT-TERM OBJECTIVES:

- *FY 2023 - 2027: INCREASE TECHNOLOGY AND ELECTRONICS AVAILABLE TO LEND TO THE PUBLIC IN THE LIBRARY OF THINGS.*
- *FY 2024 - 2025: OPEN THE LIBCABINET LIBRARY MATERIALS VENDING MACHINE AT WOODWARD CORNER MARKET.*
- *FY 2023 - 2026: INCREASE THE USE OF THE MAKERSPACE.*
- *FY 2023 - 2024: Design and implement the Library app, which allows convenient access to your library card account and more.*

PERFORMANCE MEASURES:

- *Ongoing - Items are continually added to the Library of Things, which currently houses 218 items in total. Items include an assistive technology kit, a robotic cat, board games, coding robots, a soil testing meter and more.*
- *Ongoing - Programs are being held in the Makerspace. Since implementation in February 2024 through November 2024, 14 programs have been held in the Makerspace with 92 attendees.*
- *Ongoing - FY 2023-24: Starting in March 2024, the public are now able to make reservations online to use the Makerspace equipment, including the Digital Imaging and Audio Lab (DIAL). Since implementing the system through December 2024, 35 reservations were completed for the equipment.*
- *Completed - FY 2023-24 and FY 2024-25: November 2024 - The LibCabinet library materials vending machine was installed at the Woodward Corner Cafe in Woodward Corner Market. The grand opening took place on December 19, 2024.*
- *Completed - FY 2023-24: August 2023 - The Library's app premiered and through 12/27/2024, 2,309 devices have accessed the app and have launched it 89,328 times.*

LONG-TERM GOAL 3: Secure stable funding.
STRATEGIC PLAN ALIGNMENT: Long-Term Fiscal Health
SHORT-TERM OBJECTIVES:

- *FY 2025 - 20267 EXPLORE NEW SOURCES OF REVENUE.*

PERFORMANCE MEASURES:

- *IN PROGRESS - FY 2023-24: OBTAINED A $70,000 GRANT FROM EBSCO, A DATABASE PROVIDER, FOR THE INSTALLATION OF SOLAR AT THE LIBRARY.*
- *COMPLETED – FY 2023-24: RECEIVED A $2,000 GRANT FROM THE ROYAL OAK CIVIC FOUNDATION FOR THE START-UP COLLECTION IN THE LIBCABINET LIBRARY MATERIALS VENDING MACHINE, LOCATED AT WOODWARD CORNER MARKET.*
- *Ongoing - annually: The Friends of the Library continue to raise funds and to reimburse the Library for various expenses. In the Friends' fiscal year 2023/24, they reimbursed or directly paid for $18,998 in programs and equipment.*

LONG-TERM GOAL 4: Ensure best practices in library governance, management and curation in all areas of the library.
STRATEGIC PLAN ALIGNMENT: Welcoming, Engaged, and Livable Community / Efficient and Effective Services / Safe, Healthy, and Just City
SHORT-TERM OBJECTIVES:

- *FY 2024 - 2025: LIBRARY BOARD OF TRUSTEES WILL WORK WITH A CONSULTANT ON A NEW STRATEGIC PLAN.*
- *ONGOING: EMPLOY AND RETAIN HAPPY, WELCOMING STAFF AND PROVIDE FOR THEIR ONGOING PROFESSIONAL DEVELOPMENT.*
- *ONGOING: CONTINUALLY MAINTAIN AND ENHANCE THE LIBRARY'S PHYSICAL AND DIGITAL COLLECTIONS.*
- *ANNUALLY: INCREASE THE MONETARY INVESTMENT IN THE LIBRARY'S PHYSICAL AND DIGITAL COLLECTIONS.*
- *ONGOING: REVIEW THE COLLECTION FOR OUTDATED AND WORN MATERIALS, USING INDUSTRY STANDARDS FOR GUIDANCE.*
- *ONGOING: PROVIDE AT LEAST ONE QUARTERLY PROGRAM THAT PROMOTES PHYSICAL AND MENTAL HEALTH.*
- *Ongoing: Increase outreach and service to senior living facilities and residents who are unable to leave their homes.*

PERFORMANCE MEASURES:

- *Planned - FY 2024-25: With a new strategic plan, new objectives and performance measures will be instituted.*
- *Ongoing - Per the Library Board of Trustees adopted policy, all staff are to receive at least three hours of professional development annually.*
  - *An all-staff development day is planned for spring 2025, and another one will be planned in FY 2025-26.*
  - *Staff training is offered 1-2 times a month, and is recorded for those who cannot attend.*
  - *The Library of Michigan offers library-based trainings for all staff in the online MyNiche Academy.*

- *o In 2024, our library cooperative, TLN, contract with Empathy Studios for training in MyNiche Academy, which includes working with unhoused populations, customer service, empathy, working with teens, and more.*
- *Ongoing - Increase the budget for physical and digital materials by at least two percent annually.*
- *Ongoing - Increase annual lending transactions by at least two percent.*
  - *o Comparing FY 2022-23 to FY 2023-24, lending transactions (aka circulation) increased by 7.98%.*
- *Ongoing - expand the home delivery service for residents who cannot physically leave their homes.*
  - *o FY 2024-25 Adult services staff working directly on this service increased from one full-time staff to 1.5 FTE. In FY 2025-26, we will have 2 FTE working on our home delivery program.*
- *FY 2025-27: Reduce the physical collection inventory by at least five percent, withdrawing outdated and worn materials to make room for new materials on the shelves. The collection inventory should become level within the next two years.*
  - *o Comparing FY2022-23 to FY 2023-24, the physical collection size reduced by 2.68%.*
- *FY 2023-24: 9 programs with a focus on physical and mental health were presented throughout the year, with 126 attendees.*
- *FY 2024-25: PressReader was added to the digital collections.*
  - *o It is receiving robust use. Through 12/27/24, 313 users have opened 92,557 articles from 5,507 issues of newspapers or magazines.*
  - *o While English has been the most popular language accessed in Press Reader, publications accessed in other languages have included: Hebrew, Spanish, French, German, Italian, Arabic, Polish, Portuguese, Greek, Turkish, Chinese and Czech.*

Performance Indicators / Outcome Measures

Performance Measure	GOAL #	Actual FY 22-23	Actual FY 23-24	Projected FY 24-25	Projected FY 25-26	Projected FY 26-27
Registered Card Holders	4	28,074	26,851	27,000	27,000	27,000
Annual Library Visitors	4	155,456	185,907	186,000	186,500	187,000
Physical Collection Size	4	134,605	130,993	128,375	128,000	128,000
Lending Transactions	4	484,584	546,204	573,000	600,000	605,000
Database Use	4	27,672	26,455	25,400	24,380	23,400
Reference Questions Answered	4	20,386	17,899	16,640	16,100	16,000
Use of Public PCs	4	14,802	18,011	17,500	17,000	17,000
Wireless Logins	4	14,954	20,162	24,195	27,000	29,700
Programs Offered	4	434	439	440	450	450
Program Attendance	4	11,629	15,209	15,000	15,100	15,200
Summer Youth Reading Enrollment	4	515	614	630	650	675

BUDGET SUMMARY - REVENUE

LIBRARY FUND - REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
TAXES	$2,626,797	$2,765,417	$3,616,053	$3,842,000	$3,842,000	$3,757,150	$3,842,000
GRANTS	$229,321	$232,360	$172,975	$223,350	$213,350	$140,983	$191,480
INTEREST AND CONTRIBUTIONS	$37,998	$127,508	$177,425	$163,620	$151,120	$75,327	$165,120
TRANSFERS	$0	$0	$22,000	$0	$362,000	$0	$362,000
OTHER	$3,576	$1,350	$1,105	$71,000	$1,000	$70,774	$72,000
LICENSES, CHARGES & FINES	$59,797	$8,359	$11,338	$14,100	$10,100	$9,335	$13,400
USE OF FUND BALANCE	$0	$0	$0	$46,955	$82,875	$0	$0
TOTAL	**$2,957,489**	**$3,134,995**	**$4,000,896**	**$4,361,025**	**$4,662,445**	**$4,053,569**	**$4,646,000**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
TAXES	$3,977,000	$4,136,080	$4,301,523	$4,473,584	$4,652,528
GRANTS	$187,600	$185,980	$184,599	$183,449	$182,522
INTEREST AND CONTRIBUTIONS	$158,120	$160,341	$162,604	$164,909	$167,257
TRANSFERS	$0	$0	$0	$0	$0
OTHER	$1,000	$1,000	$1,000	$1,300	$1,300
LICENSES, CHARGES & FINES	$15,700	$16,143	$16,612	$17,107	$17,631
USE OF FUND BALANCE	$0	$0	$0	$0	$0
TOTAL	**$4,339,420**	**$4,499,544**	**$4,666,338**	**$4,840,349**	**$5,021,237**

BUDGET SUMMARY - EXPENDITURES

LIBRARY FUND - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
OTHER OPERATING	$460,172	$501,042	$511,013	$621,820	$621,600	$273,962	$613,940
SUPPLIES	$414,230	$383,453	$462,003	$586,885	$589,125	$266,984	$583,920
CAPITAL	$89,600	$184,565	$54,765	$756,428	$1,057,848	$337,990	$1,092,850
DEBT SERVICE	$643,554	$646,001	$356,633	$359,000	$359,000	$282,500	$358,140
TRANSFERS-OUT	$29,595	$0	$0	$0	$0	$0	$0
OPERATIONAL TOTAL	**$1,637,150**	**$1,715,061**	**$1,384,414**	**$2,324,133**	**$2,627,573**	**$1,161,436**	**$2,648,850**
PERSONNEL	$1,478,039	$1,584,986	$1,764,644	$2,036,892	$2,034,872	$932,533	$1,942,071
INCREASE IN FUND BALANCE	$0	$0	$0	$0	$0	$0	$0
TOTAL	**$3,115,189**	**$3,300,047**	**$3,149,058**	**$4,361,025**	**$4,662,445**	**$2,093,969**	**$4,590,921**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
OTHER OPERATING	$695,054	$720,116	$746,476	$773,577	$801,761
SUPPLIES	$644,350	$675,573	$708,330	$742,697	$778,755
CAPITAL	$234,765	$1,316,000	$375,000	$286,500	$688,000
DEBT SERVICE	$356,550	$356,550	$356,550	$356,550	$356,550
TRANSFERS-OUT	$0	$0	$0	$0	$0
OPERATIONAL TOTAL	**$1,930,719**	**$3,068,239**	**$2,186,356**	**$2,159,324**	**$2,625,066**
PERSONNEL	$2,168,778	$2,252,542	$2,324,444	$2,398,745	$2,475,530
INCREASE IN FUND BALANCE	$239,923	$0	$0	$0	$0
TOTAL	**$4,339,420**	**$5,320,781**	**$4,510,800**	**$4,558,068**	**$5,100,596**

REVENUE IN EXCESS OF EXPENDITURES

LIBRARY FUND - REVENUE > EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	$2,957,489	$3,134,995	$4,000,896	$4,361,025	$4,662,445	$4,053,569	$4,646,000
EXPENSES	$3,115,189	$3,300,047	$3,149,058	$4,361,025	$4,662,445	$2,093,969	$4,590,921
REVENUES LESS EXPENSES	**-$157,700**	**-$165,052**	**$851,838**	**$0**	**$0**	**$1,959,600**	**$55,079**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$4,339,420	$4,499,544	$4,666,338	$4,840,349	$5,021,237
EXPENSES	$4,339,420	$5,320,781	$4,510,800	$4,558,068	$5,100,596
REVENUES LESS EXPENSES	**$0**	**-$821,237**	**$155,538**	**$282,280**	**-$79,359**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

REVENUES:

- Penal fines were above what was budgeted but had been falling over the past several years. We will continue to propose a lesser amount.

Expenditures:

Staffing

- Three part-time librarian positions will become full-time.

Library Programs

- The programming budget is being increased from $49,750 to $56,000 provide more robust programming to the community.

Office and Operating Supplies

- The effects of potential tariffs are currently unknown. To prepare for these effects, we are increasing our budgets for office supplies, cleaning supplies, and operating supplies.

Computer Supplies & Parts

- A technology replacement plan has been developed and will be instituted. The PCs for our public are being upgraded, with others being upgraded in future years.
- Two mobile, battery-operated digital signs are being budgeted, which will be used inside and outside of the library as well as for outreach events. This may change if tariffs affect pricing.

Physical and Electronic Materials

- 5% increase to the print book budget. This includes books for the new materials vending machine at Woodward Corner Market.
- Our budget for vinyl, video games, and the Library of Things are being increased.
- We are moving to TLN's Download Destination for our Libby/Overdrive access to eMaterials and are leaving the MCLS consortium. This will result in a cost savings of about $18.000, which we can apply to our Overdrive Advantage and hoopla collections.
- Hoopla is exorbitantly expensive but also very popular. Approximately 5,300 people borrowed items from hoopla in 2024.

Repair and Maintenance

- Our HVAC system is scheduled for replacement in FY 2026/27. We have increased our repair and maintenance costs to keep the system going through the next 2 years.

Cleaning and Janitorial

- Expecting the costs to increase

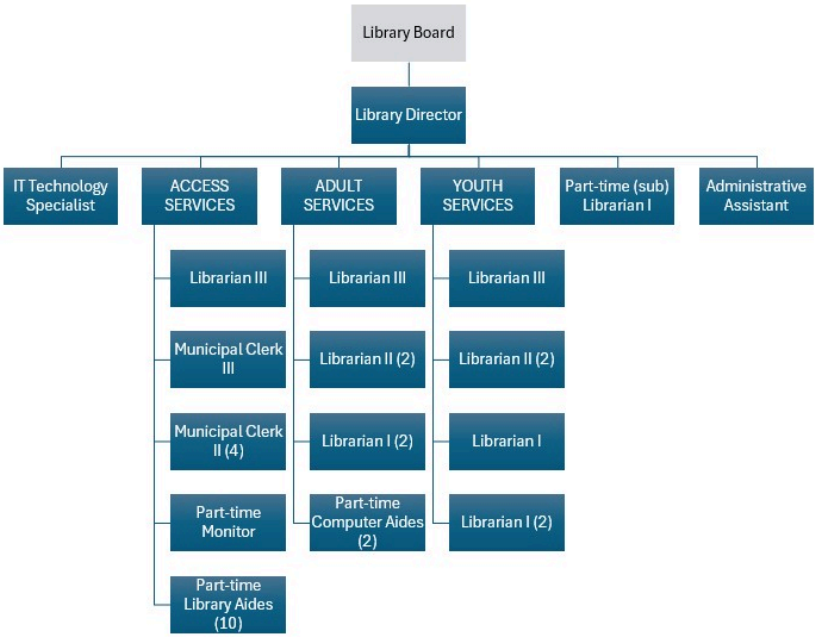
Training and Education and Travel Costs

- Proposing a staff in-service day.
- Sending an experienced librarian to the Michigan Library Association Leadership Academy.
- Sending 3 full-time staff to the biannual Public Library Association Conference in Minneapolis, MN.

Capital Improvement Plans

- No new CIP projects; we should be finishing the solar in the new fiscal year.

DEPARTMENTAL ORGANIZATIONAL CHART



COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

LIBRARY

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
LIBRARY TECHNOLOGY SPECIALIST	1	1	1	1	1	1	1
LIBRARIAN I	1	1	2	4	5	1	5
LIBRARIAN III	3	3	3	3	3	3	3
LIBRARIAN II	1	1	1	1	1	5	4
LIBRARY DIRECTOR	1	1	1	1	1	1	1
LIBRARY - MC II	1	1	1	1	1	4	4
ADMINISTRATIVE ASSISTANT I	0	0	0	0	1	1	1
LIBRARY - MC III	1	1	1	1	1	1	1
LIBRARY - MC I	0	0	3	3	3	0	0
AMOUNT	**9**	**9**	**13**	**15**	**17**	**17**	**20**

RETURN TO OPERATING BUDGETS SUMMARY PAGE

COMMUNITY DEVELOPMENT BLOCK GRANT

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

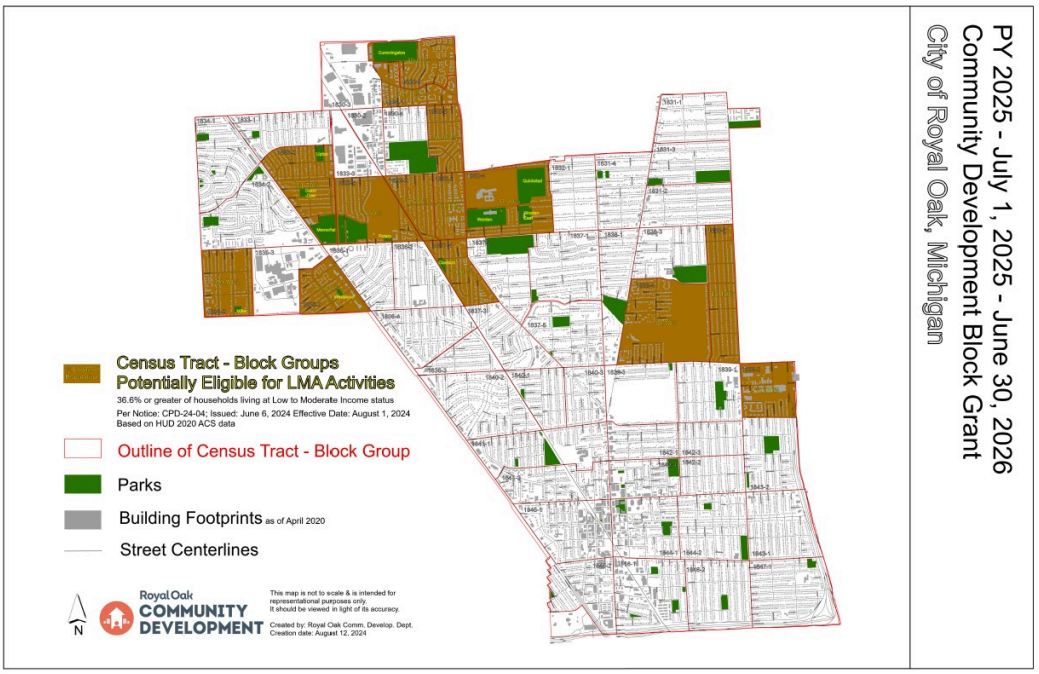
THE MISSION OF THE COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM IS TO DEVELOP VIABLE URBAN COMMUNITIES BY PROVIDING THE FOLLOWING, PRINCIPALLY FOR PERSONS OF LOW AND MODERATE INCOME: DECENT HOUSING, A SUITABLE LIVING ENVIRONMENT AND EXPANDED ECONOMIC OPPORTUNITIES.

OVERVIEW

Funding for CDBG fund operations comes from Federal Housing and Urban Development grants.

The City Commission appoints a rehabilitation board of appeals to review community development matters including applications of CDBG-funded projects. The board makes recommendations to the City Commission. The planning department staff oversees implementation of the grant and compliance with all associated federal requirements.

Historically, the City's housing rehabilitation program receives the largest share of the CDBG program's annual grant amount. Large-scale capital projects, such as road improvements, tree planting, and park improvements have also received significant CDBG funds.



HOUSING REHABILITATION PROGRAM

The mission of the housing rehabilitation program is to upgrade and conserve the existing housing stock of the City of Royal Oak meeting federal HUD regulations for eligibility.

The housing rehabilitation loan program provides low-interest financing for necessary home repairs to eligible low- and moderate-income homeowners.

The City of Royal Oak has operated a successful housing rehabilitation program since 1976, upgrading and conserving the existing single-family housing stock in the City.

It is funded by Community Development Block Grant Program (CDBG) through the U.S. Dept. of Housing and Urban Development (HUD). Annually this revolving loan program makes new loans using new CDBG grants and repayments on existing loans.

Two kinds of loan are available: monthly installment loans at three percent interest for homeowners with incomes no greater than 80 percent of the Detroit area median income, and deferred loans for homeowners at 50 percent of the median income. Additionally, homeowners may be eligible for a forgivable loan, not to exceed $15,000, for exterior rehabilitation activities. The loan is forgiven in equal parts over a 10-year period, as long as the loan recipient stays in the home. Loans are required to address local property maintenance standards, HUD's minimum housing quality standards, and any identified lead-based paint hazards.

As a full-service program, the city provides housing and credit counseling, loan underwriting, property inspections, specifications, and contractor solicitation.

Planning staff coordinates funding requests and provides reports and information on these Community Development Block Grant programs.

The department also prepares documents such as the Impediments to Fair Housing, the Five-Year Consolidated Plan, the Annual Action Plan, Comprehensive Annual Performance Evaluation Report, and other interim reports required by HUD for the rehab program.

Rehabilitation Board of Appeals: The Rehabilitation Board of Appeal is comprised of seven citizen members, empowered to grant or deny appeals from the eligibility requirements of the housing assistance program or actions of the administration of the rehabilitation loan committee. The decision of the board is final. Action to set aside guidelines and eligibility is on the basis of demonstrated hardship. The board also studies and recommends CDBG-related priorities to the City Commission. Board members are appointed by the commission to three-year terms and meet the fourth Tuesday of each month.

STRATEGIC PLAN GOALS AND OBJECTIVES

LONG-TERM GOAL 1: Increase the availability of decent, safe and affordable housing.
STRATEGIC PLAN ALIGNMENT: Welcoming, Engaged, and Livable Community.
SHORT-TERM OBJECTIVES:

- *FY 2024 - 2026: INCREASE THE NUMBER OF HOUSING REHABILITATION LOANS ANNUALLY TO 20 HOUSEHOLDS, DEPENDING ON AVAILABLE FUNDING.*

PERFORMANCE MEASURES:

- *ONGOING - DURING FY 2025, REVIEW ADVERTISING METHODS THAT GARNER AN INCREASE IN THE LOAN APPLICATION REQUEST.*

LONG-TERM GOAL 2: Reduce the health risks of lead-based paint (LBP).
STRATEGIC PLAN ALIGNMENT: Welcoming, Engaged, and Livable Community.
SHORT-TERM OBJECTIVES:

- *FY 2024 - 2026: CONDUCT LEAD-BASED PAINT (LBP) INSPECTIONS ON REHABILITATION PROJECTS UNDER FEDERAL STANDARDS.*

PERFORMANCE MEASURES:

- *ONGOING - DURING FY 2025, CONDUCT REQUIRED LEAD-BASED PAINT (LBP) INSPECTIONS, DELIVER RESULTS TO OCCUPANTS, CONTRACTOR-INITIATED ABATEMENT, OR SAFE WORK PRACTICES, AND FINAL CLEARANCE TESTING.*

LONG-TERM GOAL 3: Identify, design, and implement unique projects in Community Development Block Grant (CDBG)-eligible neighborhoods.
STRATEGIC PLAN ALIGNMENT: Reliable Infrastructure.
SHORT-TERM OBJECTIVES:

- *FY 2024 - 2026: ANNUALLY REVIEW THE CONDITION OF PARKS, TREE COVERAGE, TRANSPORTATION SYSTEMS, SIDEWALKS, ETC. IN COMPARISON TO THE CITY'S CAPITAL IMPROVEMENT PLAN (CIP) AND ELIGIBILITY REQUIREMENTS OF THE NATIONAL CDBG PROGRAM.*

PERFORMANCE MEASURES:

- *ONGOING - DURING FY 2025, CONDUCT AT LEAST LARGE-SCALE CAPITAL IMPROVEMENT PROJECT IN AN ELIGIBLE NEIGHBORHOOD.*

LONG-TERM GOAL 4: Promote and ensure fair housing choice for all residents.
STRATEGIC PLAN ALIGNMENT: Welcoming, Engaged, and Livable Community.
SHORT-TERM OBJECTIVES:

- *FY 2024 - 2026: ANNUALLY CONTRACT FOR FAIR HOUSING TESTING SERVICES.*

PERFORMANCE MEASURES:

- *ONGOING – DURING FY 2025, CONDUCT FAIR HOUSING TESTING TO DETERMINE DISCRIMINATION ON THE BASIS OF DISABILITY, ETHNICITY, RACE, GENDER-IDENTITY, FAMILIAL STATUS, AGE, DISABILITY STATUS, ETC.*

LONG-TERM GOAL 5: Provide support services to those experiencing homelessness or those at risk of becoming homeless so they may gain life skills and self-sufficiency.
STRATEGIC PLAN ALIGNMENT: Safe, Healthy, and Just City.
SHORT-TERM OBJECTIVES:

- *FY 2024 - 2026: ANNUALLY CONTRACT WITH PUBLIC SERVICE AGENCIES TO PROVIDE SUCH SERVICES.*

PERFORMANCE MEASURES:

- *ONGOING – DURING FY 2025, CONTRACT WITH PUBLIC SERVICE AGENCIES TO PROVIDE RENTAL ASSISTANCE AND IMMEDIATE SHELTER NEEDS FOR THE HOMELESS.*

Performance Indicators / Outcome Measures

Performance Measure	GOAL #	Actual FY 22-23	Actual FY 23-24	Projected FY 24-25	Projected FY 25-26	Projected FY 26-27
Loan Applications Received	1	22	20	18	20	20
Loan Applicants on Waiting List	1	0	0	0	0	0
Number of Loans Approved	1	17	12	14	15	15
Funds Available for Loans	1	$410k	350	275	250	250
Amount of Loans Approved	1	$410k	344	250	n/a	n/a
Homes with Hazards Identified	2	6	5	6	5	5
Homes with Hazards Addressed	2	1	0	1	1	1
Repairs Made on Eligible Properties	1	17	12	14	15	15

BUDGET SUMMARY - REVENUE

CDBG FUND - REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
GRANTS	$2,399,086	$1,127,359	$1,501,040	$1,429,934	$1,430,080	$124,885	$1,429,930
LICENSES, CHARGES & FINES	$2,820	$2,800	$5,200	$1,006,807	$194,200	$375	$830,795
OTHER	$1,243	$7,412	-$341	$0	$0	$6,244	$6,330
TOTAL	**$2,403,149**	**$1,137,571**	**$1,505,899**	**$2,436,741**	**$1,624,280**	**$131,504**	**$2,267,055**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
GRANTS	$1,415,000	$1,415,000	$1,415,000	$1,415,000	$1,415,000
LICENSES, CHARGES & FINES	$250,000	$250,000	$250,000	$250,000	$250,000
OTHER	$5,000	$5,000	$5,000	$5,000	$5,000
TOTAL	**$1,670,000**	**$1,670,000**	**$1,670,000**	**$1,670,000**	**$1,670,000**

BUDGET SUMMARY - EXPENDITURES

CDBG FUND - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
OTHER OPERATING	$2,140,146	$703,762	$897,916	$734,855	$1,417,387	$1,003,392	$583,175
CAPITAL	$0	$0	$0	$1,494,993	$0	$0	$1,494,993
TRANSFERS-OUT	$0	$204,522	$322,920	$0	$0	$0	$0
SUPPLIES	$1,639	$0	$0	$134	$134	$0	$0
OPERATIONAL TOTAL	**$2,141,785**	**$908,284**	**$1,220,836**	**$2,229,982**	**$1,417,521**	**$1,003,392**	**$2,078,168**
PERSONNEL	$261,364	$229,287	$285,063	$206,759	$206,759	$86,991	$188,797
TOTAL	**$2,403,149**	**$1,137,571**	**$1,505,899**	**$2,436,741**	**$1,624,280**	**$1,090,383**	**$2,266,965**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
OTHER OPERATING	$762,624	$641,521	$734,857	$728,035	$220,941
CAPITAL	$750,000	$850,000	$750,000	$750,000	$1,250,000
TRANSFERS-OUT	$0	$0	$0	$0	$0
SUPPLIES	$0	$0	$0	$0	$0
OPERATIONAL TOTAL	**$1,512,624**	**$1,491,521**	**$1,484,857**	**$1,478,035**	**$1,470,941**
PERSONNEL	$157,376	$178,479	$184,921	$191,612	$198,562
TOTAL	**$1,670,000**	**$1,670,000**	**$1,669,777**	**$1,669,647**	**$1,669,504**

REVENUE IN EXCESS OF EXPENDITURES

CDBG - REVENUE > EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	$2,403,149	$1,137,571	$1,505,899	$2,436,741	$1,624,280	$131,504	$2,267,055
EXPENSES	$2,403,149	$1,137,571	$1,505,899	$2,436,741	$1,624,280	$1,090,383	$2,266,965
REVENUES LESS EXPENSES	**$0**	**$0**	**$0**	**$0**	**$0**	**-$958,879**	**$90**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$1,670,000	$1,670,000	$1,670,000	$1,670,000	$1,670,000
EXPENSES	$1,670,000	$1,670,000	$1,669,777	$1,669,647	$1,669,504
REVENUES LESS EXPENSES	**$0**	**$0**	**$223**	**$353**	**$496**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- There a no significant notes for this fund.

COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

None

RETURN TO OPERATING BUDGETS SUMMARY PAGE

STATE CONSTRUCTION CODE FUND

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE INSPECTION DIVISION OF THE BUILDING DIVISION IS TO EFFECTIVELY ADMINISTER THE MICHIGAN CONSTRUCTION CODES AND LOCAL ORDINANCES TO ENSURE PUBLIC HEALTH, SAFETY AND WELFARE.

OVERVIEW

Pursuant to the provisions of Section 9 of Act No. 230 of the Michigan Public Act of 1972 (MCLA § 125.1509), the Royal Oak building official is designated as the enforcing agency to discharge the responsibilities of the act. The city's building division assumes responsibility for the administration and enforcement of the act within the corporate limits.

The building inspection division issues permits for commercial and residential construction projects and performs related building, mechanical, electrical and plumbing inspections throughout the construction process to ensure compliance with state construction codes and local ordinances. Fees are intended to cover the costs of this special revenue fund.

The building division of the community development department consists of two areas: building inspection and code enforcement.

BUDGET SUMMARY - REVENUE

STATE CONSTRUCTION CODE FUND - REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
LICENSES, CHARGES & FINES	$2,301,728	$3,352,816	$2,264,801	$2,703,500	$2,137,500	$1,332,394	$2,140,300
INTEREST AND CONTRIBUTIONS	$34,178	$393,161	$652,532	$569,340	$569,340	$300,095	$569,340
OTHER	$64,900	$14,061	$16,956	$25,000	$25,000	$6,632	$16,000
TOTAL	**$2,400,807**	**$3,760,037**	**$2,934,288**	**$3,297,840**	**$2,731,840**	**$1,639,121**	**$2,725,640**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
LICENSES, CHARGES & FINES	$2,136,400	$2,243,220	$2,355,381	$2,473,150	$2,596,808
INTEREST AND CONTRIBUTIONS	$569,340	$575,033	$580,784	$586,592	$592,457
OTHER	$13,000	$13,000	$13,000	$13,000	$13,000
TOTAL	**$2,718,740**	**$2,831,253**	**$2,949,165**	**$3,072,742**	**$3,202,265**

BUDGET SUMMARY - EXPENDITURES

STATE CONSTRUCTION CODE FUND - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL	$1,231,086	$1,211,611	$1,354,222	$1,781,277	$1,781,277	$729,590	$1,493,924
OPERATIONAL							
OTHER OPERATING	$500,134	$485,223	$599,437	$932,263	$922,563	$264,184	$572,370
SUPPLIES	$11,850	$19,266	$15,914	$21,000	$21,000	$1,616	$4,900
TRANSFERS-OUT	$4,000	$3,000	$7,500	$8,500	$7,000	$0	$7,500
OPERATIONAL TOTAL	**$515,984**	**$507,488**	**$622,851**	**$961,763**	**$950,563**	**$265,800**	**$584,770**
INCREASE IN FUND BALANCE	$0	$0	$0	$554,800	$0	$0	$0
TOTAL	**$1,747,069**	**$1,719,099**	**$1,977,072**	**$3,297,840**	**$2,731,840**	**$995,390**	**$2,078,694**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL	$1,919,297	$2,034,335	$2,102,336	$2,172,757	$2,245,688
OPERATIONAL					
OTHER OPERATING	$610,420	$632,442	$655,373	$679,253	$704,125
SUPPLIES	$172,000	$178,760	$185,788	$193,095	$200,691
TRANSFERS-OUT	$8,000	$8,000	$8,000	$8,000	$8,000
OPERATIONAL TOTAL	**$790,420**	**$819,202**	**$849,161**	**$880,347**	**$912,816**
INCREASE IN FUND BALANCE	$9,023	$0	$0	$0	$0
TOTAL	**$2,718,740**	**$2,853,536**	**$2,951,497**	**$3,053,104**	**$3,158,504**

REVENUE IN EXCESS OF EXPENDITURES

STATE CONSTRUCTION CODE FUND - REVENUE > EXPENDITURES

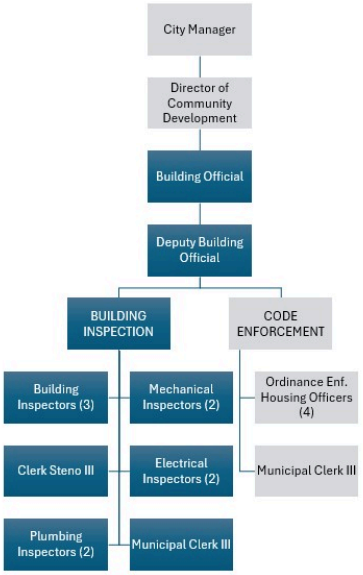
	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	$2,400,807	$3,760,037	$2,934,288	$3,297,840	$2,731,840	$1,639,121	$2,725,640
EXPENSES	$1,747,069	$1,719,099	$1,977,072	$3,297,840	$2,731,840	$995,390	$2,078,694
REVENUES LESS EXPENSES	**$653,737**	**$2,040,938**	**$957,216**	**$0**	**$0**	**$643,731**	**$646,946**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$2,718,740	$2,831,253	$2,949,165	$3,072,742	$3,202,265
EXPENSES	$2,718,740	$2,853,536	$2,951,497	$3,053,104	$3,158,504
REVENUES LESS EXPENSES	**$0**	**-$22,283**	**-$2,332**	**$19,637**	**$43,761**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- PERSONNEL COSTS – BUDGET CONTINUES TO INCLUDE THREE INSPECTOR POSITION VACANCIES.

DEPARTMENTAL ORGANIZATIONAL CHART



COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

BUILDING

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
DEPUTY BUILDING OFFICIAL	1	1	1	1	1	1	1
MECHANICAL INSPECTOR	2	2	2	2	2	2	2
BUILDING INSPECTORS	3	3	3	3	3	3	3
COMMUNITY DEVELOPMENT LIAISON / PLANER II	0	0	0	0	0	0	0
PLUMBING INSPECTOR	2	2	2	2	2	2	2
BUILDING OFFICIAL	1	1	1	1	1	1	1
CS III INSPECTION	1	1	1	1	1	1	1
ECONOMIC DEVELOPMENT DIRECTOR	0	0	0	0	0	0	0.5
INSPECTION - MC III	1	1	1	1	1	1	1
ELECTRICAL INSPECTOR	2	2	2	2	2	2	2
AMOUNT	**13**	**13**	**13**	**13**	**13**	**13**	**13.5**

RETURN TO OPERATING BUDGETS SUMMARY PAGE

ROOTS FUND

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE ROOTS (ROYAL OAK OPPORTUNITY TO SERVE) FUND IS INTENDED TO ACCOUNT FOR CONTRIBUTIONS FOR CERTAIN COMMITTEES AND CERTAIN PUBLIC PURPOSES WITHIN THE CITY.

OVERVIEW

This fund records the receipt and disbursement of the monies/property.

BUDGET SUMMARY - REVENUE

ROOTS FUND - REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
INTEREST AND CONTRIBUTIONS	$8,252	$21,448	$195,404	$142,410	$142,410	$10,133	$20,850
TRANSFERS	$22,000	$35,000	$23,000	$3,700	$0	$0	$0
USE OF FUND BALANCE	$0	$0	$0	$0	$36,590	$0	$0
TOTAL	**$30,252**	**$56,448**	**$218,404**	**$146,110**	**$179,000**	**$10,133**	**$20,850**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
INTEREST AND CONTRIBUTIONS	$16,000	$16,160	$16,322	$16,485	$16,650
TRANSFERS	$0	$0	$0	$0	$0
USE OF FUND BALANCE	$22,000	$0	$0	$0	$0
TOTAL	**$38,000**	**$16,160**	**$16,322**	**$16,485**	**$16,650**

BUDGET SUMMARY - EXPENDITURES

ROOTS FUND - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
OTHER OPERATING	$27,457	$82,636	$52,735	$127,100	$179,000	$3,374	$30,737
TRANSFERS-OUT	$0	$0	$0	$0	$0	$0	$55,600
CAPITAL	$0	$0	$36,840	$1,300	$0	$1,254	$1,255
OPERATIONAL TOTAL	**$27,457**	**$82,636**	**$89,575**	**$128,400**	**$179,000**	**$4,628**	**$87,592**
INCREASE IN FUND BALANCE	$0	$0	$0	$17,710	$0	$0	$0
TOTAL	**$27,457**	**$82,636**	**$89,575**	**$146,110**	**$179,000**	**$4,628**	**$87,592**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
OTHER OPERATING	$38,000	$38,000	$38,000	$38,000	$38,000
TRANSFERS-OUT	$0	$0	$0	$0	$0
CAPITAL	$0	$0	$0	$0	$0
OPERATIONAL TOTAL	**$38,000**	**$38,000**	**$38,000**	**$38,000**	**$38,000**
INCREASE IN FUND BALANCE	$0	$0	$0	$0	$0
TOTAL	**$38,000**	**$38,000**	**$38,000**	**$38,000**	**$38,000**

REVENUE IN EXCESS OF EXPENDITURES

ROOTS FUND - REVENUE > EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	$30,252	$56,448	$218,404	$146,110	$179,000	$10,133	$20,850
EXPENSES	$27,457	$82,636	$89,575	$146,110	$179,000	$4,628	$87,592
REVENUES LESS EXPENSES	**$2,795**	**-$26,188**	**$128,829**	**$0**	**$0**	**$5,505**	**-$66,742**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$38,000	$16,160	$16,322	$16,485	$16,650
EXPENSES	$38,000	$38,000	$38,000	$38,000	$38,000
REVENUES LESS EXPENSES	**$0**	**-$21,840**	**-$21,678**	**-$21,515**	**-$21,350**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- FISCAL YEAR 2025-26 INCLUDES $36,000 FOR COMMISSION FOR THE ARTS PROGRAMMING EXPENDITURES AND $2,000 FOR VETERAN'S EVENTS COMMITTEE.
- There are no other significant items to note.

COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

None

SENIOR CITIZEN SERVICES FUND

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE CITY OF ROYAL OAK OFFERS OLDER ADULTS OPPORTUNITIES FOR LIFELONG EDUCATION, FITNESS, NUTRITION AND LEISURE ACTIVITIES. SUPPORTIVE SERVICES THAT PROMOTE INDEPENDENCE AND QUALITY OF LIFE ARE AVAILABLE FOR RESIDENTS WHO ARE 50 AND OVER OR PERMANENTLY DISABLED ADULTS.

OVERVIEW

Administrative offices and the bulk of programs are located at the Mahany/Meininger Center (the M/M). Additional activities are held at the Salter Center and other sites.

The coordinator of senior citizen activity is responsible for all cost centers and reports to the parks & recreation director. Programs include a wide range of activities supported by an equally diverse group of fees, donations and grants.

The Mahany/Meininger Center has a resource center that provides brochures from businesses with products and services for older adults. The fees to display brochures are $10 monthly or $100 yearly.

Health and wellness programs are offered at the Salter Center for individuals 50 years of age and over. Pickle ball, while easy for beginners, can also develop into an intense competition for high-level players, is played one evening and two days a week. Bounce volleyball numbers are increasing daily. Daily walking is very popular.

The recreation specialist plans, publicizes and schedules activities, classes, plus one-day and extended trips tailored to senior citizens' interests. Three trips per month are scheduled on average.

The M/M Community Center staff continue program growth even with safety and barriers as standard practice in the building. A chef was hired in August 2022 for Tim's Kitchen and congregate meals have returned. Some programs offered to the community include American Sign Language, Martial Arts, Piano Keyboarding, DSO, DIA, Detroit Zoo and Lunch and Learns for educational purposes. Dances with a live band have been reinstated. Bingo was held in the parking lot and now has moved indoors during colder weather.

CENTER OPERATIONS CDBG (274.759) – Certain eligible costs are covered by federal reimbursement and recorded in the block grant fund (274.759). The CDBG fund pays a subsidy for R.O.S.E.S. personnel serving low-income residents. $35,000 has been budgeted for support in fiscal year 2025-26.

BUILDING MAINTENANCE (296.750) - This budget covers utilities, janitorial, heating & cooling, and other building maintenance, and repair items of the M/M Center. M/M rental fees partially fund this budget.

R.O.S.E.S. (296.686) - Royal Oak Senior Essential Services is a local program hiring contract workers to provide home chores, minor home repairs and personal care to adults age 62 and over, and permanently disabled adults. R.O.S.E.S. enables older adults who reside in Royal Oak to remain independent in their own homes, shorten hospital stays, lower health-care costs, and reduce the need for institutionalization.

R.O.S.E.S. workers are independent contractors and have agreed to work at an affordable per-hour or per-job rate dependent upon the service rendered. The R.O.S.E.S. budget pays half of the wages for part-time R.O.S.E.S. aides, paid by client administrative fees and donations. The remainder of the R.O.S.E.S. aides' wages is paid by the CDBG budget.

A.G.E. (296.687) – The specialty-trained Adjacent Generational Exchange staffer manages the volunteer program, funded by a Corewell Health grant and pays a volunteer coordinator to recruit, train, and place volunteers to serve mature adults' needs. In the community, volunteers provide older persons with meals delivered to homes, assistance and transportation.

One A.G.E. staff member counsels older adults in Medicare D prescription drug coverage. They received assistance in plan eligibility, benefit comparisons, low-income assistance and enrollment assistance. This program runs from Oct. 15 to Dec. 7 annually, by appointment only.

TRANSPORTATION (296.688) – The five day-a-week transportation program continues to provide essential mobile service for 12,944 one-way trips to doctor appointments, grocery shopping and programs at the M/M center. This service promotes independence for residents age 62 or older, and adults who are permanently disabled. Door-to-door service is available to those with mobility problems who need to be personally escorted to the buses.

We assist the City of Pleasant Ridge to provide bus transportation to older residents of Pleasant Ridge once a week and one special trip per month. The City of Royal Oak receives Pleasant Municipal and Community Credits to provide this service. A partnership with the Royal Oak Middle School provides transportation every Friday for mentally and physically disabled students' social outings.

The city currently operates seven vehicles rented in collaboration with SMART. This budget provides for part-time personnel (11 drivers, one dispatcher), maintenance and insurance for vans. This budget is funded by Corewell Health, SMART municipal and community credit funds, and rider donations.

Performance Indicators / Outcome Measures

Performance Measure	GOAL #	Actual FY 22-23	Actual FY 23-24	Projected FY 24-25	Projected FY 25-26	Projected FY 26-27
Congregate Meals Served	7,000	5,168	4,705	5,000	6,000	7,000
Information & Referral	14,000	12,289	12,424	13,000	14,000	15,000
R.O.S.E.S. Jobs	800	565	1,170	1,200	1,250	1,300
Senior Bus Rides	13,000	11,358	12,944	13,000	13,500	14,000
Outreach Assessments	200	80	29	200	200	200
Programs Offered	1,700	1,326	1,575	1,600	1,650	1,700
Sessions Held	3,200	2,654	4,947	5,000	5,200	5,500
Participants	4,000	8,748	3,776	4,000	4,500	5,000

BUDGET SUMMARY - REVENUE

SENIOR SERVICES FUND - REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
TAXES	$0	$623,687	$674,468	$719,000	$719,000	$87,843	$714,200
LICENSES, CHARGES & FINES	$189,350	$252,462	$311,693	$244,200	$244,200	$136,692	$304,800
INTEREST AND CONTRIBUTIONS	$168,299	$13,204	$535,444	$229,711	$229,711	$75,807	$184,630
TRANSFERS	$500,000	$350,000	$292,590	$150,000	$354,981	$0	$150,000
USE OF FUND BALANCE	$0	$0	$0	$402,003	$0	$0	$0
GRANTS	$0	$0	$35,482	$11,500	$11,500	$6,184	$10,550
OTHER	$15	$0	-$92	$0	$0	$15,000	$15,001
TOTAL	**$857,664**	**$1,239,353**	**$1,849,585**	**$1,756,414**	**$1,559,392**	**$321,526**	**$1,379,181**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
TAXES	$739,000	$768,560	$799,302	$831,275	$864,526
LICENSES, CHARGES & FINES	$313,700	$319,974	$326,374	$332,901	$339,559
INTEREST AND CONTRIBUTIONS	$251,705	$258,856	$266,218	$273,797	$281,598
TRANSFERS	$154,981	$0	$0	$0	$0
USE OF FUND BALANCE	$573,686	$0	$0	$0	$0
GRANTS	$10,550	$10,867	$11,193	$11,528	$11,874
OTHER	$0	$0	$0	$0	$0
TOTAL	**$2,043,622**	**$1,358,257**	**$1,403,086**	**$1,449,500**	**$1,497,557**

BUDGET SUMMARY - EXPENDITURES

SENIOR SERVICES FUND - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
OTHER OPERATING	$326,352	$339,134	$434,312	$395,480	$376,230	$230,186	$459,775
CAPITAL	$32,202	$0	$54,731	$635,473	$375,044	$88,021	$142,860
DEBT SERVICE	$56,328	$56,288	$56,310	$56,600	$56,600	$44,605	$56,600
SUPPLIES	$35,297	$52,414	$59,542	$42,500	$42,500	$24,380	$57,650
TRANSFERS-OUT	$4,000	$3,000	$7,500	$8,500	$7,000	$0	$7,500
OPERATIONAL TOTAL	**$454,179**	**$450,837**	**$612,396**	**$1,138,553**	**$857,374**	**$387,192**	**$724,385**
PERSONNEL	$399,475	$575,838	$601,595	$617,861	$624,111	$281,514	$624,016
INCREASE IN FUND BALANCE	$0	$0	$0	$0	$77,907	$0	$0
TOTAL	**$853,655**	**$1,026,675**	**$1,213,991**	**$1,756,414**	**$1,559,392**	**$668,706**	**$1,348,401**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
OTHER OPERATING	$435,120	$449,935	$465,332	$481,335	$497,970
CAPITAL	$679,942	$0	$0	$0	$0
DEBT SERVICE	$56,320	$56,320	$56,320	$56,320	$56,320
SUPPLIES	$45,850	$46,374	$46,918	$47,481	$48,066
TRANSFERS-OUT	$8,000	$8,000	$8,000	$8,000	$8,000
OPERATIONAL TOTAL	**$1,225,232**	**$560,629**	**$576,569**	**$593,136**	**$610,356**
PERSONNEL	$818,390	$844,381	$871,230	$898,966	$927,620
INCREASE IN FUND BALANCE	$0	$0	$0	$0	$0
TOTAL	**$2,043,622**	**$1,405,010**	**$1,447,799**	**$1,492,102**	**$1,537,976**

REVENUE IN EXCESS OF EXPENDITURES

SENIOR SERVICES FUND - REVENUE > EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	$857,664	$1,239,353	$1,849,585	$1,756,414	$1,559,392	$321,526	$1,379,181
EXPENSES	$853,655	$1,026,675	$1,213,991	$1,756,414	$1,559,392	$668,706	$1,348,401
REVENUES LESS EXPENSES	**$4,010**	**$212,678**	**$635,594**	**$0**	**$0**	**-$347,180**	**$30,780**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$2,043,622	$1,358,257	$1,403,086	$1,449,500	$1,497,557
EXPENSES	$2,043,622	$1,405,010	$1,447,799	$1,492,102	$1,537,976
REVENUES LESS EXPENSES	**$0**	**-$46,754**	**-$44,713**	**-$42,601**	**-$40,419**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- THE SENIOR SERVICES MILLAGE, FIRST LEVIED IN DECEMBER 2022, IS ESTIMATED TO RAISE APPROXIMATELY $739,000 IN REVENUES DURING FISCAL YEAR 2025-26 TO HELP PROVIDE FUNDING FOR SERVICES, ACTIVITIES AND PROGRAMS FOR OLDER PERSONS.
- TRANSFERS-IN BUDGETED IN FISCAL YEAR 2025-26 INCLUDE $154,981 FOR THE REMAINING PORTION OF THE GRANT FUNDING MATCH (OAKLAND COUNTY SENIOR CENTER ARPA GRANT).
- R.O.S.E.S. PROGRAM – TEMPORARY WAGES HAVE INCREASED TO ACCOMMODATE HAVING A SECOND PART-TIME COORDINATOR FOR THE FULL YEAR.
- A.G.E. PROGRAM – $9,500 HAS BEEN INCLUDED FOR AN AGING IN PLACE POSTCARD PRINTING AND MAILING IN THE FALL.
- SENIOR TRANSPORTATION PROGRAM – PERSONNEL COSTS HAVE INCREASED DUE TO HAVING A NEW FULL-TIME ADMINISTRATIVE ASSISTANT PARTIALLY ALLOCATED TO THIS COST CENTER IN FISCAL YEAR 2025-26 AND TEMPORARY WAGES HAVE INCREASED SLIGHTLY DUE TO MORE ACTIVITY.
- SENIOR CENTER OPERATIONS – PERSONNEL COSTS HAVE INCREASED DUE TO 2 NEW FULL-TIME POSITION REQUESTS FOR A FULL-TIME CHEF AND ADMINISTRATIVE ASSISTANT, WHOSE COSTS ARE SPLIT WITH THE TRANSPORTATION COST CENTER. TEMPORARY WAGES HAVE BEEN REDUCED NEARLY $40,000 RELATIVE TO THE PRIOR YEAR TO HELP OFFSET THIS INCREASE. $12,000 INCREASE IN CONTRACTED WORKER SERVICES TO ACCOMMODATE LAWN SERVICES AND PROGRAMMING INSTRUCTORS.
- BUILDING MAINTENANCE – NO SIGNIFICANT CHANGES TO NOTE ASIDE FROM CAPITAL ITEMS NOTED BELOW.
- THE FOLLOWING PROJECTS, TOTALING $400,087, WERE INCLUDED IN THE ANNUAL CAPITAL IMPROVEMENT PLAN (CIP) AND ARE BUDGETED IN THIS FUND FOR FISCAL YEAR 2025-26:
  - $103,187 FOR BATHROOM REMODEL (PART OF COUNTY MATCHING GRANT / ARPA EXPENDITURE)
  - $95,400 FOR FLOORING REPLACEMENT (PART OF COUNTY MATCHING GRANT / ARPA EXPENDITURE)
  - $31,500 FOR HVAC REPLACEMENTS (PART OF COUNTY MATCHING GRANT / ARPA EXPENDITURE)
  - $80,000 FOR LIGHTING UPGRADES
  - $50,000 FOR CEILING TILE REPLACEMENT
  - $40,000 FOR NEW RECEPTION WORKSTATIONS

DEPARTMENTAL ORGANIZATIONAL CHART



COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

SENIOR SERVICES

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
ADMINISTRATIVE ASSISTANT	0	0	0	0	0	0	1
COORDINATOR OF SR CITIZEN ACTIVITY	1	1	1	1	1	1	1
CHEF	0	0	0	0	0	0	1
ASSISTANT COORDINATOR	0	1	1	1	1	1	1
AMOUNT	**1**	**2**	**2**	**2**	**2**	**2**	**4**

RETURN TO OPERATING BUDGETS SUMMARY PAGE

ANIMAL SHELTER FUND

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE ANIMAL SHELTER IS TO PROVIDE A SAFE HAVEN FOR ANIMALS LOST OR GIVEN UP BY THEIR OWNERS; TO REUNITE LOST ANIMALS WITH THEIR HUMAN COMPANIONS; AND TO PROVIDE THE BEST POSSIBLE ADOPTIONS OF AVAILABLE ANIMALS INTO THE HOME BEST SUITED TO THEIR PERSONALITIES.

OVERVIEW

The Royal Oak Animal Shelter is operated as a city service under management of the Royal Oak Police Department. The shelter charges fees for its services including rent and spay/neutering costs. This covers some of the cost of operation.

The shelter pays for a full-time animal shelter manager, limited part-time help, and trains volunteers to work with and care for all animals throughout their stay. The shelter uses its own website which is an excellent way to match animals considered suitable for pets with their new owners.

STRATEGIC PLAN GOALS AND OBJECTIVES

LONG-TERM GOAL: Maintain facilities and staff to promote reunification of lost or abandoned domestic animals, to provide humane animal care, and to facilitate placements.
STRATEGIC PLAN ALIGNMENT: Safe, Healthy, and Just City.
SHORT-TERM OBJECTIVES:

- *FY 2025 - 2027: MONTHLY REVIEW OF ANIMALS EXPERIENCING LONG-TERM HOUSING AND EXPLORE INNOVATIVE OPTIONS TO REDUCE EXTENDED HOUSING.*
- *FY 2025 - 2027: INCREASE PLACEMENT EFFORTS THROUGH WEEKLY PROMOTIONS.*

PERFORMANCE MEASURES:

- *ONGOING - MAINTAIN CAPACITY AT 90% OR LESS, MONTH OVER MONTH, FOR FY 2025-2026.*

BUDGET SUMMARY - REVENUE

ANIMAL SHELTER FUND - REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
TRANSFERS	$42,000	$138,320	$147,700	$165,180	$134,800	$0	$165,180
INTEREST AND CONTRIBUTIONS	$42,705	$44,876	$47,786	$44,729	$43,029	$21,570	$43,300
TOTAL	**$84,705**	**$183,196**	**$195,486**	**$209,909**	**$177,829**	**$21,570**	**$208,480**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
TRANSFERS	$167,200	$173,888	$180,844	$188,077	$195,600
INTEREST AND CONTRIBUTIONS	$42,530	$43,795	$45,099	$46,441	$47,823
TOTAL	**$209,730**	**$217,683**	**$225,942**	**$234,518**	**$243,423**

BUDGET SUMMARY - EXPENDITURES

ANIMAL SHELTER FUND - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL	$45,923	$83,128	$102,885	$130,959	$130,959	$52,562	$118,580
OPERATIONAL							
OTHER OPERATING	$24,882	$79,082	$23,244	$35,870	$33,870	$8,419	$27,680
SUPPLIES	$8,466	$13,175	$11,114	$13,000	$13,000	$4,414	$13,700
OPERATIONAL TOTAL	**$33,348**	**$92,257**	**$34,358**	**$48,870**	**$46,870**	**$12,833**	**$41,380**
INCREASE IN FUND BALANCE	$0	$0	$0	$30,080	$0	$0	$0
TOTAL	**$79,271**	**$175,385**	**$137,242**	**$209,909**	**$177,829**	**$65,395**	**$159,960**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL	$149,661	$154,496	$159,493	$164,660	$170,001
OPERATIONAL					
OTHER OPERATING	$32,670	$34,213	$35,830	$37,525	$39,302
SUPPLIES	$13,000	$13,520	$14,061	$14,623	$15,208
OPERATIONAL TOTAL	**$45,670**	**$47,733**	**$49,891**	**$52,148**	**$54,510**
INCREASE IN FUND BALANCE	$14,399	$0	$0	$0	$0
TOTAL	**$209,730**	**$202,228**	**$209,384**	**$216,808**	**$224,512**

REVENUE IN EXCESS OF EXPENDITURES

ANIMAL SHELTER FUND - REVENUE > EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	$84,705	$183,196	$195,486	$209,909	$177,829	$21,570	$208,480
EXPENSES	$79,271	$175,385	$137,242	$209,909	$177,829	$65,395	$159,960
REVENUES LESS EXPENSES	**$5,434**	**$7,811**	**$58,243**	**$0**	**$0**	**-$43,825**	**$48,520**

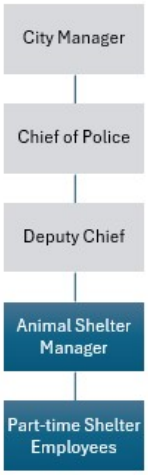
	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$209,730	$217,683	$225,942	$234,518	$243,423
EXPENSES	$209,730	$202,228	$209,384	$216,808	$224,512
REVENUES LESS EXPENSES	**$0**	**$15,455**	**$16,558**	**$17,710**	**$18,912**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- PERSONNEL COSTS – BUDGETED INCREASE DUE TO PAY SCALE AND STANDARD COST-OF-LIVING INCREASES

- TRANSFER IN FROM THE GENERAL FUND – BUDGETED FOR $167,200 TO ELIMINATE THE FUND FROM GOING INTO A NEGATIVE POSITION. THIS TRANSFER IS ASSUMED IN THE FORECASTED YEARS AS WELL.

DEPARTMENTAL ORGANIZATIONAL CHART



COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

ANIMAL SHELTER

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
ANIMAL SHELTER MANAGER	0	0	0	1	1	1	1
AMOUNT	**0**	**0**	**0**	**1**	**1**	**1**	**1**

RETURN TO OPERATING BUDGETS SUMMARY PAGE

POLICE GRANTS FUND

FISCAL YEAR 2025-2026 ANNUAL BUDGET

OVERVIEW

The police grants fund accounts for the receipt and disbursement of all police grants and forfeitures.

BUDGET SUMMARY - REVENUE

POLICE GRANTS FUND - REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
GRANTS	$148,126	$155,494	$230,421	$489,800	$95,000	$311,654	$418,650
INTEREST AND CONTRIBUTIONS	$12,299	$30,734	$40,005	$38,220	$34,220	$20,310	$37,000
USE OF FUND BALANCE	$0	$0	$0	$0	$0	$0	$0
OTHER	$0	$308	$0	$0	$0	$0	$0
TOTAL	**$160,426**	**$186,536**	**$270,426**	**$528,020**	**$129,220**	**$331,964**	**$455,650**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
GRANTS	$95,000	$95,000	$95,000	$95,000	$95,000
INTEREST AND CONTRIBUTIONS	$34,040	$34,380	$34,724	$35,071	$35,422
USE OF FUND BALANCE	$84,270	$0	$0	$0	$0
OTHER	$0	$0	$0	$0	$0
TOTAL	**$213,310**	**$129,380**	**$129,724**	**$130,071**	**$130,422**

BUDGET SUMMARY - EXPENDITURES

POLICE GRANTS FUND - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
OTHER OPERATING	$59,258	$40,927	$57,469	$97,750	$42,250	$29,523	$71,410
SUPPLIES	$107,072	$36,396	$34,415	$47,000	$41,000	$34,283	$44,250
OPERATIONAL TOTAL	**$166,330**	**$77,324**	**$91,885**	**$144,750**	**$83,250**	**$63,806**	**$115,660**
PERSONNEL	$56,152	$49,678	$101,547	$45,970	$45,970	$23,650	$81,055
INCREASE IN FUND BALANCE	$0	$0	$0	$337,300	$0	$0	$0
TOTAL	**$222,481**	**$127,001**	**$193,432**	**$528,020**	**$129,220**	**$87,456**	**$196,715**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
OTHER OPERATING	$124,560	$128,286	$132,123	$136,075	$140,146
SUPPLIES	$7,500	$7,800	$8,112	$8,437	$8,774
OPERATIONAL TOTAL	**$132,060**	**$136,086**	**$140,235**	**$144,512**	**$148,920**
PERSONNEL	$81,250	$83,679	$86,180	$88,756	$91,409

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
INCREASE IN FUND BALANCE	$0	$0	$0	$0	$0
TOTAL	**$213,310**	**$219,764**	**$226,415**	**$233,268**	**$240,329**

REVENUE IN EXCESS OF EXPENDITURES

POLICE GRANT FUND - REVENUE > EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	$160,426	$186,536	$270,426	$528,020	$129,220	$331,964	$455,650
EXPENSES	$222,481	$127,001	$193,432	$528,020	$129,220	$87,456	$196,715
REVENUES LESS EXPENSES	**-$62,056**	**$59,535**	**$76,994**	**$0**	**$0**	**$244,508**	**$258,935**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$213,310	$129,380	$129,724	$130,071	$130,422
EXPENSES	$213,310	$219,764	$226,415	$233,268	$240,329
REVENUES LESS EXPENSES	**$0**	**-$90,384**	**-$96,690**	**-$103,196**	**-$109,907**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- THERE ARE NO SIGNIFICANT NOTES FOR THIS FUND.

COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

None

RETURN TO OPERATING BUDGETS SUMMARY PAGE

MISCELLANEOUS GRANTS FUND

FISCAL YEAR 2025-2026 ANNUAL BUDGET

OVERVIEW

The miscellaneous grants fund accounts for city grants, receipts and disbursements (except for grants that are recorded in a fund that is already dedicated).

BUDGET SUMMARY - REVENUE

MISCELLANEOUS GRANTS FUND - REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
INTEREST AND CONTRIBUTIONS	$26,115	$699,197	$379,671	$50,000	$50,000	$20,666	$40,000
GRANTS	$390,736	$622,631	$0	$0	$0	$0	$0
TRANSFERS	$29,595	$0	$0	$0	$0	$0	$0
TOTAL	**$446,446**	**$1,321,829**	**$379,671**	**$50,000**	**$50,000**	**$20,666**	**$40,000**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
INTEREST AND CONTRIBUTIONS	$40,000	$40,400	$40,804	$41,212	$41,624
GRANTS	$0	$0	$0	$0	$0
TRANSFERS	$0	$0	$0	$0	$0
TOTAL	**$40,000**	**$40,400**	**$40,804**	**$41,212**	**$41,624**

BUDGET SUMMARY - EXPENDITURES

MISCELLANEOUS GRANTS FUND - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
OTHER OPERATING	$420,331	$635,004	$0	$50,000	$50,000	$0	$0
OPERATIONAL TOTAL	**$420,331**	**$635,004**	**$0**	**$50,000**	**$50,000**	**$0**	**$0**
TOTAL	**$420,331**	**$635,004**	**$0**	**$50,000**	**$50,000**	**$0**	**$0**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
OTHER OPERATING	$40,000	$40,400	$40,804	$41,212	$41,624
OPERATIONAL TOTAL	**$40,000**	**$40,400**	**$40,804**	**$41,212**	**$41,624**
TOTAL	**$40,000**	**$40,400**	**$40,804**	**$41,212**	**$41,624**

REVENUE IN EXCESS OF EXPENDITURES

MISCELLANEOUS GRANTS FUND - REVENUE > EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	$446,446	$1,321,829	$379,671	$50,000	$50,000	$20,666	$40,000
EXPENSES	$420,331	$635,004	$0	$50,000	$50,000	$0	$0
REVENUES LESS EXPENSES	**$26,115**	**$686,825**	**$379,671**	**$0**	**$0**	**$20,666**	**$40,000**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$40,000	$40,400	$40,804	$41,212	$41,624
EXPENSES	$40,000	$40,400	$40,804	$41,212	$41,624
REVENUES LESS EXPENSES	**$0**	**$0**	**$0**	**$0**	**$0**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- THERE ARE NO SIGNIFICANT NOTES FOR THIS FUND.

COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

None

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GENERAL OBLIGATION DEBT FUNDS

FISCAL YEAR 2025-2026 ANNUAL BUDGET

OVERVIEW

Please visit the debt information section of the budget for more details on outstanding debt issuances, legal debt margin and related information.

BUDGET SUMMARY - REVENUE

DEBT SERVICE FUND TYPES ALL - REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
TRANSFERS	$2,670,883	$2,665,280	$2,669,019	$2,210,500	$2,210,500	$639,541	$2,210,500
INTEREST AND CONTRIBUTIONS	$629,309	$382	$670	$0	$0	$302	$650
TAXES	$607,220	$1,892	$31	$0	$0	$0	$0
GRANTS	$7,252	$7,746	$0	$0	$0	$0	$0
TOTAL	**$3,914,664**	**$2,675,301**	**$2,669,720**	**$2,210,500**	**$2,210,500**	**$639,843**	**$2,211,150**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
TRANSFERS	$2,208,000	$2,208,000	$2,208,000	$2,208,000	$2,208,000
INTEREST AND CONTRIBUTIONS	$0	$0	$0	$0	$0
TAXES	$0	$0	$0	$0	$0
GRANTS	$0	$0	$0	$0	$0
TOTAL	**$2,208,000**	**$2,208,000**	**$2,208,000**	**$2,208,000**	**$2,208,000**

BUDGET SUMMARY - EXPENDITURES

DEBT SERVICE FUND TYPES ALL - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL	$3,929,486	$2,664,788	$2,669,030	$2,210,500	$2,210,500	$639,545	$2,226,792
TOTAL	**$3,929,486**	**$2,664,788**	**$2,669,030**	**$2,210,500**	**$2,210,500**	**$639,545**	**$2,226,792**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL	$2,208,000	$2,208,100	$2,208,100	$2,208,100	$2,208,100
TOTAL	**$2,208,000**	**$2,208,100**	**$2,208,100**	**$2,208,100**	**$2,208,100**

REVENUE IN EXCESS OF EXPENDITURES - ALL DEBT SERVICE FUNDS

DEBT SERVICE FUNDS ALL - REVENUE > EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	$3,914,664	$2,675,301	$2,669,720	$2,210,500	$2,210,500	$639,843	$2,211,150
EXPENSES	$3,929,486	$2,664,788	$2,669,030	$2,210,500	$2,210,500	$639,545	$2,226,792
REVENUES LESS EXPENSES	**-$14,823**	**$10,513**	**$690**	**$0**	**$0**	**$298**	**-$15,642**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$2,208,000	$2,208,000	$2,208,000	$2,208,000	$2,208,000
EXPENSES	$2,208,000	$2,208,100	$2,208,100	$2,208,100	$2,208,100
REVENUES LESS EXPENSES	**$0**	**-$100**	**-$100**	**-$100**	**-$100**

BUDGET SUMMARY - BY FUND

B.A. - FIRE DEBT SERVICE - REVENUE & EXPENDITURE SUMMARY

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES							
INTEREST AND CONTRIBUTIONS	$629,300	$0	$0	$0	$0	$0	$0
REVENUES TOTAL	**$629,300**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
EXPENSES							
OPERATIONAL							
DEBT SERVICE	$629,300	$0	$0	$0	$0	$0	$0
OPERATIONAL TOTAL	**$629,300**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
EXPENSES TOTAL	**$629,300**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
REVENUES LESS EXPENSES	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES					
INTEREST AND CONTRIBUTIONS	$0	$0	$0	$0	$0
REVENUES TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**
EXPENSES					
OPERATIONAL					
DEBT SERVICE	$0	$0	$0	$0	$0
OPERATIONAL TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**
EXPENSES TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**
REVENUES LESS EXPENSES	**$0**	**$0**	**$0**	**$0**	**$0**

COURT DEBT SERVICE FUND - REVENUE & EXPENDITURE SUMMARY

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES							
TRANSFERS	$465,052	$459,449	$460,688	$0	$0	$0	$0
REVENUES TOTAL	**$465,052**	**$459,449**	**$460,688**	**$0**	**$0**	**$0**	**$0**
EXPENSES							
OPERATIONAL							
DEBT SERVICE	$465,052	$459,449	$460,688	$0	$0	$0	$0
OPERATIONAL TOTAL	**$465,052**	**$459,449**	**$460,688**	**$0**	**$0**	**$0**	**$0**
EXPENSES TOTAL	**$465,052**	**$459,449**	**$460,688**	**$0**	**$0**	**$0**	**$0**
REVENUES LESS EXPENSES	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES					
TRANSFERS	$0	$0	$0	$0	$0
REVENUES TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**
EXPENSES					
OPERATIONAL					
DEBT SERVICE	$0	$0	$0	$0	$0
OPERATIONAL TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**
EXPENSES TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**
REVENUES LESS EXPENSES	**$0**	**$0**	**$0**	**$0**	**$0**

GENERAL OBLIGATION DEBT FUND - REVENUE & EXPENDITURE SUMMARY

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	$614,480	$10,020	$701	$0	$0	$302	$650
EXPENSES							
OPERATIONAL							
OTHER OPERATING	$629,303	$8	$11	$0	$0	$4	$12
TRANSFERS-OUT	$0	$0	$0	$0	$0	$0	$16,780
OPERATIONAL TOTAL	**$629,303**	**$8**	**$11**	**$0**	**$0**	**$4**	**$16,792**
EXPENSES TOTAL	**$629,303**	**$8**	**$11**	**$0**	**$0**	**$4**	**$16,792**
REVENUES LESS EXPENSES	**-$14,823**	**$10,013**	**$690**	**$0**	**$0**	**$298**	**-$16,142**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$0	$0	$0	$0	$0
EXPENSES					
OPERATIONAL					
OTHER OPERATING	$0	$0	$0	$0	$0
TRANSFERS-OUT	$0	$0	$0	$0	$0
OPERATIONAL TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**
EXPENSES TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**
REVENUES LESS EXPENSES	**$0**	**$0**	**$0**	**$0**	**$0**

ROCC DEBT SERVICE - REVENUE & EXPENDITURE SUMMARY

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES							
TRANSFERS	$2,205,831	$2,205,831	$2,208,331	$2,210,500	$2,210,500	$639,541	$2,210,500
REVENUES TOTAL	**$2,205,831**	**$2,205,831**	**$2,208,331**	**$2,210,500**	**$2,210,500**	**$639,541**	**$2,210,500**
EXPENSES							
OPERATIONAL							
DEBT SERVICE	$2,205,831	$2,205,331	$2,208,331	$2,210,500	$2,210,500	$639,541	$2,210,000
OPERATIONAL TOTAL	**$2,205,831**	**$2,205,331**	**$2,208,331**	**$2,210,500**	**$2,210,500**	**$639,541**	**$2,210,000**
EXPENSES TOTAL	**$2,205,831**	**$2,205,331**	**$2,208,331**	**$2,210,500**	**$2,210,500**	**$639,541**	**$2,210,000**
REVENUES LESS EXPENSES	**$0**	**$500**	**$0**	**$0**	**$0**	**$0**	**$500**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES					
TRANSFERS	$2,208,000	$2,208,000	$2,208,000	$2,208,000	$2,208,000
REVENUES TOTAL	**$2,208,000**	**$2,208,000**	**$2,208,000**	**$2,208,000**	**$2,208,000**
EXPENSES					
OPERATIONAL					
DEBT SERVICE	$2,208,000	$2,208,100	$2,208,100	$2,208,100	$2,208,100
OPERATIONAL TOTAL	**$2,208,000**	**$2,208,100**	**$2,208,100**	**$2,208,100**	**$2,208,100**
EXPENSES TOTAL	**$2,208,000**	**$2,208,100**	**$2,208,100**	**$2,208,100**	**$2,208,100**
REVENUES LESS EXPENSES	**$0**	**-$100**	**-$100**	**-$100**	**-$100**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- THERE ARE NO SIGNIFICANT NOTES FOR THESE FUNDS.

COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

NONE

RETURN TO OPERATING BUDGETS SUMMARY PAGE

CAPITAL PROJECT FUNDS

FISCAL YEAR 2025-2026 ANNUAL BUDGET

OVERVIEW

Please visit the Capital Projects section of the budget for more information on capital planning and the City's FIVE-YEAR CAPITAL IMPROVEMENT PLAN.

BUDGET SUMMARY - REVENUE

CAPITAL PROJECTS FUND TYPES ALL - REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
TRANSFERS	$3,023,460	$204,522	$22,662,112	$0	$0	$0	$0
USE OF FUND BALANCE	$0	$0	$0	$7,293,770	$6,810,751	$0	$0
OTHER	$386,037	$805,900	$921,653	$300,000	$300,000	$295,581	$350,000
INTEREST AND CONTRIBUTIONS	$51,696	$99,625	$109,439	$10,000	$10,000	$22,835	$10,965
GRANTS	$0	$0	$22,835	$0	$0	$0	$0
LICENSES, CHARGES & FINES	$10,461	$836	$0	$0	$0	$0	$0
TOTAL	**$3,471,654**	**$1,110,883**	**$23,716,039**	**$7,603,770**	**$7,120,751**	**$318,416**	**$360,965**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
TRANSFERS	$0	$0	$0	$0	$0
USE OF FUND BALANCE	$1,947,818	$0	$0	$0	$0
OTHER	$300,000	$300,000	$300,000	$300,000	$300,000
INTEREST AND CONTRIBUTIONS	$10,000	$10,100	$10,201	$10,303	$10,406
GRANTS	$0	$0	$0	$0	$0
LICENSES, CHARGES & FINES	$0	$0	$0	$0	$0
TOTAL	**$2,257,818**	**$310,100**	**$310,201**	**$310,303**	**$310,406**

BUDGET SUMMARY - EXPENDITURES

CAPITAL PROJECT FUND TYPES ALL - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL	$6,934,803	$1,882,938	$10,482,464	$7,603,770	$7,120,751	$158,252	$5,155,120
TOTAL	**$6,934,803**	**$1,882,938**	**$10,482,464**	**$7,603,770**	**$7,120,751**	**$158,252**	**$5,155,120**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL	$2,257,818	$310,002	$310,004	$310,006	$310,008
TOTAL	**$2,257,818**	**$310,002**	**$310,004**	**$310,006**	**$310,008**

REVENUE IN EXCESS OF EXPENDITURES

CAPITAL PROJECT FUNDS ALL - REVENUE > EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	$3,471,654	$1,110,883	$23,716,039	$7,603,770	$7,120,751	$318,416	$360,965
EXPENSES	$6,934,803	$1,882,938	$10,482,464	$7,603,770	$7,120,751	$158,252	$5,155,120
REVENUES LESS EXPENSES	**-$3,463,149**	**-$772,055**	**$13,233,574**	**$0**	**$0**	**$160,164**	**-$4,794,155**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$2,257,818	$310,100	$310,201	$310,303	$310,406
EXPENSES	$2,257,818	$310,002	$310,004	$310,006	$310,008
REVENUES LESS EXPENSES	**$0**	**$98**	**$197**	**$297**	**$398**

BUDGET SUMMARY BY FUND

PARKS IMPROVEMENT FUND - REVENUE & EXPENDITURE SUMMARY

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES							
TRANSFERS	$0	$204,522	$653,231	$0	$0	$0	$0
INTEREST AND CONTRIBUTIONS	$7,131	$21,153	$28,976	$0	$0	$14,216	$0
GRANTS	$0	$0	$22,835	$0	$0	$0	$0
REVENUES TOTAL	**$7,131**	**$225,675**	**$705,042**	**$0**	**$0**	**$14,216**	**$0**
EXPENSES							
OPERATIONAL							
OTHER OPERATING	$979	$216,337	$653,716	$0	$0	$11,062	$0
CAPITAL	$352,112	$0	$77,050	$0	$0	$0	$0
OPERATIONAL TOTAL	**$353,091**	**$216,337**	**$730,766**	**$0**	**$0**	**$11,062**	**$0**
EXPENSES TOTAL	**$353,091**	**$216,337**	**$730,766**	**$0**	**$0**	**$11,062**	**$0**
REVENUES LESS EXPENSES	**-$345,960**	**$9,338**	**-$25,724**	**$0**	**$0**	**$3,154**	**$0**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES					
TRANSFERS	$0	$0	$0	$0	$0
INTEREST AND CONTRIBUTIONS	$0	$0	$0	$0	$0
GRANTS	$0	$0	$0	$0	$0
REVENUES TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**
EXPENSES					
OPERATIONAL					
OTHER OPERATING	$0	$0	$0	$0	$0
CAPITAL	$0	$0	$0	$0	$0
OPERATIONAL TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**
EXPENSES TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**
REVENUES LESS EXPENSES	**$0**	**$0**	**$0**	**$0**	**$0**

ARPA-ENABLED CAPITAL PROJECTS FUND - REVENUE & EXPENDITUR...

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES							
TRANSFERS	$0	$0	$22,008,881	$0	$0	$0	$0
USE OF FUND BALANCE	$0	$0	$0	$7,293,770	$6,810,751	$0	$0
REVENUES TOTAL	**$0**	**$0**	**$22,008,881**	**$7,293,770**	**$6,810,751**	**$0**	**$0**
EXPENSES							
OPERATIONAL	$0	$0	$8,136,287	$7,293,770	$6,810,751	$147,109	$4,795,110
EXPENSES TOTAL	**$0**	**$0**	**$8,136,287**	**$7,293,770**	**$6,810,751**	**$147,109**	**$4,795,110**
REVENUES LESS EXPENSES	**$0**	**$0**	**$13,872,594**	**$0**	**$0**	**-$147,109**	**-$4,795,110**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES					
TRANSFERS	$0	$0	$0	$0	$0
USE OF FUND BALANCE	$1,947,818	$0	$0	$0	$0
REVENUES TOTAL	**$1,947,818**	**$0**	**$0**	**$0**	**$0**
EXPENSES					
OPERATIONAL	$1,947,818	$0	$0	$0	$0
EXPENSES TOTAL	**$1,947,818**	**$0**	**$0**	**$0**	**$0**
REVENUES LESS EXPENSES	**$0**	**$0**	**$0**	**$0**	**$0**

SPECIAL ASSESSMENT FUNDS - REVENUE & EXPENDITURE SUMMARY

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	$439,168	$860,347	$978,423	$310,000	$310,000	$303,268	$360,000
EXPENSES	$432,356	$989,989	$981,996	$310,000	$310,000	$77	$360,000
REVENUES LESS EXPENSES	**$6,812**	**-$129,642**	**-$3,573**	**$0**	**$0**	**$303,191**	**$0**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$310,000	$310,100	$310,201	$310,303	$310,406
EXPENSES	$310,000	$310,002	$310,004	$310,006	$310,008
REVENUES LESS EXPENSES	**$0**	**$98**	**$197**	**$297**	**$398**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

The City currently has two active capital project funds--the ARPA Enabled Capital Project Fund and the Parks Improvement Fund. The ROCC Capital Project Fund has now been fully expended and was formally closed out at the end of the 2022-23 fiscal year.

COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

None

RETURN TO OPERATING BUDGETS SUMMARY PAGE

ARTS, BEATS AND EATS FUND

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE PURPOSE OF THE ARTS, BEATS AND EATS COST CENTER IS TO ACCOUNT FOR THE CITY'S PERSONNEL, CONTRACTED AND SUPPLY COSTS OF THE FESTIVAL. PERSONNEL COSTS CONSIST OF POLICE, FIRE AND DPS EMPLOYEES.

OVERVIEW

Arts, Beats & Eats is held in downtown Royal Oak over the Labor Day weekend. The event was formerly held in downtown Pontiac. More than one-quarter of a million visitors are expected to enjoy the 150 musical acts, 150 fine artists and nearly 50 restaurants during the event.

BUDGET SUMMARY - REVENUE

ARTS, BEATS AND EATS FUND - REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
LICENSES, CHARGES & FINES	$319,899	$294,027	$355,777	$327,910	$327,910	$330,345	$330,345
INTEREST AND CONTRIBUTIONS	$461	$5,880	$11,173	$11,650	$11,650	$3,141	$8,320
USE OF FUND BALANCE	$0	$0	$0	$0	$0	$0	$0
TOTAL	**$320,360**	**$299,907**	**$366,950**	**$339,560**	**$339,560**	**$333,486**	**$338,665**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
LICENSES, CHARGES & FINES	$330,000	$346,500	$363,825	$382,016	$401,117
INTEREST AND CONTRIBUTIONS	$11,650	$11,767	$11,884	$12,003	$12,123
USE OF FUND BALANCE	$28,440	$0	$0	$0	$0
TOTAL	**$370,090**	**$358,267**	**$375,709**	**$394,019**	**$413,240**

BUDGET SUMMARY - EXPENDITURES

ARTS, BEATS AND EATS FUND - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
TRANSFERS-OUT	$100,000	$147,150	$140,000	$160,000	$160,000	$0	$160,000
OTHER OPERATING	$77,257	$80,229	$153,773	$104,710	$104,710	$134,549	$135,350
SUPPLIES	$11,625	$11,772	$15,769	$13,000	$13,000	$16,800	$20,000
OPERATIONAL TOTAL	**$188,882**	**$239,151**	**$309,543**	**$277,710**	**$277,710**	**$151,349**	**$315,350**
PERSONNEL	$44,848	$52,674	$53,122	$61,850	$61,850	$53,567	$54,350
TOTAL	**$233,729**	**$291,826**	**$362,665**	**$339,560**	**$339,560**	**$204,916**	**$369,700**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
TRANSFERS-OUT	$140,000	$140,000	$140,000	$140,000	$140,000
OTHER OPERATING	$145,390	$149,724	$154,188	$158,785	$163,520
SUPPLIES	$20,000	$20,800	$21,632	$22,497	$23,397
OPERATIONAL TOTAL	**$305,390**	**$310,524**	**$315,820**	**$321,282**	**$326,917**
PERSONNEL	$64,700	$66,613	$68,583	$70,612	$72,702
TOTAL	**$370,090**	**$377,137**	**$384,403**	**$391,894**	**$399,618**

REVENUE IN EXCESS OF EXPENDITURES

ARTS, BEATS AND EATS FUND - REVENUE > EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	$320,360	$299,907	$366,950	$339,560	$339,560	$333,486	$338,665
EXPENSES	$233,729	$291,826	$362,665	$339,560	$339,560	$204,916	$369,700
REVENUES LESS EXPENSES	**$86,630**	**$8,082**	**$4,285**	**$0**	**$0**	**$128,570**	**-$31,035**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$370,090	$358,267	$375,709	$394,019	$413,240
EXPENSES	$370,090	$377,137	$384,403	$391,894	$399,618
REVENUES LESS EXPENSES	**$0**	**-$18,870**	**-$8,693**	**$2,125**	**$13,622**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- DUE TO THE UNCERTAIN TURNOUT FOR THE EVENT, THE BUDGET FOR FISCAL YEAR 2025-26 IS BASED UPON AN AVERAGE OF REVENUES RECEIVED FROM LAST THREE YEAR'S EVENTS HELD IN 2024, 2023 AND 2022.

- $49,000 INCREASE IN MISCELLANEOUS CONTRACTED SERVICES TO COVER OVERTIME CHARGES INCURRED FOR STATE TROOPERS THAT HELP WORK THE EVENT, PARKING CHARGES AND SHUTTLE SERVICES DURING THE EVENT.

COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

RECREATION FUND

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE RECREATION DEPARTMENT IS TO PROVIDE RESIDENTS WITH AN ASSORTMENT OF YEAR-ROUND RECREATION OPPORTUNITIES THAT ARE RESPONSIVE TO THEIR NEEDS, ARE ENJOYABLE TO THEIR FAMILIES AND CONTRIBUTE TO THEIR PHYSICAL AND MENTAL WELL-BEING.

OVERVIEW

The City of Royal Oak's recreation department does not discriminate against any program participant or applicant for participation because of actual or perceived race, color, religion, national origin, sex, age, height, weight, condition of pregnancy, marital status, physical or mental limitations, legal source of income, family responsibilities, sexual orientation, gender identity, or HIV status of person, that person's relatives, or that person's associates or for any other reason (s) prohibited by law. The City of Royal Oak will take affirmative action to ensure that all practices are free from such discrimination.

The department is challenged to provide a wide variety of leisure programs that stimulate the bodies and minds of city residents and business persons of all ages, including toddlers, youth, adults and older adults.

All recreation staff and contractors are responsible for marketing, registration, equipment, supplies, facilities, budget and evaluation.

Programs are operated in the city's two community centers and throughout its 51 parks and playgrounds. Separately, the ice arena, farmers market, and senior citizen services programs are three companion activities that operate from their own individual funds.

Working with all city departments, the department also produces the city's quarterly newsletter "Royal Oak Insight."

The Royal Oak school district and the City of Royal Oak joined in the creation of a parks and recreation department in accordance with the provisions of Section 3 of Act 156, Public Acts for 1917. The director is the liaison between the city and school district for the implementation of the in-kind service agreement as it relates to recreational facility usage.

The parks and recreation department is guided with the assistance of the parks and recreation advisory board to formulate an annual recreation program. The department of parks and recreation and public service sponsors games, contests, exhibitions and other recreational events, and charges admission to any such events when deemed necessary and advisable to defray the expenses of the recreational program. In connection with all such events, the department rents concessions for the accommodation of patrons of such events.

INFANT AND TODDLERS: Our Four Seasons Preschool is a state-licensed preschool program. Children participate in a 33-week curriculum at the Senior Community Center.

YOUTH SPORTS AND ENRICHMENT: Children can sign up for a 30-week dance program, sport camps, t-ball, golf, basketball, soccer, tennis, and lacrosse.

ADULT SPORTS LEAGUES/PROGRAMS: Softball, women's soccer, volleyball, pickle ball, and tennis.

ADULT ENRICHMENT: Programs include tai-chi, yoga, ballroom dance. In 2016, the department began offering cooking classes.

ADULT FITNESS: Classes include aerobics, kickboxing, Pilates, abs, glutes, and thighs.

CULTURAL EVENTS: The 54th Annual Royal Oak Art Fair will be held in July at Memorial Park. One hundred artists from all over the United States participate in this annual event. This department also supports the Woodward Dream Cruise.

The recreation department works with community youth athletic organizations to coordinate hundreds of games, practices and the maintenance schedules for all soccer fields (20 fields spring and fall), baseball (20), softball (12), and a football field. It also coordinates all pavilion rentals at Memorial, VFW, Starr/J.C., Lawson, and Normandy Oaks parks.

The department also works with and oversees the contracts between the City of Royal Oak and Suburban Management Group at the Lindell Ice Arena, Royal Oak Golf Course, Royal Oak Golf Center, Farmers Market, Royal Oak Leprechauns, Total Soccer, and the Jack and Patti Salter Center.

STRATEGIC PLAN GOALS AND OBJECTIVES

LONG-TERM GOAL 1: Increase total recreation program participants, including youth and adult programs.
STRATEGIC PLAN ALIGNMENT: Welcome, Engaged, and Livable Community
SHORT-TERM OBJECTIVES:

- *FY 2025-2026: MEET OR EXCEED 15,296 PARTICIPANTS (5% INCREASE).*
- *FY 2026-2027: MEET OR EXCEED 16,032 PARTICIPANTS (5% INCREASE).*

PERFORMANCE MEASURES:

- *TOTAL NUMBER OF RECREATION PROGRAM PARTICIPANTS.*

Performance Indicators / Outcome Measures

Performance Measure	GOAL #	Actual FY 22-23	Actual FY 23-24	Projected FY 24-25	Projected FY 25-26	Projected FY 26-27
Recreation program participants	1	16,377	13,849	14,541	15,269	16,032

BUDGET SUMMARY - REVENUE

RECREATION FUND - REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
LICENSES, CHARGES & FINES	$477,748	$530,485	$594,311	$511,500	$596,500	$206,456	$511,650
TRANSFERS	$0	$0	$0	$150,000	$0	$0	$0
OTHER	$74,698	$45,281	$47,390	$24,500	$24,500	$18,077	$20,200
USE OF FUND BALANCE	$0	$0	$0	$153,964	$153,964	$0	$0
INTEREST AND CONTRIBUTIONS	$6,289	$6,041	$4,151	$20	$20	$946	$1,300
TOTAL	**$558,735**	**$581,807**	**$645,851**	**$839,984**	**$774,984**	**$225,479**	**$533,150**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
LICENSES, CHARGES & FINES	$543,244	$559,541	$576,328	$593,618	$611,426
TRANSFERS	$410,000	$0	$0	$0	$0
OTHER	$40,000	$40,000	$40,000	$40,000	$40,000
USE OF FUND BALANCE	$0	$0	$0	$0	$0
INTEREST AND CONTRIBUTIONS	$1,300	$1,313	$1,326	$1,339	$1,353
TOTAL	**$994,544**	**$600,854**	**$617,654**	**$634,957**	**$652,779**

BUDGET SUMMARY - EXPENDITURES

RECREATION FUND - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
OTHER OPERATING	$167,231	$262,159	$308,056	$291,985	$219,595	$133,536	$329,393
DEPRECIATION	$87,765	$87,765	$87,765	$87,800	$87,800	$43,883	$87,765
DEBT SERVICE	$44,107	$42,701	$41,123	$93,500	$93,500	$10,180	$93,500
SUPPLIES	$38,385	$30,252	$29,708	$32,610	$40,000	$15,058	$30,450
OPERATIONAL TOTAL	**$337,488**	**$422,876**	**$466,651**	**$505,895**	**$440,895**	**$202,657**	**$541,108**
PERSONNEL	$252,669	$342,992	$20,093	$334,089	$334,089	$140,910	$281,937
INCREASE IN FUND BALANCE	$0	$0	$0	$0	$0	$0	$0
TOTAL	**$590,157**	**$765,868**	**$486,744**	**$839,984**	**$774,984**	**$343,567**	**$823,045**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
OTHER OPERATING	$350,421	$365,308	$380,871	$397,144	$414,158
DEPRECIATION	$87,800	$87,800	$87,800	$87,800	$87,800
DEBT SERVICE	$94,000	$94,000	$94,000	$94,000	$94,000
SUPPLIES	$43,453	$43,477	$43,502	$43,528	$43,555
OPERATIONAL TOTAL	**$575,674**	**$590,585**	**$606,173**	**$622,472**	**$639,513**
PERSONNEL	$417,971	$440,016	$454,085	$468,623	$483,645
INCREASE IN FUND BALANCE	$899	$0	$0	$0	$0
TOTAL	**$994,544**	**$1,030,601**	**$1,060,258**	**$1,091,094**	**$1,123,158**

REVENUE IN EXCESS OF EXPENDITURES

RECREATION FUND - REVENUE > EXPENDITURES

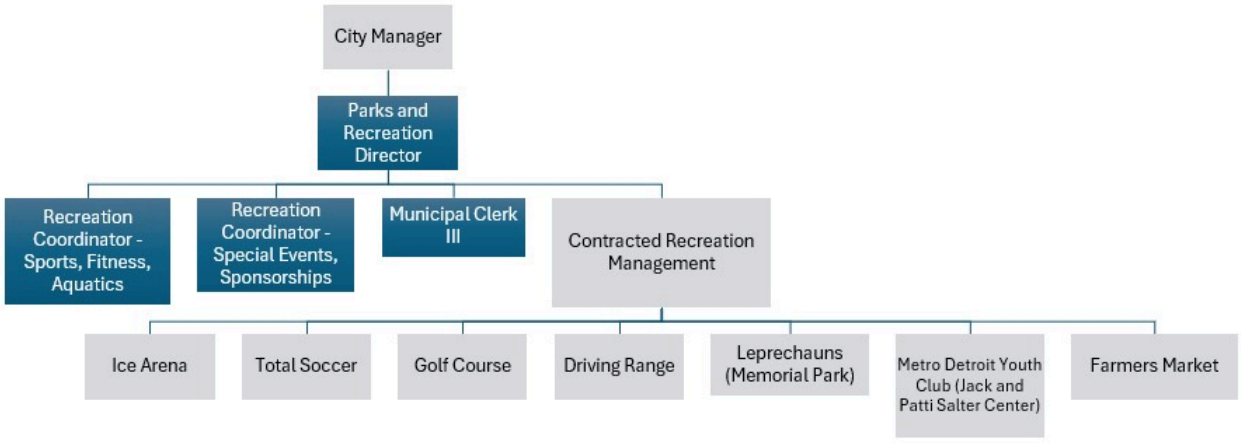
	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	$558,735	$581,807	$645,851	$839,984	$774,984	$225,479	$533,150
EXPENSES	$590,157	$765,868	$486,744	$839,984	$774,984	$343,567	$823,045
REVENUES LESS EXPENSES	**-$31,422**	**-$184,061**	**$159,107**	**$0**	**$0**	**-$118,088**	**-$289,895**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$994,544	$600,854	$617,654	$634,957	$652,779
EXPENSES	$994,544	$1,030,601	$1,060,258	$1,091,094	$1,123,158
REVENUES LESS EXPENSES	**$0**	**-$429,746**	**-$442,604**	**-$456,137**	**-$470,379**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- Overall, revenues are budgeted to increase nearly 10 percent over the fiscal year 2024-25 projected year-end balance. Additionally, there is a $410,000 transfer-in from the general fund budgeted to support recreation operations in in this fund for fiscal year 2025-26.
- Personnel costs are increasing due to having 2 new full-time Recreation Coordinator positions included in fiscal year 2025-26 budget.
- Approximately, $67,000 increase in expenses related to contracted program costs at the Jack and Patti Salter Center.
- $24,650 increase in contracted worker services program due to additional programming staff with additional instructors and anticipation of rising costs.

DEPARTMENTAL ORGANIZATIONAL CHART



COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

RECREATION

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
RECREATION - MC III	1	1	1	1	1	1	1
SUPERINTENDENT - RECREATION	1	1	1	1	1	1	0
RECREATION COORDINATOR	0	0	0	0	0	0	0
REC. COORDINATOR - SPECIAL EVENTS / SPONSORSHIPS	0	0	0	0	0	0	1
REC. COORDINATOR - SPORTS / FITNESS / AQUATICS	0	0	0	0	0	0	1
PARKS AND RECREATION DIRECTOR	0	0	0	0	0	0	0
RECREATION DIRECTOR	0	0	0	0	0	0	1
AMOUNT	**2**	**2**	**2**	**2**	**2**	**2**	**4**

RETURN TO OPERATING BUDGETS SUMMARY PAGE

Royal Oak

AUTO PARKING FUND

MISSION STATEMENT

THE MISSION OF THE AUTO PARKING FUND IS TO PROVIDE AMPLE AUTO PARKING OPPORTUNITY IN THE BUSINESS AND ENTERTAINMENT AREAS TO SUPPORT DEMAND.

OVERVIEW

The auto parking system builds and maintains the on- and off-street paid parking throughout the business area of the city, primarily in the central business district. The system's goal is to provide ample auto parking to encourage development. Parking must be easily accessible to the city's wide range of commercial establishments like offices, retail business, restaurants and entertainment venues from morning to night. This enterprise fund charges parking fees in order to be self-supporting.

The City Commission decides rates and the number of parking spots to allow based on recommendations from the Downtown Development Authority.

There are approximately 4,300 spaces managed overall. A new parking structure was opened in 2018 and another in 2019. The city utilizes a private contractor to operate the parking structures to improve service and reduce costs.

Parking rates were increased in late 2010 and multi-rate meters were installed. Spaces are metered on the street and attended in parking decks. Monthly pass rates were increased in March 2018. Drivers can pay rates based on time spent or purchase monthly permits from the city treasury office. In the Fall of 2020, the parking structure rate methodology changed from a $5 flat rate to the first two hours free then 75 cents per hour beginning with the third hour. In 2021, the city approved a contract with Municipal Parking Services (MPS) to install new technology (most of the meters and lots) in the central business district. The police department works to coordinate with MPS to monitor parking compliance. Implementation of parking enforcement of this new technology was completed in the Spring of 2022.

Operations have two divisions: parking operations and parking enforcement.

PARKING OPERATIONS

THE MISSION OF THE PARKING OPERATION COST CENTER IS TO PROVIDE FAIR AUTO PARKING OPPORTUNITIES FOR VISITORS TO THE CENTRAL BUSINESS DISTRICT.

The department of public services (DPS) parking division builds and maintains spaces and collects parking fees. DPS employs three full-time staff and various part-time staff. A parking contractor operates the four parking decks.

PARKING ENFORCEMENT

THE MISSION OF THE PARKING ENFORCEMENT DIVISION IS TO ENCOURAGE AUTO PARKING OPPORTUNITY IN THE CENTRAL BUSINESS DISTRICT BY ENFORCING PARKING REGULATIONS ACROSS ALL SPACES, INCLUDING ON-STREET, CITY-OWNED LOTS AND PARKING STRUCTURES.

In the parking fund, the police department budgets for its parking operations division and parking enforcement division which includes 12 part-time parking enforcement officers. Enforcement division

employees assist with resident and visitor questions or concerns and ensure compliance with local parking ordinances.

In the general fund, the district court adjudicates the violations and collects the fines.

CONSTRUCTION
THE MISSION OF THE AUTO PARKING CONSTRUCTION COST CENTER IS TO TRACK AND FUND PARKING CONSTRUCTION PROJECTS INCLUDED IN THE CAPITAL IMPROVEMENT PLAN.

STRATEGIC PLAN GOALS AND OBJECTIVES

LONG-TERM GOAL 1: Explore innovative ways to improve customer experience to encourage compliance and ease of use of all parking systems.
STRATEGIC PLAN ALIGNMENT: Safe, Healthy, and Just City
SHORT-TERM OBJECTIVES:
- *CONTINUE COORDINATION WITH MUNICIPAL PARKING SERVICES (MPS) TO ENSURE THAT EXISTING TECHNOLOGY IS RELIABLE, CUSTOMER FRIENDLY, AND EASY TO USE.*

PERFORMANCE MEASURES:
- *Ongoing - Increase reliability of MPS parking technology to 95% for FY 2025-2026.*

LONG-TERM GOAL 2: Promote and improve the use of parking garages.
STRATEGIC PLAN ALIGNMENT: Safe, Healthy, and Just City
SHORT-TERM OBJECTIVES:
- *IDENTIFY DETERRENTS TO PARKING STRUCTURE USAGE AND MAKE IMPROVEMENTS AS NECESSARY.*

PERFORMANCE MEASURES:
- *Ongoing - Increase parking garage usage average from 60% to 70% for FY 2025-2026.*

LONG-TERM GOAL 3: Review operations and current equipment related to the city's parking infrastructure for improvements, specifically in the Central Business District.
STRATEGIC PLAN ALIGNMENT: Safe, Healthy, and Just City
SHORT-TERM OBJECTIVES:
- *IMPROVE PUBLIC FACING MESSAGING REGARDING ALL PARKING OPTIONS WITHIN THE CITY.*

PERFORMANCE MEASURES:
- *PARKING CONSULTANT RECOMMENDATION REPORT COMPLETED BY END OF Q1 2025.*
- *COMPLETE REVIEW AND SELECTION OF NEW PARKING SYSTEMS VENDOR(S) BY END OF Q2 2025.*
- *PARKING SYSTEMS OPERATIONAL IMPROVEMENTS BY END OF Q3 2025.*

LONG-TERM GOAL 4: Research, plan, and procure user-friendly, flexible, and reliable parking equipment.
STRATEGIC PLAN ALIGNMENT: Safe, Healthy, and Just City
SHORT-TERM OBJECTIVES:
- *Collaborate with a professional parking consultant to research, procure, and install new parking equipment in preparation for the expiration of the Municipal Parking Services (MPS) contract in December 2025.*

PERFORMANCE MEASURES:
- *SELECTION AND INSTALLATION OF NEW ON-STREET, SURFACE LOT, AND GARAGE PARKING EQUIPMENT BY END OF Q4 2025.*

Performance Indicators / Outcome Measures

Performance Measure	GOAL #	Actual FY 22-23	Actual FY 23-24	Projected FY 24-25	Projected FY 25-26	Projected FY 26-27
Violations Issued	1,4	143,768	115,764	134,000	65,000	65,000

BUDGET SUMMARY - REVENUE

AUTO PARKING FUND - REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
LICENSES, CHARGES & FINES	$3,507,332	$3,704,256	$4,237,425	$4,113,400	$4,916,400	$1,281,109	$3,767,860
TRANSFERS	$584,440	$594,548	$6,219,413	$1,789,000	$1,086,000	$518,073	$1,789,000
GRANTS	$0	$1,000,000	$300,000	$300,000	$0	$0	$0
INTEREST AND CONTRIBUTIONS	$32,225	$34,145	$54,197	$34,100	$34,100	$50,286	$76,000
OTHER	$10,760	$11,125	$18,889	$20,600	$20,600	$22,280	$26,500
USE OF FUND BALANCE	$0	$0	$0	$196,835	$0	$0	$0
TOTAL	**$4,134,757**	**$5,344,073**	**$10,829,923**	**$6,453,935**	**$6,057,100**	**$1,871,748**	**$5,659,360**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
LICENSES, CHARGES & FINES	$3,777,000	$3,961,525	$4,158,401	$4,365,094	$4,582,095
TRANSFERS	$2,809,000	$586,000	$586,000	$586,000	$586,000
GRANTS	$0	$0	$0	$0	$0
INTEREST AND CONTRIBUTIONS	$54,000	$54,300	$54,603	$54,909	$55,218
OTHER	$25,000	$25,000	$25,000	$25,000	$25,000
USE OF FUND BALANCE	$0	$0	$0	$0	$0
TOTAL	**$6,665,000**	**$4,626,825**	**$4,824,004**	**$5,031,003**	**$5,248,313**

BUDGET SUMMARY - EXPENDITURES

AUTO PARKING FUND - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
OTHER OPERATING	$1,533,732	$2,089,571	$2,807,093	$2,963,887	$2,963,887	$491,782	$2,584,270
DEPRECIATION	$1,236,158	$1,236,158	$1,239,052	$1,240,000	$1,240,000	$619,526	$1,239,060
DEBT SERVICE	$1,040,270	$951,100	$867,143	$808,300	$808,300	$211,654	$807,800
CAPITAL	$0	$0	$25,040	$600,000	$25,000	$0	$274,060
SUPPLIES	$71,439	$61,613	$63,228	$96,950	$96,950	$21,152	$56,000
OPERATIONAL TOTAL	**$3,881,600**	**$4,338,443**	**$5,001,555**	**$5,709,137**	**$5,134,137**	**$1,344,114**	**$4,961,190**
PERSONNEL	$372,322	$619,060	$195,943	$744,798	$744,798	$339,417	$733,418
INCREASE IN FUND BALANCE	$0	$0	$0	$0	$178,165	$0	$0
TOTAL	**$4,253,922**	**$4,957,503**	**$5,197,499**	**$6,453,935**	**$6,057,100**	**$1,683,531**	**$5,694,608**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
OTHER OPERATING	$2,025,894	$2,081,125	$2,138,893	$2,199,319	$2,262,529
DEPRECIATION	$1,240,000	$1,240,000	$1,240,000	$1,240,000	$1,240,000
DEBT SERVICE	$711,000	$711,000	$711,000	$711,000	$711,000
CAPITAL	$1,232,500	$1,300,000	$0	$0	$0
SUPPLIES	$97,700	$102,634	$107,870	$113,430	$119,339
OPERATIONAL TOTAL	**$5,307,094**	**$5,434,759**	**$4,197,763**	**$4,263,749**	**$4,332,868**
PERSONNEL	$698,001	$818,185	$843,656	$869,965	$897,143
INCREASE IN FUND BALANCE	$659,905	$0	$0	$0	$0
TOTAL	**$6,665,000**	**$6,252,944**	**$5,041,418**	**$5,133,714**	**$5,230,011**

REVENUE IN EXCESS OF EXPENDITURES

AUTO PARKING FUND - REVENUE > EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	$4,134,757	$5,344,073	$10,829,923	$6,453,935	$6,057,100	$1,871,748	$5,659,360
EXPENSES	$4,253,922	$4,957,503	$5,197,499	$6,453,935	$6,057,100	$1,683,531	$5,694,608
REVENUES LESS EXPENSES	**-$119,164**	**$386,571**	**$5,632,424**	**$0**	**$0**	**$188,217**	**-$35,248**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$6,665,000	$4,626,825	$4,824,004	$5,031,003	$5,248,313
EXPENSES	$6,665,000	$6,252,944	$5,041,418	$5,133,714	$5,230,011
REVENUES LESS EXPENSES	**$0**	**-$1,626,119**	**-$217,415**	**-$102,710**	**$18,302**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- Fiscal year 2025-26 revenues include a transfer-in of $1,000,000 that is ARPA-funded and $520,000 from the general fund.
- The transfer from the DDA TIFA fund is budgeted at $1,289,000 to fund 50 percent of the debt service on the parking system revenue bonds.
- PERSONNEL COSTS ARE BUDGETED TO INCREASE FOR COST OF LIVING AND MERIT INCREASES AND INCLUDE A NEW FULL-TIME POSITION REQUEST FOR A PARKING SYSTEMS MANAGER THAT IS PARTIALLY OFFSET BY REDUCTIONS IN TEMPORARY WAGES.
- CAPITAL OUTLAY INCLUDES $1,200,000 ESTIMATED FOR A PORTION THE NEW PARKING METER SYSTEM AND $32,500 FOR LICENSE PLATE RECOGNITION TO BE UNDERTAKEN IN FISCAL YEAR 2025-26.

DEPARTMENTAL ORGANIZATIONAL CHART



COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

AUTO PARKING

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
PARKING SYSTEMS MANAGER	0	0	0	0	0	0	1
TRAFFIC SERVICE SUPERVISOR	1	1	1	1	1	1	1
PARKING METER TECHNICIAN	2	2	2	2	2	2	2
AMOUNT	3	3	3	3	3	3	4

RETURN TO OPERATING BUDGETS SUMMARY PAGE

Royal Oak

FARMERS' MARKET FUND

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE ROYAL OAK FARMERS' MARKET IS TO CREATE A FACILITY THAT REFLECTS THE NEEDS AND INTERESTS OF THE COMMUNITY AND TO PROVIDE AN EXCITING CENTERPIECE FOR LOCAL DOWNTOWN ECONOMIC ACTIVITY THAT ATTRACTS LOCAL MERCHANTS, SHOPPERS AND PUBLIC AND PRIVATE RENTAL EVENTS.

OVERVIEW

The Royal Oak Farmers' Market sells locally grown produce and wares in a family-oriented venue. The Farmers' Market is located in the civic center campus at the corner of 11 Mile Rd. and Troy St., across from the library and adjacent to the 44th District Court.

The Farmers' Market is one of southeast Michigan's premium farm market venues. Farm producers sell on Friday during the farm season (May through Thanksgiving) and Saturday all year round. During the growing season farmers are only allowed to sell what they grow.

Residents of the City of Royal Oak and surrounding communities are attracted downtown to a first-class venue with ample parking. In addition to its well-rounded Farmers' Market, offering the best of the state's harvest, the building hosts a weekly, highly rated, long-running antiques and collectibles show every Sunday all year round.

The enclosed building provides a great gathering place, in any weather conditions, for large group events such as the Memorial Day pancake breakfast and the city's holiday tree lighting ceremony.

The activity of the Farmers' Market is accounted for in a self-sustaining enterprise fund. Market funds necessary to operate the Farmers' Market are derived solely from revenues collected. Operation of the market does not put any burden on the general fund.

The Farmers' Market is run by a contracted market management company, under direction of the parks & recreation director.

Its operating costs include limited personnel costs, depreciation for the building and equipment, advertising, general administration, utilities, supplies, repairs, and maintenance. Personnel costs are allocated percentages only. No staff are permanently assigned to this fund.

A concessionaire leases the kitchen, eliminating the concession cost center.

STRATEGIC PLAN GOALS AND OBJECTIVES

LONG-TERM GOAL 1: Increase Farmers' Market and antique market awareness to bring in more diversity of vendors to reach a wider range of customers.
STRATEGIC PLAN ALIGNMENT: Welcoming, Engaged, and Livable Community
SHORT-TERM OBJECTIVES:

- *PROMOTE A LARGE SOCIAL MEDIA CAMPAIGN TO REACH CUSTOMERS AND VENDORS WITH MORE SPECIFIC INFORMATION ON HOW TO SUPPORT THEIR LOCAL FARMERS/SPECIALTY FOOD AND ANTIQUE VENDORS.*

PERFORMANCE MEASURES:

- *ONGOING - GRADUALLY INCREASED FARM AND ANTIQUES MARKET ATTENDANCE YEAR-ROUND DURING FY 2025-26.*

LONG-TERM GOAL 2: Create new and improve upon existing market community events to encourage higher attendance.
STRATEGIC PLAN ALIGNMENT: Vibrant Local Economy
SHORT-TERM OBJECTIVES:

- *EXPAND IN-HOUSE SPECIAL EVENTS PROGRAMMING OUTREACH BY EXPLORING USE OF THE CENTENNIAL COMMONS AND BROADEN THE VENDOR AND CUSTOMER BASE.*

PERFORMANCE MEASURES:

- *ONGOING - TARGETING FY 2025 - FY 2026.*

BUDGET SUMMARY - REVENUE

FARMERS' MARKET FUND - REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
LICENSES, CHARGES & FINES	$327,381	$314,894	$346,286	$313,000	$306,500	$178,143	$334,200
OTHER	$209,253	$245,352	$264,403	$271,000	$226,000	$152,048	$254,800
INTEREST AND CONTRIBUTIONS	$900	$11,743	$19,521	$19,215	$19,215	$9,773	$22,000
TRANSFERS	$0	$0	$0	$0	$200,000	$0	$0
USE OF FUND BALANCE	$0	$0	$0	$51,120	$41,720	$0	$0
GRANTS	$0	$0	$0	$0	$0	$935	$935
TOTAL	**$537,534**	**$571,990**	**$630,209**	**$654,335**	**$793,435**	**$340,899**	**$611,935**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
LICENSES, CHARGES & FINES	$316,500	$325,995	$335,775	$345,848	$356,224
OTHER	$248,000	$255,200	$262,616	$270,255	$278,122
INTEREST AND CONTRIBUTIONS	$19,220	$19,412	$19,606	$19,802	$20,000
TRANSFERS	$0	$0	$0	$0	$0
USE OF FUND BALANCE	$66,981	$0	$0	$0	$0
GRANTS	$1,000	$1,000	$1,000	$1,000	$1,000
TOTAL	**$651,701**	**$601,607**	**$618,997**	**$636,905**	**$655,346**

BUDGET SUMMARY - EXPENDITURES

FARMERS' MARKET FUND - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
OTHER OPERATING	$479,279	$491,984	$489,600	$543,430	$463,430	$268,384	$535,685
DEPRECIATION	$58,743	$58,743	$58,743	$58,800	$58,800	$29,372	$58,740
CAPITAL	$8,210	$24,410	$0	$20,100	$243,500	$0	$15,000
SUPPLIES	$22,326	$23,279	$24,200	$24,300	$20,000	$10,300	$25,500
OPERATIONAL TOTAL	**$568,558**	**$598,416**	**$572,543**	**$646,630**	**$785,730**	**$308,056**	**$634,925**
PERSONNEL	$6,038	$6,983	$7,873	$7,705	$7,705	$3,905	$8,320
TOTAL	**$574,597**	**$605,400**	**$580,417**	**$654,335**	**$793,435**	**$311,961**	**$643,245**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
OTHER OPERATING	$506,775	$528,716	$551,705	$575,794	$601,037
DEPRECIATION	$58,800	$58,800	$58,800	$58,800	$58,800
CAPITAL	$55,000	$40,000	$0	$0	$0
SUPPLIES	$23,420	$24,327	$25,269	$26,248	$27,266
OPERATIONAL TOTAL	**$643,995**	**$651,842**	**$635,774**	**$660,842**	**$687,102**
PERSONNEL	$7,706	$7,940	$8,182	$8,430	$8,687
TOTAL	**$651,701**	**$659,782**	**$643,955**	**$669,272**	**$695,789**

REVENUE IN EXCESS OF EXPENDITURES

FARMERS' MARKET FUND - REVENUE > EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	$537,534	$571,990	$630,209	$654,335	$793,435	$340,899	$611,935
EXPENSES	$574,597	$605,400	$580,417	$654,335	$793,435	$311,961	$643,245
REVENUES LESS EXPENSES	**-$37,063**	**-$33,410**	**$49,792**	**$0**	**$0**	**$28,938**	**-$31,310**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$651,701	$601,607	$618,997	$636,905	$655,346
EXPENSES	$651,701	$659,782	$643,955	$669,272	$695,789
REVENUES LESS EXPENSES	**$0**	**-$58,175**	**-$24,958**	**-$32,367**	**-$40,443**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- $20,000 increase in revenue from facility rentals.
- $10,000 increase in revenue for special events.
- $40,000 increase in contracted worker services to accommodate cost of management contract.
- The following projects, totaling $55,000, were included in the annual capital improvement plan (CIP) and have been budgeted in this fund for fiscal year 2025-26:
  - $35,000 floor restoration
  - $20,000 tower fascia painting

COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES - *NONE*

Royal Oak

WATER AND SEWER FUND

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE WATER AND SEWER FUND IS TO PROVIDE CITY OF ROYAL OAK RESIDENTS AND BUSINESSES WITH WATER SUPPLY AND SEWAGE DISPOSAL SERVICES THAT SUPPORT A HIGH QUALITY OF LIFE.

OVERVIEW

The City of Royal Oak purchases water from the Southeastern Oakland County Water Authority (SOCWA) and pays the Oakland County Water Resources Commission for the treatment of sewage. Both in turn contract with the Great Lakes Water Authority (GLWA), which first provides treated water from the Great Lakes and later treats the City's sewerage before returning it downstream.

The water and sewer fund uses numerous cost centers to categorize its activities: engineering, administration, water billing, water maintenance, meter services, sewer maintenance and construction.

Most of the revenues for these operations are generated based upon the amount of water used by Royal Oak's residential and commercial/industrial customers. The majority of the revenue is generated through two-tiered user charges. The water/sewer combined commodity rate is budgeted to increase by 6.6%. The SOCWA-GLWA has tentatively proposed an increase to the water rate to the city of 6.0%. Oakland County Water Resources Commission is increasing its sanitary/sewer rates (combined) by 7.2%. The flat billing rate is budgeted to remain at $16.00 per quarter for the purpose of recouping the city's water billing costs. This is moving the cost recovery from the commodity rate to the flat rate.

The City currently has three chapter 20 qualifying debt issuances for which we levy a small amount of tax. Of the current chapter 20 issuances, the last will mature in April of 2029.

ENGINEERING

The purpose of the engineering cost center of the water and sewer fund is to provide for engineering services that are related to water and sewer projects.

The engineering division evaluates water main and sewer conditions and coordinates rehabilitation or replacements where needed, or where street repairs are planned. Costs for street repairs are usually charged to specific projects and capitalized. Additionally, green infrastructure projects are often funded by the water and sewer fund. Any non-project costs for engineering services are charged here. These would include asset management plans, ordinance review and updates, stormwater analysis and attending meetings and training that are not project-specific. Personnel costs are allocated percentages only. No staff are permanently assigned to this cost center.

The engineering division often utilizes consultants to assist with the engineering activities described.

ADMINISTRATION

The function of the administration cost center of the water and sewer fund is to pay all administrative costs including debt service. The administration budget pays a portion of personnel services for the DPS director and the front office staff, debt service and related administrative expenses.

Debt service is a large component of the budget. Depreciation expense must provide sufficient cash flow to pay debt principal. Other costs include general administration, information service, insurance and auditing cost.

WATER BILLING

The water billing function is housed in the treasury department in city hall. This assists customers when they personally pay bills by keeping the collection point in one place.

Billing staff solve water and sewer problems for customers by answering their questions and taking customer requests for service. They work daily with the department of public works (DPS) staff at the public service building to resolve these issues.

The treasury billing staff is the primary answer point to deal with setting up new accounts, meter reading, billing and collecting process, setting up “final” meter reads and preparing courtesy bills, and investigating water leaks and basement backups.

Utility accounts are billed four times annually. There are 13 billing cycles, and an average of 1,870 bills are mailed out weekly. Payment on bills is typically due on Monday, three weeks after the bills are mailed.

WATER MAINTENANCE

The water maintenance division is responsible for the maintenance of approximately 220 miles of water main throughout the community. There are many water conveyances it must maintain. This cost center also records the purchases of potable water.

Water mains are the pressurized pipes that transmit water to the user. They are made of several materials, the most common being cast iron. They are subject to leaks and breaks due to stress, corrosion, and changes in water pressure because of seasonal demand.

These breaks and leaks must be pinpointed, dug up, and repaired. A new material, ductile iron, shows great promise in eliminating such problems.

Valves (or gates) are strategically located in various points throughout the transmission system. Usually spaced one or two blocks apart, they are used to isolate certain areas for repair or construction. These are subject to corrosion of bolts and packing and must be periodically dug up and repaired.

Royal Oak has over 2,100 hydrants of different ages and brands located strategically throughout the city. These suffer from vandalism, automobile accidents, and aging and must be repaired or dug up and replaced. The fire department also monitors their condition, and reports malfunctions to the water maintenance division.

Potable water is the City's largest single water expense. The city is a member of SOCWA, the Southeast Oakland County Water Authority. SOCWA is the regional intergovernmental agency that transports clean water from the Great Lakes Water Authority system to its member cities.

METER SERVICE

The meter service division maintains the water connection between the city’s water main and water customers’ meters and is responsible for the reading of water meters for billing, performing investigations on high water bills, 24-hour emergency call-out for leaking water meters, installing new water meters, investigating possible water service leaks, and cross connection inspections.

There are approximately 24,500 water meters within the Royal Oak water system for which this division is responsible for.

Water services are the private lines that supply water from the city’s water main to a house or business. Service lines also are made of different materials with copper being far superior. Copper services require little, if any, maintenance. Galvanized iron services eventually rust out and must be replaced. Services made of lead are a health hazard and should be replaced.

The meter service division also has a meter testing and replacement program. The division is presently in the process of installing radio reading devices where possible. There is no additional direct cost to the homeowner

for the installation of these meters.

The meter service division is also presently converting older style remote readers over to a newer type and the city's residential and commercial cross connection control programs are also included in this cost center.

SEWER MAINTENANCE
The sewer maintenance division of the department of public service is responsible for the maintenance of approximately 360 miles of sewers throughout the City of Royal Oak. The city has a combined sanitary and storm system.

More than 85 percent of the amounts budgeted Here are for contractual sewage disposal charges from the Oakland County Water Resources Commissioner. Our sewage passes through the George W. Kuhn Sewage Disposal System (GWKSDS). Next it gets transported by the City of Detroit system, then treated and returned to the Great Lakes system. The other 15 percent of costs are local costs.

Sanitary sewer cleaning is designed to clean all sanitary sewers within the City by sewer jetting and eliminating most of the sewer back-up problems in the City's lines. The City provides 24 hours a day, seven days a week, response to any basement water calls.

Maintenance and normal repairs are scheduled starting in the Spring on catch basins, manholes and any sewer lines that have had problems. This work continues if weather permits. During the winter, the sewer personnel clean the tops of catch basins and inspect all the sewer structures for repair. From this program, a repair list is made up for the construction repair season.

During severe snowstorms, the sewer division supports the highway division with equipment and manpower for the plowing of city streets. Also, during the winter months, the sewer division uses a power-rodding machine to rod or clean city sewer lines that have root growth problems. This power rod is in operation until our construction season begins.

The sewer division also handles all Miss Dig requests. This is a program set up by all utilities for the staking of utility lines before any digging occurs. This division stakes or paints all City of Royal Oak sewer mains and laterals, water mains, sewer service tie-in locations and water curb shut offs.

CONSTRUCTION
The function of the water and sewer construction cost center is to track and fund water- and sewer-related projects.

STRATEGIC PLAN GOALS AND OBJECTIVES

LONG-TERM GOAL 1: (Engineering) Update water asset management plan for the Michigan Department of Environmental, Great Lakes and Energy (EGLE) meeting of exceeding industry standards.
STRATEGIC PLAN ALIGNMENT: Reliable Infrastructure
SHORT-TERM OBJECTIVES:
- *Present final report to City Commission in the Fall 2025, with submission to EGLE by the end of 2025.*

PERFORMANCE MEASURES:
- *FY2024-2025 - Complete hydrant flow testing in Spring 2025.*
- *FY2024-2025 - Update water system piping ages and materials in GIS.*
- *FY2025-2026 - Review model results and finalize report.*

LONG-TERM GOAL 2: (Engineering) Strategically plan water main upgrades.
STRATEGIC PLAN ALIGNMENT: Reliable Infrastructure
SHORT-TERM OBJECTIVES:
- *Use results of the water system asset management study to evaluate which water mains have the highest probability of failure and high criticality rating.*
- *Prioritize replacement of remaining 4-inch diameter water main in the city.*

PERFORMANCE MEASURES:

- *FY2025-2026 - Use asset management study results to update the capital improvement plan for water main replacement.*

LONG-TERM GOAL 3: (Engineering) Create Geographic Information Systems (GIS) map of sewer system and maintenance activities.
STRATEGIC PLAN ALIGNMENT: Reliable Infrastructure
SHORT-TERM OBJECTIVES:
- *Finish adding all historical maintenance activities in GIS.*

PERFORMANCE MEASURES:
- *Ongoing - Approximately 60% of the televising and sewer lining data has been added to GIS.*
- *FY2024-2025: Finish task.*

LONG-TERM GOAL 4: (Engineering) Revise stormwater detention ordinance
STRATEGIC PLAN ALIGNMENT: Reliable Infrastructure
SHORT-TERM OBJECTIVES:
- *Incorporate green infrastructure requirements into the ordinance.*
- *Align ordinance requirements with the calculation methodology currently used by Oakland County Water Resources Commissioner's office.*

PERFORMANCE MEASURES:
- *FY2024-2025: Develop recommended edits with city's consultant and city attorney.*
- *FY2025-2026: Present ordinance revisions to the city commission.*

LONG-TERM GOAL 5: (Construction) Program American Rescue Plan Act of 2021 (ARPA) funds for green infrastructure improvements in 2022-2026.
STRATEGIC PLAN ALIGNMENT: Environmental Leadership
SHORT-TERM OBJECTIVES:
- *Implement new green infrastructure projects.*

PERFORMANCE MEASURES:
- *Withdrawn: 2025 green infrastructure improvements at VFW Park was cancelled so that the ARPA funding could instead be used for more critical water main upgrades on Lexington Boulevard and Nakota Road.*
- *Completed: 2024 rain gardens were installed along Arden Place south of Grandview Road using ARPA funds.*

LONG-TERM GOAL 6: (Construction) Strategically plan water main upgrades.
STRATEGIC PLAN ALIGNMENT: Reliable Infrastructure
SHORT-TERM OBJECTIVES:
- *Use results of the water system asset management study to evaluate which water mains have the highest probability of failure and high criticality rating.*
- *Prioritize replacement of remaining 4-inch diameter water main in the city.*

PERFORMANCE MEASURES:
- *FY2025-2026: Use asset management study results to update the capital improvement plan for water main replacement.*
- *FY2025-2026: Review model results and finalize report.*

LONG-TERM GOAL 6: (Billing) Provide accurate and timely billing services.
STRATEGIC PLAN ALIGNMENT: Efficient & Effective Services
SHORT-TERM OBJECTIVES:
- *FY 2025 - 2027: REDUCE MANUAL, T-PAD AND VISUAL METERS BY SCHEDULING METER REPLACEMENTS AS SCHEDULES PERMIT.*
- *FY 2025 - 2027: Follow-up on estimated reads timely to reduce multi-year adjustments.*

PERFORMANCE MEASURES:
- *Ongoing - targeting FY 2025 - 2027.*

BUDGET SUMMARY - REVENUE

WATER & SEWER FUND - REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
LICENSES, CHARGES & FINES	$27,942,488	$30,703,776	$32,783,470	$34,720,200	$34,720,200	$13,319,327	$34,299,000
TRANSFERS	$29,670	$14,114	$3,363,673	$4,048,000	$4,438,000	$0	$4,304,000
TAXES	$2,437,221	$1,968,053	$2,077,281	$203,000	$203,000	$196,772	$203,000
GRANTS	$79,615	$319,237	$25,437	$76,000	$76,000	$28,365	$42,070
INTEREST AND CONTRIBUTIONS	$21,998	$27,908	$78,721	$26,950	$26,950	$32,565	$37,165
OTHER	$70,717	$16,594	$46,015	$20,000	$20,000	$13,417	$22,000
USE OF FUND BALANCE	$0	$0	$0	$1,500	$0	$0	$0
TOTAL	**$30,581,710**	**$33,049,683**	**$38,374,596**	**$39,095,650**	**$39,484,150**	**$13,590,446**	**$38,907,235**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
LICENSES, CHARGES & FINES	$37,619,476	$39,500,450	$41,475,472	$43,549,246	$45,726,708
TRANSFERS	$807,837	$15,000	$15,000	$15,000	$15,000
TAXES	$203,100	$211,224	$219,673	$228,460	$237,598
GRANTS	$31,370	$32,311	$33,280	$34,279	$35,307
INTEREST AND CONTRIBUTIONS	$26,950	$27,220	$27,492	$27,767	$28,044
OTHER	$20,000	$20,000	$20,000	$20,000	$20,000
USE OF FUND BALANCE	$0	$0	$0	$0	$0
TOTAL	**$38,708,733**	**$39,806,205**	**$41,790,918**	**$43,874,751**	**$46,062,658**

BUDGET SUMMARY - EXPENDITURES

WATER AND SEWER FUND - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
OTHER OPERATING	$21,523,925	$22,406,031	$22,796,352	$24,714,280	$25,104,280	$12,607,400	$24,059,860
CAPITAL	$0	$0	$0	$6,381,000	$6,381,000	$0	$7,150,000
DEPRECIATION	$3,275,696	$3,437,465	$3,526,554	$3,593,300	$3,593,300	$1,677,751	$3,607,340
DEBT SERVICE	$656,755	$577,336	$499,581	$958,100	$958,100	$115,447	$958,100
SUPPLIES	$543,166	$610,378	$668,563	$517,950	$517,950	$238,032	$534,615
TRANSFERS-OUT	$81,500	$134,250	$7,500	$8,500	$7,000	$0	$7,500
OPERATIONAL TOTAL	**$26,081,042**	**$27,165,460**	**$27,498,551**	**$36,173,130**	**$36,561,630**	**$14,638,630**	**$36,317,415**
PERSONNEL	$1,743,923	$2,537,049	-$527,357	$2,922,520	$2,922,520	$1,448,490	$2,693,217
TOTAL	**$27,824,965**	**$29,702,509**	**$26,971,193**	**$39,095,650**	**$39,484,150**	**$16,087,120**	**$39,010,632**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
OTHER OPERATING	$25,380,105	$26,500,002	$27,671,937	$29,009,120	$30,184,478
CAPITAL	$5,246,500	$6,765,000	$10,003,000	$9,996,500	$8,088,500
DEPRECIATION	$3,697,510	$3,697,510	$3,697,510	$3,697,510	$3,697,510
DEBT SERVICE	$946,075	$946,075	$946,075	$946,075	$946,075
SUPPLIES	$538,550	$588,476	$643,240	$703,318	$769,237
TRANSFERS-OUT	$8,000	$8,000	$8,000	$8,000	$8,000
OPERATIONAL TOTAL	**$35,816,740**	**$38,505,063**	**$42,969,762**	**$44,360,523**	**$43,693,800**
PERSONNEL	$2,891,993	$3,076,747	$3,179,363	$3,285,624	$3,395,670
TOTAL	**$38,708,733**	**$41,581,811**	**$46,149,125**	**$47,646,148**	**$47,089,471**

REVENUE IN EXCESS OF EXPENDITURES

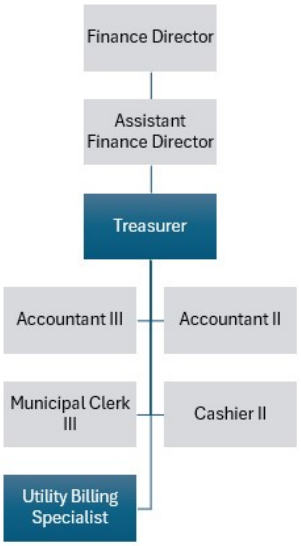
WATER & SEWER FUND - REVENUE > EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	$30,581,710	$33,049,683	$38,374,596	$39,095,650	$39,484,150	$13,590,446	$38,907,235
EXPENSES	$27,824,965	$29,702,509	$26,971,193	$39,095,650	$39,484,150	$16,087,120	$39,010,632
REVENUES LESS EXPENSES	**$2,756,745**	**$3,347,174**	**$11,403,403**	**$0**	**$0**	**-$2,496,674**	**-$103,397**

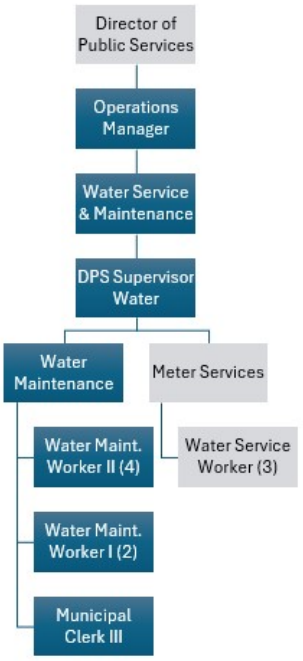
	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$38,708,733	$39,806,205	$41,790,918	$43,874,751	$46,062,658
EXPENSES	$38,708,733	$41,581,811	$46,149,125	$47,646,148	$47,089,471
REVENUES LESS EXPENSES	**$0**	**-$1,775,606**	**-$4,358,207**	**-$3,771,396**	**-$1,026,813**

DEPARTMENTAL ORGANIZATIONAL CHARTS:

UTILITY BILLING

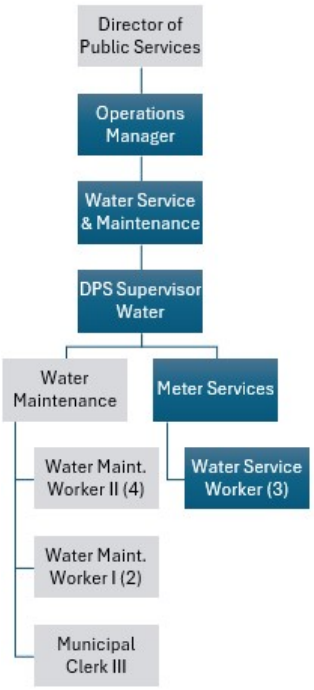


WATER MAINTENANCE



DEPARTMENTAL ORGANIZATIONAL CHARTS (CONTINUED):

METER SERVICES



SEWER MAINTENANCE



COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

WATER BILLING

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
UTILITY BILLING SPECIALIST	1	1	1	1	1	1	1
WATER SERVICE – MC III	0	0	0	0.5	0.5	0.5	0.5
WATER BILLING - MC II	0	0	0	0	0	0	0
AMOUNT	**1**	**1**	**1**	**1.5**	**1.5**	**1.5**	**1.5**

WATER MAINTENANCE

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
WATER SERVICE - MC III	1	1	1	1	1	1	1
WATER MAINTENANCE WORKER II	4	4	4	4	4	4	4
WATER MAINTENANCE WORKER	2.5	2.5	2.5	2.5	2.5	2.5	2.5
AMOUNT	**7.5**	**7.5**	**7.5**	**7.5**	**7.5**	**7.5**	**7.5**

METER SERVICES

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
DPS SUPERVISOR - WATER	1	1	1	1	1	1	1
SUPERINTENDENT - WATER & SEWER	0	0	0	0	0	0	0
WATER SERVICE WORKER	3	3	3	3	3	3	3
AMOUNT	**4**	**4**	**4**	**4**	**4**	**4**	**4**

SEWER MAINTENANCE

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
SEWER MAINTENANCE WORKER II	3	3	3	3	3	3	3
DPS SUPERVISOR – SEWER	0	0	1	1	1	1	1
SEWER MAINTENANCE WORKER	6	6	6	6	6	6	6
AMOUNT	**9**	**9**	**10**	**10**	**10**	**10**	**10**

RETURN TO OPERATING BUDGETS SUMMARY PAGE

WATER AND SEWER FUND - BY DIVISION

FISCAL YEAR 2025-2026 ANNUAL BUDGET

OVERVIEW

The water and sewer fund uses numerous cost centers to categorize its activities: engineering, administration, water billing, water maintenance, meter services, sewer maintenance, and construction. This page shows expense information for each of those cost centers.

BUDGET SUMMARY BY DIVISION

WATER & SEWER ADMINISTRATION EXPENSES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
OTHER OPERATING	$835,008	$887,682	$843,811	$893,060	$893,060	$558,399	$891,760
DEBT SERVICE	$656,755	$577,336	$499,581	$958,100	$958,100	$115,447	$958,100
TRANSFERS-OUT	$81,500	$134,250	$7,500	$8,500	$7,000	$0	$7,500
DEPRECIATION	$3,275,696	$3,437,465	$3,526,554	$3,593,300	$3,593,300	$1,677,751	$3,607,340
OPERATIONAL TOTAL	**$4,848,959**	**$5,036,734**	**$4,877,446**	**$5,452,960**	**$5,451,460**	**$2,351,597**	**$5,464,700**
TOTAL	**$4,848,959**	**$5,036,734**	**$4,877,446**	**$5,452,960**	**$5,451,460**	**$2,351,597**	**$5,464,700**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
OTHER OPERATING	$939,715	$971,585	$1,004,629	$1,038,895	$1,074,431
DEBT SERVICE	$946,075	$946,075	$946,075	$946,075	$946,075
TRANSFERS-OUT	$8,000	$8,000	$8,000	$8,000	$8,000
DEPRECIATION	$3,697,510	$3,697,510	$3,697,510	$3,697,510	$3,697,510
OPERATIONAL TOTAL	**$5,591,300**	**$5,623,170**	**$5,656,214**	**$5,690,480**	**$5,726,016**
TOTAL	**$5,591,300**	**$5,623,170**	**$5,656,214**	**$5,690,480**	**$5,726,016**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

ADMINISTRATION:

- $104,210 INCREASE IN ESTIMATED DEPRECIATION CHARGES DUE TO INCREASED CAPITAL PROJECTS TO DEPRECIATE.
- $47,170 INCREASE IN ADMINISTRATIVE CHARGES.

WATER & SEWER ENGINEERING - EXPENSES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL	$59,601	$31,261	-$77,726	$74,050	$74,050	$57,884	$116,946
OPERATIONAL							
OTHER OPERATING	$269	$997	$389	$1,000	$1,000	$0	$200
OPERATIONAL TOTAL	**$269**	**$997**	**$389**	**$1,000**	**$1,000**	**$0**	**$200**
TOTAL	**$59,870**	**$32,257**	**-$77,337**	**$75,050**	**$75,050**	**$57,884**	**$117,146**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL	$102,834	$114,080	$118,156	$122,388	$126,782
OPERATIONAL					
OTHER OPERATING	$1,000	$1,010	$1,020	$1,030	$1,041
OPERATIONAL TOTAL	**$1,000**	**$1,010**	**$1,020**	**$1,030**	**$1,041**
TOTAL	**$103,834**	**$115,090**	**$119,176**	**$123,418**	**$127,822**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

ENGINEERING:

- PERSONNEL COSTS ARE INCREASING DUE TO HAVING A HIGHER ALLOCATION OF ENGINEERING STAFF BUDGETED TO THIS COST CENTER FOR FISCAL YEAR 2025-26.

WATER BILLING EXPENSES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL	$67,415	$107,055	$138,570	$148,037	$148,037	$67,644	$148,995
OPERATIONAL							
SUPPLIES	$119	$49	$0	$200	$200	$0	$0
OTHER OPERATING	$60,411	$57,037	$57,344	$60,480	$60,480	$17,148	$54,100
OPERATIONAL TOTAL	**$60,530**	**$57,086**	**$57,344**	**$60,680**	**$60,680**	**$17,148**	**$54,100**
TOTAL	**$127,945**	**$164,141**	**$195,914**	**$208,717**	**$208,717**	**$84,792**	**$203,095**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL	$158,005	$163,350	$168,887	$174,623	$180,567
OPERATIONAL					
SUPPLIES	$300	$306	$312	$318	$325
OTHER OPERATING	$60,480	$61,690	$62,923	$64,182	$65,466
OPERATIONAL TOTAL	**$60,780**	**$61,996**	**$63,236**	**$64,500**	**$65,790**
TOTAL	**$218,785**	**$225,346**	**$232,123**	**$239,124**	**$246,357**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

WATER BILLING:

- THERE ARE NO SIGNIFICANT ITEMS TO NOTE.

WATER MAINTENANCE EXPENSES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL	$574,012	$901,539	-$333,871	$1,007,406	$1,007,406	$355,659	$731,434
OPERATIONAL							
SUPPLIES	$204,102	$175,561	$214,760	$187,400	$187,400	$114,889	$194,400
OTHER OPERATING	$5,931,752	$6,643,748	$6,602,076	$6,892,680	$7,282,680	$2,370,694	$6,598,820
OPERATIONAL TOTAL	**$6,135,854**	**$6,819,309**	**$6,816,836**	**$7,080,080**	**$7,470,080**	**$2,485,583**	**$6,793,220**
TOTAL	**$6,709,866**	**$7,720,848**	**$6,482,965**	**$8,087,486**	**$8,477,486**	**$2,841,242**	**$7,524,654**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL	$766,552	$819,225	$847,010	$875,804	$905,649
OPERATIONAL					
SUPPLIES	$194,400	$212,506	$232,371	$254,168	$278,090
OTHER OPERATING	$6,778,100	$7,013,191	$7,257,559	$7,619,342	$7,773,293
OPERATIONAL TOTAL	**$6,972,500**	**$7,225,697**	**$7,489,930**	**$7,873,510**	**$8,051,383**
TOTAL	**$7,739,052**	**$8,044,922**	**$8,336,939**	**$8,749,315**	**$8,957,032**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

WATER MAINTENANCE:

- RATES TO MEMBER COMMUNITIES ARE BUDGETED TO INCREASE 6 PERCENT FOR FISCAL YEAR 2025-26 BASED ON TENTATIVE RATES FROM SOCWA.
- PERSONNEL COSTS ARE DECREASING DUE TO HAVING A LOWER ALLOCATION OF DPS STAFF BUDGETED TO THIS COST CENTER AND HAVING MORE ALLOCATED TO METER SERVICES (592.539) AND SEWER MAINTENANCE (592.540) FOR FISCAL YEAR 2025-26.
- $51,130 DECREASE IN MOTOR POOL RENTAL CHARGES DUE TO LESS UTILIZATION HOURS EXPECTED IN FISCAL YEAR 2025-26 AND A DECREASE IN DEPRECIATION CHARGES.
- $757,500 DECREASE IN MISCELLANEOUS CONTRACTED SERVICES DUE TO A WATER SERVICE LINE INVENTORY PROJECT IN FISCAL YEAR 2024-25 AS WELL AS A DECREASE IN THE LEAD SERVICE LINE REPLACEMENTS PROGRAMMED FOR FISCAL YEAR 2025-26.
- THE FOLLOWING PROJECT WAS INCLUDED IN THE ANNUAL CAPITAL IMPROVEMENT PLAN (CIP) AND HAS BEEN BUDGETED IN THE MISCELLANEOUS CONTRACTED SERVICES ACCOUNT FOR FISCAL YEAR 2025-26:
  - $980,000 LEAD SERVICE LINE REPLACEMENTS

WATER & SEWER METER SERVICES - EXPENSES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL	$410,167	$603,576	-$565,027	$661,748	$661,748	$361,998	$714,036
OPERATIONAL							
SUPPLIES	$244,890	$314,268	$291,306	$259,400	$259,400	$48,074	$212,400
OTHER OPERATING	$150,743	$146,535	$237,439	$238,800	$238,800	$99,724	$244,300
OPERATIONAL TOTAL	**$395,633**	**$460,803**	**$528,745**	**$498,200**	**$498,200**	**$147,798**	**$456,700**
TOTAL	**$805,800**	**$1,064,379**	**-$36,282**	**$1,159,948**	**$1,159,948**	**$509,796**	**$1,170,736**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL	$755,266	$816,025	$844,215	$873,448	$903,766
OPERATIONAL					
SUPPLIES	$267,400	$293,696	$322,604	$354,384	$389,323
OTHER OPERATING	$248,590	$259,850	$271,658	$284,042	$297,030

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

METER SERVICES:

- PERSONNEL COSTS ARE INCREASING DUE TO HAVING A HIGHER ALLOCATION OF DPS STAFF BUDGETED TO THIS COST CENTER IN FISCAL YEAR 2025-26 AND DUE TO THE INCREASING COST OF HEALTHCARE INSURANCE.

SEWER MAINTENANCE EXPENSES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL							
EXPENDITURE	$632,728	$876,359	$282,005	$811,436	$811,436	$439,509	$901,490
PERSONNEL TOTAL	**$632,728**	**$876,359**	**$282,005**	**$811,436**	**$811,436**	**$439,509**	**$901,490**
OPERATIONAL							
SUPPLIES	$93,265	$119,032	$161,806	$70,950	$70,950	$73,330	$126,950
OTHER OPERATING	$14,533,436	$14,632,074	$15,054,358	$16,606,140	$16,606,140	$6,185,306	$16,259,680
OPERATIONAL TOTAL	**$14,626,701**	**$14,751,106**	**$15,216,164**	**$16,677,090**	**$16,677,090**	**$6,258,636**	**$16,386,630**
TOTAL	**$15,259,429**	**$15,627,465**	**$15,498,169**	**$17,488,526**	**$17,488,526**	**$6,698,145**	**$17,288,120**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL					
EXPENDITURE	$941,480	$983,008	$1,014,482	$1,047,019	$1,080,658
PERSONNEL TOTAL	**$941,480**	**$983,008**	**$1,014,482**	**$1,047,019**	**$1,080,658**
OPERATIONAL					
SUPPLIES	$76,450	$81,968	$87,953	$94,447	$101,499
OTHER OPERATING	$17,330,510	$18,170,770	$19,052,041	$19,979,322	$20,950,708
OPERATIONAL TOTAL	**$17,406,960**	**$18,252,738**	**$19,139,994**	**$20,073,769**	**$21,052,208**
TOTAL	**$18,348,440**	**$19,235,746**	**$20,154,476**	**$21,120,788**	**$22,132,866**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

SEWER MAINTENANCE:

- PERSONNEL COSTS ARE INCREASING DUE TO HAVING A HIGHER ALLOCATION OF DPS STAFF BUDGETED TO THIS COST CENTER IN FISCAL YEAR 2025-26 AND DUE TO THE INCREASING COST OF HEALTHCARE INSURANCE.

- SEWAGE DISPOSAL SERVICE COSTS ARE TENTATIVELY BUDGETED TO INCREASE BY APPROXIMATELY 7.2 PERCENT FROM THE OAKLAND COUNTY WATER RESOURCES COMMISSION.

- $140,550 INCREASE IN MOTOR POOL RENTAL CHARGES DUE TO MORE UTILIZATION HOURS PLANNED FOR THIS COST CENTER IN FISCAL YEAR 2025-26.
- THE FOLLOWING PROJECTS TOTALING $724,000, WERE INCLUDED IN THE ANNUAL CAPITAL IMPROVEMENT PLAN (CIP) AND HAVE BEEN BUDGETED IN THIS COST CENTER FOR FISCAL YEAR 2025-26:
  - $684,000 SEWER TELEVISING AND ROOT CONTROL
  - $40,000 WATER SYSTEM ANALYSIS AND UPDATES TO WATER RELIABILITY, ASSET MANAGEMENT, AND RISK RELIANCE PLANS

WATER & SEWER CONSTRUCTION - EXPENSES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL	$0	$17,260	$28,691	$219,843	$219,843	$165,796	$80,316
OPERATIONAL							
SUPPLIES	$790	$1,468	$691	$0	$0	$1,739	$865
OTHER OPERATING	$12,305	$37,957	$935	$22,120	$22,120	$3,376,129	$11,000
CAPITAL	$0	$0	$0	$6,381,000	$6,381,000	$0	$7,150,000
OPERATIONAL TOTAL	**$13,095**	**$39,426**	**$1,626**	**$6,403,120**	**$6,403,120**	**$3,377,868**	**$7,161,865**
TOTAL	**$13,095**	**$56,685**	**$30,317**	**$6,622,963**	**$6,622,963**	**$3,543,664**	**$7,242,181**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL	$167,856	$181,060	$186,614	$192,342	$198,249
OPERATIONAL					
SUPPLIES	$0	$0	$0	$0	$0
OTHER OPERATING	$21,710	$21,907	$22,106	$22,307	$22,510
CAPITAL	$5,246,500	$6,765,000	$10,003,000	$9,996,500	$8,088,500
OPERATIONAL TOTAL	**$5,268,210**	**$6,786,907**	**$10,025,106**	**$10,018,807**	**$8,111,010**
TOTAL	**$5,436,066**	**$6,967,967**	**$10,211,720**	**$10,211,149**	**$8,309,260**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

CONSTRUCTION:

The following construction projects, totaling $5,246,500, were included in the annual Capital Improvement Plan (CIP) and have been budgeted in this cost center for fiscal year 2025-26:

- CAP2450 - aerial flyover of the city for stormwater mapping = $80,000
- CAP2511 - 2025 road improvements = $668,000
- CAP2598 - water and sewer system GIS updates = $75,000
- CAP2606 - 2025 Rochester Road resurfacing = $840,000
- CAP2607 - 2026 Catalpa Drive resurfacing = $720,000
- CAP2640 - 2026 Green infrastructure improvements = $100,000
- CAPXX01 - Concrete Pavement and prepaid sidewalk improvements = $740,000
- CAPXX01 - Special Assessment Paving Projects = $262,500
- CAPXX85 - City-wide sewer lining = $989,000
- CAPXX95 - City-wide spot sewer repairs = $772,000

RETURN TO OPERATING BUDGETS SUMMARY PAGE

ICE ARENA FUND

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE ICE ARENA IS TO PROVIDE TO BOTH RESIDENT AND REGIONAL SKATERS OF ALL AGES OUTSTANDING RECREATION PROGRAMS ON ICE THAT ARE FINANCIALLY SELF-SUPPORTING.

OVERVIEW

A full menu of programs for ice skating and hockey is provided at the John Lindell Ice Arena. Beginners looking for open public skating or advanced figure skaters or hockey players, can find programs available for all ages, all year long. Skaters can enjoy open skating times, drop-in hockey, and freestyle sessions.

A skating instructor might be a current Olympic-class athlete or coach because of the strength of skating training in the Metro Detroit region.

The annual ice show is a crowd pleaser, providing friends and families a chance to see young skaters show off their skill.
Lindell Arena is the home arena for many clubs and teams:

- ROYAL OAK HOCKEY CLUB,
- NEW EDGE FIGURE SKATING CLUB,
- ROYAL OAK M1 GRIFFENS HIGH SCHOOL HOCKEY,
- BISHOP FOLEY/SHRINE KNIGHTS HIGH SCHOOL HOCKEY,
- BERKLEY ROYAL OAK HIGH SCHOOL FIGURE SKATING CLUB,
- MOTOWN THEATER ON ICE,
- ROYAL OAK ADULT HOCKEY LEAGUE,
- TOT WOMEN'S HOCKEY,
- ROYAL OAK SENIOR HOCKEY LEAGUE,
- BELLE TIRE AAA HOCKEY.

Program offerings include:

OPEN PUBLIC SKATING: Times are available throughout the year for skaters of all ages.

LEARN-TO-SKATE PROGRAM: The learn-to-skate program offers a wide range of classes to suit everyone's needs, from ages three to adult. The program is a place to learn basic skating skills and is a stepping-stone for hockey as well as freestyle, synchronized and recreational skating.

FREESTYLE PROGRAM: Skaters must be members of the New Edge Figure Skating Club or a U.S. Figure Skating member. Sessions are limited to the first 24 skaters signed in and paid.

YOUTH HOCKEY: The Royal Oak Hockey Club offers instructional and competitive hockey programs and teams at all levels for players ages 5-18. The next step into hockey for graduates of the LTS program is the ROHC 8 & under program.

DROP-IN HOCKEY: Players are required to be at least 18 years of age and wear full equipment with a helmet.

HIGH SCHOOL VARSITY HOCKEY: Home to two varsity hockey programs, M1 Griffens (formerly Royal Oak high School Ravens) and Bishop Foley/Shrine Catholic High School Knights. Both are pay-to-play programs.

ROYAL OAK ADULT HOCKEY LEAGUE: The Fall/Winter League is offered September through March and currently has 32 teams in 3 divisions and the Spring/Summer League from April through July has 18-20 teams.

TOURNAMENTS: The ice arena hosts multiple tournaments each year. The Warrior AAA tournament is in mid-October, The Bauer World Invite Girls Tier I tournament is in mid-November, and a Selects Hockey Tier I boys' tournament is held over Thanksgiving weekend. New this year are the North American Prospects Hockey League Showcase in January, and Grinder in April.

ICE SHOW: The annual ice show showcases the talents of New Edge Figure Skating Club skaters.

The ice arena operations are contracted out to Suburban Ice Management. The nearly $1.65 million budget also pays all operational and building maintenance costs. Most revenue to fund programs comes from rink rental fees. The bulk of the remaining revenues come from other fees: e.g., lessons, open freestyle and open skating fees. Personnel costs are allocated percentages only. No staff are permanently assigned to this fund.

STRATEGIC PLAN GOALS AND OBJECTIVES

LONG-TERM GOAL 1: Increase hours of facility use through active public programming, rentals, and other use of the Ice Arena.
STRATEGIC PLAN ALIGNMENT: Welcome, Engaging, and Livable Community
SHORT-TERM OBJECTIVES:

- *FY 2025-2026: Meet or exceed 7,310 hours of use. Due to partial closure due to major repair on the subfloor heating system, estimate a 25 percent drop in usage.*
- *FY 2025-2026: MEET OR EXCEED 9,500 HOURS OF USE.*

PERFORMANCE MEASURES:

- *ICE RENTAL AND OTHER USE (HOURS PER CALENDAR YEAR).*

Performance Indicators / Outcome Measures

Performance Measure	GOAL #	Actual FY 22-23	Actual FY 23-24	Projected FY 24-25	Projected FY 25-26	Projected FY 26-27
Ice rental and other use (hours per calendar year)	1	8,978	9,746	7,310	9,500	9,750

BUDGET SUMMARY - REVENUE

ICE ARENA FUND - REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
LICENSES, CHARGES & FINES	$1,384,484	$1,348,509	$1,485,197	$1,649,500	$1,548,000	$962,965	$1,637,500
TRANSFERS	$0	$0	$0	$350,000	$0	$0	$0
USE OF FUND BALANCE	$0	$0	$0	$80,518	$80,518	$0	$0
OTHER	$1,829	$264	$11,566	$0	$0	$7,846	$7,845
INTEREST AND CONTRIBUTIONS	$7,737	$3,992	-$11,968	$8,010	$8,010	$30	$1,000
TOTAL	**$1,394,051**	**$1,352,766**	**$1,484,795**	**$2,088,028**	**$1,636,528**	**$970,841**	**$1,646,345**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
LICENSES, CHARGES & FINES	$1,786,000	$1,839,580	$1,894,767	$1,951,610	$2,010,159
TRANSFERS	$0	$0	$0	$0	$0
USE OF FUND BALANCE	$0	$0	$0	$0	$0
OTHER	$0	$0	$0	$0	$0
INTEREST AND CONTRIBUTIONS	$1,000	$1,010	$1,020	$1,030	$1,041
TOTAL	**$1,787,000**	**$1,840,590**	**$1,895,788**	**$1,952,641**	**$2,011,199**

BUDGET SUMMARY - EXPENDITURES

ICE ARENA FUND - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
OTHER OPERATING	$1,144,403	$1,283,788	$1,454,439	$1,661,080	$1,249,080	$700,389	$1,591,720
DEPRECIATION	$104,557	$104,419	$104,419	$104,500	$104,500	$52,210	$104,419
SUPPLIES	$52,398	$65,022	$78,463	$128,600	$70,000	$49,875	$119,800
CAPITAL	$21,575	$0	$7,070	$151,400	$172,000	$135,736	$148,000
DEBT SERVICE	$8,821	$8,540	$8,225	$18,800	$18,800	$2,035	$10,800
TRANSFERS-OUT	$4,000	$3,000	$7,500	$8,500	$7,000	$0	$7,500
OPERATIONAL TOTAL	**$1,335,753**	**$1,464,769**	**$1,660,115**	**$2,072,880**	**$1,621,380**	**$940,245**	**$1,982,239**
PERSONNEL	$13,871	$13,961	$9,194	$15,148	$15,148	$4,792	$13,371
INCREASE IN FUND BALANCE	$0	$0	$0	$0	$0	$0	$0
TOTAL	**$1,349,624**	**$1,478,730**	**$1,669,309**	**$2,088,028**	**$1,636,528**	**$945,037**	**$1,995,610**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
OTHER OPERATING	$1,486,780	$1,554,590	$1,625,669	$1,700,178	$1,778,285
DEPRECIATION	$104,500	$104,500	$104,500	$104,500	$104,500
SUPPLIES	$115,700	$116,864	$118,074	$119,333	$120,642
CAPITAL	$20,000	$0	$0	$0	$0
DEBT SERVICE	$19,000	$19,000	$19,000	$19,000	$19,000
TRANSFERS-OUT	$8,000	$8,000	$8,000	$8,000	$8,000
OPERATIONAL TOTAL	**$1,753,980**	**$1,802,954**	**$1,875,244**	**$1,951,011**	**$2,030,427**
PERSONNEL	$15,636	$16,116	$16,610	$17,121	$17,647
INCREASE IN FUND BALANCE	$17,384	$0	$0	$0	$0
TOTAL	**$1,787,000**	**$1,819,070**	**$1,891,854**	**$1,968,132**	**$2,048,073**

REVENUE IN EXCESS OF EXPENDITURES

ICE ARENA FUND - REVENUE > EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	$1,394,051	$1,352,766	$1,484,795	$2,088,028	$1,636,528	$970,841	$1,646,345
EXPENSES	$1,349,624	$1,478,730	$1,669,309	$2,088,028	$1,636,528	$945,037	$1,995,610
REVENUES LESS EXPENSES	**$44,427**	**-$125,964**	**-$184,514**	**$0**	**$0**	**$25,804**	**-$349,265**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$1,787,000	$1,840,590	$1,895,788	$1,952,641	$2,011,199
EXPENSES	$1,787,000	$1,819,070	$1,891,854	$1,968,132	$2,048,073
REVENUES LESS EXPENSES	**$0**	**$21,521**	**$3,934**	**-$15,491**	**-$36,874**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- REVENUES DURING FISCAL YEAR 2025-26 HAVE BEEN BUDGETED TO INCREASE APPROXIMATELY 8.5 PERCENT OVER THE FISCAL YEAR 2024-25 YEAR-END PROJECTIONS.
- $183,000 INCREASE IN CONTRACTED WORKER SERVICES TO ACCOMMODATE THE ADDED STAFF DUE TO MORE ADULT AND HOME TEAMS BEING ADDED DURING THE YEAR. THE INCREASE ALSO BETTER REFLECTS ACTUAL SPENDING THAT CAN BE SEEN IN FISCAL YEAR 2023-24 YEAR-END ACTIVITY.
- THE FOLLOWING IS INCLUDED IN THE ANNUAL CAPITAL IMPROVEMENT PLAN (CIP) AND HAS BEEN BUDGETED IN THIS FUND FOR FISCAL YEAR 2025-26:
  - $20,000 CO2 DETECTION AND VENTILATION SYSTEM

COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

None

RETURN TO OPERATING BUDGETS SUMMARY PAGE

INFORMATION TECHNOLOGY FUND

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE INFORMATION TECHNOLOGY DEPARTMENT IS TO PROVIDE COMPUTER, TELECOMMUNICATIONS, SOFTWARE, SECURITY AND OTHER TECHNOLOGY TOOLS AND SERVICES IN SUPPORT OF THE CITY'S OPERATIONAL GOALS IN THE MOST EFFICIENT MANNER POSSIBLE.

OVERVIEW

The information technology (IT) department researches, supports and coordinates technological solutions to keep the city's information technology functioning and performing consistently at expected levels. The IT staff continually strives to meet productivity gains and address the city's technology challenges.

Technology plays a critical support role in the city's ability to provide government services. The IT department is the city's central control center where proactively securing and managing the city's technology and data is a top priority. The job gets more complicated daily as new threats to security emerge and as information technology becomes more integrated across multiple platforms and networks. The department oversees application integration between the city, county, state and federal organizations and is responsible for the infrastructure that ties it all together.

The department manages a technology budget of approximately $3.7 million and is responsible for servicing all city departments and the 44th District Court. The IT department is responsible for procurement and maintenance of more than 800 devices including networking switches and routers, servers, computers, printers, telephones, smart/cell phones, pagers, faxes, scanners, cameras and other computer equipment and communication devices. Email, document storage and retrieval systems are maintained for more than 400 user accounts and over 120 computer software applications at 14 different municipal locations, most of which are connected via the city's wide area network. The IT staff provides daily support in the following areas: help desk, hardware and network issues, data and document management, project management, data and voice communications, and specialized application software.

In 2025, the city's website served over 1,900,000 page requests from more than 1,600,000 visits.

The most frequently accessed areas of the city's website are:
- Royal Oak Public Library
- Farmers' Market
- 44th District Court
- Animal Shelter
- Court Case Lookup
- Online Payments
- Parking in Downtown
- Water Billing
- Public Services

The top site search keywords are:
- "Parking"
- "Certificate of Birth"
- "2025 Fall Curbside Leaf Collection"
- "Birth Certificate Request 2024"
- "Trash and Recycling"

• “Parking Ticket”
• “Water”
• “Permits”
• “Water Bill”

The most common locations the site receives visitors from are: Royal Oak, Troy, Detroit, Madison Heights, Ferndale, Grand Rapids, Warren, Redford, then Southfield.

Information technology is an internal service fund that uses cost allocation to expense all computer applications, licensing, software and hardware support and maintenance and print shop costs to each user department/cost center.

The information technology plan is designed to address the levels of technology support for city-wide efficiency and assignment of priority to the targeted projects over a three- to five-year period.

The plan needs to anticipate what new technology will be available and applicable to the city’s needs, and to provide an adequate outline that presents an overview for decision making and allocation of funding for these improvements. It is important to review the plan periodically and to make it flexible enough to adapt to changes along the way.

STRATEGIC PLAN GOALS AND OBJECTIVES

Long-term Goal 1: Move users who have a flexible schedule or the ability to work more remotely to a more mobile setup with a laptop and dual monitors with a USB-C Hub
Strategic Plan Alignment: Efficient and Effective Services
Short-term Objectives:
- *Move all users who have a laptop already to a dual-monitor setup and remove their desktops.*
- *Reassign desktops to users who will not be using the laptop setup and replace out-of-warranty hardware*
- *Plan to eventually put all laptops on a 3-year replacement cycle so they never are out of warranty.*

Performance Measures:
- *Amount of users converted to new PC setup.*
- *Volume of tickets and setup requests handled by IT.*

Long-term Goal 2: Move all aging infrastructure to a more cloud-based setting and create a larger cloud presence.
Strategic Plan Alignment: Reliable Infrastructure
Short-term Objectives:
- *Upgrade all aging network switches*
- *Move away from an exclusively vendor-managed setup*
- *Remove non-managed network devices where applicable*

Performance Measures:
- *Effectiveness and efficiency of network/cloud services across the city*
- *Volume of requests received and completed in Ticket System*

Long-term Goal 3: Increase IT Security infrastructure by implementing SSO, MFA, and removing local administrator access as well as restricting network port access.
Strategic Plan Alignment: Safe, Healthy and Just City
Short-term Objectives:
- *Create a new Staff-Only Wi-Fi*
- *Move away from WatchGuard Firewalls/infrastructure*
- *Apply MFA to Office products and Email*

Performance Measures:
- *Amount of users enrolled in MFA*
- *Removal of admin rights where they still persist and automating instead*

Long-term Goal 4: Use and implement a new ticket system to quantify and centralize support requests, maintain record of tasks, and perform process improvement and change management.
Strategic Plan Alignment: Efficient and Effective Services
Short-term Objectives:

- *Implement an agent portal for IT staff to create and assign tickets*
- *Roll out an end user self-service portal to be able to open and view tickets*
- *Create a change management process and approval workflows for onboarding and separation of employees*

Performance Measures:

- *Volume of tickets handled by IT*
- *Volume of tasks and changes submitted*

BUDGET SUMMARY - REVENUE

INFORMATION SYSTEMS FUND - REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
LICENSES, CHARGES & FINES	$2,107,490	$2,138,100	$2,142,905	$2,193,160	$2,193,160	$1,096,580	$2,193,160
USE OF FUND BALANCE	$0	$0	$0	$340,930	$340,930	$0	$0
INTEREST AND CONTRIBUTIONS	$10,417	$117,783	$196,502	$199,700	$199,700	$91,609	$199,700
TRANSFERS	$100,000	$0	$22,000	$0	$0	$0	$0
OTHER	$1,097	$1,163	$1,069	$0	$0	$15,697	$15,700
TOTAL	**$2,219,004**	**$2,257,045**	**$2,362,476**	**$2,733,790**	**$2,733,790**	**$1,203,886**	**$2,408,560**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
LICENSES, CHARGES & FINES	$1,827,125	$2,131,939	$2,445,897	$2,519,274	$2,594,852
USE OF FUND BALANCE	$1,728,748	$0	$0	$0	$0
INTEREST AND CONTRIBUTIONS	$199,700	$201,697	$203,714	$205,751	$207,809
TRANSFERS	$0	$0	$0	$0	$0
OTHER	$0	$0	$0	$0	$0
TOTAL	**$3,755,573**	**$2,333,636**	**$2,649,611**	**$2,725,025**	**$2,802,661**

BUDGET SUMMARY - EXPENDITURES

INFORMATION SYSTEMS FUND - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
OTHER OPERATING	$1,112,488	$720,464	$910,259	$1,285,900	$1,267,400	$607,746	$1,088,885
CAPITAL	$78,215	$73,237	$0	$244,300	$244,300	$31,836	$31,840
SUPPLIES	$91,170	$146,869	$126,592	$221,200	$221,200	$19,604	$151,200
DEPRECIATION	$70,697	$215,459	$208,126	$200,000	$200,000	$104,327	$208,660
DEBT SERVICE	$35,285	$34,160	$32,899	$74,900	$74,900	$8,143	$74,900
OPERATIONAL TOTAL	**$1,387,854**	**$1,190,189**	**$1,277,876**	**$2,026,300**	**$2,007,800**	**$771,656**	**$1,555,485**
PERSONNEL	$435,820	$504,681	$335,929	$707,490	$725,990	$249,719	$572,080
TOTAL	**$1,823,674**	**$1,694,871**	**$1,613,805**	**$2,733,790**	**$2,733,790**	**$1,021,375**	**$2,127,565**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
OTHER OPERATING	$1,400,880	$1,463,252	$1,528,516	$1,596,812	$1,668,283
CAPITAL	$1,040,000	$540,000	$495,000	$560,000	$615,000
SUPPLIES	$303,400	$333,508	$364,620	$390,735	$416,855
DEPRECIATION	$215,000	$215,000	$215,000	$215,000	$215,000
DEBT SERVICE	$75,300	$75,300	$75,300	$75,300	$75,300
OPERATIONAL TOTAL	**$3,034,580**	**$2,627,060**	**$2,678,436**	**$2,837,847**	**$2,990,438**
PERSONNEL	$720,993	$743,923	$767,614	$792,093	$817,386
TOTAL	**$3,755,573**	**$3,370,983**	**$3,446,051**	**$3,629,940**	**$3,807,824**

REVENUE IN EXCESS OF EXPENDITURES

INFORMATION TECHNOLOGY FUND - REVENUE > EXPENDITURES

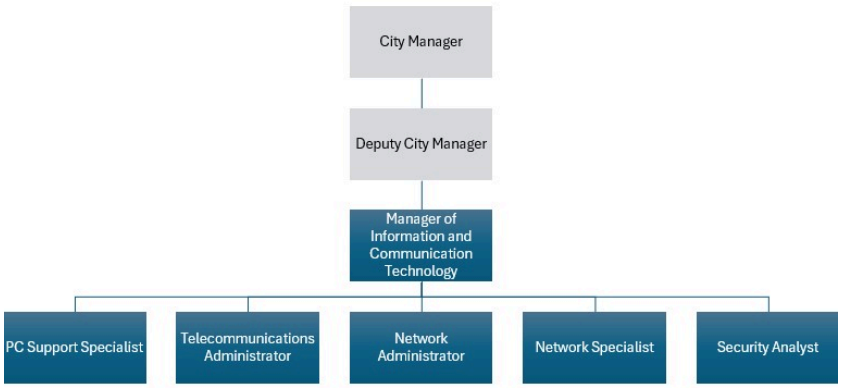
	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	$2,219,004	$2,257,045	$2,362,476	$2,733,790	$2,733,790	$1,203,886	$2,408,560
EXPENSES	$1,823,674	$1,694,871	$1,613,805	$2,733,790	$2,733,790	$1,021,375	$2,127,565
REVENUES LESS EXPENSES	**$395,329**	**$562,175**	**$748,670**	**$0**	**$0**	**$182,511**	**$280,995**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$3,755,573	$2,333,636	$2,649,611	$2,725,025	$2,802,661
EXPENSES	$3,755,573	$3,370,983	$3,446,051	$3,629,940	$3,807,824
REVENUES LESS EXPENSES	**$0**	**-$1,037,347**	**-$796,440**	**-$904,915**	**-$1,005,163**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- APPROXIMATELY 17% DECREASE IN THE REVENUE COLLECTED THROUGH THE ALLOCATED SERVICE CHARGE DUE TO A DECREASE IN PROJECTED IT EXPENDITURES DURING FISCAL YEAR 2024-25 AND DUE TO A PLANNED USE OF FUND BALANCE IN FISCAL YEAR 2025-26.
- PERSONNEL COSTS ARE BUDGETED TO REMAIN RELATIVELY FLAT OVER FISCAL YEAR 2024-25.
- $80,000 INCREASE IN THE ANNUAL COMPUTER REPLACEMENT PROGRAM DUE TO MORE REPLACEMENTS AND ANTICIPATED COST INCREASES.
- $15,000 INCREASE IN BUDGETED DEPRECIATION CHARGES DUE TO RECENTLY CAPITALIZED ASSETS DURING THE PRIOR YEAR.
- THE FOLLOWING PROJECTS, TOTALING $1,040,000, WERE INCLUDED IN THE ANNUAL ADOPTED CIP AND HAVE BEEN BUDGETED IN THIS FUND FOR FISCAL YEAR 2025-26:
  - $250,000 DISASTER RECOVERY SOLUTION
  - $120,000 GIS INTEGRATION
  - $550,000 SERVER NETWORK CABLING INFRASTRUCTURE
  - $120,000 MOBILE WORKFORCE

DEPARTMENTAL ORGANIZATIONAL CHART



COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

INFORMATION TECHNOLOGY

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
NETWORK ENGINEER	0	0	0	0	0	0	0
GIS COORDINATOR	1	1	1	1	1	1	0
SECURITY ANALYST	1	1	1	1	1	1	1
NETWORK SPECIALIST	0	0	0	0	0	0	1
MANAGER OF INFORMATION AND COMMUNICATION TECHNOLOGY	1	1	1	1	1	1	1
PC SUPPORT SPECIALIST	1	1	1	1	1	1	1
TELECOMMUNICATIONS ADMINISTRATOR	1	1	1	1	1	1	1
NETWORK ADMINISTRATOR	1	1	1	1	1	1	1
AMOUNT	**6**	**6**	**6**	**6**	**6**	**6**	**6**

RETURN TO OPERATING BUDGETS SUMMARY PAGE

MOTOR POOL FUND

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE MOTOR POOL IS TO PROVIDE A CENTRAL LOCATION OF ACCOUNTABILITY FOR THE ACQUISITION AND MAINTENANCE OF SAFE AND EFFICIENT MACHINERY, EQUIPMENT, AND VEHICLES FOR CITY OPERATIONS.

OVERVIEW

The motor pool division of the department of public service (DPS) is an internal citywide service unit responsible for fleet maintenance, repairs, fueling and vehicle / equipment acquisition, to keep city-wide departments operational. The motor pool division ensures the city-owned fleet of machinery, equipment and vehicles remain in a safe and proper functioning condition. Scheduled preventative maintenance is performed.

Vehicle condition and criteria for replacement are also closely monitored to optimize long-term cost. The motor pool maintains its own computerized records and inventory. Gasoline, diesel fuel, auto and truck parts are inventoried and charged to the various departments when used.

Internal city departments are charged monthly or hourly user fees that include a replacement charge, ensuring that funds will be available when replacement is due.

The motor pool manages more than $20 million in machinery, equipment, and vehicles, consisting of approximately eight fire trucks, four ambulance units, 133 cars, vans, and pickup trucks, 15 dump-trucks, 27 heavy construction vehicles and 15 trailers and specialty vehicles.

The division continually analyzes city-wide vehicle and equipment utilization; recommends, develops, and refines specifications maximizing vehicle life cycle; and analyzes fleet composition in order to “right size” the fleet with a focus on reducing the total number of vehicles and equipment to the number that would provide the lowest overall fleet cost.

Motor pool charges include fees for the catch-up plan to collect depreciation that was not collected numerous years ago during an intentional depreciation (collection) vacation. This catch-up is intended to help to provide the proper accumulation of funds that will be sufficient for the motor pool’s future replacements. Fiscal year 2025-26 is the seventh year of the 10-year catch-up plan.

STRATEGIC PLAN GOALS AND OBJECTIVES

LONG-TERM GOAL: Support Sustainability Climate Action Plan (S-CAP) goals by replacing gasoline- and diesel-fuel powered fleet vehicles.
STRATEGIC PLAN ALIGNMENT: Environmental Leadership
SHORT-TERM OBJECTIVES:

- *INSTALL FLEET CHARGING STATIONS AT CITY FACILITIES.*
- *REPLACE 10-15 LIGHT-DUTY VEHICLES WITH ELECTRIC VEHICLES ANNUALLY.*

PERFORMANCE MEASURES:

- *ONGOING - CHARGING STATIONS ARE CURRENTLY BEING INSTALLED IN FISCAL YEAR 2024-25.*
- *ONGOING - ANNUAL VEHICLE REPLACEMENT PLAN, PER CAPITAL IMPROVEMENT PLAN (CIP).*

BUDGET SUMMARY - REVENUE

MOTOR POOL FUND - REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
LICENSES, CHARGES & FINES	$4,837,503	$5,177,372	$4,752,940	$5,588,180	$5,588,180	$2,532,967	$5,424,140
INTEREST AND CONTRIBUTIONS	$28,877	$318,400	$531,915	$454,070	$454,070	$246,891	$531,000
USE OF FUND BALANCE	$0	$0	$0	$2,719,000	$0	$0	$0
OTHER	$290,631	$195,899	$220,060	$100,000	$100,000	$360,117	$422,500
TRANSFERS	$75,000	$166,300	$0	$0	$0	$0	$0
TOTAL	**$5,232,011**	**$5,857,971**	**$5,504,915**	**$8,861,250**	**$6,142,250**	**$3,139,975**	**$6,377,640**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
LICENSES, CHARGES & FINES	$5,066,340	$5,117,003	$5,168,173	$5,219,855	$5,272,054
INTEREST AND CONTRIBUTIONS	$454,070	$458,611	$463,197	$467,829	$472,507
USE OF FUND BALANCE	$1,647,447	$0	$0	$0	$0
OTHER	$100,000	$105,000	$110,250	$115,763	$121,551
TRANSFERS	$0	$0	$0	$0	$0
TOTAL	**$7,267,857**	**$5,680,614**	**$5,741,620**	**$5,803,446**	**$5,866,111**

BUDGET SUMMARY - EXPENDITURES

MOTOR POOL FUND - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
CAPITAL	$38,027	$31,623	$36,296	$4,171,000	$1,452,000	$2,839,780	$3,416,000
DEPRECIATION	$1,430,926	$1,509,781	$1,500,331	$1,465,000	$1,465,000	$747,945	$1,442,000
SUPPLIES	$872,413	$1,007,262	$984,715	$940,700	$940,700	$420,548	$963,700
OTHER OPERATING	$434,038	$564,111	$598,348	$622,320	$622,320	$259,351	$568,930
DEBT SERVICE	$249,922	$241,159	$231,444	$510,300	$510,300	$56,633	$218,650
OPERATIONAL TOTAL	**$3,025,326**	**$3,353,937**	**$3,351,135**	**$7,709,320**	**$4,990,320**	**$4,324,257**	**$6,609,280**
PERSONNEL	$1,030,285	$1,106,084	$105,615	$1,151,930	$1,151,930	$547,885	$1,140,459
TOTAL	**$4,055,611**	**$4,460,021**	**$3,456,750**	**$8,861,250**	**$6,142,250**	**$4,872,142**	**$7,749,739**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
CAPITAL	$2,457,600	$2,048,525	$2,180,645	$2,295,362	$2,347,171
DEPRECIATION	$1,515,000	$1,515,000	$1,515,000	$1,515,000	$1,515,000
SUPPLIES	$1,009,700	$1,059,173	$1,111,080	$1,165,542	$1,222,685
OTHER OPERATING	$580,740	$601,980	$624,055	$646,998	$670,847
DEBT SERVICE	$513,630	$513,630	$513,630	$513,630	$513,630
OPERATIONAL TOTAL	**$6,076,670**	**$5,738,308**	**$5,944,410**	**$6,136,532**	**$6,269,333**
PERSONNEL	$1,191,187	$1,263,323	$1,305,642	$1,349,478	$1,394,888
TOTAL	**$7,267,857**	**$7,001,631**	**$7,250,053**	**$7,486,010**	**$7,664,221**

REVENUE IN EXCESS OF EXPENDITURES

MOTOR POOL FUND - REVENUE > EXPENDITURES

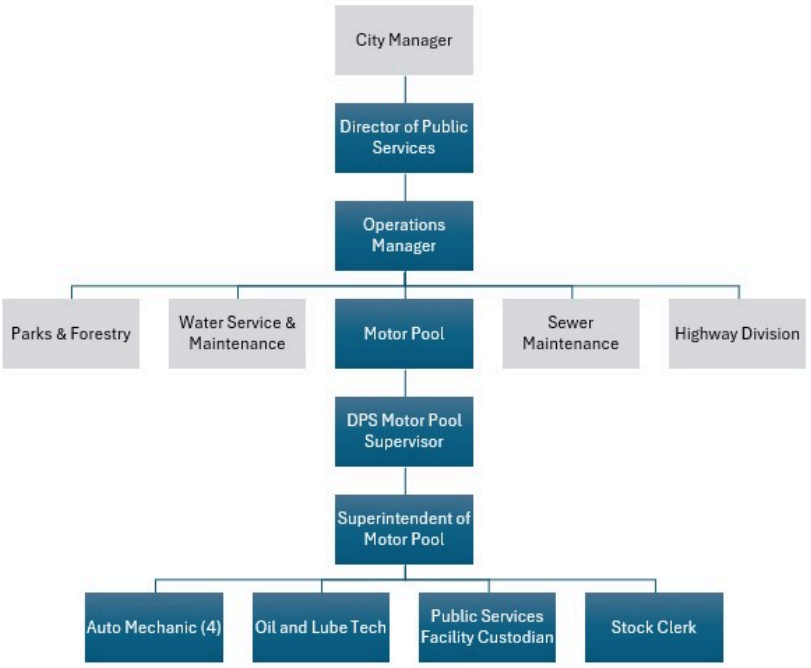
	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	$5,232,011	$5,857,971	$5,504,915	$8,861,250	$6,142,250	$3,139,975	$6,377,640
EXPENSES	$4,055,611	$4,460,021	$3,456,750	$8,861,250	$6,142,250	$4,872,142	$7,749,739
REVENUES LESS EXPENSES	**$1,176,399**	**$1,397,950**	**$2,048,165**	**$0**	**$0**	**-$1,732,167**	**-$1,372,099**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$7,267,857	$5,680,614	$5,741,620	$5,803,446	$5,866,111
EXPENSES	$7,267,857	$7,001,631	$7,250,053	$7,486,010	$7,664,221
REVENUES LESS EXPENSES	**$0**	**-$1,321,017**	**-$1,508,432**	**-$1,682,564**	**-$1,798,109**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- REVENUE COLLECTED THROUGH THE ALLOCATED SERVICE CHARGE IS BUDGETED TO DECREASE APPROXIMATELY 9 PERCENT IN FISCAL YEAR 2025-26 DUE A PLANNED USE OF FUND BALANCE.
- PERSONNEL COSTS ARE INCREASING SLIGHTLY OVER FISCAL YEAR 2024-25 DUE TO RISING COSTS OF HEALTHCARE INSURANCE.
- $50,000 INCREASE IN FUEL PURCHASES BASED ON USAGE.
- THE FOLLOWING PROJECTS WERE INCLUDED IN THE ANNUAL CAPITAL IMPROVEMENT PLAN (CIP) AND HAVE BEEN BUDGETED IN THIS FUND FOR FISCAL YEAR 2025-26:
  - $650,000 DPS roof section D replacement
  - $250,000 EV fleet charging infrastructure
  - $1,557,600 FOR ANNUAL MOTOR POOL VEHICLE REPLACEMENT PLAN

DEPARTMENTAL ORGANIZATIONAL CHART



COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

MOTOR POOL

POSITION DETAIL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
MOTOR POOL SUPERVISOR	1	1	1	1	1	1	1
COMMUNICATIONS MAINTENANCE TECH	0	0	0	0	0	0	0
BUDGET ANALYST	1	1	1	0	0	0	0
STOCK CLERK	1	1	1	1	1	1	1
MOTOR POOL - MC III	0	0	0	0	0	0	0
AUTOMOTIVE MECHANIC	4	4	4	4	4	4	4
PUBLIC SERVICE FACILITY CUSTODIAN	1	1	1	1	1	1	1
OIL AND LUBE TECH	1	1	1	1	1	1	1
SUPERINTENDENT - MOTOR POOL	0	0	0	1	1	1	1
AMOUNT	**9**	**9**	**9**	**9**	**9**	**9**	**9**

RETURN TO OPERATING BUDGETS SUMMARY PAGE

WORKERS' COMPENSATION INSURANCE FUND

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE PURPOSE OF THE WORKERS' COMPENSATION FUND IS TO ACCOUNT FOR ALL COSTS OF WORKERS' COMPENSATION CLAIMS.

OVERVIEW

The City is responsible for paying the costs of eligible workers' compensation claims from employees. It has elected to be "self-insured," bearing the burden of normal costs. Reinsurance is purchased to limit losses by individual case and, annually, in the aggregate.

The human resources department receives and forwards employee claims from departments to an independent claims processor for professional case management.

This fund pays the eligible costs of training, lost time, medical and indemnity, claims processor, reinsurance and legal fees, if any. Funds and departments are charged a user charge based on workers' compensation insurance principals to fund this activity.

The city currently has a self-insured specific retention of $600,000 with an employer's limit of $1,000,000. The aggregate policy limit is $5 million.

BUDGET SUMMARY - REVENUE

WORKERS' COMPENSATION FUND - REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
LICENSES, CHARGES & FINES	$400,258	$420,231	$372,717	$506,100	$506,100	$191,063	$404,615
INTEREST AND CONTRIBUTIONS	$4,508	$51,644	$82,370	$55,100	$55,100	$35,938	$82,500
OTHER	$64,900	$0	$2,968	$0	$0	$0	$0
USE OF FUND BALANCE	$0	$0	$0	$0	$0	$0	$0
TOTAL	**$469,667**	**$471,875**	**$458,055**	**$561,200**	**$561,200**	**$227,001**	**$487,115**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
LICENSES, CHARGES & FINES	$416,760	$425,095	$433,597	$442,269	$451,114
INTEREST AND CONTRIBUTIONS	$55,100	$55,651	$56,208	$56,770	$57,337
OTHER	$0	$0	$0	$0	$0
USE OF FUND BALANCE	$29,360	$0	$0	$0	$0
TOTAL	**$501,220**	**$480,746**	**$489,805**	**$499,039**	**$508,452**

BUDGET SUMMARY - EXPENDITURES

WORKERS' COMPENSATION INSURANCE FUND - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
OTHER OPERATING	$327,510	$358,829	$385,796	$561,200	$561,200	$242,463	$427,400
OPERATIONAL TOTAL	**$327,510**	**$358,829**	**$385,796**	**$561,200**	**$561,200**	**$242,463**	**$427,400**
TOTAL	**$327,510**	**$358,829**	**$385,796**	**$561,200**	**$561,200**	**$242,463**	**$427,400**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
OTHER OPERATING	$501,220	$509,633	$518,231	$527,021	$536,007
OPERATIONAL TOTAL	**$501,220**	**$509,633**	**$518,231**	**$527,021**	**$536,007**
TOTAL	**$501,220**	**$509,633**	**$518,231**	**$527,021**	**$536,007**

REVENUE IN EXCESS OF EXPENDITURES

WORKERS' COMPENSATION INSURANCE FUND - REVENUE > EXPENDIT...

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	$469,667	$471,875	$458,055	$561,200	$561,200	$227,001	$487,115
EXPENSES	$327,510	$358,829	$385,796	$561,200	$561,200	$242,463	$427,400
REVENUES LESS EXPENSES	**$142,156**	**$113,046**	**$72,259**	**$0**	**$0**	**-$15,462**	**$59,715**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$501,220	$480,746	$489,805	$499,039	$508,452
EXPENSES	$501,220	$509,633	$518,231	$527,021	$536,007
REVENUES LESS EXPENSES	**$0**	**-$28,886**	**-$28,427**	**-$27,982**	**-$27,555**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- THE WORKERS' COMPENSATION FUND EXPENSES ARE BUDGETED TO DECREASE IN FISCAL YEAR 2025-26 BASED UPON ACTUAL HIGHER CLAIM COSTS DURING 2024-25.

COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

None

RETURN TO OPERATING BUDGETS SUMMARY PAGE

HEALTH CARE FUND

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE PURPOSE OF THE HEALTH CARE FUND IS TO ACCOUNT FOR ALL EMPLOYEE AND RETIREE SELF-INSURED HEALTH CARE COSTS.

OVERVIEW

Effective April 2010, the City transitioned from an experienced rated contract to an administrative services contract (ASC) with Blue Cross Blue Shield (BCBS) of Michigan for health care for its employees and retirees. Under an ASC the City operates under a self-insured funded arrangement making it responsible for claims, fixed administrative fees, and stop loss insurance. The City carries (medical only) $150,000 stop loss protection, administered on a per-contract basis, rather than per family member. For certain retirees, the City continues to pay Health Alliance Plan (HAP) insurance premiums as opposed to being self-insured. Fiscal year 2019-20 was the beginning of budgeting for all full-time employees (that are not receiving a medical coverage buy-out) to contribute 10 percent of the BCBS illustrative rates into this fund, down from 20 percent in prior years. Retirees do not contribute toward the BCBS illustrative rate or HAP premium.

BUDGET SUMMARY - REVENUE

MEDICAL SELF-INSURANCE FUND - REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
LICENSES, CHARGES & FINES	$10,537,962	$10,789,008	$8,809,574	$9,159,500	$9,159,500	$4,264,425	$9,295,150
USE OF FUND BALANCE	$0	$0	$0	$1,410,060	$1,410,060	$0	$0
INTEREST AND CONTRIBUTIONS	$13,928	$112,828	$98,557	$105,940	$105,940	$55,718	$118,000
TOTAL	**$10,551,890**	**$10,901,836**	**$8,908,132**	**$10,675,500**	**$10,675,500**	**$4,320,143**	**$9,413,150**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
LICENSES, CHARGES & FINES	$11,024,044	$11,575,246	$12,154,009	$12,761,709	$13,399,794
USE OF FUND BALANCE	$0	$0	$0	$0	$0
INTEREST AND CONTRIBUTIONS	$105,940	$106,999	$108,069	$109,150	$110,242
TOTAL	**$11,129,984**	**$11,682,246**	**$12,262,078**	**$12,870,859**	**$13,510,036**

BUDGET SUMMARY - EXPENDITURES

MEDICAL SELF-INSURANCE FUND - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
PERSONNEL	$11,119,426	$11,892,336	$7,519,393	$9,188,000	$9,188,000	$2,529,823	$7,035,000
OPERATIONAL							

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OTHER OPERATING	$218,658	$238,014	$1,433,148	$1,487,500	$1,487,500	$713,425	$2,054,950
OPERATIONAL TOTAL	**$218,658**	**$238,014**	**$1,433,148**	**$1,487,500**	**$1,487,500**	**$713,425**	**$2,054,950**
TOTAL	**$11,338,084**	**$12,130,351**	**$8,952,542**	**$10,675,500**	**$10,675,500**	**$3,243,248**	**$9,089,950**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
PERSONNEL	$8,988,475	$9,527,784	$10,099,450	$10,705,418	$11,347,743
OPERATIONAL					
OTHER OPERATING	$2,141,509	$2,233,921	$2,330,949	$2,432,825	$2,539,792
OPERATIONAL TOTAL	**$2,141,509**	**$2,233,921**	**$2,330,949**	**$2,432,825**	**$2,539,792**
TOTAL	**$11,129,984**	**$11,761,704**	**$12,430,400**	**$13,138,243**	**$13,887,534**

REVENUE IN EXCESS OF EXPENDITURES

MEDICAL SELF-INSURANCE FUND - REVENUE > EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	$10,551,890	$10,901,836	$8,908,132	$10,675,500	$10,675,500	$4,320,143	$9,413,150
EXPENSES	$11,338,084	$12,130,351	$8,952,542	$10,675,500	$10,675,500	$3,243,248	$9,089,950
REVENUES LESS EXPENSES	**-$786,193**	**-$1,228,514**	**-$44,410**	**$0**	**$0**	**$1,076,895**	**$323,200**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$11,129,984	$11,682,246	$12,262,078	$12,870,859	$13,510,036
EXPENSES	$11,129,984	$11,761,704	$12,430,400	$13,138,243	$13,887,534
REVENUES LESS EXPENSES	**$0**	**-$79,458**	**-$168,322**	**-$267,384**	**-$377,498**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- THE HAP FULLY INSURED RATE FOR RETIREES IS INCREASING 8.0%. THE BCBS STOP LOSS RATE IS INCREASING APPROXIMATELY 1.09%. THE BCBS ADMINISTRATION FEE IS INCREASING APPROXIMATELY 6.22%.
- $290,000 IS BUDGETED FOR THE COLLABORATIVE HEALTH CENTER.

COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

None

RETURN TO OPERATING BUDGETS SUMMARY PAGE

GENERAL LIABILITY AND PROPERTY INSURANCE FUND

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE MISSION OF THE GENERAL LIABILITY AND PROPERTY INSURANCE FUND IS TO ACCOUNT FOR ALL THE CITY'S GENERAL LIABILITY AND PROPERTY INSURANCE COVERAGE ACTIVITY.

OVERVIEW

In a collaborative effort, the City is a member of the Michigan Municipal Risk Management Authority (MMRMA), a pooled organization created under the laws of the State of Michigan which assists with risk management services and self-insurance protection from general liability, property coverage and crime loss.

The city has been a member of the pool since 1985. The City is bound by all the provisions of the MMRMA's joint powers agreement, coverage documents, MMRMA rules, regulations and administrative procedures.

The city currently has a self-insured retention (SIR) of $500,000 for general liability, $15,000 for vehicle damage and $250,000 for limited sewage system overflow. Vehicle physical damage and property/crime and EMS/Fire replacement have a $1,000 deductible.

The city has a stop loss of $750,000. This limits the City's payments during the year for those costs falling within its SIR. The stop loss only responds to cumulative city SIR payments, including damages, indemnification and allocated loss adjustment expenses within one year (June 1 to May 31).

Over the past eighteen years, the city has received nearly $8.3 million in net asset distributions from the MMRMA.

BUDGET SUMMARY - REVENUE

GENERAL PROPERTY & LIABILITY INSURANCE FUND - REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
LICENSES, CHARGES & FINES	$1,168,704	$1,517,208	$1,282,068	$1,535,300	$1,535,300	$1,347,358	$1,500,050
OTHER	$347,766	$805,264	$889,251	$0	$0	$20,150	$60,000
INTEREST AND CONTRIBUTIONS	$2,182	$29,708	$78,314	$76,370	$76,370	$36,822	$82,000
USE OF FUND BALANCE	$0	$0	$0	$0	$0	$0	$0
TOTAL	**$1,518,652**	**$2,352,179**	**$2,249,633**	**$1,611,670**	**$1,611,670**	**$1,404,330**	**$1,642,050**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
LICENSES, CHARGES & FINES	$1,534,000	$1,610,700	$1,691,235	$1,775,797	$1,864,587
OTHER	$0	$0	$0	$0	$0
INTEREST AND CONTRIBUTIONS	$76,370	$77,134	$77,905	$78,684	$79,471
USE OF FUND BALANCE	$202,000	$0	$0	$0	$0
TOTAL	**$1,812,370**	**$1,687,834**	**$1,769,140**	**$1,854,481**	**$1,944,058**

BUDGET SUMMARY - EXPENDITURES

GENERAL PROPERTY AND LIABILITY INSURANCE FUND - EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL							
OTHER OPERATING	$1,936,201	$776,136	$1,734,274	$1,611,670	$1,611,670	$1,347,854	$1,641,300
CAPITAL	$0	$0	$0	$0	$0	$0	$0
OPERATIONAL TOTAL	**$1,936,201**	**$776,136**	**$1,734,274**	**$1,611,670**	**$1,611,670**	**$1,347,854**	**$1,641,300**
TOTAL	**$1,936,201**	**$776,136**	**$1,734,274**	**$1,611,670**	**$1,611,670**	**$1,347,854**	**$1,641,300**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL					
OTHER OPERATING	$1,612,370	$1,689,084	$1,769,633	$1,854,208	$1,943,012
CAPITAL	$200,000	$110,000	$0	$0	$0
OPERATIONAL TOTAL	**$1,812,370**	**$1,799,084**	**$1,769,633**	**$1,854,208**	**$1,943,012**
TOTAL	**$1,812,370**	**$1,799,084**	**$1,769,633**	**$1,854,208**	**$1,943,012**

REVENUE IN EXCESS OF EXPENDITURES

GENERAL PROPERTY & LIABILITY INSURANCE FUND - REVENUE > E...

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	$1,518,652	$2,352,179	$2,249,633	$1,611,670	$1,611,670	$1,404,330	$1,642,050
EXPENSES	$1,936,201	$776,136	$1,734,274	$1,611,670	$1,611,670	$1,347,854	$1,641,300
REVENUES LESS EXPENSES	**-$417,549**	**$1,576,043**	**$515,359**	**$0**	**$0**	**$56,476**	**$750**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$1,812,370	$1,687,834	$1,769,140	$1,854,481	$1,944,058
EXPENSES	$1,812,370	$1,799,084	$1,769,633	$1,854,208	$1,943,012
REVENUES LESS EXPENSES	**$0**	**-$111,250**	**-$493**	**$273**	**$1,045**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- The 2025-26 budget assumes an 8 percent premium increase and a contribution of $300,000 to the city's retention fund.
- The following projects were included in the Capital Improvement Plan (CIP) and have been budgeted in this cost center for fiscal year 2025-26:
  - 2026-31 Red Run Park Tennis / basketball court removal, re-establish green space - $125,000
  - 2026-25 Meininger Park tennis court removal, re-establish green space - $75,000

COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

One part-time account clerk charges time to this fund.

RETURN TO OPERATING BUDGETS SUMMARY PAGE

RETIREMENT (PENSION) FUND

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE FUNDING OBJECTIVE OF THE RETIREMENT (PENSION TRUST) FUND IS TO ACTUARIALLY DETERMINE AND RECEIVE CONTRIBUTIONS WHICH WILL ACCUMULATE AS ASSETS DURING MEMBERS' TIME OF EMPLOYMENT THAT WILL BE SUFFICIENT TO FINANCE RETIREMENT PENSION BENEFITS THROUGHOUT THE MEMBERS' (AND BENEFICIARIES') RETIREMENT YEARS.

OVERVIEW

In February 2017, the City closed on a $20.57 million pension bond issuance. This was intended to eliminate the general employee unfunded actuarial accrued liability (UAAL). The UAAL for police and fire was not bonded as the plan is an open plan and in accordance with Michigan legislation, an open plan cannot bond its UAAL. Then in November 2018, the retirement board modified some of the assumptions used for the annual actuarial reports. The most impactful change was the lowering of the average investment rate of return to 7.25 percent. A lower rate of return helped to cause the fund to once again have an unfunded accrued liability.

The retirement system has a ratio of more than two retirees/beneficiaries to one employee member. The complete actuarial report is on the City's website at HTTPS://WWW.ROMI.GOV/981/ACTUARIAL-VALUATIONS

BUDGET SUMMARY - REVENUE

RETIREMENT (PENSION) FUND REVENUES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OTHER	-$21,038,953	$14,696,172	$19,107,634	$14,000,000	$14,000,000	$11,235,247	$18,800,000
LICENSES, CHARGES & FINES	$10,281,428	$9,572,620	$10,174,006	$10,843,566	$10,843,566	$3,851,526	$10,907,940
INTEREST AND CONTRIBUTIONS	$0	$2,342	$13,104	$16,245	$16,245	$3,998	$13,500
TOTAL	**-$10,757,525**	**$24,271,135**	**$29,294,744**	**$24,859,811**	**$24,859,811**	**$15,090,771**	**$29,721,440**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OTHER	$16,600,000	$17,578,750	$18,628,459	$19,754,273	$20,961,708
LICENSES, CHARGES & FINES	$12,777,098	$13,288,182	$13,819,709	$14,372,498	$14,947,397
INTEREST AND CONTRIBUTIONS	$13,500	$13,635	$13,771	$13,909	$14,048
TOTAL	**$29,390,598**	**$30,880,567**	**$32,461,940**	**$34,140,679**	**$35,923,153**

BUDGET SUMMARY - EXPENDITURES

RETIREMENT EXPENSES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL	$19,962,291	$21,257,156	$22,103,498	$21,514,400	$21,514,400	$10,274,051	$21,701,500
INCREASE IN FUND BALANCE	$0	$0	$0	$3,344,511	$3,344,511	$0	$0
PERSONNEL	$1,441	$1,441	$1,287	$900	$900	$563	$1,000
TOTAL	**$19,963,732**	**$21,258,597**	**$22,104,785**	**$24,859,811**	**$24,859,811**	**$10,274,614**	**$21,702,500**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL	$22,444,400	$23,543,289	$24,696,498	$25,906,723	$27,176,797
INCREASE IN FUND BALANCE	$6,945,198	$0	$0	$0	$0
PERSONNEL	$1,000	$1,020	$1,040	$1,061	$1,082
TOTAL	**$29,390,598**	**$23,544,309**	**$24,697,538**	**$25,907,784**	**$27,177,880**

REVENUE IN EXCESS OF EXPENDITURES

PENSION FUND - REVENUE > EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	-$9,363,173	$14,454,836	$20,334,365	$13,900,766	$13,900,766	$12,637,233	$20,619,920
EXPENSES	$8,888,871	$8,737,606	$6,520,544	$13,900,766	$13,900,766	$2,850,167	$6,784,570
REVENUES LESS EXPENSES	**-$18,252,043**	**$5,717,230**	**$13,813,821**	**$0**	**$0**	**$9,787,066**	**$13,835,350**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$19,167,000	$20,327,670	$21,572,447	$22,907,428	$24,339,152
EXPENSES	$19,167,000	$7,411,384	$7,747,306	$8,099,153	$8,467,697
REVENUES LESS EXPENSES	**$0**	**$12,916,287**	**$13,825,141**	**$14,808,274**	**$15,871,454**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- AS OF THE LAST ACTUARIAL REPORT DATED JUNE 30, 2024, THE REQUIRED EMPLOYER CONTRIBUTION IS $11,673,441, AN INCREASE OF APPROXIMATELY $1,900,269. THE FULL ARC CONTRIBUTION IS BUDGETED AS REQUIRED BY LAW.

COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

None

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RETIREE HEALTH CARE FUND

FISCAL YEAR 2025-2026 ANNUAL BUDGET

MISSION STATEMENT

THE FUNDING OBJECTIVE OF THE RETIREE HEALTHCARE TRUST FUND IS TO ACTUARIALLY DETERMINE AND RECEIVE CONTRIBUTIONS WHICH WILL ACCUMULATE AS ASSETS DURING MEMBERS' TIME OF EMPLOYMENT THAT WILL BE SUFFICIENT TO FINANCE RETIREMENT HEALTHCARE BENEFITS THROUGHOUT THE MEMBERS' (AND BENEFICIARIES') RETIREMENT YEARS.

OVERVIEW

The City currently is making the entire annual contribution. In February 2017, the City closed on a $106.04 million OPEB bond issuance. This was intended to eliminate the general, and police and fire employees' current unfunded actuarial accrued liability, which it temporarily eliminated. In November 2018, the board of trustees modified some of the assumptions used for the bi-annual actuarial reports. The most impactful change was the lowering of the average investment rate of return. A lower rate of return caused the fund to once again have an unfunded accrued liability.

The complete actuarial report is on the City's website at HTTPS://WWW.ROMI.GOV/981/ACTUARIAL-VALUATIONS

BUDGET SUMMARY - REVENUE

PUBLIC EMPLOYEE HEALTH CARE FUND - REVENUE

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OTHER	-$10,949,119	$12,731,952	$18,731,543	$12,420,000	$12,420,000	$11,989,876	$19,150,000
LICENSES, CHARGES & FINES	$1,535,406	$1,431,059	$1,521,253	$1,413,186	$1,413,186	$613,907	$1,402,340
INTEREST AND CONTRIBUTIONS	$50,541	$291,825	$81,569	$67,580	$67,580	$33,450	$67,580
TOTAL	**-$9,363,173**	**$14,454,836**	**$20,334,365**	**$13,900,766**	**$13,900,766**	**$12,637,233**	**$20,619,920**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OTHER	$19,100,000	$20,260,000	$21,504,100	$22,838,397	$24,269,431
LICENSES, CHARGES & FINES	$0	$0	$0	$0	$0
INTEREST AND CONTRIBUTIONS	$67,000	$67,670	$68,347	$69,030	$69,721
TOTAL	**$19,167,000**	**$20,327,670**	**$21,572,447**	**$22,907,428**	**$24,339,152**

BUDGET SUMMARY - EXPENDITURES

RETIREE INSURANCE BENEFITS EXPENSES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL	$8,852,983	$8,701,316	$6,470,186	$6,850,850	$6,850,850	$2,824,967	$6,733,770
INCREASE IN FUND BALANCE	$0	$0	$0	$6,999,516	$6,999,516	$0	$0
PERSONNEL	$35,888	$36,290	$50,359	$50,400	$50,400	$25,200	$50,800
TOTAL	**$8,888,871**	**$8,737,606**	**$6,520,544**	**$13,900,766**	**$13,900,766**	**$2,850,167**	**$6,784,570**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL	$7,039,850	$7,360,584	$7,696,506	$8,048,353	$8,416,897
INCREASE IN FUND BALANCE	$12,076,350	$0	$0	$0	$0
PERSONNEL	$50,800	$50,800	$50,800	$50,800	$50,800
TOTAL	**$19,167,000**	**$7,411,384**	**$7,747,306**	**$8,099,153**	**$8,467,697**

REVENUE IN EXCESS OF EXPENDITURES

RETIREE HEALTHCARE FUND - REVENUE > EXPENDITURES

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES	-$9,363,173	$14,454,836	$20,334,365	$13,900,766	$13,900,766	$12,637,233	$20,619,920
EXPENSES	$8,888,871	$8,737,606	$6,520,544	$13,900,766	$13,900,766	$2,850,167	$6,784,570
REVENUES LESS EXPENSES	**-$18,252,043**	**$5,717,230**	**$13,813,821**	**$0**	**$0**	**$9,787,066**	**$13,835,350**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES	$19,167,000	$20,327,670	$21,572,447	$22,907,428	$24,339,152
EXPENSES	$19,167,000	$7,411,384	$7,747,306	$8,099,153	$8,467,697
REVENUES LESS EXPENSES	**$0**	**$12,916,287**	**$13,825,141**	**$14,808,274**	**$15,871,454**

SIGNIFICANT PROGRAM NOTES - FISCAL YEAR 2025-2026

- AS OF THE LAST BI-ANNUAL ACTUARIAL VALUATION REPORT DATED JUNE 30, 2024, THE ANNUAL RECOMMENDED CONTRIBUTION (ARC) FOR FISCAL YEAR BEGINNING JULY 1, 2024, WAS ZERO ($0). THE ACTUARIALLY DETERMINED CONTRIBUTION DECREASED FROM $1,519,662 IN THE JUNE 30, 2022 VALUATION TO $0 IN THE JUNE 30, 2024 VALUATION.

COST CENTER POSITION DETAIL - HOME BASE

FULL-TIME AND PERMANENT PART-TIME EMPLOYEES

None

RETURN TO OPERATING BUDGETS SUMMARY PAGE

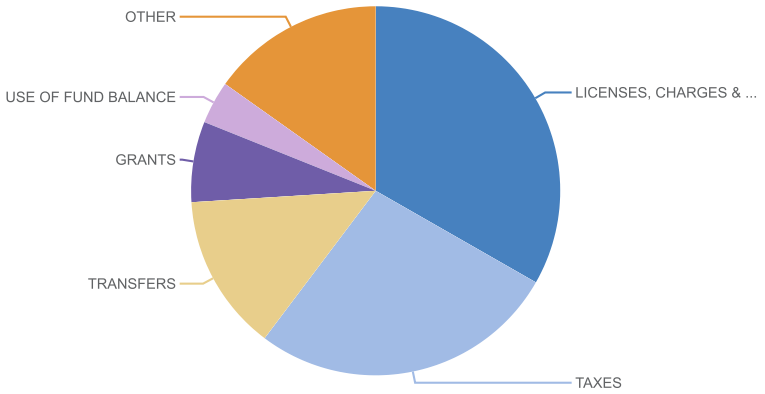
BUDGET SUMMARY

FISCAL YEAR 2025-2026 ANNUAL BUDGET

ALL FUNDS SUMMARY - **REVENUE**

ALL FUNDS SUMMARY - REVENUES

DATA UPDATED JUL 18, 2025, 4:09 AM



$275,497,233.00

REVENUES IN 2026

ALL FUNDS - REVENUE CHART

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
LICENSES, CHARGES & FINES	$78,139,701	$83,598,611	$83,317,553	$89,153,659	$88,018,202	$37,143,396	$86,849,745
TAXES	$58,840,503	$63,035,387	$68,359,797	$70,881,290	$70,463,780	$45,556,084	$71,572,240
TRANSFERS	$31,363,092	$28,973,763	$65,676,630	$42,379,550	$42,850,671	$13,677,614	$42,897,280
OTHER	-$29,896,015	$30,949,735	$41,057,436	$28,362,440	$27,728,140	$24,950,914	$40,437,051
GRANTS	$18,961,082	$35,617,189	$29,705,480	$20,242,664	$19,528,460	$8,304,646	$19,487,910
INTEREST AND CONTRIBUTIONS	$1,234,649	$4,223,476	$7,096,347	$5,028,138	$4,213,818	$3,275,965	$4,923,840
USE OF FUND BALANCE	$0	$0	$0	$17,764,966	$14,352,044	$0	$0
TOTAL	**$158,643,012**	**$246,398,162**	**$295,213,243**	**$273,812,707**	**$267,155,115**	**$132,908,619**	**$266,168,066**

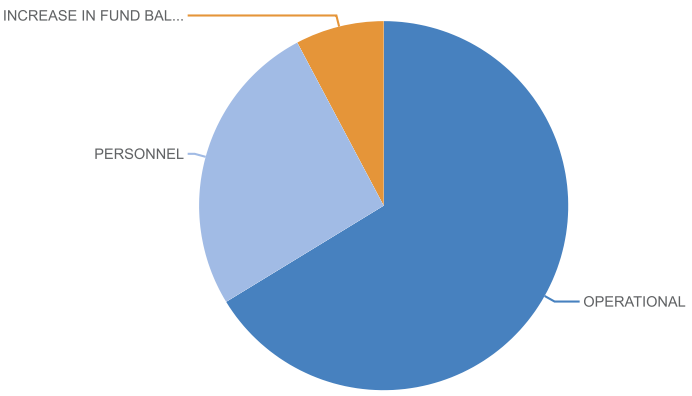
	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
LICENSES, CHARGES & FINES	$91,652,387	$95,610,671	$99,756,123	$103,843,968	$108,125,356
TAXES	$74,409,550	$77,385,932	$80,481,369	$83,700,624	$87,048,649
TRANSFERS	$37,832,308	$38,258,178	$38,765,134	$39,972,367	$40,779,890
OTHER	$37,688,970	$39,266,785	$41,578,332	$44,057,182	$46,714,821
GRANTS	$19,454,150	$20,127,493	$20,829,500	$21,561,434	$22,324,617
INTEREST AND CONTRIBUTIONS	$4,123,705	$4,172,099	$4,221,213	$4,271,060	$4,321,655
USE OF FUND BALANCE	$10,336,163	$0	$0	$0	$0
TOTAL	**$275,497,233**	**$274,821,157**	**$285,631,670**	**$297,406,635**	**$309,314,988**

VIEW REVENUE DETAIL BY FUND TYPE HERE

ALL FUNDS SUMMARY - **EXPENDITURES**

ALL FUNDS SUMMARY - EXPENDITURES

DATA UPDATED JUL 18, 2025, 4:09 AM



$275,497,233.00

EXPENSES IN 2026

ALL FUNDS EXPENDITURES CHART

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
OPERATIONAL	$139,656,107	$147,065,379	$142,037,394	$192,801,139	$188,184,700	$78,787,005	$186,419,264
PERSONNEL	$58,431,560	$62,226,045	$56,523,803	$68,993,586	$68,370,316	$28,326,160	$64,213,549
INCREASE IN FUND BALANCE	$0	$0	$0	$12,017,982	$10,600,099	$0	$0
TOTAL	**$198,087,668**	**$209,291,424**	**$198,561,197**	**$273,812,707**	**$267,155,115**	**$107,113,165**	**$250,632,813**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
OPERATIONAL	$182,589,981	$186,641,101	$190,235,705	$195,109,388	$199,540,392
PERSONNEL	$71,539,202	$75,726,853	$78,800,937	$82,010,504	$85,361,895
INCREASE IN FUND BALANCE	$21,368,050	$0	$0	$0	$0
TOTAL	**$275,497,233**	**$262,367,953**	**$269,036,642**	**$277,119,892**	**$284,902,287**

VIEW EXPENDITURE DETAIL BY FUND TYPE HERE

BUDGET SUMMARY REVENUE BY FUND TYPE

FISCAL YEAR 2025-2026 ANNUAL BUDGET

GOVERNMENTAL FUND TYPES - REVENUE

GOVERNMENTAL FUND TYPES:	2023-24 Actual	2024-25 Adopted Budget	2025-26 Recommended Budget	$ Change in Budget	% Change in Budget
General Fund	$ 52,345,836	$ 51,761,289	$ 51,483,973	$ (277,316)	-0.5%
Special Revenue Funds:					
Public Safety Fund	$ 45,923,145	$ 41,232,292	$ 43,454,986	$ 2,222,694	5.4%
Major Streets	$ 7,397,726	$ 15,170,470	$ 15,903,460	$ 732,990	4.8%
Solid Waste	$ 8,321,360	$ 9,108,890	$ 9,840,757	$ 731,867	8.0%
DDA Development Fund	$ 6,298,659	$ 7,546,795	$ 7,946,040	$ 399,245	5.3%
Local Streets	$ 14,128,080	$ 10,548,140	$ 7,049,040	$ (3,499,100)	-33.2%
Library Fund	$ 4,000,896	$ 4,662,445	$ 4,339,420	$ (323,025)	-6.9%
State Construction Code	$ 2,934,288	$ 2,731,840	$ 2,718,740	$ (13,100)	-0.5%
Community Development Block Grant	$ 1,505,899	$ 1,624,280	$ 1,670,000	$ 45,720	2.8%
Senior Citizens Services	$ 1,849,585	$ 1,559,392	$ 2,043,622	$ 484,230	31.1%
Indigent Defense	$ 914,204	$ 1,123,000	$ 978,490	$ (144,510)	-12.9%
Brownfield Redevelopment Auth.	$ 507,753	$ 508,350	$ 696,100	$ 187,750	36.9%
Animal Shelter	$ 195,486	$ 177,829	$ 209,730	$ 31,901	17.9%
Police Grants/Restricted Fund	$ 270,426	$ 129,220	$ 213,310	$ 84,090	65.1%
DDA Operating Fund	$ 55,985	$ 54,988	$ 115,847	$ 60,859	110.7%
Publicity Tax	$ 84,826	$ 84,900	$ 88,230	$ 3,330	3.9%
Misc Grants/Restricted Fund	$ 379,671	$ 50,000	$ 40,000	$ (10,000)	-20.0%
Roots Fund	$ 218,404	$ 179,000	$ 38,000	$ (141,000)	-78.8%
Total Special Revenue Funds	**$ 94,986,393**	**$ 96,491,831**	**$ 97,345,772**	**$ 853,941**	**0.9%**
Debt Service Funds:					
ROCC Debt Service	$ 2,208,331	$ 2,210,500	$ 2,208,000	$ (2,500)	-0.1%
Court Debt Service Fund	$ 460,688	$ -	$ -	$ -	0.0%
General Obligation Debt	$ 701	$ -	$ -	$ -	0.0%
Total Debt Service Funds	**$ 2,669,720**	**$ 2,210,500**	**$ 2,208,000**	**$ (2,500)**	**-0.1%**
Capital Projects Funds:					
ROCC Capital Projects	$ 23,692	$ -	$ -	$ -	0.0%
ARPA-Enabled Capital Projects	$ 22,008,881	$ 6,810,751	$ 1,947,818	$ (4,862,933)	-71.4%
Parks Improvement Fund	$ 705,042	$ -	$ -	$ -	0.0%
Special Assessment Fund	$ 978,290	$ 310,000	$ 310,000	$ -	0.0%
Total Capital Projects Funds	**$ 23,715,905**	**$ 7,120,751**	**$ 2,257,818**	**$ (4,862,933)**	**-68.3%**
TOTAL ALL GOVERNMENTAL FUND TYPES	$ 173,717,854	$ 157,584,371	$ 153,295,563	$ (4,288,808)	-2.7%

PROPRIETARY FUND TYPES - SUMMARY

PROPRIETARY FUND TYPES:	2023-24 Actual	2024-25 Adopted Budget	2025-26 Recommended Budget	$ Change in Budget	% Change in Budget
Enterprise Funds:					
Water and Sewer	$ 38,374,596	$ 39,484,150	$ 38,708,733	$ (775,417)	-2.0%
Auto Parking	$ 10,829,923	$ 6,057,100	$ 6,665,000	$ 607,900	10.0%
Ice Arena	$ 1,484,795	$ 1,636,528	$ 1,787,000	$ 150,472	9.2%
Recreation	$ 645,851	$ 774,984	$ 994,544	$ 219,560	28.3%
Farmers' Market	$ 630,209	$ 793,435	$ 651,701	$ (141,734)	-17.9%
Arts, Beats and Eats	$ 366,950	$ 339,560	$ 370,090	$ 30,530	9.0%
Total Enterprise Funds	**$ 52,332,324**	**$ 49,085,757**	**$ 49,177,068**	**$ 91,311**	**0.2%**
Internal Service Funds:					
Medical Self-Insurance	$ 8,908,132	$ 10,675,500	$ 11,129,984	$ 454,484	4.3%
Motor Pool	$ 5,504,915	$ 6,142,250	$ 7,267,857	$ 1,125,607	18.3%
Information Systems	$ 2,362,476	$ 2,733,790	$ 3,755,573	$ 1,021,783	37.4%
General Liability	$ 2,249,633	$ 1,611,670	$ 1,812,370	$ 200,700	12.5%
Workers' Compensation	$ 458,055	$ 561,200	$ 501,220	$ (59,980)	-10.7%
Total Internal Service Funds	**$ 19,483,211**	**$ 21,724,410**	**$ 24,467,004**	**$ 2,742,594**	**12.6%**
TOTAL ALL PROPRIETARY FUND TYPES	$ 71,815,535	$ 70,810,167	$ 73,644,072	$ 2,833,905	4.0%

FIDUCIARY FUND TYPES - REVENUE SUMMARY

FIDUCIARY FUND TYPES:	2023-24 Actual	2024-25 Adopted Budget	2025-26 Recommended Budget	$ Change in Budget	% Change in Budget
Fiduciary Funds:					
Retirement	$ 29,294,744	$ 24,859,811	$ 29,390,598	$ 4,530,787	18.2%
Public Employee Health Care	$ 20,334,365	$ 13,900,766	$ 19,167,000	$ 5,266,234	37.9%
Total Fiduciary Funds	**$ 49,629,109**	**$ 38,760,577**	**$ 48,557,598**	**$ 9,797,021**	**25.3%**
TOTAL FIDUCIARY FUND TYPES	$ 49,629,109	$ 38,760,577	$ 48,557,598	$ 9,797,021	25.3%

TOTAL ALL FUND TYPES - REVENUE SUMMARY

	2023-24 Actual	2024-25 Adopted Budget	2025-26 Recommended Budget	$ Change in Budget	% Change in Budget
TOTAL ALL FUND TYPES	$ 295,162,498	$ 267,155,115	$ 275,497,233	$ 8,342,118	3.1%

VIEW ALL FUND TOTAL REVENUES HERE

BUDGET SUMMARY EXPENDITURES BY FUND TYPE

FISCAL YEAR 2025-2026 ANNUAL BUDGET

GOVERNMENTAL FUND TYPES - EXPENDITURES

GOVERNMENTAL FUND TYPES:	2023-24 Actual	2024-25 Adopted Budget	2025-26 Recommended Budget	$ Change in Budget	% Change in Budget
General Fund	$ 53,717,613	$ 51,761,289	$ 51,483,973	$ (277,316)	-0.5%
Special Revenue Funds:					
Public Safety Fund	$ 56,014,554	$ 41,232,292	$ 43,454,986	$ 2,222,694	5.4%
Major Streets	$ 12,402,411	$ 15,170,470	$ 15,903,460	$ 732,990	4.8%
Solid Waste	$ 8,931,556	$ 9,108,890	$ 9,840,757	$ 731,867	8.0%
DDA Development Fund	$ 7,541,701	$ 7,546,795	$ 7,946,040	$ 399,245	5.3%
Local Streets	$ 16,048,775	$ 10,548,140	$ 7,049,040	$ (3,499,100)	-33.2%
Library Fund	$ 3,149,058	$ 4,662,445	$ 4,339,420	$ (323,025)	-6.9%
State Construction Code	$ 1,977,072	$ 2,731,840	$ 2,718,740	$ (13,100)	-0.5%
Senior Citizens Services	$ 1,213,991	$ 1,559,392	$ 2,043,622	$ 484,230	31.1%
Community Development Block Grant	$ 1,505,899	$ 1,624,280	$ 1,670,000	$ 45,720	2.8%
Indigent Defense	$ 830,825	$ 1,123,000	$ 978,490	$ (144,510)	-12.9%
Brownfield Redevelopment Auth.	$ 483,803	$ 508,350	$ 696,100	$ 187,750	36.9%
Police Grants/Restricted Fund	$ 193,492	$ 129,220	$ 213,310	$ 84,090	65.1%
Animal Shelter	$ 137,242	$ 177,829	$ 209,730	$ 31,901	17.9%
DDA Operating Fund	$ 52,701	$ 54,988	$ 115,847	$ 60,859	110.7%
Publicity Tax	$ 83,922	$ 84,900	$ 88,230	$ 3,330	3.9%
Misc Grants/Restricted Fund	$ -	$ 50,000	$ 40,000	$ (10,000)	-20.0%
Roots Fund	$ 89,575	$ 179,000	$ 38,000	$ (141,000)	-78.8%
Total Special Revenue Funds	$ 110,656,577	$ 96,491,831	$ 97,345,772	$ 853,941	0.9%
Debt Service Funds:					
ROCC Debt Service	$ 2,208,331	$ 2,210,500	$ 2,208,000	$ (2,500)	-0.1%
Court Debt Service Fund	$ 460,688	$ -	$ -	$ -	0.0%
General Obligation Debt	$ 11	$ -	$ -	$ -	0.0%
Total Debt Service Funds	$ 2,669,030	$ 2,210,500	$ 2,208,000	$ (2,500)	-0.1%
Capital Projects Funds:					
ROCC Capital Projects	$ 633,415	$ -	$ -	$ -	0.0%
ARPA-Enabled Capital Projects	$ 8,136,287	$ 6,810,751	$ 1,947,818	$ (4,862,933)	-71.4%
Parks Improvement Fund	$ 730,766	$ -	$ -	$ -	0.0%
Special Assessment Fund	$ 981,864	$ 310,000	$ 310,000	$ -	100.0%
Total Capital Projects Funds	$ 10,482,332	$ 7,120,751	$ 2,257,818	$ (4,862,933)	28.6%
TOTAL ALL GOVERNMENTAL FUND TYPES	$ 177,525,552	$ 157,584,371	$ 153,295,563	$ (4,288,808)	-2.7%

PROPRIETARY FUND TYPES - EXPENDITURES SUMMARY

PROPRIETARY FUND TYPES:	2023-24 Actual	2024-25 Adopted Budget	2025-26 Recommended Budget	$ Change in Budget	% Change in Budget
Enterprise Funds:					
Water and Sewer	$ 26,971,193	$ 39,484,150	$ 38,708,733	$ (775,417)	-2.0%
Auto Parking	$ 5,197,499	$ 6,057,100	$ 6,665,000	$ 607,900	10.0%
Ice Arena	$ 1,669,309	$ 1,636,528	$ 1,787,000	$ 150,472	9.2%
Recreation	$ 486,744	$ 774,984	$ 994,544	$ 219,560	28.3%
Farmers' Market	$ 580,417	$ 793,435	$ 651,701	$ (141,734)	-17.9%
Arts, Beats and Eats	$ 362,665	$ 339,560	$ 370,090	$ 30,530	9.0%
Total Enterprise Funds	**$ 35,267,827**	**$ 49,085,757**	**$ 49,177,068**	**$ 91,311**	**0.2%**
Internal Service Funds:					
Medical Self-Insurance	$ 8,952,542	$ 10,675,500	$ 11,129,984	$ 454,484	4.3%
Motor Pool	$ 3,456,750	$ 6,142,250	$ 7,267,857	$ 1,125,607	18.3%
Information Systems	$ 1,613,805	$ 2,733,790	$ 3,755,573	$ 1,021,783	37.4%
General Liability	$ 1,734,274	$ 1,611,670	$ 1,812,370	$ 200,700	12.5%
Workers' Compensation	$ 385,796	$ 561,200	$ 501,220	$ (59,980)	-10.7%
Total Internal Service Funds	**$ 16,143,167**	**$ 21,724,410**	**$ 24,467,004**	**$ 2,742,594**	**12.6%**
TOTAL ALL PROPRIETARY FUND TYPES	$ 51,410,994	$ 70,810,167	$ 73,644,072	$ 2,833,905	4.0%

FIDUCIARY FUND TYPES - EXPENDITURES SUMMARY

FIDUCIARY FUND TYPES:	2023-24 Actual	2024-25 Adopted Budget	2025-26 Recommended Budget	$ Change in Budget	% Change in Budget
Fiduciary Funds:					
Retirement	$ 22,104,785	$ 24,859,811	$ 29,390,598	$ 4,530,787	18.2%
Public Employee Health Care	$ 6,520,544	$ 13,900,766	$ 19,167,000	$ 5,266,234	37.9%
Total Fiduciary Funds	**$ 28,625,329**	**$ 38,760,577**	**$ 48,557,598**	**$ 9,797,021**	**25.3%**
TOTAL FIDUCIARY FUND TYPES	$ 28,625,329	$ 38,760,577	$ 48,557,598	$ 9,797,021	25.3%

TOTAL ALL FUND TYPES - EXPENDITURES SUMMARY

	2023-24 Actual	2024-25 Adopted Budget	2025-26 Recommended Budget	$ Change in Budget	% Change in Budget
TOTAL ALL FUND TYPES	$ 257,561,875	$ 267,155,115	$ 275,497,233	$ 8,342,118	3.1%

VIEW ALL FUND TOTAL EXPENDITURES HERE

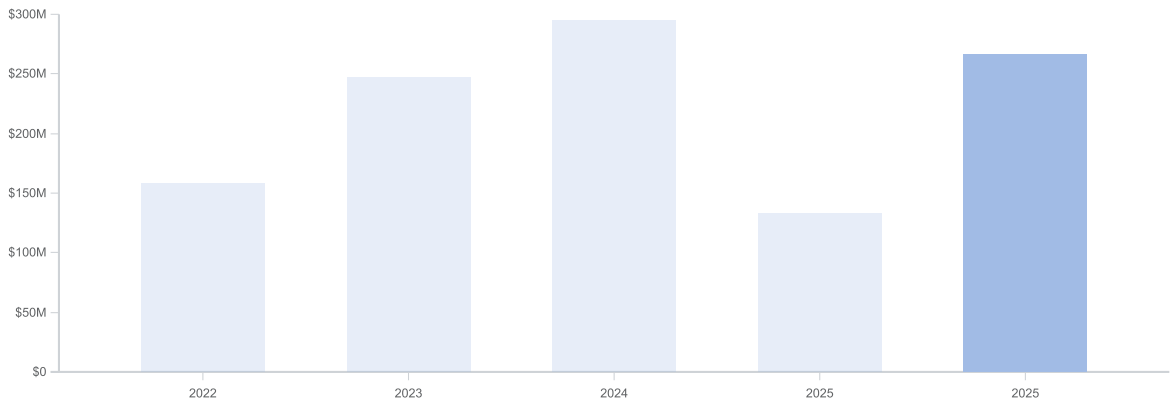
FINANCIAL SCHEDULES AND CHANGES IN FUND BALANCES

FISCAL YEAR 2025-2026 ANNUAL BUDGET

REVENUE SUMMARY BY FUND

ALL FUNDS
REVENUE BY FUND

DATA UPDATED JUL 18, 2025, 4:09 AM



$266,168,066.00

REVENUES IN 2025

GOVERNMENTAL FUNDS - REVENUE BY FUND

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
GENERAL FUND							
GENERAL FUND	$38,648,673	$49,520,816	$52,345,836	$52,908,769	$51,761,289	$34,739,958	$49,553,370
GENERAL FUND TOTAL	**$38,648,673**	**$49,520,816**	**$52,345,836**	**$52,908,769**	**$51,761,289**	**$34,739,958**	**$49,553,370**
SPECIAL REVENUE FUND							
MAJOR STREETS	$6,979,773	$7,056,420	$7,397,726	$14,877,970	$15,170,470	$3,136,617	$15,447,205
LOCAL STREETS	$9,257,555	$10,691,696	$14,128,080	$10,291,640	$10,548,140	$2,368,839	$10,335,915
PUBLIC SAFETY FUND	$34,892,502	$47,418,173	$45,923,145	$42,086,532	$41,232,292	$15,479,952	$40,466,150
PUBLICITY TAX	$67,862	$65,522	$84,826	$92,400	$84,900	$45,907	$85,280
SOLID WASTE	$7,821,610	$7,865,649	$8,321,360	$9,340,390	$9,108,890	$8,511,077	$8,896,510
BROWNFIELD REDEVELOPMENT AUTH	$419,122	$427,682	$507,753	$586,850	$508,350	$442,632	$602,240
DDA DEVELOPMENT FUND	$5,556,423	$6,299,839	$6,298,659	$7,168,360	$7,546,795	$4,742,265	$7,134,360
DDA OPERATING FUND	$49,697	$54,721	$55,985	$60,988	$54,988	$44,287	$55,500
INDIGENT DEFENSE	$291,105	$507,262	$914,204	$1,123,000	$1,123,000	$552,415	$910,000
LIBRARY FUND	$2,957,489	$3,134,995	$4,000,896	$4,361,025	$4,662,445	$4,053,569	$4,646,000
COMMUNITY DEVELOP BLOCK GRANT	$2,403,149	$1,137,571	$1,505,899	$2,436,741	$1,624,280	$131,504	$2,267,055
STATE CONSTRUCTION CODE	$2,400,807	$3,760,037	$2,934,288	$3,297,840	$2,731,840	$1,639,121	$2,725,640
ROOTS FUND	$30,252	$56,448	$218,404	$146,110	$179,000	$10,133	$20,850
SENIOR CITIZEN SERVICES	$857,664	$1,239,353	$1,849,585	$1,756,414	$1,559,392	$321,526	$1,379,181
ANIMAL SHELTER	$84,705	$183,196	$195,486	$209,909	$177,829	$21,570	$208,480
POLICE GRANTS/RESTRICTED FUND	$160,426	$186,536	$270,426	$528,020	$129,220	$331,964	$455,650
MISC GRANTS/RESTRICTED FUND	$446,446	$1,321,829	$379,671	$50,000	$50,000	$20,666	$40,000
PERMANENT FUND	$29	$323	$507	$0	$0	$120	$0
SPECIAL REVENUE FUND TOTAL	**$74,676,616**	**$91,407,253**	**$94,986,899**	**$98,414,189**	**$96,491,831**	**$41,854,164**	**$95,676,016**
DEBT SERVICE FUND							
GENERAL OBLIGATION DEBT	$614,480	$10,020	$701	$0	$0	$302	$650
COURT DEBT SERVICE FUND	$465,052	$459,449	$460,688	$0	$0	$0	$0
ROCC DEBT SERVICE	$2,205,831	$2,205,831	$2,208,331	$2,210,500	$2,210,500	$639,541	$2,210,500
B.A. - FIRE	$629,300	$0	$0	$0	$0	$0	$0
DEBT SERVICE FUND TOTAL	**$3,914,664**	**$2,675,301**	**$2,669,720**	**$2,210,500**	**$2,210,500**	**$639,843**	**$2,211,150**
ROCC CAPITAL PROJECTS	$3,025,355	$24,861	$23,692	$0	$0	$932	$965
PARKS IMPROVEMENT FUND	$7,131	$225,675	$705,042	$0	$0	$14,216	$0
TOTAL	**$120,272,439**	**$143,853,906**	**$150,731,189**	**$153,533,458**	**$150,463,620**	**$77,249,113**	**$147,441,501**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
GENERAL FUND					
GENERAL FUND	$51,483,973	$51,754,666	$53,386,425	$55,083,789	$56,848,925
GENERAL FUND TOTAL	**$51,483,973**	**$51,754,666**	**$53,386,425**	**$55,083,789**	**$56,848,925**
SPECIAL REVENUE FUND					
MAJOR STREETS	$15,903,460	$16,602,546	$17,332,857	$18,095,804	$18,892,866
LOCAL STREETS	$7,049,040	$7,158,211	$7,272,747	$7,392,913	$7,518,989
PUBLIC SAFETY FUND	$43,454,986	$46,006,526	$47,126,995	$48,971,779	$50,441,838
PUBLICITY TAX	$88,230	$90,137	$92,120	$94,182	$96,325
SOLID WASTE	$9,840,757	$9,594,668	$9,967,333	$10,354,758	$10,757,534
BROWNFIELD REDEVELOPMENT AUTH	$696,100	$723,089	$751,149	$780,323	$810,655
DDA DEVELOPMENT FUND	$7,946,040	$7,654,520	$7,952,398	$8,262,127	$8,584,182
DDA OPERATING FUND	$115,847	$60,315	$62,671	$65,120	$67,666
INDIGENT DEFENSE	$978,490	$988,040	$997,686	$1,007,428	$1,017,267
LIBRARY FUND	$4,339,420	$4,499,544	$4,666,338	$4,840,349	$5,021,237
COMMUNITY DEVELOP BLOCK GRANT	$1,670,000	$1,670,000	$1,670,000	$1,670,000	$1,670,000
STATE CONSTRUCTION CODE	$2,718,740	$2,831,253	$2,949,165	$3,072,742	$3,202,265
ROOTS FUND	$38,000	$16,160	$16,322	$16,485	$16,650
SENIOR CITIZEN SERVICES	$2,043,622	$1,358,257	$1,403,086	$1,449,500	$1,497,557
ANIMAL SHELTER	$209,730	$217,683	$225,942	$234,518	$243,423

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
POLICE GRANTS/RESTRICTED FUND	$213,310	$129,380	$129,724	$130,071	$130,422
MISC GRANTS/RESTRICTED FUND	$40,000	$40,400	$40,804	$41,212	$41,624
PERMANENT FUND	$0	$0	$0	$0	$0
SPECIAL REVENUE FUND TOTAL	**$97,345,772**	**$99,640,732**	**$102,657,334**	**$106,479,310**	**$110,010,500**
DEBT SERVICE FUND					
GENERAL OBLIGATION DEBT	$0	$0	$0	$0	$0
COURT DEBT SERVICE FUND	$0	$0	$0	$0	$0
ROCC DEBT SERVICE	$2,208,000	$2,208,000	$2,208,000	$2,208,000	$2,208,000
B.A. - FIRE	$0	$0	$0	$0	$0
DEBT SERVICE FUND TOTAL	**$2,208,000**	**$2,208,000**	**$2,208,000**	**$2,208,000**	**$2,208,000**
ROCC CAPITAL PROJECTS	$0	$0	$0	$0	$0
PARKS IMPROVEMENT FUND	$0	$0	$0	$0	$0
TOTAL	**$151,037,745**	**$153,603,397**	**$158,251,760**	**$163,771,098**	**$169,067,425**

ALL PROPRIETARY FUNDS - REVENUE BY FUND

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
ENTERPRISE FUND							
ARTS, BEATS, AND EATS	$320,360	$299,907	$366,950	$339,560	$339,560	$333,486	$338,665
RECREATION	$558,735	$581,807	$645,851	$839,984	$774,984	$225,479	$533,150
AUTO PARKING	$4,134,757	$5,344,073	$10,829,923	$6,453,935	$6,057,100	$1,871,748	$5,659,360
FARMERS MARKET	$537,534	$571,990	$630,209	$654,335	$793,435	$340,899	$611,935
WATER & SEWER	$30,581,710	$33,049,683	$38,374,596	$39,095,650	$39,484,150	$13,590,446	$38,907,235
ICE ARENA	$1,394,051	$1,352,766	$1,484,795	$2,088,028	$1,636,528	$970,841	$1,646,345
ENTERPRISE FUND TOTAL	**$37,527,146**	**$41,200,227**	**$52,332,325**	**$49,471,492**	**$49,085,757**	**$17,332,899**	**$47,696,690**
INTERNAL SERVICE FUND							
INFORMATION SYSTEMS	$2,219,004	$2,257,045	$2,362,476	$2,733,790	$2,733,790	$1,203,886	$2,408,560
MOTOR POOL	$5,232,011	$5,857,971	$5,504,915	$8,861,250	$6,142,250	$3,139,975	$6,377,640
WORKERS COMPENSATION	$469,667	$471,875	$458,055	$561,200	$561,200	$227,001	$487,115
MEDICAL SELF-INSURANCE	$10,551,890	$10,901,836	$8,908,132	$10,675,500	$10,675,500	$4,320,143	$9,413,150
GENERAL LIABILITY	$1,518,652	$2,352,179	$2,249,633	$1,611,670	$1,611,670	$1,404,330	$1,642,050
INTERNAL SERVICE FUND TOTAL	**$19,991,223**	**$21,840,907**	**$19,483,210**	**$24,443,410**	**$21,724,410**	**$10,295,335**	**$20,328,515**
TOTAL	**$57,518,369**	**$63,041,134**	**$71,815,536**	**$73,914,902**	**$70,810,167**	**$27,628,234**	**$68,025,205**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
ENTERPRISE FUND					
ARTS, BEATS, AND EATS	$370,090	$358,267	$375,709	$394,019	$413,240
RECREATION	$994,544	$600,854	$617,654	$634,957	$652,779
AUTO PARKING	$6,665,000	$4,626,825	$4,824,004	$5,031,003	$5,248,313
FARMERS MARKET	$651,701	$601,607	$618,997	$636,905	$655,346
WATER & SEWER	$38,708,733	$39,806,205	$41,790,918	$43,874,751	$46,062,658
ICE ARENA	$1,787,000	$1,840,590	$1,895,788	$1,952,641	$2,011,199
ENTERPRISE FUND TOTAL	**$49,177,068**	**$47,834,348**	**$50,123,069**	**$52,524,277**	**$55,043,536**
INTERNAL SERVICE FUND					
INFORMATION SYSTEMS	$3,755,573	$2,333,636	$2,649,611	$2,725,025	$2,802,661
MOTOR POOL	$7,267,857	$5,680,614	$5,741,620	$5,803,446	$5,866,111
WORKERS COMPENSATION	$501,220	$480,746	$489,805	$499,039	$508,452
MEDICAL SELF-INSURANCE	$11,129,984	$11,682,246	$12,262,078	$12,870,859	$13,510,036
GENERAL LIABILITY	$1,812,370	$1,687,834	$1,769,140	$1,854,481	$1,944,058
INTERNAL SERVICE FUND TOTAL	**$24,467,004**	**$21,865,076**	**$22,912,254**	**$23,752,850**	**$24,631,317**
TOTAL	**$73,644,072**	**$69,699,423**	**$73,035,323**	**$76,277,127**	**$79,674,853**

ALL FIDUCIARY FUNDS - REVENUE BY FUND

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
RETIREMENT	-$10,757,525	$24,271,135	$29,294,744	$24,859,811	$24,859,811	$15,090,771	$29,721,440
PUBLIC EMPLOYEE HEALTH CARE	-$9,363,173	$14,454,836	$20,334,365	$13,900,766	$13,900,766	$12,637,233	$20,619,920

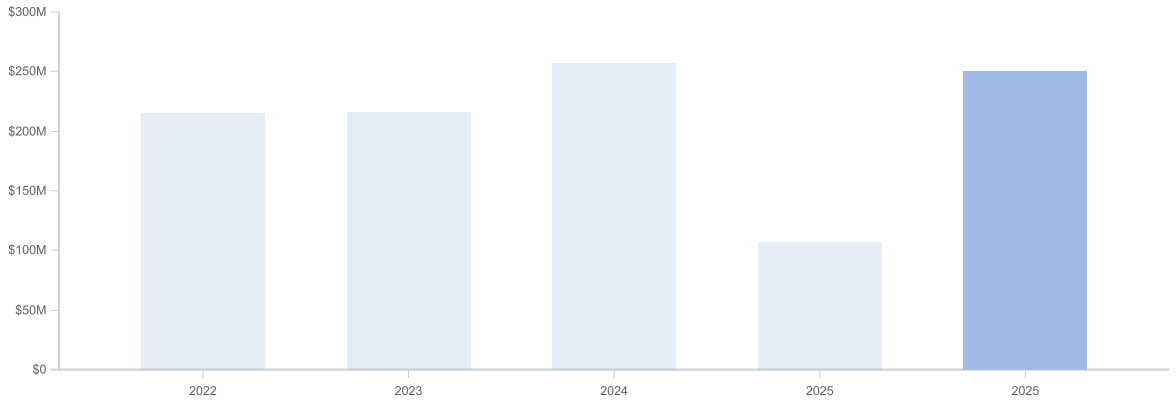
	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
TOTAL	**-$20,120,698**	**$38,725,971**	**$49,629,109**	**$38,760,577**	**$38,760,577**	**$27,728,004**	**$50,341,360**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
RETIREMENT	$29,390,598	$30,880,567	$32,461,940	$34,140,679	$35,923,153
PUBLIC EMPLOYEE HEALTH CARE	$19,167,000	$20,327,670	$21,572,447	$22,907,428	$24,339,152
TOTAL	**$48,557,598**	**$51,208,237**	**$54,034,387**	**$57,048,107**	**$60,262,305**

EXPENDITURE SUMMARY BY FUND

ALL FUNDS EXPENDITURES BY FUND

DATA UPDATED JUL 18, 2025, 4:09 AM



$250,632,813.00

EXPENSES IN 2025

ALL GOVERNMENTAL FUNDS - EXPENDITURES BY FUND

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
GENERAL FUND							
GENERAL FUND	$44,399,677	$46,391,298	$53,717,613	$52,908,769	$51,761,289	$23,539,270	$50,035,970
GENERAL FUND TOTAL	**$44,399,677**	**$46,391,298**	**$53,717,613**	**$52,908,769**	**$51,761,289**	**$23,539,270**	**$50,035,970**
SPECIAL REVENUE FUND							
MAJOR STREETS	$5,757,649	$6,406,493	$12,402,411	$14,877,970	$15,170,470	$2,580,212	$15,629,356
LOCAL STREETS	$9,210,274	$12,057,052	$16,048,775	$10,291,640	$10,548,140	$5,394,522	$10,556,562
PUBLIC SAFETY FUND	$35,435,673	$36,564,636	$56,014,554	$42,086,532	$41,232,292	$18,915,786	$41,039,354
PUBLICITY TAX	$69,365	$78,217	$83,922	$92,400	$84,900	$35,345	$86,430
SOLID WASTE	$9,133,225	$8,531,597	$8,931,556	$9,340,390	$9,108,890	$4,277,473	$9,206,311
BROWNFIELD REDEVELOPMENT AUTH	$433,817	$511,704	$483,803	$586,850	$508,350	$800	$477,700
DDA DEVELOPMENT FUND	$7,232,241	$5,290,987	$7,541,701	$7,168,360	$7,546,795	$2,723,861	$6,449,489
DDA OPERATING FUND	$41,761	$65,257	$52,701	$60,988	$54,988	$43,493	$54,617
INDIGENT DEFENSE	$598,406	$545,062	$830,825	$1,123,000	$1,123,000	$370,684	$926,000
LIBRARY FUND	$3,115,189	$3,300,047	$3,149,058	$4,361,025	$4,662,445	$2,093,969	$4,590,921
COMMUNITY DEVELOP BLOCK GRANT	$2,403,149	$1,137,571	$1,505,899	$2,436,741	$1,624,280	$1,090,383	$2,266,965
STATE CONSTRUCTION CODE	$1,747,069	$1,719,099	$1,977,072	$3,297,840	$2,731,840	$995,390	$2,078,694
ROOTS FUND	$27,457	$82,636	$89,575	$146,110	$179,000	$4,628	$87,592
SENIOR CITIZEN SERVICES	$853,655	$1,026,675	$1,213,991	$1,756,414	$1,559,392	$668,706	$1,348,401
ANIMAL SHELTER	$79,271	$175,385	$137,242	$209,909	$177,829	$65,395	$159,960
POLICE GRANTS/RESTRICTED FUND	$222,481	$127,001	$193,432	$528,020	$129,220	$87,456	$196,715
MISC GRANTS/RESTRICTED FUND	$420,331	$635,004	$0	$50,000	$50,000	$0	$0
PERMANENT FUND	$8	$6	$5	$0	$0	$0	$0
SPECIAL REVENUE FUND TOTAL	**$76,781,021**	**$78,254,430**	**$110,656,523**	**$98,414,189**	**$96,491,831**	**$39,348,103**	**$95,155,067**
DEBT SERVICE FUND							
GENERAL OBLIGATION DEBT	$629,303	$8	$11	$0	$0	$4	$16,792
COURT DEBT SERVICE FUND	$465,052	$459,449	$460,688	$0	$0	$0	$0
ROCC DEBT SERVICE	$2,205,831	$2,205,331	$2,208,331	$2,210,500	$2,210,500	$639,541	$2,210,000
B.A. - FIRE	$629,300	$0	$0	$0	$0	$0	$0
DEBT SERVICE FUND TOTAL	**$3,929,486**	**$2,664,788**	**$2,669,030**	**$2,210,500**	**$2,210,500**	**$639,545**	**$2,226,792**
ROCC CAPITAL PROJECTS	$6,149,356	$676,612	$633,415	$0	$0	$4	$10
PARKS IMPROVEMENT FUND	$353,091	$216,337	$730,766	$0	$0	$11,062	$0
TOTAL	**$131,612,630**	**$128,203,465**	**$168,407,347**	**$153,533,458**	**$150,463,620**	**$63,537,984**	**$147,417,839**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
GENERAL FUND					
GENERAL FUND	$51,483,973	$54,977,715	$56,159,977	$58,058,134	$59,593,300
GENERAL FUND TOTAL	**$51,483,973**	**$54,977,715**	**$56,159,977**	**$58,058,134**	**$59,593,300**
SPECIAL REVENUE FUND					
MAJOR STREETS	$15,903,460	$13,944,163	$13,817,387	$14,354,690	$15,576,991
LOCAL STREETS	$7,049,040	$7,561,218	$7,641,522	$6,371,986	$6,579,832
PUBLIC SAFETY FUND	$43,454,986	$45,950,512	$47,240,055	$48,997,858	$50,405,104
PUBLICITY TAX	$88,230	$90,750	$92,837	$94,977	$97,169
SOLID WASTE	$9,840,757	$10,015,672	$10,373,273	$10,745,052	$11,131,586
BROWNFIELD REDEVELOPMENT AUTH	$696,100	$723,089	$751,149	$780,323	$810,655
DDA DEVELOPMENT FUND	$7,946,040	$6,668,673	$5,235,344	$5,305,223	$5,048,464
DDA OPERATING FUND	$115,847	$60,229	$62,488	$64,831	$67,261
INDIGENT DEFENSE	$978,490	$988,041	$1,019,806	$983,890	$992,476
LIBRARY FUND	$4,339,420	$5,320,781	$4,510,800	$4,558,068	$5,100,596
COMMUNITY DEVELOP BLOCK GRANT	$1,670,000	$1,670,000	$1,669,777	$1,669,647	$1,669,504
STATE CONSTRUCTION CODE	$2,718,740	$2,853,536	$2,951,497	$3,053,104	$3,158,504
ROOTS FUND	$38,000	$38,000	$38,000	$38,000	$38,000
SENIOR CITIZEN SERVICES	$2,043,622	$1,405,010	$1,447,799	$1,492,102	$1,537,976
ANIMAL SHELTER	$209,730	$202,228	$209,384	$216,808	$224,512
POLICE GRANTS/RESTRICTED FUND	$213,310	$219,764	$226,415	$233,268	$240,329
MISC GRANTS/RESTRICTED FUND	$40,000	$40,400	$40,804	$41,212	$41,624
PERMANENT FUND	$0	$0	$0	$0	$0
SPECIAL REVENUE FUND TOTAL	**$97,345,772**	**$97,752,066**	**$97,328,338**	**$99,001,038**	**$102,720,583**
DEBT SERVICE FUND					
GENERAL OBLIGATION DEBT	$0	$0	$0	$0	$0
COURT DEBT SERVICE FUND	$0	$0	$0	$0	$0
ROCC DEBT SERVICE	$2,208,000	$2,208,100	$2,208,100	$2,208,100	$2,208,100
B.A. - FIRE	$0	$0	$0	$0	$0
DEBT SERVICE FUND TOTAL	**$2,208,000**	**$2,208,100**	**$2,208,100**	**$2,208,100**	**$2,208,100**
ROCC CAPITAL PROJECTS	$0	$0	$0	$0	$0
PARKS IMPROVEMENT FUND	$0	$0	$0	$0	$0
TOTAL	**$151,037,745**	**$154,937,880**	**$155,696,415**	**$159,267,272**	**$164,521,983**

ALL PROPRIETARY FUNDS - EXPENDITURES BY FUND

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
ENTERPRISE FUND							
ARTS, BEATS, AND EATS	$233,729	$291,826	$362,665	$339,560	$339,560	$204,916	$369,700
RECREATION	$590,157	$765,868	$486,744	$839,984	$774,984	$343,567	$823,045
AUTO PARKING	$4,253,922	$4,957,503	$5,197,499	$6,453,935	$6,057,100	$1,683,531	$5,694,608
FARMERS MARKET	$574,597	$605,400	$580,417	$654,335	$793,435	$311,961	$643,245
WATER & SEWER	$27,824,965	$29,702,509	$26,971,193	$39,095,650	$39,484,150	$16,087,120	$39,010,632
ICE ARENA	$1,349,624	$1,478,730	$1,669,309	$2,088,028	$1,636,528	$945,037	$1,995,610
ENTERPRISE FUND TOTAL	**$34,826,994**	**$37,801,835**	**$35,267,827**	**$49,471,492**	**$49,085,757**	**$19,576,132**	**$48,536,840**
INTERNAL SERVICE FUND							
INFORMATION SYSTEMS	$1,823,674	$1,694,871	$1,613,805	$2,733,790	$2,733,790	$1,021,375	$2,127,565
MOTOR POOL	$4,055,611	$4,460,021	$3,456,750	$8,861,250	$6,142,250	$4,872,142	$7,749,739
WORKERS COMPENSATION	$327,510	$358,829	$385,796	$561,200	$561,200	$242,463	$427,400
MEDICAL SELF-INSURANCE	$11,338,084	$12,130,351	$8,952,542	$10,675,500	$10,675,500	$3,243,248	$9,089,950
GENERAL LIABILITY	$1,936,201	$776,136	$1,734,274	$1,611,670	$1,611,670	$1,347,854	$1,641,300
INTERNAL SERVICE FUND TOTAL	**$19,481,081**	**$19,420,208**	**$16,143,166**	**$24,443,410**	**$21,724,410**	**$10,727,082**	**$21,035,954**
TOTAL	**$54,308,074**	**$57,222,043**	**$51,410,993**	**$73,914,902**	**$70,810,167**	**$30,303,214**	**$69,572,794**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
ENTERPRISE FUND					
ARTS, BEATS, AND EATS	$370,090	$377,137	$384,403	$391,894	$399,618
RECREATION	$994,544	$1,030,601	$1,060,258	$1,091,094	$1,123,158
AUTO PARKING	$6,665,000	$6,252,944	$5,041,418	$5,133,714	$5,230,011
FARMERS MARKET	$651,701	$659,782	$643,955	$669,272	$695,789
WATER & SEWER	$38,708,733	$41,581,811	$46,149,125	$47,646,148	$47,089,471
ICE ARENA	$1,787,000	$1,819,070	$1,891,854	$1,968,132	$2,048,073
ENTERPRISE FUND TOTAL	**$49,177,068**	**$51,721,344**	**$55,171,013**	**$56,900,254**	**$56,586,121**
INTERNAL SERVICE FUND					
INFORMATION SYSTEMS	$3,755,573	$3,370,983	$3,446,051	$3,629,940	$3,807,824
MOTOR POOL	$7,267,857	$7,001,631	$7,250,053	$7,486,010	$7,664,221
WORKERS COMPENSATION	$501,220	$509,633	$518,231	$527,021	$536,007
MEDICAL SELF-INSURANCE	$11,129,984	$11,761,704	$12,430,400	$13,138,243	$13,887,534
GENERAL LIABILITY	$1,812,370	$1,799,084	$1,769,633	$1,854,208	$1,943,012
INTERNAL SERVICE FUND TOTAL	**$24,467,004**	**$24,443,034**	**$25,414,366**	**$26,635,423**	**$27,838,598**
TOTAL	**$73,644,072**	**$76,164,378**	**$80,585,379**	**$83,535,676**	**$84,424,719**

ALL FIDUCIARY FUNDS - EXPENDITURES BY FUND

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
RETIREMENT	$19,963,732	$21,258,597	$22,104,785	$24,859,811	$24,859,811	$10,274,614	$21,702,500
PUBLIC EMPLOYEE HEALTH CARE	$8,888,871	$8,737,606	$6,520,544	$13,900,766	$13,900,766	$2,850,167	$6,784,570
TOTAL	**$28,852,603**	**$29,996,202**	**$28,625,330**	**$38,760,577**	**$38,760,577**	**$13,124,781**	**$28,487,070**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
RETIREMENT	$29,390,598	$23,544,309	$24,697,538	$25,907,784	$27,177,880
PUBLIC EMPLOYEE HEALTH CARE	$19,167,000	$7,411,384	$7,747,306	$8,099,153	$8,467,697
TOTAL	**$48,557,598**	**$30,955,693**	**$32,444,844**	**$34,006,938**	**$35,645,577**

GENERAL FUND - REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCE

FUND NO.							
101	General Fund Summary	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
MAJOR	Beginning Fund Balance	12,534,068	12,051,468	10,753,945	7,530,896	4,757,344	1,782,999
FUND	Revenues and transfers from other funds	49,553,370	50,186,450	51,754,666	53,386,425	55,083,789	56,848,925
dept no.	Expenditures and transfers to other funds by department:						
101	Mayor / Commission	63,700	161,562	163,751	166,006	168,328	170,720
136	District Court	4,303,910	4,686,840	4,897,587	5,054,111	5,216,132	5,383,857
172	City Manager	873,328	847,357	887,774	916,100	945,381	975,651
191	Elections	579,345	716,579	759,136	784,862	811,532	839,182
201	Finance	1,157,854	1,221,483	1,259,207	1,300,800	1,343,846	1,388,401
209	Assessing	754,820	838,170	883,043	912,727	943,489	975,368
210	City Attorney	841,815	997,737	928,461	957,182	986,845	1,017,483
215	City Clerk	569,151	620,087	642,486	663,537	685,346	707,941
226	Human Resources	819,900	869,246	899,914	931,779	964,892	999,304
248	Administration	5,059,975	3,971,945	3,990,998	4,023,855	4,058,071	4,093,707
253	Treasury	567,249	609,971	631,258	650,785	670,953	691,787
265	City Office Building	358,420	424,732	439,738	455,339	471,561	488,431
267	Building Maintenance	276,364	357,307	385,478	398,909	412,852	427,330
747	Communications	254,520	452,888	466,230	480,063	494,407	509,281
	General Government Total:	**16,480,351**	**16,775,904**	**17,235,061**	**17,696,055**	**18,173,636**	**18,668,443**
400	Planning and Zoning	545,840	816,236	547,563	566,726	586,621	607,276
728	Economic Development	127,880	272,060	229,151	236,482	244,060	251,895
	Community and Economic Development Total:	**673,720**	**1,088,296**	**776,715**	**803,208**	**830,681**	**859,171**
	Health and Welfare Total:	-	-	-	-	-	-
372	Ordinance Enforcement	379,085	371,985	382,717	393,768	405,148	416,867
430	Animal Protection Services	55,030	56,680	59,514	62,490	65,614	68,895
	Public Safety Total:	**434,115**	**428,665**	**442,231**	**456,257**	**470,762**	**485,762**
443	Electrical	111,645	111,548	114,507	117,558	120,704	123,948
447	Engineering	675,180	832,143	770,967	794,641	819,146	844,514
448	Street Lighting	901,300	1,006,235	1,055,984	1,108,058	1,162,711	1,220,073
	Public Works Total:	**1,688,125**	**1,949,926**	**1,941,457**	**2,020,257**	**2,102,561**	**2,188,535**
266	Parks and Forestry	2,578,358	2,359,916	2,614,893	2,700,763	2,780,382	2,873,980
834	Cable Communications	91,810	94,040	96,853	99,759	102,764	105,869
835	Community Promotion	411,898	308,530	309,719	310,762	311,843	312,964
836	Woodward Dream Cruise	76,760	92,940	96,105	99,382	102,775	106,288
837	Arts, Beats, and Eats	52,153	57,066	59,305	61,199	63,163	65,197
	Recreation and Culture Total:	**3,210,979**	**2,912,492**	**3,176,873**	**3,271,866**	**3,360,927**	**3,464,298**
965	Transfers-Out	27,548,680	28,328,690	31,405,378	31,912,334	33,119,567	33,927,090
	Transfers-out Total:	**27,548,680**	**28,328,690**	**31,405,378**	**31,912,334**	**33,119,567**	**33,927,090**
	Expenditures and transfers to other funds total:	**50,035,970**	**51,483,973**	**54,977,715**	**56,159,977**	**58,058,134**	**59,593,300**
	Net change in fund balance	**(482,600)**	**(1,297,523)**	**(3,223,049)**	**(2,773,552)**	**(2,974,345)**	**(2,744,375)**
	Ending Total Fund Balance	**12,051,468**	**10,753,945**	**7,530,896**	**4,757,344**	**1,782,999**	**(961,376)**

GENERAL FUND - UNASSIGNED FUND BALANCE ANALYSIS

GENERAL FUND - FUND BALANCE COMPONENTS:						
Non-spendable Fund Balance (assume no change)	93,395	93,395	93,395	93,395	93,395	93,395
Restricted Fund Balance (assume no change)	1,058,392	1,058,392	1,058,392	1,058,392	1,058,392	1,058,392
Assigned Fund Balance (assume no change)	525,561	525,561	525,561	525,561	525,561	525,561
UNASSIGNED FUND BALANCE	**11,890,295**	**10,592,772**	**7,369,723**	**4,596,171**	**1,621,826**	**(1,122,549)**
Ending Total Fund Balance	13,567,643	12,270,120	9,047,071	6,273,519	3,299,174	554,799
UNASSIGNED FUND BALANCE AS A PERCENTAGE OF BUDGETED EXPENDITURES	**23.8%**	**20.6%**	**13.4%**	**8.2%**	**2.8%**	**-1.9%**
ALTERNATIVE STATISTIC:						
GENERAL FUND - UNASSIGNED FUND BALANCE WITH $0 CAPITAL OUTLAY ASSUMPTION						
UNASSIGNED FUND BALANCE	11,890,295	10,592,772	7,369,723	4,596,171	1,621,826	(1,122,549)
CAPITAL OUTLAY ASSUMED IN FORECAST	768,685	492,000	670,000	680,000	680,000	690,000
ADJUSTED UNASSIGNED FUND BALANCE, EXCLUDING CAPITAL OUTLAY IMPACT	12,658,980	11,853,457	9,300,408	7,206,856	4,912,511	2,858,136
ADJUSTED UNASSIGNED FUND BALANCE AS A PERCENTAGE OF BUDGETED EXPENDITURES, EXCLUDING CAPITAL OUTLAY	**25.7%**	**23.2%**	**17.1%**	**13.0%**	**8.6%**	**4.9%**

COMBINED GENERAL FUND AND PUBLIC SAFETY FUND - FUND BALANCE ANALYSIS

GENERAL FUND AND PUBLIC SAFETY FUND COMBINED							
FUND NO.							
101 & 207	General Fund and Public Safety Fund Combined - Summary	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
	COMBINED GENERAL FUND AND PUBLIC SAFETY FUND						
	Total Combined Revenue	**67,019,520**	**67,095,900**	**71,761,192**	**73,763,420**	**76,305,568**	**79,540,763**
	Total Combined Expenditures	**68,075,324**	**70,438,959**	**74,928,226**	**76,650,032**	**79,305,992**	**82,248,404**
	Net combined change in fund balance	**(1,055,804)**	**(3,343,059)**	**(3,167,034)**	**(2,886,612)**	**(3,000,424)**	**(2,707,641)**
	Total combined fund balance	**14,039,312**	**10,696,253**	**7,529,219**	**4,642,607**	**1,642,183**	**(1,065,458)**
	Combined fund balance as a percentage of expenditures	**20.6%**	**15.2%**	**10.0%**	**6.1%**	**2.1%**	**-1.3%**
	ALTERNATIVE STATISTIC:						
	Adjusted combined fund balance, excluding General Fund capital outlay	14,807,997	11,956,938	9,459,904	7,253,292	4,932,868	2,915,227
	Adjusted combined fund balance, excluding General Fund capital outlay, as a percentage of expenditures	**22.0%**	**17.1%**	**12.7%**	**9.5%**	**6.3%**	**3.6%**

SPECIAL REVENUE FUNDS - REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCE

SPECIAL REVENUE FUNDS

FUND NO.

202	Major Streets Fund Summary	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
	Beginning Fund Balance	2,469,644	2,287,493	3,041,662	5,700,046	9,215,516	12,956,630
	Revenues and transfers from other funds	15,447,205	15,903,460	16,602,546	17,332,857	18,095,804	18,892,866
	Expenditures and transfers to other funds	15,629,356	15,149,291	13,944,163	13,817,387	14,354,690	15,576,991
	Net change in fund balance	(182,151)	754,169	2,658,384	3,515,470	3,741,115	3,315,875
	Ending Fund Balance	2,287,493	3,041,662	5,700,046	9,215,516	12,956,630	16,272,505

203	Local Streets Fund Summary	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
MAJOR FUND	Beginning Fund Balance	1,919,291	1,698,644	2,003,860	1,600,854	1,232,079	2,253,006
	Revenues and transfers from other funds	10,335,915	7,049,040	7,158,211	7,272,747	7,392,913	7,518,989
	Expenditures and transfers to other funds	10,556,562	6,743,824	7,561,218	7,641,522	6,371,986	6,579,832
	Net change in fund balance	(220,647)	305,216	(403,006)	(368,775)	1,020,927	939,157
	Ending Fund Balance	1,698,644	2,003,860	1,600,854	1,232,079	2,253,006	3,192,163

207	Public Safety Fund Summary	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
MAJOR FUND	Beginning Fund Balance	2,722,221	2,149,017	103,481	159,496	46,436	20,357
	Revenues and transfers from other funds	40,466,150	41,409,450	46,006,526	47,126,995	48,971,779	50,441,838
	Expenditures and transfers to other funds	41,039,354	43,454,986	45,950,512	47,240,055	48,997,858	50,405,104
	Net change in fund balance	(573,204)	(2,045,536)	56,015	(113,060)	(26,079)	36,733
	Ending Fund Balance	2,149,017	103,481	159,496	46,436	20,357	40,714

211	Publicity Tax Fund Summary	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
	Beginning Fund Balance	5,168	4,018	4,774	4,161	3,444	2,649
	Revenues and transfers from other funds	85,280	88,230	90,137	92,120	94,182	96,325
	Expenditures and transfers to other funds	86,430	87,474	90,750	92,837	94,977	97,169
	Net change in fund balance	(1,150)	756	(613)	(718)	(795)	(844)
	Ending Fund Balance	4,018	4,774	4,161	3,444	2,649	1,805

226	Solid Waste Fund Summary	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
	Beginning Fund Balance	2,535,619	2,225,818	1,621,261	1,200,257	794,316	404,023
	Revenues and transfers from other funds	8,896,510	9,236,200	9,594,668	9,967,333	10,354,758	10,757,534
	Expenditures and transfers to other funds	9,206,311	9,840,757	10,015,672	10,373,273	10,745,052	11,131,586
	Net change in fund balance	(309,801)	(604,557)	(421,004)	(405,941)	(390,293)	(374,052)
	Ending Fund Balance	2,225,818	1,621,261	1,200,257	794,316	404,023	29,970

260	Indigent Defense Fund Summary	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
	Beginning Fund Balance	83,380	67,380	67,380	67,380	67,380	67,380
	Revenues and transfers from other funds	910,000	978,490	988,040	997,685	1,007,727	1,017,267
	Expenditures and transfers to other funds	926,000	978,490	988,040	997,685	1,007,727	1,017,267
	Net change in fund balance	(16,000)	-	-	-	-	-
	Ending Fund Balance	67,380	67,380	67,380	67,380	67,380	67,380

271	Library Fund Summary	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
	Beginning Fund Balance	1,509,480	1,564,559	1,804,482	983,245	1,138,783	1,421,063
	Revenues and transfers from other funds	4,646,000	4,339,420	4,499,544	4,666,338	4,840,349	5,021,237
	Expenditures and transfers to other funds	4,590,921	4,099,497	5,320,781	4,510,800	4,558,068	5,100,596
	Net change in fund balance	55,079	239,923	(821,237)	155,538	282,280	(79,359)
	Ending Fund Balance	1,564,559	1,804,482	983,245	1,138,783	1,421,063	1,341,704

274	Community Development Block Grant Fund Summary	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
	Beginning Fund Balance	-	-	-	-	-	-
	Revenues and transfers from other funds	2,267,055	1,670,000	1,670,000	1,670,000	1,670,000	1,670,000
	Expenditures and transfers to other funds	2,267,055	1,670,000	1,670,000	1,670,000	1,670,000	1,670,000
	Net change in fund balance	-	-	-	-	-	-
	Ending Fund Balance	-	-	-	-	-	-

282	State Construction Code Fund Summary	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
MAJOR FUND	Beginning Fund Balance	16,399,092	17,046,038	17,055,061	17,032,778	17,030,446	17,050,083
	Revenues and transfers from other funds	2,725,640	2,718,740	2,831,253	2,949,165	3,072,742	3,202,265
	Expenditures and transfers to other funds	2,078,694	2,709,717	2,853,536	2,951,497	3,053,104	3,158,504
	Net change in fund balance	646,946	9,023	(22,283)	(2,332)	19,637	43,761
	Ending Fund Balance	17,046,038	17,055,061	17,032,778	17,030,446	17,050,083	17,093,844
	FUND BALANCE AS A PERCENTAGE OF BUDGETED EXPENDITURES	820%	629%	597%	577%	558%	541%

295	R.O.O.T.S. Fund Summary	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
	Beginning Fund Balance	433,113	366,371	344,371	322,531	300,853	279,337
	Revenues and transfers from other funds	20,850	16,000	16,160	16,322	16,485	16,650
	Expenditures and transfers to other funds	87,592	38,000	38,000	38,000	38,000	38,000
	Net change in fund balance	(66,742)	(22,000)	(21,840)	(21,678)	(21,515)	(21,350)
	Ending Fund Balance	366,371	344,371	322,531	300,853	279,337	257,987

296	Senior Citizen Services Fund Summary	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
	Beginning Fund Balance	942,505	973,285	399,599	352,846	308,133	265,532
	Revenues and transfers from other funds	1,379,181	1,469,936	1,358,257	1,403,086	1,449,500	1,497,557
	Expenditures and transfers to other funds	1,348,401	2,043,622	1,405,010	1,447,799	1,492,102	1,537,976
	Net change in fund balance	30,780	(573,686)	(46,754)	(44,713)	(42,601)	(40,419)
	Ending Fund Balance	973,285	399,599	352,846	308,133	265,532	225,113

297	Animal Shelter Fund Summary	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
	Beginning Fund Balance	64,764	113,284	127,683	143,138	159,696	177,406
	Revenues and transfers from other funds	208,480	209,730	217,683	225,942	234,518	243,423
	Expenditures and transfers to other funds	159,960	195,331	202,228	209,384	216,808	224,512
	Net change in fund balance	48,520	14,399	15,455	16,558	17,710	18,912
	Ending Fund Balance	113,284	127,683	143,138	159,696	177,406	196,318

298	Police Grants Fund Summary	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
	Beginning Fund Balance	499,279	758,214	673,944	583,560	486,870	383,674
	Revenues and transfers from other funds	455,650	129,040	129,380	129,724	130,071	130,422
	Expenditures and transfers to other funds	196,715	213,310	219,764	226,415	233,268	240,329
	Net change in fund balance	258,935	(84,270)	(90,384)	(96,690)	(103,196)	(109,907)
	Ending Fund Balance	758,214	673,944	583,560	486,870	383,674	273,767

299	Miscellaneous Grants Fund Summary	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
	Beginning Fund Balance	1,171,376	1,211,376	1,211,376	1,211,376	1,211,376	1,211,376
	Revenues and transfers from other funds	40,000	40,000	40,400	40,804	41,212	41,624
	Expenditures and transfers to other funds	-	40,000	40,400	40,804	41,212	41,624
	Net change in fund balance	40,000	-	-	-	-	-
	Ending Fund Balance	1,211,376	1,211,376	1,211,376	1,211,376	1,211,376	1,211,376

SPECIAL REVENUE - COMPONENT UNIT FUNDS - REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCE

SPECIAL REVENUE FUNDS - COMPONENT UNITS

FUND NO.							
243	**Brownfield Redevelopment Authority Fund Summary**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**
component unit	Beginning Fund Balance	416,515	541,055	541,055	541,055	541,055	541,055
	Revenues and transfers from other funds	602,240	696,100	723,089	751,149	780,323	810,655
	Expenditures and transfers to other funds	477,700	696,100	723,089	751,149	780,323	810,655
	Net change in fund balance	124,540	-	-	-	-	-
	Ending Fund Balance	541,055	541,055	541,055	541,055	541,055	541,055

	DDA Development Fund Summary	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**
247	Beginning Fund Balance	1,692,606	2,377,477	2,722,305	3,708,152	6,425,205	9,382,110
component unit	Revenues and transfers from other funds	7,134,360	7,946,040	7,654,520	7,952,398	8,262,127	8,584,182
	Expenditures and transfers to other funds	6,449,489	7,601,212	6,668,673	5,235,344	5,305,223	5,048,464
	Net change in fund balance	684,871	344,828	985,847	2,717,053	2,956,904	3,535,717
	Ending Fund Balance	2,377,477	2,722,305	3,708,152	6,425,205	9,382,110	12,917,827

248	**DDA Operating Fund Summary**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**
component unit	Beginning Fund Balance	122,700	123,583	65,786	65,872	66,055	66,343
	Revenues and transfers from other funds	55,500	58,050	60,315	62,671	65,120	67,666
	Expenditures and transfers to other funds	54,617	115,847	60,229	62,488	64,831	67,261
	Net change in fund balance	883	(57,797)	86	182	288	405
	Ending Fund Balance	123,583	65,786	65,872	66,055	66,343	66,748

DEBT SERVICE FUNDS - REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCE

DEBT SERVICE FUNDS

FUND NO.							
301	**General Obligation Debt Fund Summary**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**
	Beginning Fund Balance	16,906	764	764	764	764	764
	Revenues and transfers from other funds	650	-	-	-	-	-
	Expenditures and transfers to other funds	16,792	-	-	-	-	-
	Net change in fund balance	(16,142)	-	-	-	-	-
	Ending Fund Balance	764	764	764	764	764	764

350	**R.O.C.C. Debt Service Fund Summary**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**
	Beginning Fund Balance	-	500	500	500	500	500
	Revenues and transfers from other funds	2,210,500	2,208,000	-	-	-	-
	Expenditures and transfers to other funds	2,210,000	2,208,000	-	-	-	-
	Net change in fund balance	500	-	-	-	-	-
	Ending Fund Balance	500	500	500	500	500	500

CAPITAL PROJECT FUNDS - REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCE

CAPITAL IMPROVEMENT FUNDS

460	**ARPA-Enabled Capital Projects Fund Summary**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**
MAJOR FUND	Beginning Fund Balance	13,872,594	9,077,484	7,129,666	-	-	-
	Revenues and transfers from other funds	-	-	-	-	-	-
	Expenditures and transfers to other funds	4,795,110	1,947,818	7,129,666	-	-	-
	Net change in fund balance	(4,795,110)	(1,947,818)	(7,129,666)	-	-	-
	Ending Fund Balance	9,077,484	7,129,666	-	-	-	-

499	**Parks Improvement Fund Summary**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**
MAJOR FUND	Beginning Fund Balance	792,949	792,949	792,949	792,949	792,949	792,949
	Revenues and transfers from other funds	-	-	-	-	-	-
	Expenditures and transfers to other funds	-	-	-	-	-	-
	Net change in fund balance	-	-	-	-	-	-
	Ending Fund Balance	792,949	792,949	792,949	792,949	792,949	792,949

ENTERPRISE FUNDS - REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCE

ENTERPRISE FUNDS

FUND NO. 506

Arts, Beats, and Eats Fund Summary	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
Beginning Retained Earnings	99,711	68,676	40,236	21,366	12,672	14,798
Revenues and transfers from other funds	338,665	341,650	358,267	375,709	394,019	413,240
Expenditures and transfers to other funds	369,700	370,090	377,137	384,403	391,894	399,618
Net change in retained earnings	(31,035)	(28,440)	(18,870)	(8,693)	2,125	13,622
Ending Retained Earnings	68,676	40,236	21,366	12,672	14,798	28,419

508

Recreation Fund Summary	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
Beginning Retained Earnings	1,814,733	1,524,838	1,525,737	1,095,991	653,387	197,250
Revenues and transfers from other funds	533,150	994,544	600,854	617,654	634,957	652,779
Expenditures and transfers to other funds	823,045	993,645	1,030,601	1,060,258	1,091,094	1,123,158
Net change in retained earnings	(289,895)	899	(429,746)	(442,604)	(456,137)	(470,379)
Ending Retained Earnings	1,524,838	1,525,737	1,095,991	653,387	197,250	(273,130)

516 MAJOR FUND

Auto Parking Fund Summary	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
Beginning Retained Earnings	23,941,352	23,905,104	24,565,009	22,938,890	22,721,475	22,618,765
Revenues and transfers from other funds	5,658,360	6,665,000	4,626,825	4,824,004	5,031,003	5,248,313
Expenditures and transfers to other funds	5,694,608	6,005,095	6,252,944	5,041,418	5,133,714	5,230,011
Net change in retained earnings	(36,248)	659,905	(1,626,119)	(217,415)	(102,710)	18,302
Ending Retained Earnings	23,905,104	24,565,009	22,938,890	22,721,475	22,618,765	22,637,067

551

Farmers Market Fund Summary	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
Beginning Retained Earnings	1,522,479	1,491,169	1,424,188	1,366,013	1,341,055	1,308,688
Revenues and transfers from other funds	611,935	584,720	601,607	618,997	636,905	655,346
Expenditures and transfers to other funds	643,245	651,701	659,782	643,955	669,272	695,789
Net change in retained earnings	(31,310)	(66,981)	(58,175)	(24,958)	(32,367)	(40,443)
Ending Retained Earnings	1,491,169	1,424,188	1,366,013	1,341,055	1,308,688	1,268,245

592 MAJOR FUND

Water & Sewer Fund Summary	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
Beginning Retained Earnings	100,611,070	100,507,673	100,507,673	98,732,067	94,373,860	90,602,463
Revenues and transfers from other funds	38,907,235	38,708,733	39,806,205	41,790,918	43,874,751	46,062,658
Expenditures and transfers to other funds	39,010,632	38,708,733	41,581,811	46,149,125	47,646,148	47,089,471
Net change in retained earnings	(103,397)	-	(1,775,606)	(4,358,207)	(3,771,396)	(1,026,813)
Ending Retained Earnings	100,507,673	100,507,673	98,732,067	94,373,860	90,602,463	89,575,651

598

Ice Arena Fund Summary	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
Beginning Retained Earnings	1,046,573	697,308	714,692	736,213	740,146	724,655
Revenues and transfers from other funds	1,646,345	1,787,000	1,840,590	1,895,788	1,952,641	2,011,199
Expenditures and transfers to other funds	1,995,610	1,769,616	1,819,070	1,891,854	1,968,132	2,048,073
Net change in retained earnings	(349,265)	17,384	21,521	3,934	(15,491)	(36,874)
Ending Retained Earnings	697,308	714,692	736,213	740,146	724,655	687,781

INTERNAL SERVICE FUNDS - COMBINED REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCE

INTERNAL SERVICE FUNDS

FUND NO.							
636	**Information Systems Fund Summary**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**
	Beginning Retained Earnings	4,451,795	4,732,790	3,004,042	1,966,695	1,170,255	265,340
	Revenues and transfers from other funds	2,408,560	2,026,825	2,333,636	2,649,611	2,725,025	2,802,661
	Expenditures and transfers to other funds	2,127,565	3,755,573	3,370,983	3,446,051	3,629,940	3,807,824
	Net change in retained earnings	280,995	(1,728,748)	(1,037,347)	(796,440)	(904,915)	(1,005,163)
	Ending Retained Earnings	4,732,790	3,004,042	1,966,695	1,170,255	265,340	(739,823)

661	**Motor Pool Fund Summary**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**
	Beginning Retained Earnings	16,608,222	15,236,123	13,588,676	12,267,659	10,759,227	9,076,663
	Revenues and transfers from other funds	6,377,640	5,620,410	5,680,614	5,741,620	5,803,446	5,866,111
	Expenditures and transfers to other funds	7,749,739	7,267,857	7,001,631	7,250,053	7,486,010	7,664,221
	Net change in retained earnings	(1,372,099)	(1,647,447)	(1,321,017)	(1,508,432)	(1,682,564)	(1,798,109)
	Ending Retained Earnings	15,236,123	13,588,676	12,267,659	10,759,227	9,076,663	7,278,554

677	**Workers' Compensation Fund Summary**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**
	Beginning Retained Earnings	1,906,466	1,966,181	1,936,821	1,907,935	1,879,508	1,851,526
	Revenues and transfers from other funds	487,115	471,860	480,746	489,805	499,039	508,452
	Expenditures and transfers to other funds	427,400	501,220	509,633	518,231	527,021	536,007
	Net change in retained earnings	59,715	(29,360)	(28,886)	(28,427)	(27,982)	(27,555)
	Ending Retained Earnings	1,966,181	1,936,821	1,907,935	1,879,508	1,851,526	1,823,970

678	**Medical Self-Insurance Fund Summary**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**
	Beginning Retained Earnings	4,034,022	4,357,222	4,357,222	4,277,764	4,109,442	3,842,059
	Revenues and transfers from other funds	9,413,150	11,129,984	11,682,246	12,262,078	12,870,859	13,510,036
	Expenditures and transfers to other funds	9,089,950	11,129,984	11,761,704	12,430,400	13,138,243	13,887,534
	Net change in retained earnings	323,200	-	(79,458)	(168,322)	(267,384)	(377,498)
	Ending Retained Earnings	4,357,222	4,357,222	4,277,764	4,109,442	3,842,059	3,464,560

679	**General Liability Fund Summary**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**
	Beginning Retained Earnings	2,472,834	2,473,584	2,271,584	2,160,334	2,159,842	2,160,114
	Revenues and transfers from other funds	1,642,050	1,610,370	1,687,834	1,769,140	1,854,481	1,944,058
	Expenditures and transfers to other funds	1,641,300	1,812,370	1,799,084	1,769,633	1,854,208	1,943,012
	Net change in retained earnings	750	(202,000)	(111,250)	(493)	273	1,045
	Ending Retained Earnings	2,473,584	2,271,584	2,160,334	2,159,842	2,160,114	2,161,159

FIDUCIARY FUNDS - REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCE

FIDUCIARY FUNDS

FUND NO.							
731	**Retirement (Pension) Fund**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**
	Beginning Retained Earnings	161,883,131	169,902,071	176,847,269	184,183,527	191,947,929	200,180,824
	Revenues and transfers from other funds	29,721,440	29,390,598	30,880,567	32,461,940	34,140,679	35,923,153
	Expenditures and transfers to other funds	21,702,500	22,445,400	23,544,309	24,697,538	25,907,784	27,177,880
	Net change in retained earnings	8,018,940	6,945,198	7,336,258	7,764,402	8,232,895	8,745,274
	Ending Retained Earnings	169,902,071	176,847,269	184,183,527	191,947,929	200,180,824	208,926,097

736	**Retiree Health Care Fund**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**
	Beginning Retained Earnings	158,053,219	171,888,569	183,964,919	196,881,206	210,706,346	225,514,620
	Revenues and transfers from other funds	20,619,920	19,167,000	20,327,670	21,572,447	22,907,428	24,339,152
	Expenditures and transfers to other funds	6,784,570	7,090,650	7,411,384	7,747,306	8,099,153	8,467,697
	Net change in retained earnings	13,835,350	12,076,350	12,916,287	13,825,141	14,808,274	15,871,454
	Ending Retained Earnings	171,888,569	183,964,919	196,881,206	210,706,346	225,514,620	241,386,075

MAJOR AND NONMAJOR FUNDS

MAJOR FUNDS

Major Governmental Funds	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
Beginning Retained Earnings	172,792,637	167,228,377	162,911,644	148,787,929	140,954,588	135,120,622
Revenues and transfers from other funds	147,646,670	146,737,413	152,183,686	157,350,253	163,426,977	169,322,988
Expenditures and transfers to other funds	153,210,930	151,054,146	166,307,401	165,183,594	169,260,944	172,056,221
Net change in retained earnings	(5,564,260)	(4,316,733)	(14,123,715)	(7,833,341)	(5,833,966)	(2,733,233)
Ending Retained Earnings	167,228,377	162,911,644	148,787,929	140,954,588	135,120,622	132,387,389

NONMAJOR FUNDS

Other Governmental Funds	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
Beginning Retained Earnings	11,963,055	12,615,177	12,626,942	14,884,883	20,719,944	27,159,840
Revenues and transfers from other funds	44,359,461	44,988,696	43,644,741	45,308,427	47,042,175	48,847,408
Expenditures and transfers to other funds	43,707,339	44,976,931	41,386,800	39,473,366	40,602,280	42,602,431
Net change in retained earnings	652,122	11,765	2,257,941	5,835,061	6,439,896	6,244,978
Ending Retained Earnings	12,615,177	12,626,942	14,884,883	20,719,944	27,159,840	33,404,817

Enterprise / Internal Service Funds	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
Beginning Retained Earnings	33,956,835	30,552,281	25,097,972	20,215,673	15,349,384	9,996,810
Revenues and transfers from other funds	23,458,610	24,567,363	25,266,394	26,420,402	27,371,372	28,363,882
Expenditures and transfers to other funds	26,863,164	30,021,672	30,148,693	31,286,690	32,723,946	34,153,311
Net change in retained earnings	(3,404,554)	(5,454,309)	(4,882,299)	(4,866,288)	(5,352,575)	(5,789,429)
Ending Retained Earnings	30,552,281	25,097,972	20,215,673	15,349,384	9,996,810	4,207,381

Total Nonmajor Funds	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
Beginning Retained Earnings	45,919,890	43,167,458	37,724,914	35,100,556	36,069,329	37,156,650
Revenues and transfers from other funds	67,818,071	69,556,059	68,911,134	71,728,829	74,413,547	77,211,290
Expenditures and transfers to other funds	70,570,503	74,998,603	71,535,492	70,760,056	73,326,226	76,755,742
Net change in retained earnings	(2,752,432)	(5,442,544)	(2,624,358)	968,773	1,087,321	455,548
Ending Retained Earnings	43,167,458	37,724,914	35,100,556	36,069,329	37,156,650	37,612,198

NOTES:

Major funds include the General fund, Local Streets fund, Public Safety fund, State Construction Code fund, City Capital Projects fund, Auto Parking fund, and the Water & Sewer funds.

Other governmental funds include special revenue funds, debt service funds, and component units.

Enterprise / Internal Service funds include Arts Beats and Eats fund, Recreation fund, Farmer's Market fund, Ice Arena fund, Information Systems fund, Motor Pool fund, Workers Compensation fund, Medical Self-Insurance and the General Liability fund.

Capital outlay within the proprietary funds are recorded as assets on a GAAP basis and expended on a budget basis.

10 PERCENT CHANGE IN FUND BALANCE - FISCAL YEAR 2025-26

101 - The fund balance of the general fund is projected to decrease -10.8 percent due to a decline in revenues during fiscal year 2025-26, an increase in the transfer-out to the public safety fund and transfers-out to auto parking and the recreation funds.

203 - The local streets fund is projected to increase fund balance by 18 percent during fiscal year 2025-26 due to the decrease in planned road expenditures and capital projects as the road millage was recently renewed for another ten years (2025-2034) with a primary focus on major roads.

207 - The public safety fund is projected to use approximately 95 percent of its current fund balance during fiscal year 2025-26 to maintain current staffing levels. In fiscal year 2025-26, the general fund will subsidize nearly 60 percent of budgeted expenditures in this fund. The combined change in fund balances for the general and public safety fund for fiscal year 2025-26 is projected to decrease -23.8 percent.

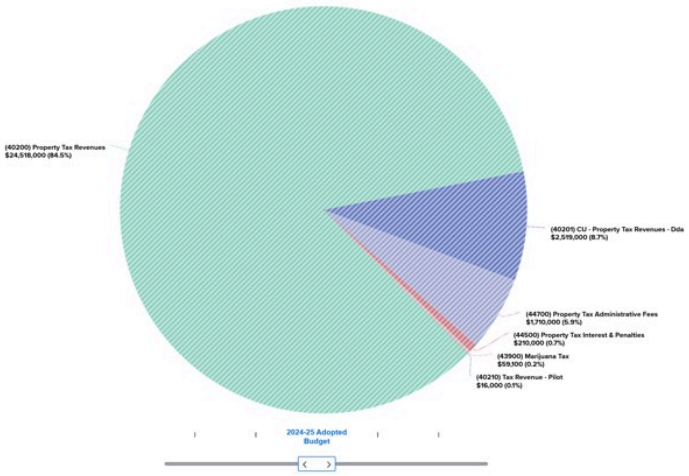
460/499 - The fund balance of the city's capital project funds are expected to decrease -21.5 percent as a result of completing planned capital projects and spending down the remaining balance of allocated funding.

NONMAJOR COMBINED - Total aggregated nonmajor fund balance is projected to decrease -12.6 percent mostly due to planned expenditures in the motor pool and information systems funds.

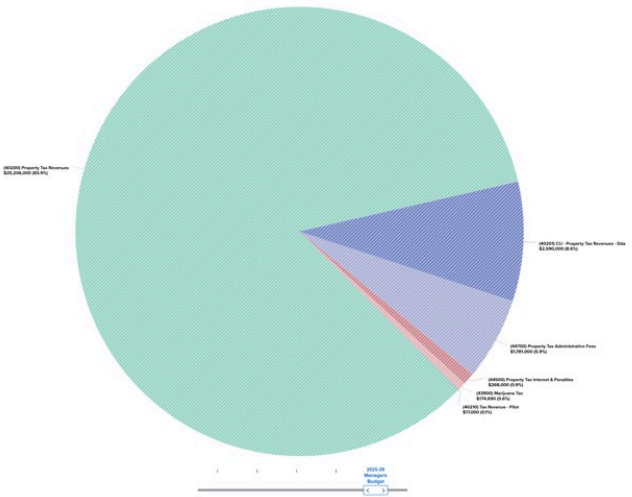
RETURN TO OPERATING BUDGETS SUMMARY PAGE

GENERAL FUND REVENUE BUDGET BY FUNCTION - FY 2025 COMPARED TO FY 2026

2024-25 ADOPTED BUDGET = $51,761,289

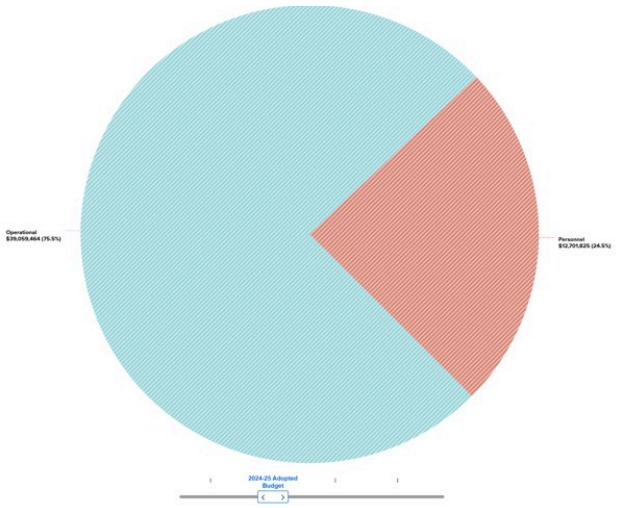


2025-26 ADOPTED BUDGET = $51,483,973

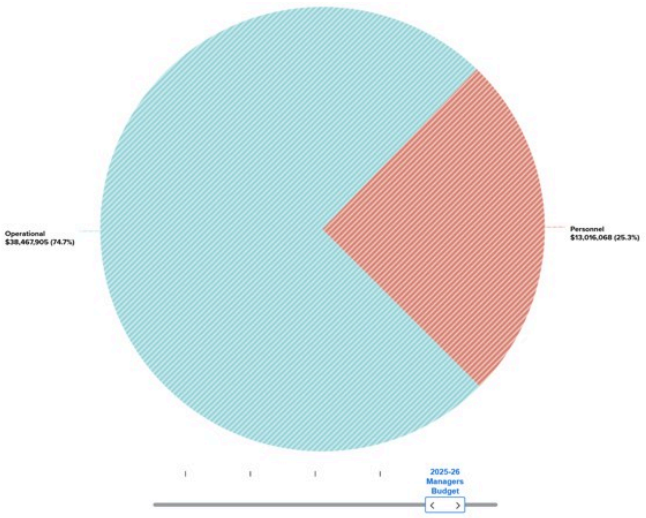


GENERAL FUND EXPENDITURES BUDGET BY FUNCTION - FY 2025 COMPARED TO FY 2026

2024-25 ADOPTED BUDGET = $51,761,289



2025-26 ADOPTED BUDGET = $51,483,973



GENERAL FUND REVENUE - FY26 ADOPTED

DATA UPDATED JUL 08, 2025, 4:07 AM



$51,483,973.00
REVENUES IN 2026

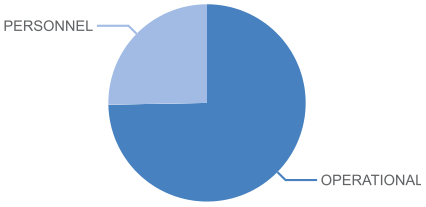
GENERAL FUND REVENUE - FY26 ADOPTED

DATA UPDATED JUL 08, 2025, 4:07 AM

CATEGORY	2026
TAXES	$30,036,690.00
LICENSES, CHARGES & FINES	$9,978,140.00
GRANTS	$7,951,220.00
USE OF FUND BALANCE	$1,297,523.00
INTEREST AND CONTRIBUTIONS	$1,070,650.00
OTHER	$1,149,750.00

GENERAL FUND EXPENDITURES - FY26 ADOPTED

DATA UPDATED JUL 08, 2025, 4:07 AM



$51,483,973.00
EXPENSES IN 2026

GENERAL FUND EXPENDITURES - FY26 ADOPTED

DATA UPDATED JUL 08, 2025, 4:07 AM

CATEGORY	2026
OPERATIONAL	$38,467,905.00
PERSONNEL	$13,016,068.00

EXECUTIVE SUMMARY

The fiscal year 2026 budget development process was guided by the core principles of fiscal stewardship, long-term financial planning, and transparent measures of progress established in the 2022-2025 strategic plan.

As we move forward in advancing the goals and objectives presented by the City Commission and residents of Royal Oak, the adopted budget attempts to provide for the resources that are needed to accomplish these strategic initiatives relayed in this budget document.

MILLAGE RATES - The adopted budget proposes a total City millage rate of 17.1228 (excluding the DDA levy on the central business district area), a decrease of 0.1186 mill mostly due to reductions in the general operating, public safety, and roads millages. In addition, there is a slight reduction on the balance of the millage rates due to Headlee Act reduction factor. In 2025-26, the Headlee Act reduction factor is 0.9930 for the year. The inflation rate multiplier used in the Headlee Act millage reduction fraction formula for fiscal year 2025-26 is 3.1 percent. This total reduced millage rate includes levying less than the full charter-allowed solid waste millage at the Headlee Act maximum allowable rate for a seventh year. The total combined City millage rate of 17.1228 mills will place the city rate below the average rate of 18.0020 mills and near the median millage rate of Oakland County cities.

TAXABLE VALUE - Total City taxable value increase is 5.0 percent. The loss spread between 2025 state equalized/assessed value and taxable value is $1.08 billion, a $193.7 million loss increase from the prior year.

Across all funds, the city is budgeted to receive $74.4 million in tax-related revenue for fiscal year 2025-26, an increase of 5.6 percent relative to fiscal year 2024-25 projected tax revenue. CLICK HERE TO EXPLORE THE ALL-FUNDS SUMMARY PAGE. The increase is due to the net effect of an increase in taxable value, a Headlee Act reduction to the city tax rates and approval of a new road millage in fiscal year 2024-25.

GRANTS - Total grant revenue is budgeted at $19.45 million across all funds. Recent shifts in federal funding policies have reshaped existing funding, award, and distribution processes. Government organizations and recipients of grant funds should maintain awareness and financial prudence while navigating the changing landscape ahead. Established in 2023, the ARPA Enabled Capital Project fund is being used to track additional projects obligated and scheduled through 2026.

LICENSES, CHARGES, AND FINES - Total licenses, charges and fines are increasing by 3 percent relative to projected fiscal year 2024-25 revenue. These numerous revenues are specified in the significant notes for each fund in this document.

INTEREST AND CONTRIBUTIONS REVENUE - Interest rates have increased significantly over the past several months and this trend is budgeted to continue. The City-wide interest and contributions revenue, budgeted at $4,123,705 for 2025-26, and is projected to end the fiscal year 2024-25 at just over $4.9 million. It is important to note this valued source of revenue will only continue if fund balances remain stable. Declinations in the invested principal (primarily cash reserves) will decrease the City's ability to generate interest earnings. Caution should be exercised in relying upon this as a continued resource to help offset City operating costs. CLICK HERE TO LEARN MORE ABOUT THE CITY'S INTEREST REVENUE HISTORY.

Personnel - Personnel costs are budgeted at $71.5 million, an increase of 4.6 percent from fiscal year 2024-25, mostly due to scheduled wage increases. Additionally, defined contribution retirement plan contributions and other wage-based benefit increases contribute to the increase. Total full-time employees are budgeted to increase from 370 (the current funded staffing) to 378 positions. The total full-time number of budgeted positions is down by 30 positions relative to a peak in fiscal year 2003-04. CLICK HERE TO EXPLORE THE POSITION SUMMARY for a seven-year history.

DEFINED BENEFIT RETIREMENT CONTRIBUTIONS- The budget provides for the annual required/recommended contributions of the normal and the amortized unfunded actuarial accrued liability (UAAL) to the general, police/fire pension and other post-employment benefits (OPEB) retirement trusts. $11.7 million is budgeted to be contributed to the PENSION TRUST. No contribution to the OPEB TRUST is required as the plan based on current funding percentages. A graph in the "FINANCIAL TRENDS" section illustrates the level of the combined pension /OPEB contributions and pension/OPEB bonds debt service relative to the general fund tax revenue. The forecast in the

budget provides for the continuation of the current trends in normal costs and the amortized UAAL contribution for general, police and fire member's pension. However, an additional increase in contribution could occur in the event of an equity market correction or significant downturn in investment earnings.

SUPPLIES – Total supplies budget is increasing 9.8 percent relative to fiscal year 2024-25 budgeted costs and are described in each of the funds/cost centers significant notes section.

Capital Improvements - The budget includes $26.1 million for capital improvements. The first year of the recently adopted capital improvement plan (CIP) has been updated to reflect projects funded in the adopted budget. Other comments relative to the CIP are noted in the significant notes area within each fund/cost center. A COMPLETE LISTING OF THE CAPITAL IMPROVEMENT PROJECTS FOR FISCAL YEARS 2025-26 THROUGH 2030 - 31 CAN BE VIEWED AT THIS LINK.

DEBT - This budget does not call for new debt issuances for the city as budgeted capital projects are accomplished with cash accumulated in funds and current revenues. CLICK HERE FOR FUTURE DEBT PAYMENT GRAPHS AND SUMMARY TABLES.

WATER AND SEWAGE DISPOSAL RATES - The city's combined water/sewer commodity rate is budgeted to increase 6.6 percent. SOCWA's water rate is tentatively reported to increase 6.0 percent, and the Oakland County Water Resources Commission is increasing the combined sewer (sanitary/storm) disposal rates by 7.2 percent. The city's quarterly flat billing fee, to recoup billing costs, is budgeted to remain flat at $16. The billing costs were formerly recouped in the commodity rates.

FUND BALANCE - The unassigned (combined) fund balance of the general and public safety funds is budgeted to decrease to 15.2 percent relative to the current year's projected 20.6 percent of expenditures. These two funds' fund balances are viewed as combined since the public safety function continues to be a significant expenditure of the general fund due to the sizeable annual transfer ($25 million) made to the public safety fund. By fiscal year 2029-30, the last year of the forecast, the required annual transfer rises to $31.5 million and the combined fund balance is projected to be -1.3 percent and continue to decline each year thereafter. When all planned capital outlay over the forecast period is excluded, the combined fund balance at the end of fiscal year 2029-30 would be 3.6 percent. However, these projections assume no changes in operations or funding sources. Further, as budgets that include negative fund balances are not authorized to be adopted, it is clear that the administration and City Commission will make adjustments in future years to avoid this outcome, as it has done in the past. Each City fund has an estimated/forecasted fund balance through fiscal year 2029-30 in the budget summary tables throughout the document. FUTURE ESTIMATED FUND BALANCES FOR EACH FUND ARE AVAILABLE AT THIS LINK.

FUTURE YEARS - The forecasts of future years revenues/expenditures/fund balances are based on a SERIES OF ASSUMPTIONS OF FINANCIAL TRENDS. These forecasts assume certain inflationary increases, contractual obligations, debt service requirements and expected funding availability for capital outlay. The assumptions used in creating these forecasts is reviewed and revised each year to reflect current economic conditions. Changes in these assumptions would change the outcome of these forecasts. It is important to note that these forecasts provide a scenario snapshot and are most useful in spotting trends that may have a negative outcome in the future, allowing policy decisions to be made today that will have a positive future impact. Therefore, these forecasts should be viewed as a planning tool, not necessarily as a concrete expectation of future outcomes.

POSITION SUMMARY

FISCAL YEAR 2025-2026 ANNUAL BUDGET

POSITION SUMMARY

City-wide staffing changes and authorizations from fiscal year 2019-20 to fiscal year 2025-26 are shown in the following tables. Total full-time employees are budgeted to increase from 370 (the current funded staffing) to 378 positions. Position requests for fiscal year 2025-26 include 2 recreation positions, 2 senior center positions, 3 library positions, and a public works position.

POSITIONS BY COST CENTER

ALL COST CENTERS 2020-2026

COST CENTER NAME	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
INFORMATION TECHNOLOGY	6	6	6	6	6	6	6
CITY CLERK	5	6	6	6	6	6	6
ANIMAL SHELTER	0	0	0	1	1	1	1
TREASURY	5	5	5	4.5	4.5	4.5	4.5
CITY OFFICE BUILDING	1	1	1	1	1	1	1
SOLID WASTE	15	15	15	15	15.5	15.5	16
SEWER MAINTENANCE	9	9	10	10	10	10	10
MOTOR POOL	9	9	9	9	9	9	9
AUTO PARKING	3	3	3	3	3	3	3
BUILDING MAINTENANCE	2	2	3	3	3	3	3
ELECTRICAL	1	1	1	1	1	1	1
WATER MAINTENANCE	7.5	7.5	7.5	7.5	7.5	7.5	7.5
HIGHWAY	2.5	2.5	2.5	2.5	3	3	3
CODE ENFORCEMENT	5	5	5	5	5	5	5
SENIOR SERVICES	1	2	2	2	2	2	4
ECONOMIC DEVELOPMENT	2	1	1	1	1	1	1.5
AMBULANCE SERVICE	1	1	1	1	1	1	1
WATER BILLING	1	1	1	1.5	1.5	1.5	1.5
RECREATION	2	2	2	2	2	2	4
HUMAN RESOURCES	4	4	4	4	4	4	4
CITY ATTORNEY	4	4	4	4	4	4	4
ENGINEERING	12	12	12	12	12	12	12
BUILDING	13	13	13	13	13	13	13.5
PARKS & FORESTRY	7	8	10	10	10	10	10
METER SERVICES	4	4	4	4	4	4	4
FIRE	55	55	55	63	63	63	63
CITY MANAGER	4	4	5	5	6	6	4.5
PARKING ENFORCEMENT	0	0	0	0	0	0	1
DISTRICT COURT	30	30	30	34	36	36	36
ELECTIONS	0	0	0	0	1	1	1
FINANCE	7	8	8	8	8	8	8
LIBRARY	9	9	13	15	17	17	20
HOUSING ASSISTANCE	1	1	1	1	1	0	0

COST CENTER NAME	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
PLANNING	4	4	4	4	4	4	4
COMMUNICATIONS	1	1	1	1	1	1	2
POLICE	98	98	98	98	99	99	99
ASSESSING	4	5	4	4	4	4	4
AMOUNT	**335**	**339**	**347**	**362**	**370**	**369**	**378**

THE ABOVE REPORT IS BASED ON HOME-BASE ALLOCATIONS, NOT FTE FUNDING ALLOCATIONS.

POSITIONS BY FUNCTIONAL GROUPS

44TH DISTRICT COURT FUNCTION

COST CENTER NAME	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
DISTRICT COURT	30	30	30	34	36	36	36
AMOUNT	**30**	**30**	**30**	**34**	**36**	**36**	**36**

ADMINISTRATIVE SERVICES FUNCTION

COST CENTER NAME	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
INFORMATION TECHNOLOGY	6	6	6	6	6	6	6
CITY CLERK	5	6	6	6	6	6	6
TREASURY	5	5	5	4.5	4.5	4.5	4.5
CITY OFFICE BUILDING	1	1	1	1	1	1	1
CODE ENFORCEMENT	5	5	5	5	5	5	5
ECONOMIC DEVELOPMENT	2	1	1	1	1	1	1.5
WATER BILLING	1	1	1	1.5	1.5	1.5	1.5
HUMAN RESOURCES	4	4	4	4	4	4	4
CITY ATTORNEY	4	4	4	4	4	4	4
ENGINEERING	12	12	12	12	12	12	12
BUILDING	13	13	13	13	13	13	13.5
CITY MANAGER	4	4	5	5	6	6	4.5
ELECTIONS	0	0	0	0	1	1	1
FINANCE	7	8	8	8	8	8	8
HOUSING ASSISTANCE	1	1	1	1	1	0	0
PLANNING	4	4	4	4	4	4	4
ASSESSING	4	5	4	4	4	4	4
AMOUNT	**78**	**80**	**80**	**80**	**82**	**81**	**80.5**

LIBRARY FUNCTION

COST CENTER NAME	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
LIBRARY	9	9	13	15	17	17	20
AMOUNT	**9**	**9**	**13**	**15**	**17**	**17**	**20**

PUBLIC SAFETY FUNCTIONS

COST CENTER NAME	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
FIRE	55	55	55	63	63	63	63
AMBULANCE SERVICE	1	1	1	1	1	1	1
POLICE	98	98	98	98	99	99	99
AMOUNT	**154**	**154**	**154**	**162**	**163**	**163**	**163**

PUBLIC SERVICES FUNCTIONS

COST CENTER NAME	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025
AMOUNT						
SOLID WASTE	15	15	15	15	15.5	15.5
SEWER MAINTENANCE	9	9	10	10	10	10
MOTOR POOL	9	9	9	9	9	9
BUILDING MAINTENANCE	2	2	3	3	3	3
ELECTRICAL	1	1	1	1	1	1
WATER MAINTENANCE	7.5	7.5	7.5	7.5	7.5	7.5
HIGHWAY	2.5	2.5	2.5	2.5	3	3
PARKS & FORESTRY	7	8	10	10	10	10
METER SERVICES	4	4	4	4	4	4
AMOUNT	**57**	**58**	**62**	**62**	**63**	**63**

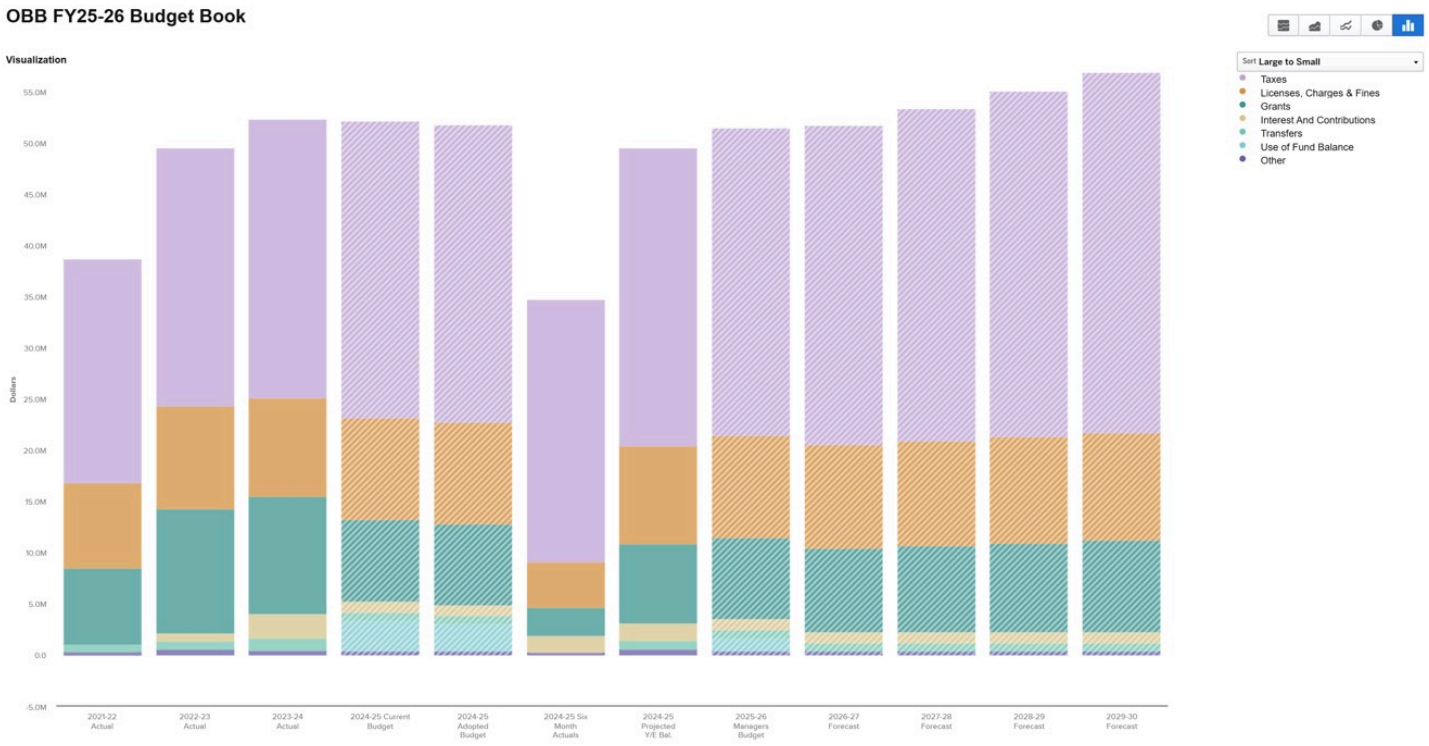
RECREATION AND OTHER SERVICE FUNCTIONS

COST CENTER NAME	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
AMOUNT							
ANIMAL SHELTER	0	0	0	1	1	1	1
RECREATION	2	2	2	2	2	2	4
PARKING ENFORCEMENT	0	0	0	0	0	0	1
AUTO PARKING	3	3	3	3	3	3	3
SENIOR SERVICES	1	2	2	2	2	2	4
AMOUNT	**6**	**7**	**7**	**8**	**8**	**8**	**13**

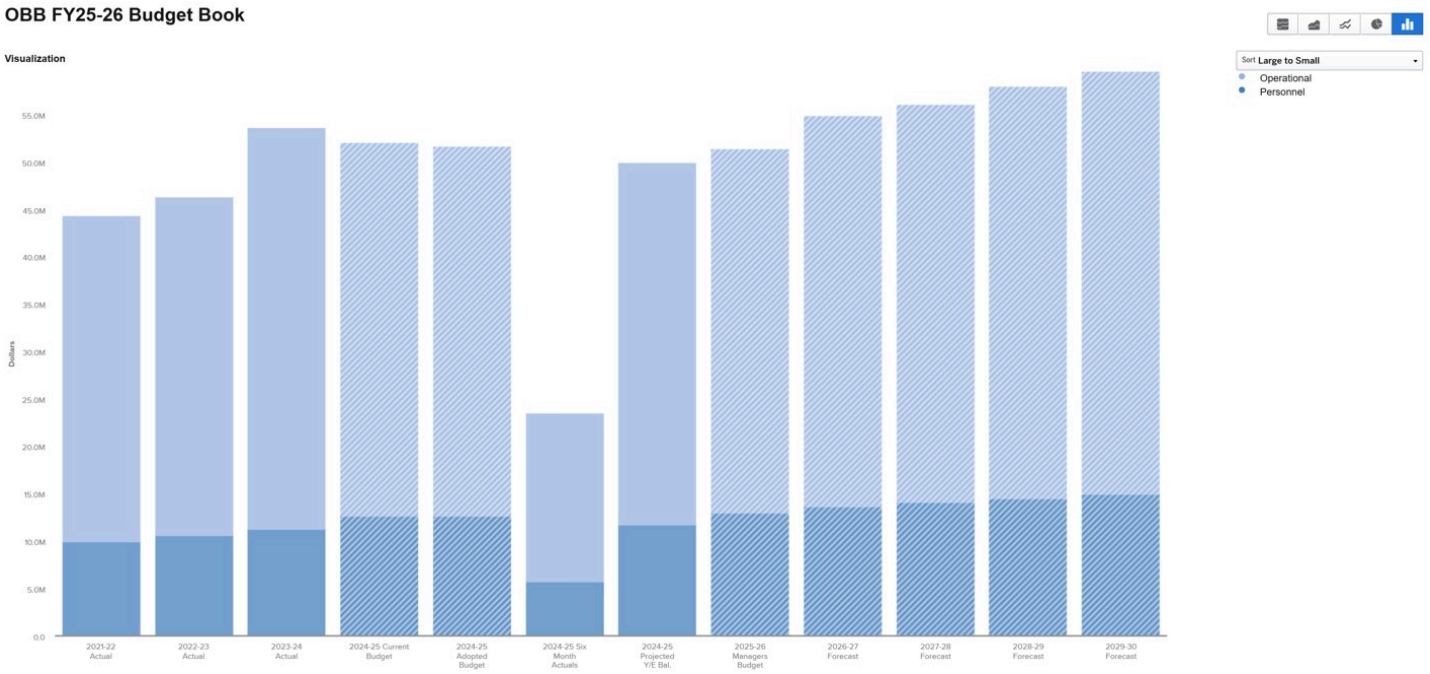
REVENUE ESTIMATES

Revenue estimates are developed with a conservative and practical approach based on general economic conditions, historic experience and expected changes in activities and services. ASSUMPTIONS USED THROUGHOUT THIS BUDGET AND FORECAST CAN BE FOUND AT THIS LINK. Links to changes in the major revenue categories are provided below:

GENERAL FUND REVENUE - TREND DATA



GENERAL FUND EXPENDITURES - TREND DATA



MAJOR REVENUE CATEGORIES:

TAXES - *ADDITIONAL PROPERTY TAX TREND DATA IS LINKED HERE.*

GRANTS - *ADDITIONAL STATE SHARED REVENUE TREND DATA IS LINKED HERE.*

LICENSES, CHARGES AND FINES - *NO SIGNIFICANT CHANGES ARE ANTICIPATED, UNLESS NOTED IN THE INDIVIDUAL FUND SUMMARIES. THE ADMINISTRATIVE FEES ARE REVIEWED AND APPROVED BY CITY COMMISSION ANNUALLY.*

INTEREST AND CONTRIBUTIONS - *ADDITIONAL INTEREST REVENUE TREND DATE IS LINKED HERE.*

OTHER - *NO SIGNIFICANT CHANGES ARE ANTICIPATED, UNLESS NOTED IN THE INDIVIDUAL FUND SUMMARIES.*

TRANSFERS - *SEE INDIVIDUAL FUND SECTIONS FOR THE DETAILS OF ALL TRANSFERS. TRANSFERS ARE MADE BASED ON SPECIFIC FUNDING AGREEMENTS OR TO SUPPLEMENT THE AVAILABLE RESOURCES FOR THE RECEIVING FUND.*

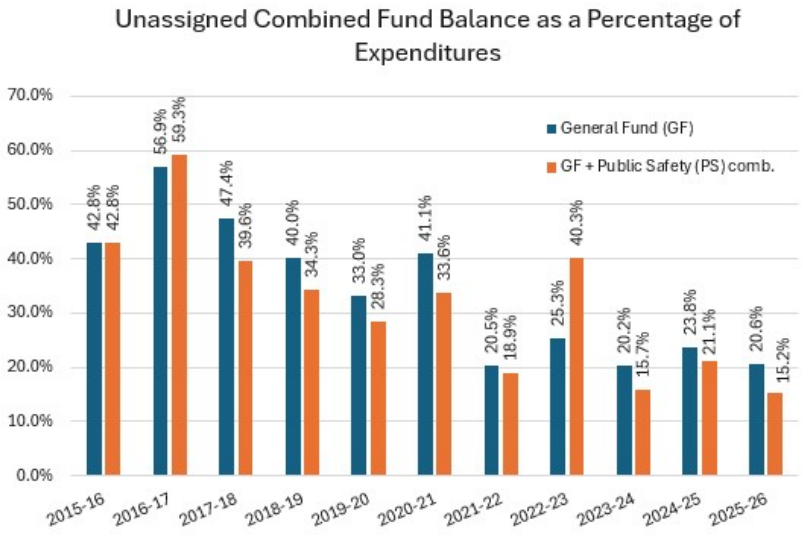
GENERAL FUND UNASSIGNED FUND BALANCE AS A PERCENTAGE OF EXPENDITURES

FISCAL YEAR 2015-16 TO 2025-26

The Royal Oak City Commission has set the goal for the General Fund to maintain unassigned fund balance of not less than 10 percent and not more than 25 percent of expenditures. The Public Safety fund is combined with the General Fund unassigned fund balance in the orange bar graph below, since the General Fund significantly funds police, fire and EMS operations. The budgeted unassigned *combined* fund balance for fiscal year 2025-26 is estimated at $10.70 million or 15.2 percent. The General Fund fund balance is estimated to be at $10.59 million or 20.6 percent.

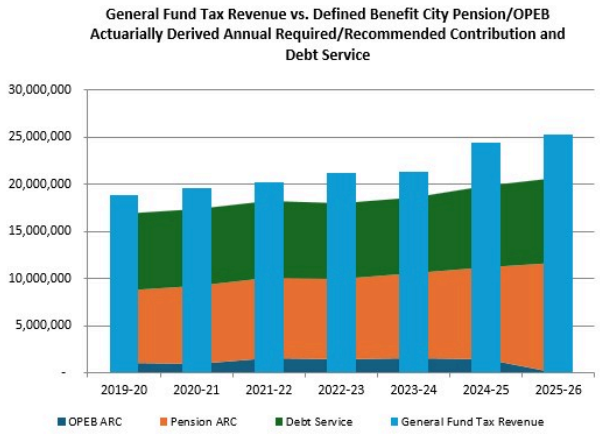
General Fund Unassigned Fund Balance as a Percentage of Expenditures Fiscal Year 2015-16 to 2025-26

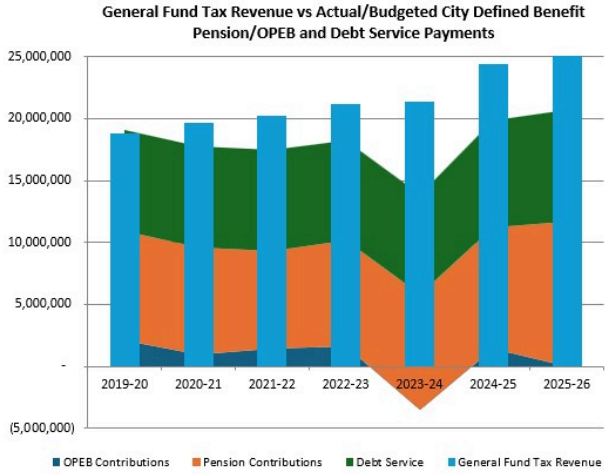
Fiscal Year		Expenditures	Unassigned Fund Balance	Percent
2015-16		33,808,180	14,481,359	42.8%
2016-17		37,462,010	21,321,516	56.9%
2017-18		41,062,550	19,445,520	47.4%
2018-19		41,281,710	16,526,632	40.0%
2019-20		41,229,390	13,625,862	33.0%
2020-21		36,406,650	14,969,214	41.1%
2021-22		44,399,580	9,082,144	20.5%
2022-23		46,391,120	11,752,718	25.3%
2023-24		53,717,530	10,856,720	20.2%
2024-25	Estimated	50,035,970	11,890,295	23.8%
2025-26	Estimated	51,483,970	10,592,772	20.6%



GENERAL FUND TAX REVENUE COMPARED TO DEFINED BENEFIT PLAN OBLIGATION REQUIREMENTS

The graphs below illustrate that the actuarially derived annual required contribution (ARC) and related debt service payments for the City's combined defined benefit plan obligations are now less than the general fund millage revenue. The defined benefit plans include both pension and other post-employment benefits/retiree healthcare (OPEB). In accordance with state requirements the City has consistently contributed the full pension ARC; however, the City has not contributed the full OPEB ARC every year. Unlike pensions, annual contribution of the OPEB ARC is not required by statute. For fiscal year 2025-26, the city is budgeting to contribute the full pension and OPEB ARCs and pension/OPEB debt service in the amount of **$20,667,961.** Since bonding for OPEBs unfunded liability and general unfunded pension liability in 2017, the annual contributions have been below the general fund tax revenue each year.





PROPERTY TAX REVENUE TRENDS

FISCAL YEAR 2025-2026 ANNUAL BUDGET

PROPERTY TAXES

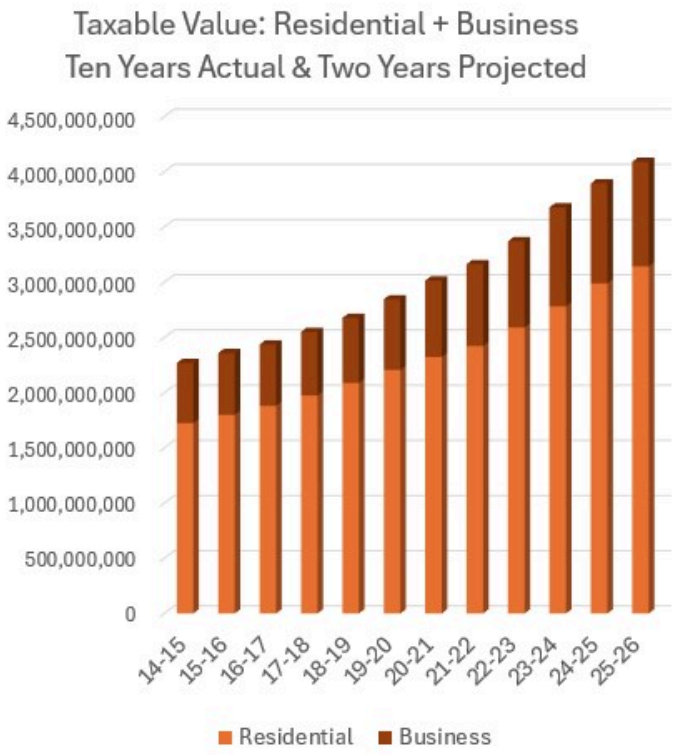
Property tax rates are expressed in terms of millage with one mill being equal to $1.00 per thousand dollars of taxable value.

PROPOSAL A

Assessing records maintain two values for each property in the City. Prior to Proposal A all property was taxed based on the State Equalized Value (SEV), which represents 50 percent of true cash value. In 1994, the State of Michigan legislature adopted Proposal A as the new standard for how property values may be increased and made subject to local taxes. Proposal A limits the increase in value attributed to market change to the lower of 5% or the Inflation Rate Multiplier (previously referred to as Consumer Price Index). The one exception is for properties changing ownership, which brings the taxable value back up to the SEV.

Proposal A of 1994 amended the state constitution, changing the property taxation base from state equalized value (SEV) to taxable value (TV). The annual increase in taxable value to each parcel is limited by the parcel's SEV or to the rate of inflation (CPI) or 5 percent whichever is less. The city's allowable inflation rate multiplier for fiscal year 2025-26 is 3.1 percent. The chart and graph show the general widening result of this through 2005 when the gap reached a high of $715 million. After 2005, the trend reversed, and the gap began to close until 2013. In 2013, the loss gap had begun to widen again until 2018. However, in 2019, the loss gap returned and continues to expand significantly, reaching a new high of $1.077 million in 2025.

The following shows recent history of taxable values and percentage change from prior year:



Taxable value, the basis for tax revenue, increased 5.0 percent based on valuations after the March board of review process. All property tax classes increased. For the estimated forecast years in the budget, Royal Oak's revenues are assumed to increase an average of 4.0 percent each year. This revenue assumption is the net effect of taxable value increases and Headlee reductions to maximum authorized millage rate.

By Class

Fiscal	RESIDENTIAL		COMMERCIAL		INDUSTRIAL		PERSONAL		TOTAL	
Year	$	%	$	%	$	%	$	%	$	%
16-17	1,879,373,700	4.5%	393,810,370	3.9%	39,070,030	3.6%	123,548,190	-13.2%	2,435,802,290	3.3%
17-18	1,974,284,140	5.1%	405,165,090	2.9%	38,888,620	-0.5%	131,044,220	6.1%	2,549,382,070	4.7%
18-19	2,087,920,010	5.8%	423,697,010	4.6%	39,757,990	2.2%	125,109,600	-4.5%	2,676,484,610	5.0%
19-20	2,205,346,400	5.6%	472,434,490	11.5%	40,962,070	3.0%	126,095,950	0.8%	2,844,838,910	6.3%
20-21	2,323,253,670	5.3%	515,657,620	9.1%	41,963,590	2.4%	134,178,890	6.4%	3,015,053,770	6.0%
21-22	2,422,933,940	4.3%	553,148,620	7.3%	43,098,150	2.7%	143,987,440	7.3%	3,163,168,150	4.9%
22-23	2,589,361,430	6.9%	589,231,180	6.5%	45,131,290	4.7%	146,976,640	2.1%	3,370,700,540	6.6%
23-24	2,782,234,510	7.4%	649,309,040	10.2%	50,127,290	11.1%	196,077,380	33.4%	3,677,748,220	9.1%
24-25	2,987,835,530	7.4%	673,227,680	3.7%	52,588,230	4.9%	181,900,520	-7.2%	3,895,551,960	5.9%
25-26	3,142,373,030	5.2%	714,950,830	6.2%	53,078,370	0.9%	180,091,920	-1.0%	4,090,494,150	5.0%
10-year averages		***6.5%***		***6.6%***		***3.7%***		***3.6%***		***6.3%***



By Class

Fiscal	RESIDENTIAL			BUSINESS	
Year	$	%	%	$	%
16-17	1,879,373,700	4.5%	4.5%	556,428,590	-0.5%
17-18	1,974,284,140	5.1%	5.1%	575,097,930	3.4%
18-19	2,087,920,010	5.8%	5.8%	588,564,600	2.3%
19-20	2,205,346,400	5.6%	5.6%	639,492,510	8.7%
20-21	2,323,253,670	5.3%	5.3%	691,800,100	8.2%
21-22	2,422,933,940	4.3%	4.3%	740,234,210	7.0%
22-23	2,589,361,430	6.9%	6.9%	781,339,110	5.6%
23-24	2,782,234,510	7.4%	7.4%	895,513,710	14.6%
24-25	2,987,835,530	7.4%	7.4%	907,716,430	1.4%
25-26	3,142,373,030	5.2%	5.2%	948,121,120	4.5%
10-year averages		***6.5%***	***6.5%***		***5.6%***

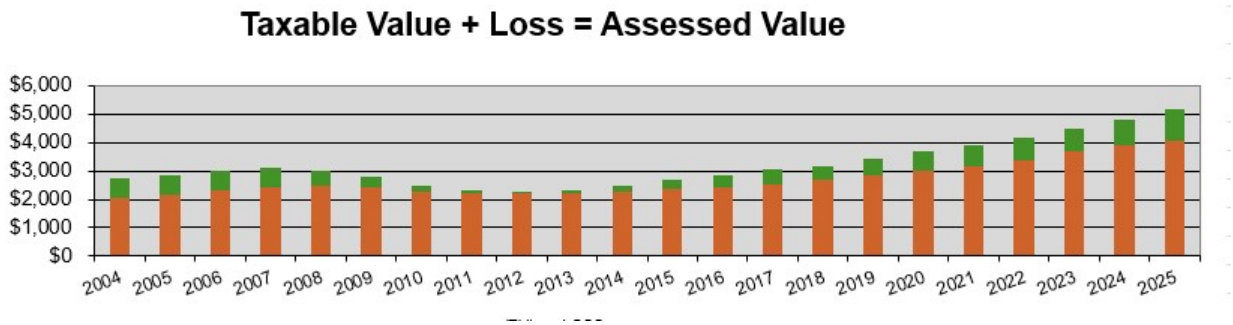
Proposal A Effect in Royal Oak
Taxable Value v. Assessed Valuation

(Values are in Millions)

July 1	ASSESSED VALUE (SEV)	TAXABLE VALUE (TV)	LOSS	LOSS INCREASE (DECREASE)
2004	2,746	**2,038**	**708**	43
2005	2,872	**2,157**	**715**	7
2006	3,013	**2,300**	**713**	-2
2007	3,114	**2,435**	**679**	-34
2008	2,986	**2,455**	**531**	-148
2009	2,808	**2,442**	**366**	-165
2010	2,462	**2,263**	**199**	-167
2011	2,335	**2,208**	**127**	-72
2012	2,279	**2,196**	**83**	-44
2013	2,320	**2,223**	**97**	14
2014	2,497	**2,268**	**229**	132
2015	2,694	**2,358**	**336**	107
2016	2,853	**2,435**	**418**	82
2017	3,082	**2,549**	**533**	115
2018	3,190	**2,676**	**514**	-19
2019	3,453	**2,854**	**599**	85
2020	3,687	**3,015**	**672**	73
2021	3,912	**3,163**	**749**	77
2022	4,181	**3,370**	**811**	62
2023	4,488	**3,678**	**810**	-1
2024	4,779	**3,896**	**883**	73
2025	5,167	**4,090**	**1,077**	194

Proposal A of 1994 amended the state constitution changing the property taxation base from state equalized value (SEV) to taxable value (TV). The annual increase in taxable value to each parcel is limited by the parcel's SEV or to the rate of inflation (CPI) or 5 percent, whichever is less. The city's allowable inflation rate multiplier for fiscal year 2023-24 is 5 percent.

The chart and graph show the general widening result of this through 2005 when the gap reached a high of $715 million. After 2005, the trend reversed, and the gap began to close until 2013. In 2013, the loss gap had begun to widen again until 2018. However, one year later in 2019, the loss gap returned and continues to expand significantly, reaching a new high of $1.077 million in 2025.



HEADLEE AMENDMENT IMPACT ON TAX RATES

The Headlee amendment of the state constitution can reduce the amount of operating millages allowed by City Charter. This amendment limits the growth in property tax revenue from existing property to the rate of inflation. It accomplishes this by reducing millages proportionally by the amount that market changes exceed the state's inflation rate multiplier. The table on this page shows the millages, revenues, remaining capacities and the proportion of each fund's property tax revenue.

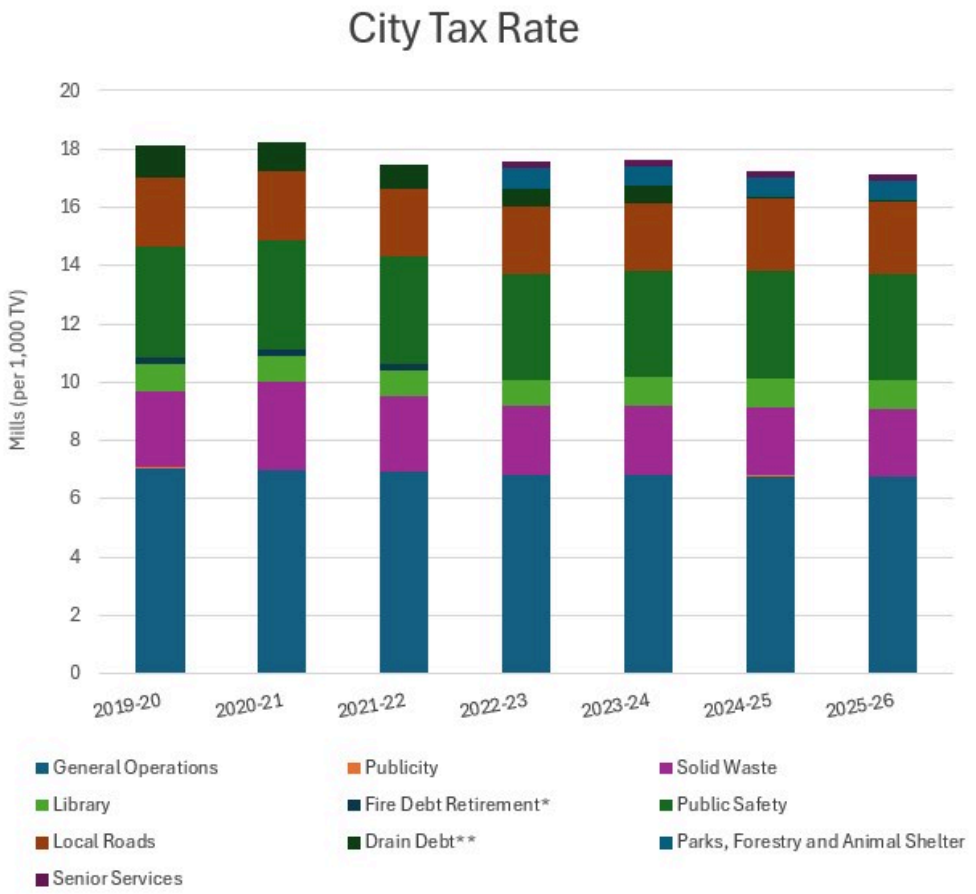
CITY CHARTER RATES - HEADLEE MAXIMUM RATES AND 2025 TAX LEVY

	Source/ Authority	Expiration Date	Original Authorized Maximum	Adjusted Maximum HEADLEE LIMITS 2024	Adjusted Maximum HEADLEE LIMITS 2025	2025 Levy	Remaining Capacity
DEBT:							
DRAIN BONDS - GWK	Act 40 of 1956	N/A	As needed	N/A	N/A	0.0502	-
OPERATING:							
GENERAL OPERATING	Charter	N/A	11.0000	6.7900	6.7424	6.7424	-
REFUSE	State Law	N/A	3.0000	1.8511	1.8381	1.8381	-
REFUSE	Voted	12/31/2026	1.0000	0.9148	0.9083	0.5000	0.4083
PUBLICITY **	Act 359 of 1925	N/A	4.0000	0.0128	0.0122	0.0122	Limited**
LIBRARY	Voted	12/31/2032	1.0000	0.9968	0.9898	0.9898	-
POLICE, FIRE, EMS	Voted	12/31/2026	3.9750	3.6497	3.6241	3.6241	-
ROADS	Voted	12/31/2033	2.5000	-	2.4745	2.4745	-
SENIOR SERVICES	Voted	12/31/2026	0.2000	0.1979	0.1979	0.1979	-
PARKS, RECREATION & ANIMAL SHELTER	Voted	12/31/2026	0.7000	0.6977	0.6928	0.6928	-
						17.1220	0.4083
DDA	Act 57	N/A	2.0000	1.6003	1.6003	1.6003	-
Total						18.7223	0.4083

***Per Public Act 359 of 1925, limited to lesser of 4 mills or $50,000 total levy*

	MILLAGE RATE 2024	MILLAGE RATE 2025	Change	TOTAL TAXABLE VALUE $ 4,070,849,840	Revenue (before TIF captures)	Remaining Capacity
DEBT:						
DRAIN BONDS - GWK	0.0520	0.0502	(0.0018)		$ 204,357	$ -
OPERATING:						
GENERAL OPERATING	6.7900	6.7424	(0.0476)		$ 27,447,298	$ -
REFUSE	1.8511	1.8381	(0.0130)		$ 7,482,629	$ -
REFUSE	0.5000	0.5000	-		$ 2,035,425	$ 1,662,128
PUBLICITY **	0.0128	0.0122	(0.0006)		$ 49,664	$ -
LIBRARY	0.9968	0.9898	(0.0070)		$ 4,029,327	$ -
POLICE, FIRE, EMS	3.6497	3.6241	(0.0256)		$ 14,753,167	$ -
ROADS	2.4920	2.4745	(0.0175)		$ 10,073,318	$ -
SENIOR SERVICES	0.1993	0.1979	(0.0014)		$ 805,621	$ -
PARKS, RECREATION & ANIMAL SHELTER	0.6977	0.6928	(0.0049)		$ 2,820,285	$ -
	17.2414	17.1220	(0.1194)		69,701,091	$ 1,662,128
				TOTAL TAXABLE VALUE - DDA MILLAGE ONLY $ 307,767,120		
DDA	1.6003	1.6003	-		460,423	$ -
	18.8417	18.7223	(0.1194)		70,161,514	$ 1,662,128

TAX RATE HISTORY



Millage Rate	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
General Operations	7.0625	6.9890	6.9058	6.8118	6.8118	6.7900	6.7424
Publicity	0.0169	0.0160	0.0154	0.0145	0.0149	0.0128	0.0122
Solid Waste	2.6272	2.9950	2.5768	2.3571	2.3571	2.3511	2.3381
Library	0.9163	0.9067	0.8959	0.8837	1.0000	0.9968	0.9898
Fire Debt Retirement*	0.2270	0.2175	0.2056	0.0000	0.0000	0.0000	0.0000
Public Safety	3.7963	3.7568	3.7120	3.6615	3.6615	3.6497	3.6241
Local Roads	2.3875	2.3626	2.3344	2.3026	2.3026	2.4920	2.4745
Drain Debt**	1.0850	1.0015	0.8220	0.6268	0.5723	0.0520	0.0502
Parks, Forestry and Animal Shelter	0.0000	0.0000	0.0000	0.7000	0.7000	0.6977	0.6928
Senior Services	0.0000	0.0000	0.0000	0.2000	0.2000	0.1993	0.1979
TOTAL	**18.1187**	**18.2451**	**17.4679**	**17.5580**	**17.6202**	**17.2414**	**17.1220**

**fire debt retirement ended during fy 2021-22*

***formerly charged in sewage disposal rate*

Downtown Development Authority - Specific Tax Rate - Operations

DDA Operating Levy	1.6022	1.6021	1.6021	1.6003	1.6003	1.6003	1.6003
City & DDA Operations	**19.7209**	**19.8472**	**19.0700**	**19.1583**	**19.2205**	**18.8417**	**18.7223**

TAX LEVY AUTHORITY

GENERAL OPERATING LEVY
AUTHORIZED BY: City charter amendment 04/01/1957.
Up to 11.0000 mills is authorized by the charter however, now limited to 6.7425 mills for fiscal year 2025-26 due to Headlee reductions, for any governmental purpose.
The Headlee millage limitation and the levy for fiscal year 2025-26 is 6.7424 mills.

PUBLICITY LEVY
AUTHORIZED BY: Public Act 359 of 1925 - MCL 123.881 Publicity tax; limit. Sec. 1. [Excerpt]

- *THE COMMON COUNCIL OF ANY CITY … IN THIS STATE, SHALL HAVE THE POWER TO LEVY A SPECIAL TAX NOT TO EXCEED IN ANY ONE YEAR 4 MILLS ON THE DOLLAR OF THE ASSESSED VALUATION OF ALL TAXABLE PROPERTY WITHIN THE SAID CITY OR VILLAGE, TO BE USED FOR ADVERTISING, EXPLOITING AND MAKING KNOWN THE INDUSTRIAL, COMMERCIAL, EDUCATIONAL OR RECREATIONAL ADVANTAGES OF THE SAID CITY …, AND TO ESTABLISH RECREATIONAL AND EDUCATIONAL PROJECTS FOR THE PURPOSE OF ENCOURAGING IMMIGRATION TO, AND INCREASING THE TRADE, BUSINESS AND INDUSTRIES OF THE SAID CITY OR VILLAGE: PROVIDED, HOWEVER, THAT SUCH TAX LEVY SHALL NOT EXCEED 50,000 DOLLARS IN ANY 1 YEAR.*

The Headlee millage limitation and the levy for fiscal year 2025-26 is 0.0122 mills.

REFUSE LEVY
AUTHORIZED BY: Public Act 298 of 1917 as amended-MCL 123.261 Garbage disposal plants or systems in cities [Excerpt]

- *SEC. 1. (1) THE CITY COUNCIL OF A CITY, WHETHER ORGANIZED UNDER THE GENERAL LAW OR SPECIAL CHARTER, … MAY ESTABLISH AND MAINTAIN GARBAGE SYSTEMS OR PLANTS FOR THE COLLECTION AND DISPOSAL OF GARBAGE IN THE CITY OR VILLAGE, AND MAY LEVY A TAX NOT TO EXCEED 3 MILLS ON THE TAXABLE VALUE OF ALL TAXABLE PROPERTY IN THE CITY OR VILLAGE ACCORDING TO THE VALUATION OF THE PROPERTY, AS MADE FOR THE PURPOSE OF STATE AND COUNTY TAXATION BY THE LAST ASSESSMENT IN THE CITY OR VILLAGE FOR THESE PURPOSES … (2) AS USED IN THIS ACT, "GARBAGE" MEANS ANY PUTRESCIBLE AND NON-PUTRESCIBLE SOLID WASTES, EXCEPT BODY WASTES, AND INCLUDES ASHES, INCINERATOR ASH, INCINERATOR RESIDUE, STREET CLEANINGS, SOLID MARKET WASTES, SOLID INDUSTRIAL WASTES, AND ALSO RUBBISH INCLUDING SUCH ITEMS AS PAPER, CARDBOARD, TIN CANS, YARD CLIPPINGS, WOOD, GLASS, BEDDING, CROCKERY, AND LITTER OF ANY KIND.*

The Headlee millage limitation and the levy for fiscal year 2025-26 is 1.8381 mills.

REFUSE LEVY
AUTHORIZED BY: City charter amendment 08/02/2016.
As authorized in a city charter amendment, this millage was first levied in the summer of 2007. Therefore, it expired after the 2011 levy. It was renewed in November 2011, August 2016, and November 2021, for five years. The renewal allows the city to levy up to 1.000 mill reduced by Headlee factors, to defray the costs of refuse collection, disposal and curbside recycling.
The Headlee millage limitation is 0.9083 mills; however, this millage is budgeted for 0.5000 in fiscal year 2025-26, well below the maximum allowable levy.

LIBRARY OPERATIONS LEVY
AUTHORIZED BY: Voter approved millage 11/04/2003.
Public Act 164 of 1877 as amended-MCL 297.210a Free public library in the city.
Up to 1.0000 mill is authorized for reconstructing, furnishing, equipping, and operating the city's existing library for 20 years. This millage expired after 2022 levy. It was renewed by voters in August 2022, for 10 years. The renewal allows the city to levy up to 1.000 mill reduced by Headlee factors, for the purpose of operating, maintaining and equipping the Royal Oak Public Library and for all other library purposes authorized by law.
The Headlee millage limitation and the levy for fiscal year 2025-26 is 0.9898 mills.

PUBLIC SAFETY LEVY
AUTHORIZED BY: City charter amendment 11/08/2016.
Authorized in chapter 8, section 11 (as amended) in the city charter, this language allows the city to levy a millage for a period not to exceed five (5) years of up to 3.9750 mills, to defray the costs for police, fire, and emergency medical services. On Nov. 8, 2016, a year prior to expiration and in November 2021; the voters of

Royal Oak approved the renewal of this millage, and it is charged on the winter tax bill. Fiscal year 2025-26 is the third year of the latest five (5) year renewal.
The Headlee millage limitation and the levy for fiscal year 2025-26 is 3.6241 mills.

CITY OF ROYAL OAK DOWNTOWN DEVELOPMENT AUTHORITY
AUTHORIZED BY: DDA general operations levy Public Act 57 of 2018 DDA Act-MCL 125.1662 Ad valorem tax--Commission adopted 11/02/1976.

- *SEC. 12. (1) AN AUTHORITY WITH THE APPROVAL OF THE MUNICIPAL GOVERNING BODY MAY LEVY AN AD VALOREM TAX .... IN THE DOWNTOWN DISTRICT. THE TAX SHALL BE .... NOT MORE THAN TWO MILLS IF THE DOWNTOWN DISTRICT IS IN A MUNICIPALITY HAVING A POPULATION OF LESS THAN 1,000,000. THIS IS ONLY FOR THE PURPOSES PROVIDED BY ACT 57 BEGINNING WITH THE DUTY TO CORRECT AND PREVENT DETERIORATION IN BUSINESS DISTRICTS.*

The Headlee millage limitation and the levy for fiscal year 2025-26 is 1.6003 mills.

ROAD LEVY
AUTHORIZED BY: City charter amendment 11/04/2014.
As authorized in a city charter amendment this millage was first levied in the winter of 2014, this language allows the City to levy up to 2.5000 mills for a period not to exceed ten (10) years beginning on Dec. 1, 2014, to defray costs for maintaining, repairing, and reconstructing roads and right of ways in the City of Royal Oak. Voters approved this millage on Nov. 4, 2014, and it was immediately placed on the winter tax bill in the amount of 2.5000 mills. This millage expired after the 2023 levy. It was renewed by voters in November 2023, for another 10 years. The renewal allows the city to levy the full millage rate of 2.5000 mills with a primary focus on major roads and funding will be set aside each year to continue maintenance work on local roads and sidewalks.
The Headlee millage limitation and the levy for fiscal year 2025-26 is 2.4745 mills.

PARKS, RECREATION & ANIMAL SHELTER LEVY
AUTHORIZED BY: City charter amendment 7/11/2022.
As authorized in a city charter amendment this millage was first levied in the winter of 2022, this language allows the city to levy up to 0.7000 mills for a period not to exceed five (5) years beginning on Dec. 1, 2022, to defray general expenses and liabilities of the City for parks, forestry, recreation and playgrounds including animal shelter purposes in the City of Royal Oak. Voters approved this millage on Nov. 8, 2022, and it was immediately placed on the winter tax bill in the amount of 0.7000 mills.
The Headlee millage limitation and the levy for fiscal year 2025-26 is 0.6928 mills.

SENIOR SERVICES LEVY
AUTHORIZED BY: Voter approved millage 11/08/2022.
Public Act 39 of 1976 - MCL 400.576 - Activities or Services for Older Persons
As authorized by Act 39 of PA 1976, specifically MCL 400.576, this millage was first levied in the Winter of 2022. This language allows the city to levy up to 0.2000 mills for a period not to exceed five (5) years beginning on Dec. 1, 2022, to provide fundings for services, activities and program for “older persons” in the City of Royal Oak. Voters approved this millage on Nov. 8, 2022, and it was immediately placed on the Winter tax bill in the amount of 0.2000 mills.
The Headlee millage limitation and the levy for fiscal year 2025-26 of 0.1979 mills.

DRAIN LEVY
AUTHORIZED BY: Public Act 40 of 1956 MCL 280.475 Statutory or charter tax limitations inapplicable; rate or amount of taxes.

- *TAXES LEVIED BY A PUBLIC CORPORATION FOR THE PAYMENT OF ASSESSMENTS HEREUNDER SHALL NOT BE DEEMED TO BE WITHIN ANY STATUTORY OR CHARTER TAX LIMITATION. A PUBLIC CORPORATION MAY IMPOSE TAXES WITHOUT LIMITATION AS TO A RATE OR AMOUNT FOR THE PAYMENT OF ASSESSMENTS IN ANTICIPATION OF WHICH BONDS ARE ISSUED...*

The fiscal year 2025-26 budget provides for a levy of 0.0502 mills. Fiscal year 2025-26 will be the eighth year of this millage as this revenue was collected to pay drain debt services by way of sewage disposal fees in prior year.

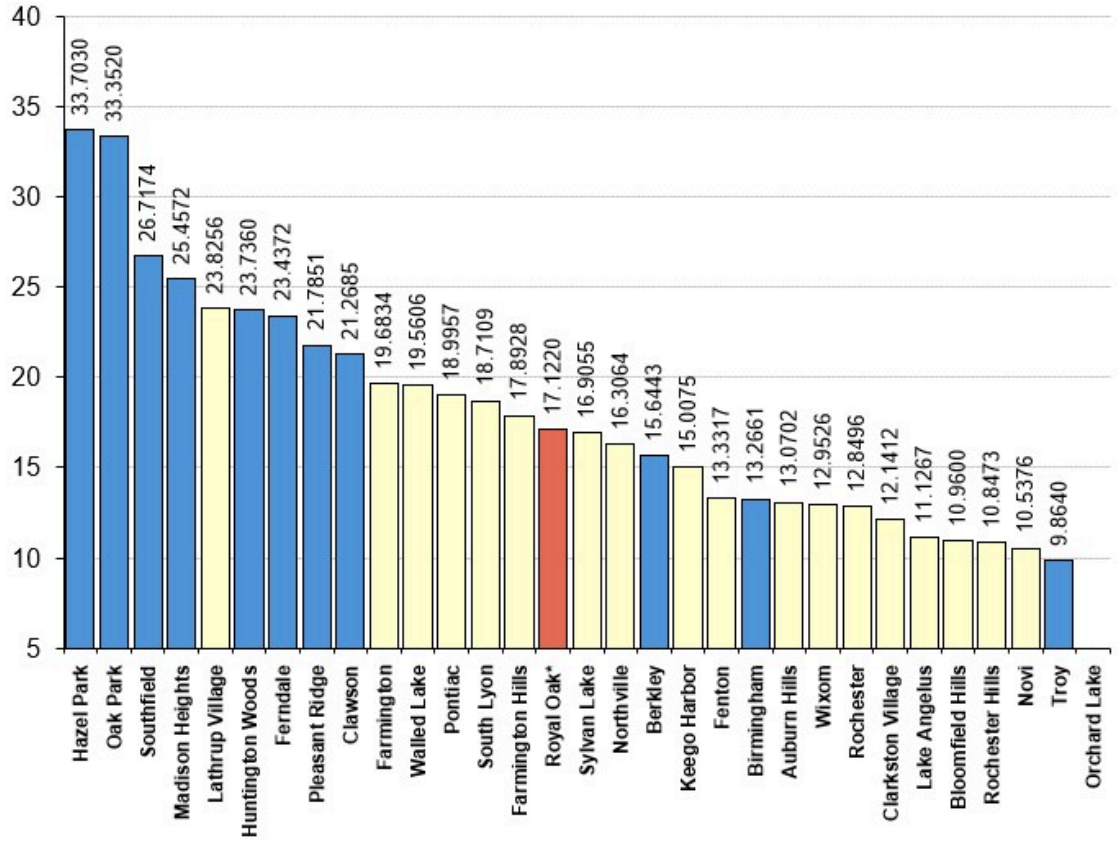
MILLAGE RATE COMPARISON

The graph below compares the millage rates levied by various Oakland County communities. The city of Royal Oak's millage rate is the budgeted rate for fiscal year 2025-26, however the rest of the communities' rates are from 2024-25 as they were not available for the upcoming fiscal year as of the date of this publication.

MILLAGE RATE COMPARISON - OAKLAND COUNTY CITIES

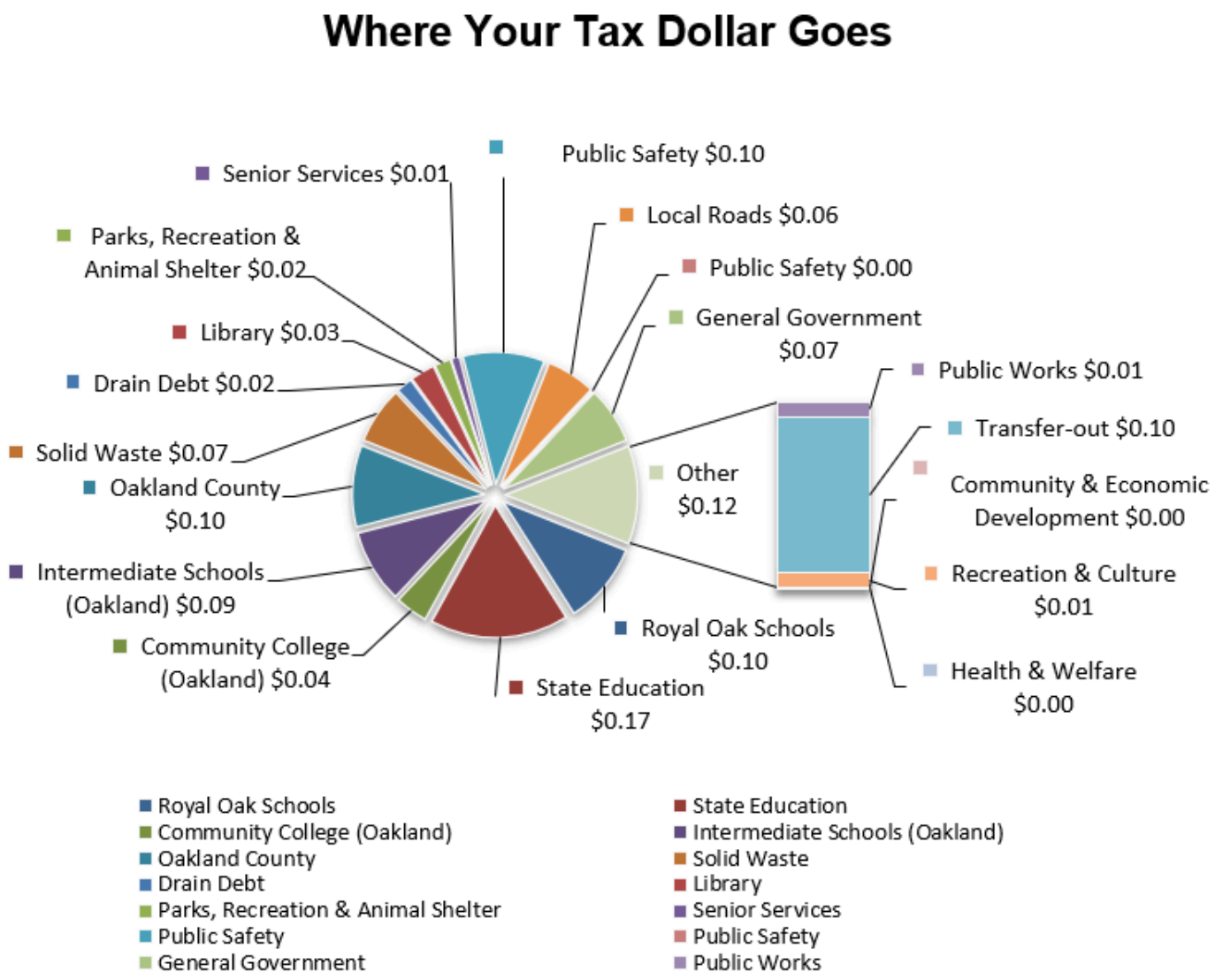
AVERAGE MILLAGE RATE = 18.0019

(BLUE BAR REPRESENTS A BORDERING NEIGHBOR)



WHERE YOUR TAX DOLLARS GO

49 percent of local taxes support City services in Royal Oak; 51 percent of real tax revenue supports the county and schools.



STATE SHARED REVENUE AND INTEREST INCOME TRENDS

FISCAL YEAR 2025-2026 ANNUAL BUDGET

STATE SHARED REVENUE

A major source of revenue for the City's General Fund is state-shared revenue. State-shared revenue distributes sales tax collected by the State of Michigan to local governments as unrestricted revenues. The distribution of funds is authorized by the State Revenue Sharing Act, Public Act 140 of 1971, as amended. Funding State-Shared revenue consists of two parts:

CONSTITUTIONAL - Based on 15 percent of the 4 percent portion of Michigan's 6 percent state sales tax collections and distributed to all Michigan cities, villages, and townships based on the population of the municipality.

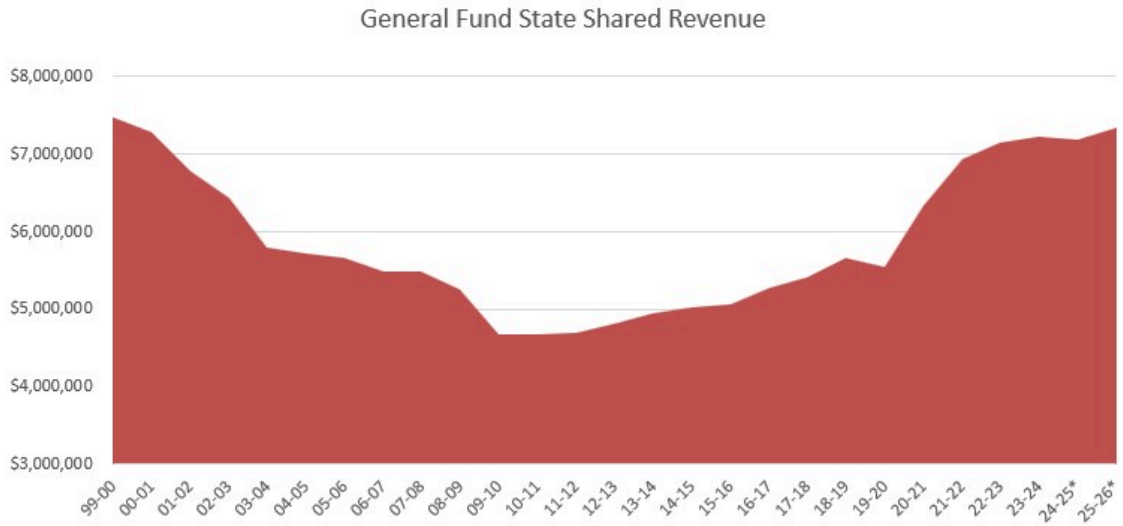
STATUTORY - 21.3 percent of the 4 percent gross collections of the state sales tax and distributed based on four factors. *This form of revenue sharing ended in Fiscal Year 2011 and was replaced by the CVTRS program.*

CVTRS (CITY, VILLAGE AND TOWNSHIP REVENUE-SHARING PROGRAM)- The State of Michigan program states: Each city, village or township that received a FY 2025 Statutory Standard payment in the State's FY 2025 will receive a FY 2026 Standard Statutory payment equal to 104% of the local unit's total eligible FY 2025 payment amount.

- THE CITY WILL RECEIVE 100% OF THE MAXIMUM AMOUNT FOR FULFILLING ALL OF THE SPECIFIC REQUIREMENTS FOR ACCOUNTABILITY AND TRANSPARENCY.
- THE CITY MUST SUBMIT THE CERTIFICATION FORM AND REQUIRED DOCUMENTS FOR THE CATEGORY TO QUALIFY FOR PAYMENT.

Visit the DEPARTMENT OF TREASURY WEBSITE for more information about state-shared revenue calculations.

The chart below shows the City's historical experience with state-shared revenue.



Historically, the Michigan legislature dramatically reduced distributions of state-shared revenue of sales tax receipts beginning with fiscal year 1999-2000. The formula was fully funded in 2001 but population dropped in the 2010 census. While the constitutional formula is set by the voters and cannot be affected by the legislature, the amounts available to fund the payments has wavered. Statutory/CVTRS payments to the City have slowly increased each year from the lowest funding years of 2009-2011. Over the past 20 years, local governments have had to contend with drastically reduced state-shared revenue funding. As the graph illustrates, the fiscal

year 2025-26 projection is only down $114,000 from the high in 1999-2000 (not adjusted for inflation). The ability to raise new revenue has been restricted by the state legislature, first by the Headlee tax rate limits, and then by Proposal A limits to taxable values.

Based upon the most recent State of Michigan projection, $7,365,380 is budgeted for state-shared revenue for the fiscal year 2025-26.

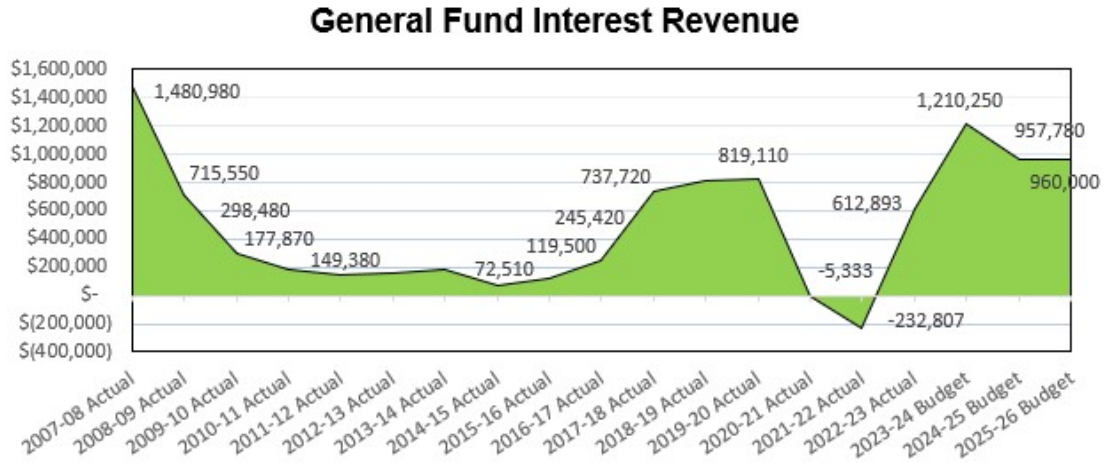
State-Shared Revenue

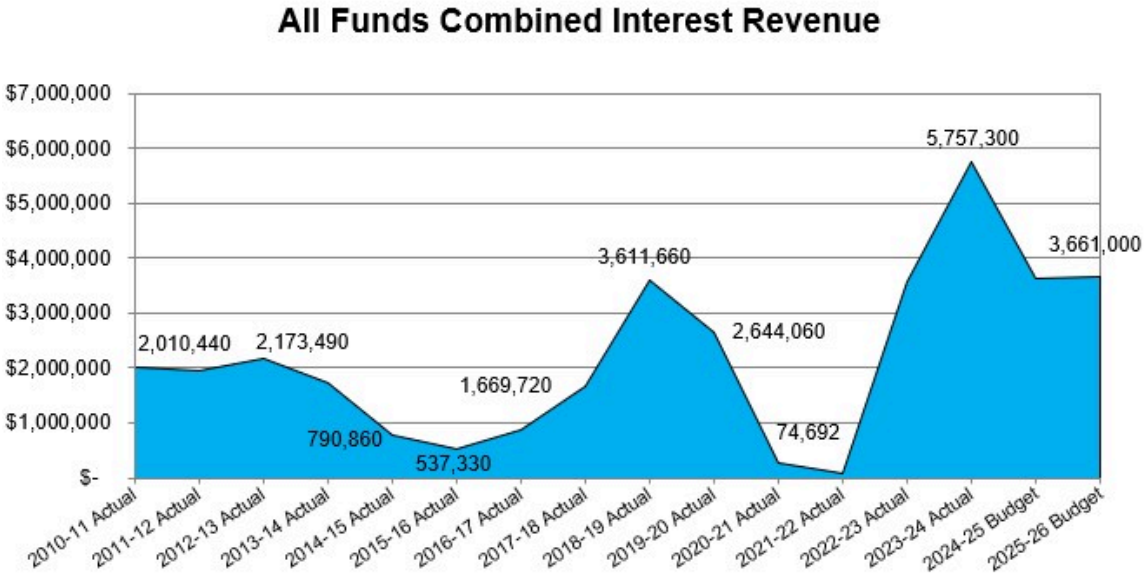
	Fiscal Year	Constitutional	Statutory	Actual	
	1998	3,978,040	2,874,568	6,852,608	
	98-99	4,094,535	2,831,659	6,926,194	
	99-00	4,433,959	3,046,331	7,480,290	Formula revised
	00-01	3,897,555	3,393,244	7,290,799	
	01-02	3,937,256	2,838,283	6,775,539	Uses 2000 census; fully funded
	02-03	4,003,913	2,436,424	6,440,337	Reductions begin anew
	03-04	3,960,423	1,827,848	5,788,271	
	04-05	4,054,936	1,670,243	5,725,179	
	05-06	4,123,971	1,537,506	5,661,477	
	06-07	4,038,279	1,456,481	5,494,760	
	07-08	4,173,107	1,319,767	5,492,874	
	08-09	3,935,742	1,319,775	5,255,517	
	09-10	3,815,174	859,079	4,674,253	
	10-11	3,861,430	812,823	4,674,253	
	11-12	4,110,082	582,777	4,692,859	EVIP Implemented
	12-13	4,195,175	624,402	4,819,577	
	13-14	4,293,557	654,486	4,948,043	
	14-15	4,416,029	612,393	5,028,420	CVTRS Implemented
	15-16	4,369,203	674,467	5,073,238	
	16-17	4,607,911	674,467	5,282,378	
	17-18	4,729,610	674,467	5,404,077	
	18-19	4,990,540	674,460	5,665,000	
	19-20	4,940,510	614,400	5,554,910	
	20-21	5,602,000	737,000	6,339,280	
	21-22	5,693,000	752,000	6,445,000	
	22-23	5,587,000	827,000	6,414,000	
	23-24	6,382,272	844,908	7,227,180	
Projected	24-25*	6,223,583	965,061	7,188,644	
Projected	25-26*	6,366,525	998,857	7,365,382	

**Does not include projected personal property tax reimbursement.*

INTEREST REVENUE

Historically, cities were able to significantly supplement operations with interest income earned on cash balances. Unfortunately, since 2008, interest rates have dropped significantly, and the interest income earned on the City's idle cash fell drastically. In addition, with the fall in taxable values caused by the housing crisis that began in that same year, the levels of cash available to invest also dropped. In fiscal year 2007-08, the General Fund earned nearly $1.5 million to help offset its operating expenditures. Fiscal year 2017-18 interest income began to significantly rise again until the third quarter of fiscal year 2019-20, when interest rates plummeted during the beginning of the COVID-19 pandemic. The General Fund fiscal year 2025-26 interest income is budgeted at $960,000. This is approximately $540,000 less income than the peak in fiscal year 2007-08. The all-funds interest revenue (below) includes trust and agency funds.





BUDGET IN BRIEF

FISCAL YEAR 2025-2026 ANNUAL BUDGET

WHAT IS A "BUDGET IN BRIEF"

The Budget in Brief is an easy-to-read resident's guide to the City's annual budget. This budget supplement will provide a high-level summary of the finances for the coming year, and the value added for residents. The Budget in Brief document is available by clicking the image below.



RETURN TO OPERATING BUDGETS SUMMARY PAGE

CAPITAL PROJECTS

FISCAL YEAR 2025-2026 ANNUAL BUDGET

CAPITAL IMPROVEMENT PLAN OVERVIEW

The City of Royal Oak's Capital Improvement Program (CIP) is a planning tool, with a goal to identify and schedule capital improvements for fiscal years ending 2030-2031. The CIP is incorporated within the City's budget document for fiscal year 2025-2026, along with specific recommendations for funding of these projects.

The CIP is an opportunity to formulate strategic long-term policy decisions that extend beyond the 2025-2026 fiscal year. Each year, the City of Royal Oak invests significant time and resources to design, construct, and maintain the infrastructure and facilities needed to deliver municipal services to residents and businesses. Because of the high costs associated with building and maintaining capital assets, the City must carefully balance the need for such assets with the requirements to sustain a strong financial position.

Capital improvement planning is a year-round process, with City departments continually re-evaluating and prioritizing their capital needs. Collaboration between the City Manager's office and all of the City departments is critical to the successful creation of the CIP. Capital projects originate in the operating departments where subject matter experts identify needs based on master planning documents and other technical criteria. While most project recommendations originate from the Engineering Division and Departments of Public Services, Information Technology and Public Safety, every City department participates in the process.

The Finance Department compiles and coordinates the annual update of the CIP as part of the annual budget process. Finance Department staff also forecast revenues for the various funds used to finance capital projects and set the financial parameters for the development of the CIP. Once compiled, all requests are submitted, along with a preliminary evaluation of the established financial parameters, for a public hearing and plan review by the Planning Commission. The City's Planning Commission approves the recommended CIP prior to it being included in the City Manager's annual budget which is ultimately presented and considered by the City Commission.

MORE ABOUT THE CIP

TO VIEW THE RECOMMENDED CAPITAL IMPROVEMENT PLAN PLEASE CLICK HERE.

PLEASE CLICK THE LINK BELOW TO VIEW THE APPROVED FUNDING PLAN:
2025-2026 FISCAL YEAR BUDGET - APPROVED FUNDING PLAN

CIP SUMMARY

Please FOLLOW THIS LINK to view the detailed CIP Program listing of each project by CIP category, as recommended for funding. It provides a CIP project number, brief description of each project, the funding source, estimated City cost and the year each project is scheduled to be funded.

CAPITAL PROJECT FUNDS

Most capital purchases are paid for using existing cash accumulated in a given fund. Those purchases and the related expenditures are accounted for with the requesting department or fund.

For more significant projects, particularly those funded by issuing bonded debt or with specific restrictions, spending may be separately recorded in a capital project fund. This allows for tracking of the dedicated funding source (such as bond proceeds) as well as the related costs. The City currently has two active capital project funds--the ARPA Enabled Capital Project Fund and the Parks Improvement Fund. The ROCC Capital Project Fund has now been fully expended and was formally closed out at the end of the 2022-23 fiscal year.

BUDGET SUMMARY - ALL CAPITAL PROJECT FUNDS - COMBINED

NOTE: UNDER THE CITY'S BUDGET PROCEDURES, THESE FUNDS ARE NOT REQUIRED TO BE LEGALLY APPROPRIATED; HOWEVER, THEY ARE AUDITED.

CAPITAL PROJECTS FUNDS ALL COMBINED - EXPANDED REVENUE & ...

	2021 - 22 ACTUAL	2022 - 23 ACTUAL	2023 - 24 ACTUAL	2024-25 CURRENT BUDGET	2024-25 ADOPTED BUDGET	2024-25 SIX MONTH ACTUALS	2024-25 PROJECTED Y/E BAL.
REVENUES							
TRANSFERS	$3,023,460	$204,522	$22,662,112	$0	$0	$0	$0
USE OF FUND BALANCE	$0	$0	$0	$7,293,770	$6,810,751	$0	$0
OTHER	$386,037	$805,900	$921,653	$300,000	$300,000	$295,581	$350,000
INTEREST AND CONTRIBUTIONS	$51,696	$99,625	$109,439	$10,000	$10,000	$22,835	$10,965
GRANTS	$0	$0	$22,835	$0	$0	$0	$0
LICENSES, CHARGES & FINES	$10,461	$836	$0	$0	$0	$0	$0
REVENUES TOTAL	**$3,471,654**	**$1,110,883**	**$23,716,039**	**$7,603,770**	**$7,120,751**	**$318,416**	**$360,965**
EXPENSES							
OPERATIONAL							
TRANSFERS-OUT	$432,113	$989,593	$9,270,081	$4,342,800	$5,899,781	$0	$5,007,800
CAPITAL	$6,499,966	$635,508	$77,050	$0	$0	$0	$0
OTHER OPERATING	$2,723	$257,837	$1,135,333	$3,260,970	$1,220,970	$158,252	$147,320
OPERATIONAL TOTAL	**$6,934,803**	**$1,882,938**	**$10,482,464**	**$7,603,770**	**$7,120,751**	**$158,252**	**$5,155,120**
EXPENSES TOTAL	**$6,934,803**	**$1,882,938**	**$10,482,464**	**$7,603,770**	**$7,120,751**	**$158,252**	**$5,155,120**
REVENUES LESS EXPENSES	**-$3,463,149**	**-$772,055**	**$13,233,574**	**$0**	**$0**	**$160,164**	**-$4,794,155**

	2025-26 ADOPTED BUDGET	2026-27 FORECAST	2027-28 FORECAST	2028-29 FORECAST	2029-30 FORECAST
REVENUES					
TRANSFERS	$0	$0	$0	$0	$0
USE OF FUND BALANCE	$1,947,818	$0	$0	$0	$0
OTHER	$300,000	$300,000	$300,000	$300,000	$300,000
INTEREST AND CONTRIBUTIONS	$10,000	$10,100	$10,201	$10,303	$10,406
GRANTS	$0	$0	$0	$0	$0
LICENSES, CHARGES & FINES	$0	$0	$0	$0	$0
REVENUES TOTAL	**$2,257,818**	**$310,100**	**$310,201**	**$310,303**	**$310,406**
EXPENSES					
OPERATIONAL					
TRANSFERS-OUT	$2,257,618	$309,800	$309,800	$309,800	$309,800
CAPITAL	$0	$0	$0	$0	$0
OTHER OPERATING	$200	$202	$204	$206	$208
OPERATIONAL TOTAL	**$2,257,818**	**$310,002**	**$310,004**	**$310,006**	**$310,008**
EXPENSES TOTAL	**$2,257,818**	**$310,002**	**$310,004**	**$310,006**	**$310,008**
REVENUES LESS EXPENSES	**$0**	**$98**	**$197**	**$297**	**$398**

PLEASE CLICK HERE TO VIEW FINANCIAL INFORMATION FOR THE INDIVIDUAL CAPITAL PROJECT FUNDS IN MORE DETAIL.

DEBT INFORMATION

FISCAL YEAR 2025-2026 ANNUAL BUDGET

INTRODUCTION

As of June 30, 2024, the last audited fiscal year, the City of Royal Oak had 15 outstanding bond debt issues and contracts totaling $138.5 million.

The City currently has a strong AA bond rating. This indicator of financial strength allows the City to obtain more favorable rates when issuing debt and through refinancing – by lowering interest expenditures and paying off debt sooner than anticipated.

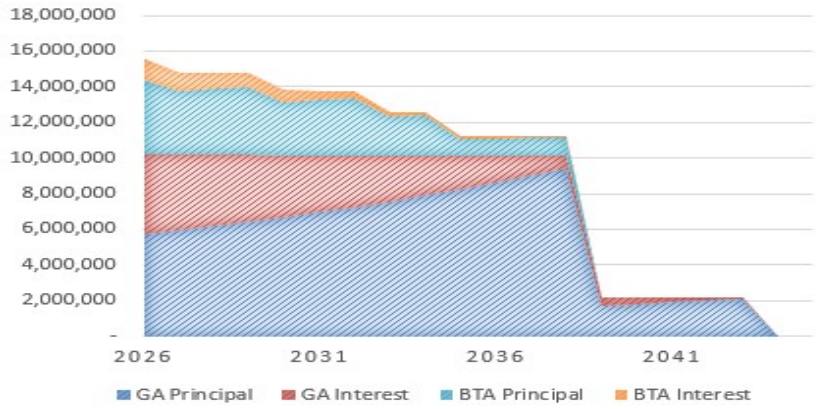
Michigan statute limits general obligation debt to 10 percent ($448,773,844) of state equalized value and a five percent limit for capital improvement bonds. Our exempt debt of $21,729,546 leaves approximately $319 million of additional bond debt that can be incurred. CLICK FOR MORE INFORMATION ON THE CITY'S LEGAL DEBT MARGIN.

The City's outstanding debt service requirements are summarized below.

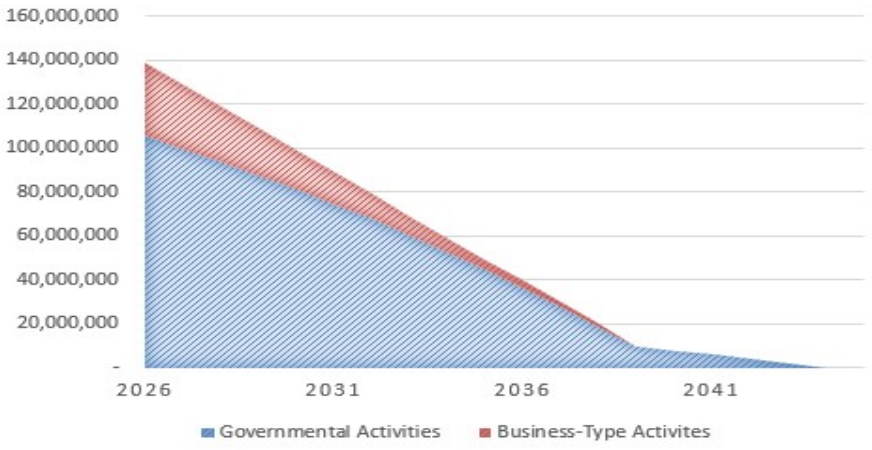
DEBT SERVICE REQUIREMENTS

	Governmental Activities			Business-Type Activities			City-Wide Total		
Fiscal Year	Principal	Interest	Debt Service	Principal	Interest	Debt Service	Principal	Interest	Debt Service
2026	5,737,716	4,442,657	10,180,373	4,189,428	1,154,910	5,344,338	9,927,144	5,597,567	15,524,711
2027	5,958,806	4,222,601	10,181,407	3,595,888	1,023,304	4,619,192	9,554,694	5,245,905	14,800,599
2028	6,192,293	3,989,524	10,181,817	3,720,342	897,588	4,617,930	9,912,635	4,887,112	14,799,747
2029	6,439,777	3,739,856	10,179,633	3,821,391	766,430	4,587,821	10,261,168	4,506,286	14,767,454
2030	6,660,559	3,473,014	10,133,573	3,014,441	642,049	3,656,490	9,675,000	4,115,063	13,790,063
2031	6,940,883	3,190,112	10,130,995	3,124,117	528,003	3,652,120	10,065,000	3,718,115	13,783,115
2032	7,243,131	2,889,130	10,132,261	3,246,869	408,840	3,655,709	10,490,000	3,297,970	13,787,970
2033	7,559,365	2,570,505	10,129,870	2,165,635	306,735	2,472,370	9,725,000	2,877,240	12,602,240
2034	7,895,968	2,239,262	10,135,230	2,249,032	221,377	2,470,409	10,145,000	2,460,639	12,605,639
2035	8,255,543	1,882,739	10,138,282	914,457	156,508	1,070,965	9,170,000	2,039,247	11,209,247
2036	8,619,105	1,515,629	10,134,734	955,895	114,201	1,070,096	9,575,000	1,629,830	11,204,830
2037	9,005,098	1,126,396	10,131,494	999,902	69,961	1,069,863	10,005,000	1,196,357	11,201,357
2038	9,413,521	719,622	10,133,143	1,046,479	23,671	1,070,150	10,460,000	743,293	11,203,293
2039	1,730,000	477,750	2,207,750	-	-	-	1,730,000	477,750	2,207,750
2040	1,815,000	391,250	2,206,250	-	-	-	1,815,000	391,250	2,206,250
2041	1,905,000	300,500	2,205,500	-	-	-	1,905,000	300,500	2,205,500
2042	2,000,000	205,250	2,205,250	-	-	-	2,000,000	205,250	2,205,250
2043	2,105,000	105,250	2,210,250	-	-	-	2,105,000	105,250	2,210,250
2044	-	-	-	-	-	-	-	-	-
2045	-	-	-	-	-	-	-	-	-
Total	**105,476,765**	**37,481,047**	**142,957,812**	**33,043,876**	**6,313,577**	**39,357,453**	**138,520,641**	**43,794,624**	**182,315,265**

ANNUAL DEBT SERVICE



PRINCIPAL OUTSTANDING



ADDITIONAL INFORMATION ON DEBT ISSUANCES

Please visit the DEBT SUMMARY PAGE for more detail on the City's outstanding debt.

DEBT SUMMARY

FISCAL YEAR 2025-2026 ANNUAL BUDGET

SUMMARY OF OUTSTANDING DEBT

Issue	Funding Source	Funding Source	Amount Issued	Issuance Date	Maturity Date	Interest Rate	June 30, 2025 Balance	Budgeted Principal
Governmental Activies - Bonds Payable								
* 2016 CIB Refunding - Motor Pool (2008)	Motor Pool	Internal Charges	434,933	03/30/16	10/01/28	1.00-3.00%	181,261	44,810
2017A OPEB Bonds	See table below	All Funds	95,290,341	02/21/17	10/01/37	1.16-4.52%	67,244,212	4,030,339
2017B Pension Bonds	See table below	All Funds	18,484,744	02/21/17	10/01/37	1.16-4.52%	11,471,293	687,566
2018 LTGO - ROCC	General Fund	General Fund	32,465,000	05/23/18	04/01/43	3.63-5.00%	26,580,000	975,000
Business-Type Activies - Bonds Payable								
* 2016 CIB Refunding - Parking (2006B)	Auto Parking	Parking Revenue	3,941,422	03/30/16	10/01/25	1.00-3.00%	410,000	410,000
* 2016 CIB Refunding - Parking (2008)	Auto Parking	Parking Revenue	4,926,471	03/30/16	10/01/28	1.00-3.00%	2,047,651	490,000
* 2016 CIB Refunding - Water & Sewer (2008)	Water & Sewer	Water & Sewer Rates	2,225,596	03/30/16	10/01/28	1.00-3.00%	926,088	220,190
* 2016 CIB Refunding - Water & Sewer (2006A)	Water & Sewer	Water & Sewer Rates	2,510,000	03/30/16	10/01/25	1.00-3.00%	285,000	285,000
2016 Parking System Revenue Bonds	50% AP / 50% DDA	Parking Revenue	13,500,000	12/22/16	10/01/31	3.700%	7,285,000	920,000
2017A OPEB Bonds	See table below	All Funds	10,749,659	02/21/17	10/01/37	1.16-4.52%	7,585,788	454,661
2017B Pension Bonds	See table below	All Funds	2,085,254	02/21/17	10/01/37	1.16-4.52%	3,043,707	182,434
2018 Parking System Revenue Bonds	Auto Parking	Parking Revenue	16,325,000	05/23/18	10/01/33	3.700%	10,800,000	1,040,000
Business-Type Activies - Contractual Obligations								
2000F GWK Drainage District	Water & Sewer	Ch. 20 Drain Debt Levy	397,150	09/22/05	04/01/26	1.630%	26,860	26,860
2007G GWK Drainage District	Water & Sewer	Ch. 20 Drain Debt Levy	519,080	09/22/07	04/01/28	1.630%	88,229	29,410
2008H GWK Drainage District	Water & Sewer	Ch. 20 Drain Debt Levy	2,260,136	09/22/08	04/01/29	2.500%	545,553	130,873
Total - All Outstanding Bonds and Contractual Obligations			**206,114,786**				**138,520,642**	**9,927,143**

* The 2016 CIB Refunding issuance refunded multiple debt issuances. The 2016 CIB Refunding issuance allocation is illustrated above.

LEGAL DEBT MARGIN

FISCAL YEAR 2025-2026 ANNUAL BUDGET

CITY OF ROYAL OAK - LEGAL DEBT LIMIT

Section 21 of Article VII of the Michigan Constitution authorizes the enactment of laws for the incorporation of cities and grants cities the power to levy taxes for public purposes, subject to statutory and constitutional limitation:

"The legislature shall provide by general laws for the incorporation of cities and villages. Such laws shall limit their range of ad valorem property taxation for municipal purposes and restrict the powers of cities and villages to borrow money and contract debts. Each city and village are granted power to levy other taxes for public purposes, subject to limitations and prohibitions provided by the constitution or by law."

In accordance with the foregoing, the Home Rule City Act. Act 279, Michigan Public Acts, 1909, as amended, limits the amount of debt a home rule city may have outstanding at any time. Section 4-a of the Home Rule City Act provides, in pertinent part:

"Notwithstanding a charter provision to the contrary the net indebtedness incurred for all public purposes shall not exceed the greater of the following:
(a) 10 percent of the assessed value of all the real and personal property in the city.
(b) 15 percent of the assessed value of all the real and personal property in the city if that portion of the total amount of indebtedness incurred which exceeds 10 percent is or has been used solely for the construction or renovation of hospital facilities."

The provision of the Home Rule City Act cited above overrides the City's charter provision which limits the City indebtedness to five percent of the "assessed valuation" (SEV) of all real and personal property in the city. However, other limitations may apply if specifically set forth in a statute authorizing a particular kind of borrowing.

Certain types of indebtedness are not subject to the 10 percent limitation of the Home Rule City Act, including:

- SPECIAL ASSESSMENT BONDS;
- MICHIGAN TRANSPORTATION FUND BONDS;
- REVENUE BONDS, WHETHER SECURED BY A MORTGAGE OR NOT;
- BONDS ISSUED OR CONTRACT OBLIGATIONS OR ASSESSMENT INCURRED TO COMPLY WITH AN ORDER OF THE WATER RESOURCE COMMISSION OF THE STATE OR A COURT OF COMPETENT JURISDICTION;
- OBLIGATIONS INCURRED FOR WATER SUPPLY, SEWAGE, DRAINAGE OR REFUSE DISPOSAL OR RESOURCE RECOVERY PROJECTS NECESSARY TO PROTECT THE PUBLIC HEALTH BY ABATING POLLUTION; AND BONDS ISSUED FOR CONSTRUCTION, IMPROVEMENTS AND REPLACEMENT OF A COMBINED SEWER OVERFLOW ABATEMENT FACILITY.
- THE RESOURCES OF A SINKING FUND PLEDGED FOR THE RETIREMENTS OF OUTSTANDING BONDS SHALL ALSO BE EXCLUDED IN COMPOUNDING DEBT LIMITATION.

Pursuant to the statutory and constitutional debt provisions set forth above, the following table reflects the amount of additional debt the city may legally incur as of June 2023:

Fiscal Year	Debt Limit	Total Debt Applicable to Limit	Legal Debt Margin	Applicable Debt as a Percentage of Debt Limit
2016	269,372,205	23,028,165	246,344,040	8.55%
2017	285,381,183	150,358,106	135,023,077	52.69%
2018	308,189,108	186,109,785	122,079,323	60.39%
2019	318,981,624	176,758,445	142,223,179	55.41%
2020	345,302,291	167,353,302	177,948,989	48.47%
2021	368,689,550	157,763,586	210,925,964	42.79%
2022	391,257,349	148,143,163	243,114,186	37.86%
2023	418,124,029	140,197,840	277,926,189	33.53%
2024	448,773,844	129,833,917	318,939,927	28.93%
2025	477,924,951	122,107,094	355,817,857	25.55%

	10% SEV	5% SEV*
FY 2025 State Equalized Value (SEV)	$ 4,779,249,510	$ 4,779,249,510
Legal debt limit (% of SEV)	477,924,951	238,962,476
Debt outstanding	141,645,740	141,645,740
Less: exempt obligations	(19,538,646)	(113,483,361)
Debt subject to SEV limitation	122,107,094	28,162,379
Legal Debt Margin	355,817,857	210,800,097
Applicable debt outstanding as a percentage of SEV	2.55%	0.59%

* In accordance with the Revised Municipal Finance Act

OTHER INFORMATION OVERVIEW

FISCAL YEAR 2025-2026 ANNUAL BUDGET

THIS SECTION OF THE CITY OF ROYAL OAK'S BUDGET PROVIDES ADDITIONAL POLICY SUMMARIES, BUDGET ADOPTION RESOLUTIONS, A GLOSSARY OF TERMS USED WITHIN THIS DOCUMENT, ALONG WITH RECOGNITION FROM THE GOVERNMENT FINANCE OFFICERS' ASSOCIATION OF THE QUALITY OF INFORMATION PROVIDED IN THE ANNUAL BUDGET.

OTHER INFORMATION LINKS

- FINANCIAL MANAGEMENT POLICIES
- FUND BALANCE POLICY
- GFOA DISTINGUISHED BUDGET PRESENTATION AWARD
- BUDGET RESOLUTIONS
- GLOSSARY



FINANCIAL MANAGEMENT POLICIES

FISCAL YEAR 2025-2026 ANNUAL BUDGET

The City of Royal Oak has an important responsibility to its citizens to plan for the future and manage public funds with accuracy and integrity. Planning has been an important focus of the City of Royal Oak, as we constantly adapt and change to meet the needs of our community. City Commission, along with City staff, have created and implemented many financial policies to demonstrate our commitment to sound financial management.

Policy Goals:

Our policies address many issues such as staff attrition, asset management, debt management, investment management, retirement (pension) contributions and other planning concepts, in order to:

- DEMONSTRATE TO THE CITIZENS OF THE CITY OF ROYAL OAK, THE INVESTMENT COMMUNITY AND THE BOND RATING AGENCIES THAT WE ARE COMMITTED TO BEING A FISCALLY STRONG ORGANIZATION.
- MAKE GOALS AND POLICIES CLEAR SO NEW COMMISSION MEMBERS OR STAFF WILL BE ABLE TO CONTINUE WITH OUR CURRENT POLICIES AND CHANGE THEM AS THE NEEDS OF THE COMMUNITY CHANGE.
- CONTINUE TO CONFORM TO GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) AS WELL AS GOVERNMENTAL ACCOUNTING STANDARDS BOARD (GASB) REGULATIONS.
- INSULATE FROM FINANCIAL CRISIS.
- PLAN PROJECTS TO SPREAD THE COSTS OF LARGER PROJECTS OVER A LONGER PERIOD OF TIME.
- MAINTAIN THE CITY'S BOND RATING.

ATTRITION POLICY

PURPOSE:
THE CITY OF ROYAL OAK MAY AT TIMES FACE REVENUES THAT ARE NOT SUFFICIENT TO NECESSARILY MEET OPERATING AND CAPITAL NEEDS. FOR THAT REASON, EACH POSITION VACANCY SHOULD BE REVIEWED TO ENSURE A BALANCED BUDGET CAN BE MAINTAINED, PRIOR TO SEEKING TO FILL THE POSITION.

POLICY:
All City of Royal Oak full-time positions except sworn police and fire positions that become vacant, for any reason, may only be filled with specific approval from the City Commission. Such approval shall only be granted when it can be clearly established that the position is necessary for the efficient delivery of government services and the cost to fill the position will not create a negative financial impact.

[Adopted 06/02/2008]
[Amended 05/20/2024]
[Reaffirmed 06/09/2025]

CAPITAL ASSET POLICY

Policy:
Capital assets are assets with an initial individual cost of more than $10,000 and an estimated useful life in excess of three years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend the asset's life are not capitalized.

Major outlays for capital assets and improvements are capitalized once projects are placed in service. Interest incurred during the construction phase of capital assets of business-type activities, if any, is included as part of the capitalized value of the assets constructed.

Property, plant and equipment is depreciated using the straight-line method over the following estimated useful lives:

ASSET CLASS	YEARS
Improvements	10 to 20
Infrastructure	15 to 50
Vehicles	5 to 8
Equipment	5 to 15
Intangibles	10
Buildings and renovations	25 to 50

[Adopted 04/06/2009]
[Reaffirmed 06/09/2025]

CAPITAL IMPROVEMENT PROJECT POLICY

CAPITAL IMPROVEMENT PROJECT DEFINITION:
Capital improvement projects include any project or physical improvement that results in a permanent addition to the City's capital assets or a revitalization/improvement that extends a capital asset's useful life or increases its usefulness or capacity. Qualifying projects must have an estimated cost of $10,000 or more and an estimated useful life in excess of three years. Examples include:

1. New and expanded physical facilities for the community
2. Renovation, reconstruction, repair or major maintenance to existing facilities
3. Equipment for any public facility or improvement when first erected or acquired
4. Major landscape improvement
5. Utility modification
6. New construction project
7. Public improvement projects (road and park improvements, curbs and gutters, drainage improvements, sidewalks/ bikeway / path projects, etc.)

A capital improvement is not a recurring capital outlay item (such as a motor vehicle) or a maintenance expense (such as fixing a leaking roof or painting park benches). Acquisition of equipment is not a capital project unless it is an integral part of the capital project.

EXPLANATIONS OF THE *TYPE OF PROJECT* OPTIONS ARE AS FOLLOWS:

REPLACEMENT: Existing improvements that are deteriorated and need to be replaced and/or upgraded to continue to provide service and to meet current codes and regulations.
EXPANSION: New improvements that are growth-related and/or based on projected development.
ECONOMIC VITALITY AND DIVERSITY: Construction of improvements for promotion of economic vitality and diversity and to eliminate and prevent the spread of blight and deterioration in the city.

EXPLANATION OF THE *PROJECT PRIORITY* OPTIONS ARE AS FOLLOWS:

EMERGENCY: The project is urgent and must be completed as soon as possible. This could be a temporary or permanent repair to major equipment, facilities or infrastructure. The project must be complete to protect the health, safety or welfare of the community.

REGULATORY REQUIREMENT: The project is required by new legislation, federal guidelines, codes or regulations. The city may be fined if the project is not implemented.

CORRECT EXISTING DEFICIENCIES: The project corrects an existing structural deficiency in the facilities or infrastructure from becoming an emergency situation. If the project is not implemented, the health, safety and welfare of the community may be endangered in the near future.

NEAR-TERM CAPACITY NEED: The project expands the capacity of equipment, facilities or infrastructure to accommodate increasing demand. Failure to address the project may create public inconvenience or an emergency situation.

LONG-TERM CAPACITY NEED/MASTER PLAN: The project is identified in the City's master plan(s).

AVAILABILITY OF FUNDS: The project is addressed if there is enough outside funding.

[Adopted 04/06/2009]
[Reaffirmed 06/09/2025]

DEBT MANAGEMENT

BACKGROUND:
Debt management policies are written guidelines and restrictions that affect the amount and type of debt issued, the issuance process and the management of the City's debt portfolio. A debt management policy improves the quality of decisions, provides justification for the structure of debt issuance, identifies policy goals and demonstrates a commitment to long-term financial planning, including a multi-year capital plan. Adherence to a debt management policy signals to rating agencies and the capital markets that a government is well-managed and should meet its obligations in a timely manner.

Debt levels and their related annual costs are important long-term obligations that must be managed within available resources. An effective debt management policy provides guidelines to manage its debt program in line with those resources.

OBJECTIVE:
To manage the debt portfolio to finance all necessary capital improvements while being fiscally responsible with the taxpayers' money in a conservative and prudent manner.

DEBT MANAGER AND DISCLOSURE AGENT:
The Director of Finance is the debt manager for all items involving debt management. The debt manager is the disclosure agent responsible for developing and conducting an investor relations program and is the person authorized to speak externally on behalf of the city concerning debt. His/her duties include the filing of all public records to meet federal and state legislation. He or she may appoint staff or a consultant to assist in carrying out this mission.
The debt manager shall review this policy at least annually and recommend revisions as necessary.

POLICY:
1. The City shall exhibit purposeful restraint in incurring debt.
2. The City shall refrain from issuing short-term debt which requires repeated annual appropriation.
3. Long-term debt will not be used for operations with the exception of legacy costs.
4. Long-term debt will be confined to capital improvements and legacy costs that cannot be financed from current revenue.
5. The payback period of the debt will not exceed the expected useful life of the project.
6. Total City debt, including loans and contractual obligations (e.g., George W. Kuhn Drain debt), will not exceed 10 percent of the total taxable valuation of taxable property.
7. The City will maintain good communications with bond rating agencies about its financial condition and will follow a policy of full disclosure on every financial report and bond prospectus.
8. The City will strive to have a minimum bond rating of AA-, or the equivalent, with at least two qualified bond rating agencies.

[Adopted 06/02/2008]
[Reaffirmed 06/09/2025]

INVESTMENT POLICY

POLICY:
It is the policy of the City of Royal Oak to invest its funds in a manner that will provide the highest investment return with maximum security while meeting the daily cash flow needs of the City and complying with all state statutes governing the investment of public funds.

SCOPE:
This investment policy applies to all financial assets of the City of Royal Oak, except the financial assets of the retirement funds. The City's financial assets are accounted in the City's annual report and include:

- GENERAL FUND
- SPECIAL REVENUE FUNDS
- DEBT SERVICE FUNDS
- CAPITAL PROJECT FUNDS
- ENTERPRISE FUNDS
- INTERNAL SERVICE FUNDS
- AGENCY FUNDS
- ANY NEW FUND TYPE ESTABLISHED BY THE CITY, UNLESS SPECIFICALLY EXEMPTED BY THE LEGISLATIVE BODY.

This investment policy applies to all transactions involving the financial assets and related activity of all the foregoing funds.

OBJECTIVES:
The primary objectives of the City's investment activities, in priority order, are:

SAFETY—Ensuring the safety of principal is the foremost objective of the investment program. Investments shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio and will employ mechanisms to control risks and diversify investments regarding specific types of individual financial institutions.

LIQUIDITY—The investment portfolio shall remain sufficiently liquid to meet all operating requirements that may be reasonably anticipated. Investment maturities shall be scheduled to coincide with projected cash flow needs, taking into account large routine expenditures (payroll, accounts payable, etc.).

RETURN ON INVESTMENT—The investment portfolio shall be designed with the objective of attaining a market rate of return commensurate with the portfolio's level of investment risk and cash flow characteristics.

DIVERSIFICATION—The investment portfolio will be diversified by security type and institution so that potential losses on individual securities do not exceed the gains generated from the remainder of the portfolio.

DELEGATION OF AUTHORITY TO MAKE INVESTMENTS:
Authority to manage the City's investment program is granted to the City's Director of Finance, hereinafter referred to as the investment officer. This authority is derived from City Charter Chapter Three, Sec. 24. No person may engage in an investment transaction except as provided under the terms of this policy and any procedures established by the investment officer. The investment officer may designate an employee to be responsible for the day-to-day management of the portfolio, under the leadership of the investment officer, and to act on the investment officer's behalf in the absence of the investment officer. The investment officer shall be responsible for all transactions undertaken and shall establish a system of controls to regulate the activities of any subordinate official.

AUTHORIZED INVESTMENTS: The City of Royal Oak, as a public corporation operating under the laws of the State of Michigan, is limited to investments authorized by Act 20 of the Public Acts of 1943, as amended (MCL 129.91 to 129.96). The City has approved investment in the following authorized investment instruments:

- BONDS, SECURITIES AND OTHER OBLIGATIONS OF THE UNITED STATES OR AN AGENCY OR INSTRUMENTALITY OF THE UNITED STATES.
- CERTIFICATES OF DEPOSIT, SAVINGS ACCOUNTS, DEPOSIT ACCOUNTS OR DEPOSITORY RECEIPTS OF A FINANCIAL INSTITUTION, BUT ONLY IF THE FINANCIAL INSTITUTION IS ELIGIBLE TO BE A DEPOSITORY OF FUNDS BELONGING TO THE STATE UNDER A RULE OR LAW OF THIS STATE OR THE UNITED STATES.
- COMMERCIAL PAPER RATED AT THE TIME OF PURCHASE WITHIN THE TWO HIGHEST CLASSIFICATIONS ESTABLISHED BY NOT LESS THAN TWO STANDARD RATING SERVICES AND THAT MATURES NOT MORE THAN 270 DAYS AFTER THE DATE OF PURCHASE.
- REPURCHASE AGREEMENTS CONSISTING OF BONDS, SECURITIES AND OTHER OBLIGATIONS OF THE UNITED STATES OR AN AGENCY OR INSTRUMENTALITY OF THE UNITED STATES.
- BANKERS' ACCEPTANCES OF UNITED STATES BANKS.
- OBLIGATIONS OF THIS STATE OR ANY OF ITS POLITICAL SUBDIVISIONS THAT AT THE TIME OF PURCHASE ARE RATED AS INVESTMENT GRADE BY NOT LESS THAN ONE STANDARD RATING SERVICE.
- MUTUAL FUNDS REGISTERED UNDER THE INVESTMENT COMPANY ACT OF 1940, TITLE I OF CHAPTER 686, 54 STAT. 789, 15 U.S.C. 80A-1 TO 80A-3 AND 80A-4 TO 80A-64, WITH AUTHORITY TO PURCHASE ONLY INVESTMENT VEHICLES THAT ARE LEGAL FOR DIRECT INVESTMENT BY A PUBLIC CORPORATION. THIS MUTUAL FUND AUTHORIZATION IS LIMITED TO SECURITIES WHOSE INTENTION IS TO MAINTAIN A NET ASSET VALUE OF $1.00 PER SHARE. A MUTUAL FUND IS NOT DISQUALIFIED AS A PERMISSIBLE INVESTMENT SOLELY BY REASON OF ANY OF THE FOLLOWING:
- THE PURCHASE OF SECURITIES ON A WHEN-ISSUED OR DELAYED-DELIVERY BASIS.
- THE ABILITY TO LEND PORTFOLIO SECURITIES AS LONG AS THE MUTUAL FUND RECEIVES COLLATERAL AT ALL TIMES EQUAL TO AT LEAST 100 PERCENT OF THE VALUE OF THE SECURITIES LOANED.
- THE LIMITED ABILITY TO BORROW AND PLEDGE A LIKE PORTION OF THE PORTFOLIO'S ASSETS FOR TEMPORARY AND EMERGENCY PURPOSES.
- OBLIGATIONS DESCRIBED IN SUBSECTIONS 5.1 THROUGH 5.7 IF PURCHASED THROUGH AN INTER-LOCAL AGREEMENT UNDER THE URBAN COOPERATION ACT, 1967 (EX SESS) PA 7, MCL 124.501 TO 124.512.
- INVESTMENT POOLS ORGANIZED UNDER THE SURPLUS FUNDS INVESTMENT POOL ACT, 1982 PA 367, MCL 129.111 TO 129.118.
- THE INVESTMENT POOLS ORGANIZED UNDER THE LOCAL GOVERNMENT INVESTMENT POOL ACT, 1985 PA 121, MCL 129.141 TO 129.150.

It is further understood that investments of certain bond proceeds may be restricted by covenants in the bond ordinances.

AUTHORIZED FINANCIAL INSTITUTIONS AND BROKER/DEALERS:

Investments shall be made only through approved financial institutions and approved security broker/dealers and shall be selected to attain a market rate of return commensurate with the portfolio's level of investment risk and cash flow characteristics. The investment officer, or his/her delegate, shall be responsible for reviewing financial institutions' and broker/dealers' qualifications and deciding who is approved to conduct investment business with the city. The investment officer, or his/her delegate, shall maintain a list of the approved financial institutions and broker/dealers. All financial institutions and broker/dealers who desire to obtain approval for conducting investment business with the city must provide the investment officer or his/her delegate, with evidence of their creditworthiness and qualifications for doing business in this state. This evidence includes audited financial statements, proof of National Association of Securities Dealers (NASD) certification (if applicable), proof of qualifications for doing business in Michigan, a signed agreement to comply with this investment policy (see Attachment A), and any other documents required by the investment officer or his/her delegate.

The investment officer or his/her delegate shall conduct an annual review of the financial condition and qualifications of approved financial institutions and broker/dealers to determine if they should remain on the aforementioned list of approved institutions. Financial institutions and broker/dealers shall provide the investment officer or his/her delegate with documents necessary for the review.

The City of Royal Oak seeks to support local businesses and encourages the investment officer to consider financial institutions within the city for the investment of excess funds as part of the overall investment portfolio.

SAFEKEEPING AND CUSTODY:

All trades, where applicable, will be executed on a cash basis or a delivery vs. payment (DVP) basis, as determined by the investment officer or his/her delegate. It shall be the responsibility of the investment officer, or his/her delegate to determine which securities a third-party custodian shall hold. A safekeeping receipt must evidence any securities held in safekeeping by a third-party custodian.

All securities shall be properly designated as assets of the City of Royal Oak. Securities shall be in the name of the City of Royal Oak and shall name the specific fund from which the instrument was purchased.

PRUDENCE:
In keeping with the investment officer's and his/her delegate's fiduciary responsibilities, investments shall be made with judgment and care, under circumstances then prevailing, in a manner consistent with that which persons of prudence, discretion and intelligence exercise in the management of their own affairs. Investments shall be made for investment purposes, not for speculative purposes, considering the probable safety of the capital as well as the probable income to be derived.

The investment officer or his/her delegate, acting in accordance with this policy and written procedures and exercising due diligence, shall be relieved of personal responsibility for an individual security's credit risk or market price changes, provided that deviations from expectations are reported in a timely manner and appropriate action is taken to control adverse developments.

ETHICS AND CONFLICTS OF INTEREST:
Officials and employees involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or that could impair their abilities to make impartial investment decisions.

Officials and employees involved in the investment process shall disclose to the City Manager, or confirm the absence thereof, any material financial interests in financial institutions or broker/dealers that conduct business within this jurisdiction. They shall further disclose, or confirm the absence thereof, any large personal financial/investment positions that could be related to the performance of this jurisdiction's portfolio. Officials and employees shall subordinate their personal investment interests to those of this City.

INTERNAL CONTROLS:
The investment officer or his/her delegate shall establish and maintain written procedures and internal controls for the operation of the investment program that are consistent with this investment policy. The internal control structure shall be designed to provide reasonable assurance that public funds are protected from loss, theft or misuse and that the City complies with laws governing investment of public funds. These internal controls shall be reviewed annually by the independent auditor.

REPORTING:
The investment officer or his/her delegate shall prepare a monthly report of investment activity. The report shall be designed to provide a clear picture of the status of the current investment portfolio and to allow the City to ascertain if the investment activities during the reporting period conform to this investment policy. The monthly reports shall be maintained in the finance department and shall be available for review by the general public or by City officials. On an annual basis, the investment officer or his/her delegate shall provide an annual report of investment activity to the City Commission.

[Adopted 11/16/1998]
[Amended 05/20/2024]
[Reaffirmed 06/09/2025]

RETIREMENT (PENSION) CONTRIBUTIONS POLICY

Be it resolved, the City of Royal Oak shall make pension contributions to the City of Royal Oak retirement system or its successor in accordance with the recommendation of an independent actuarial valuation which shall be conducted on an annual basis.

Be it further resolved, should the weighted average percentage contribution for unfunded actuarial accrued liability recommended by the actuary fall below two percent, the amortization period shall be reduced, and the contribution recalculated until a further reduction would result in a percentage in excess of two percent or until the amortization period is reduced to 20 years. This reduction in the amortization period shall be permanent.

Be it further resolved, should the unfunded actuarial accrued liability fall below zero, the overfunding credit shall be calculated using an amortization period of not less than 30 years.

[Adopted 04/07/2008]
[Reaffirmed 06/09/2025]

FUND SELF-SUPPORTING POLICY

PURPOSE:
To acknowledge and document the expectation of which funds are sole supportive and which funds will accept and/or give fiscal transfers (gifts).

POLICY:
Based on the type of fund and expectations, the following list provides whether a City fund can accept or provide a fiscal transfer (gifts) between funds.

GENERAL FUND	RECEIVE / PROVIDE
MAJOR ROAD FUND	RECEIVE / PROVIDE
LOCAL ROAD FUND	RECEIVE
PUBLIC SAFETY FUND	RECEIVE
PUBLICITY FUND	RECEIVE
SOLID WASTE FUND	SELF-SUPPORTING
INDIGENT DEFENSE FUND	RECEIVE
LIBRARY FUND	RECEIVE
CDBG FUND	SELF-SUPPORTING
STATE CONSTRUCTION FUND	SELF-SUPPORTING
ROOTS FUND	RECEIVE / PROVIDE
ANIMAL SHELTER FUND	RECEIVE
POLICE GRANTS FUND	SELF-SUPPORTING
MISCELLANEOUS GRANTS FUND	SELF-SUPPORTING
BROWNFIELD FUND	SELF-SUPPORTING
DDA FUNDS	PROVIDE

[Adopted 06/2014]
[Reaffirmed 06/09/2025]

FUND BALANCE POLICIES

FUND BALANCE POLICY – GENERAL FUND

PURPOSE:
To ensure proper stewardship of the City of Royal Oak's financial resources, by maintaining the City's ability to:

1. MEET LIQUIDITY REQUIREMENTS FOR CURRENT AND LONG-TERM OBLIGATIONS BY CONSIDERING ECONOMIC CYCLES OF MUNICIPAL REVENUES/EXPENDITURES AND THE ESTIMATED BUDGET FORECASTS.
2. MANAGE UNEXPECTED REVENUE SHORTFALLS.
3. ACCEPT REASONABLE UNINSURED RISKS, WHERE ADVANTAGEOUS.
4. PROVIDE FOR UNANTICIPATED CONTINGENCIES AND EMERGENCIES.
5. PROVIDE FOR LONG-TERM BUDGET AND TAX STABILIZATION.
6. BORROW FUNDS AT REASONABLE INTEREST RATES WHEN NEEDED.

POLICY:
Be it resolved, that it shall be the policy of the City of Royal Oak to maintain an unassigned fund balance in the General Fund at least equal to 10 percent of budgeted expenditures but not more than 25 percent of budgeted expenditures.

[Adopted 02/06/2006]
[Amended 06/13/2022]
[Reaffirmed 06/09/2025]

Be it resolved, that it shall be the policy of the City of Royal Oak that any amendment to the City's current fund balance policy for the general fund shall require the affirmative vote of two-thirds of the members of the City Commission.

[Adopted 03/06/2006]
[Reaffirmed 06/09/2025]

FUND BALANCE POLICY – NON-MAJOR ENTERPRISE FUNDS

PURPOSE:
Any transfers from any of the City's non-major enterprise funds (Farmers' Market, Ice Arena, and Recreation Administration) to the City's general fund be limited so as not to reduce the net non-capital assets of the non-major enterprise funds by more than 20 percent in any given fiscal year.

POLICY:
Be it resolved, that it shall be the policy of the City of Royal Oak that any amendment to the City's current fund balance policy for the non-major enterprise funds shall require the affirmative vote of two-thirds of the members of the City Commission.

[Adopted 03/06/2006]
[Reaffirmed 06/09/2025]

FUND BALANCE POLICY – AUTO PARKING ENTERPRISE FUND

PURPOSE:
Whereas, on Feb. 6, 2006, in order to ensure proper stewardship of the City's financial resources, the City Commission unanimously established a policy regarding the maintenance of a minimum unassigned fund balance in the General Fund;

Whereas, after additional consideration, the City Commission has determined that in order to further ensure proper stewardship of the City's financial resources, a policy should also be established to restrict the level of transfers from the City's parking fund to the City's general fund in any given fiscal year. Such a policy will ensure that the City will be able to properly maintain the assets associated with the parking fund without having to draw upon the City's General Fund.

POLICY:
Therefore, be it resolved, that it shall be the policy of the City of Royal Oak that any transfers from the City's parking fund to the City's general fund be limited so as not to reduce the net non-capital assets of the parking fund by more than 20 percent in any given fiscal year.

[Adopted 12/04/2006]
[Reaffirmed 06/09/2025]

FUND BALANCE POLICY – STATE CONSTRUCTION CODE FUND

PURPOSE:
To help ensure the proper stewardship of the City of Royal Oak’s financial resources and in an effort to stabilize the volatility of State Construction Code Fund (as it is a public safety function) through economic downturns and to ensure that the services paid for are completed, a fund balance policy has been established.

POLICY:
That it shall be the policy of the City of Royal Oak to maintain an unassigned fund balance in the State Construction Code Fund not less than 50 percent of budgeted expenditures.

That it shall be the policy of the City of Royal Oak that any amendment to the City’s current fund balance policy for the State Construction Code Fund shall require the affirmative vote of two-thirds of the members of the City Commission.

[Adopted 06/02/2013]
[Amended 06/10/2019]
[Reaffirmed 06/09/2025]

GFOA DISTINGUISHED BUDGET PRESENTATION AWARD

FISCAL YEAR 2025-2026 ANNUAL BUDGET

THE CITY OF ROYAL OAK IS PROUD TO HAVE RECEIVED THE GFOA DISTINGUISHED BUDGET PRESENTATION AWARD FOR THE PAST 16 YEARS. THE MOST RECENT AWARD WAS RECEIVED FOR THE FISCAL YEAR 2024-2025 BUDGET. THE BUDGET FOR THE FISCAL YEAR 2025-2026 HAS BEEN DESIGNED TO ONCE AGAIN MEET AND EXCEED THE HIGH STANDARDS OF THIS AWARD PROGRAM. THE CITY WILL APPLY FOR THE AWARD ONCE AGAIN. APPLICATIONS FOR THE AWARD ARE SUBMITTED WITHIN 90 DAYS AFTER THE BUDGET ADOPTION.

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Royal Oak
Michigan

For the Fiscal Year Beginning

July 01, 2024

Christopher P. Morrill

Executive Director

BUDGET RESOLUTIONS

FISCAL YEAR 2025-2026 ANNUAL BUDGET

The following resolutions will be considered for approval by City Commission.

GENERAL APPROPRIATIONS ACT

Be it resolved, this and the following nine resolutions constitute the City of Royal Oak's General Appropriations Act for the fiscal year beginning on July 1, 2025, and ending on June 30, 2026.

RESOLUTION ONE: BUDGET RESOLUTION

BE IT RESOLVED, THE 2025-26 CITY OF ROYAL OAK BUDGET FOR EACH FUND IS HEREBY APPROPRIATED AS FOLLOWS:

General Fund	
General government	16,775,904
Community and economic development	1,088,296
Health and welfare	-0-
Public safety	428,665
Public works	1,949,926
Recreation and culture	2,912,492
Transfers out	28,328,690
Expenditures total	51,483,973
Taxes	30,036,690
Licenses, charges, and fines	9,978,140
Grants	7,951,220
Interest and contributions	1,070,650
Other revenues	362,750
Transfers in	787,000
Sources of funds	50,186,450
Use of fund balance	1,297,523
Revenues, transfers, and use of fund balance total	51,483,973

Major Streets Fund	
Maintenance, traffic control and signal services	1,910,000
Administration	5,636,434
Construction	8,357,026
Expenditures total	15,903,460
Taxes	9,251,000
Licenses, charges, and fines	259,560
Grants	6,300,000
Interest and contributions	62,900
Other revenues	10,000
Transfers in	20,000
Sources of funds	15,903,460
Use of fund balance	-0-
Revenues, transfers, and use of fund balance total	15,903,460

Local Streets Fund		
	Maintenance, traffic control and signal services	2,786,810
	Administration	870,546
	Construction	3,391,684
	Expenditures total	7,049,040
	Taxes	-0-
	Licenses, charges, and fines	-0-
	Grants	2,221,440
	Interest and contributions	52,800
	Other revenues	-0-
	Transfers in	4,774,800
	Sources of funds	7,049,040
	Use of fund balance	-0-
	Revenues, transfers, and use of fund balance total	7,049,040
Public Safety Fund		
	Expenditures total	43,454,986
	Sources of funds	41,409,450
	Use of fund balance	2,045,536
	Revenues, transfers, and use of fund balance	43,454,986
Publicity Tax Fund		
	Expenditures total	88,230
	Sources of funds	88,230
	Use of fund balance	-0-
	Revenues, transfers, and use of fund balance	88,230
Solid Waste Fund		
	Expenditures total	9,840,757
	Sources of funds	9,236,200
	Use of fund balance	604,557
	Revenues, transfers, and use of fund balance	9,840,757
Brownfield Redevelopment Authority Fund		
	Expenditures total	696,100
	Sources of funds	696,100
	Use of fund balance	-0-
	Revenues, transfers, and use of fund balance	696,100
DDA – Tax Incremental Fund		
	Expenditures total	7,946,040
	Sources of funds	7,946,040
	Use of fund balance	-0-
	Revenues, transfers, and use of fund balance	7,946,040
DDA - Operating Fund		
	Expenditures total	115,847
	Sources of funds	58,050
	Use of fund balance	57,797
	Revenues, transfers, and use of fund balance	115,847

Indigent Defense Fund	
Expenditures total	978,490
Sources of funds	978,490
Use of fund balance	-0-
Revenues, transfers, and use of fund balance	978,490
Library Millage Fund	
Expenditures total	4,399,420
Sources of funds	4,339,420
Use of fund balance	-0-
Revenues, transfers, and use of fund balance	4,339,420
CDBG Fund	
Expenditures total	1,670,000
Sources of funds	1,670,000
Use of fund balance	-0-
Revenues, transfers, and use of fund balance	1,670,000
State Construction Code Fund	
Expenditures total	2,718,740
Sources of funds	2,718,740
Use of fund balance	0
Revenues, transfers, and use of fund balance	2,718,740
ROOTS Fund	
Expenditures total	38,000
Sources of funds	16,000
Use of fund balance	22,000
Revenues, transfers, and use of fund balance	38,000
Senior Citizen Services Fund	
Expenditures total	2,043,622
Sources of funds	1,469,936
Use of fund balance	573,686
Revenues, transfers, and use of fund balance	2,043,622
Animal Shelter Fund	
Expenditures total	209,730
Sources of funds	209,730
Use of fund balance	-0-
Revenues, transfers, and use of fund balance	209,730
Police Grants Fund	
Expenditures total	213,310
Sources of funds	129,040
Use of fund balance	84,270
Revenues, transfers, and use of fund balance	213,310
Miscellaneous Grants Fund	
Expenditures total	40,000
Sources of funds	40,000
Use of fund balance	-0-
Revenues, transfers, and use of fund balance	40,000

RESOLUTION TWO: SET TAX RATES

Resolved, the general operating levy for the 2025-26 fiscal year for operations is established at 6.7424 mills, and

Be it further resolved, the property tax rate for the 2025-26 fiscal year for the publicity tax is established at 0.0122 mill, and

Be it further resolved, the property tax rate for the 2025-26 fiscal year for the library operations is established at 0.9898 mill, and

Be it further resolved, the property tax rate for the 2025-26 fiscal year for the solid waste disposal operation is established at 2.3381 mills, which consists of 1.8381 mills authorized by state law and 0.5000 mill authorized by the voters of the City of Royal Oak, and

Be it further resolved, the property tax rate for the 2025-26 fiscal year for the road millage is established at 2.4745 mills and

Be it further resolved, the property tax rate for the 2025-26 fiscal year for the public safety operations is established at 3.6241 mills and

Be it further resolved, the property tax rate for the 2025-26 fiscal year for the Parks, Forestry, Recreation, Playgrounds and Animal Shelter is established at 0.6928 mill and

Be it further resolved, the property tax rate for the 2025-26 fiscal year for the senior services operations is established at 0.1979 mills and

Be it further resolved, the property tax rate for the 2025-26 fiscal year for the chapter 20 drain debt is established at 0.0502 mill, and

Be it further resolved, the property tax rate for the 2025-26 budget by the Downtown Development Authority for the area designated by ordinance as the downtown district is established at 1.6003 mills, and

Be it further resolved, the 1.6003 mills levy for the downtown district is in addition to the millage applicable to properties outside of the downtown district and

Be it finally resolved, the following millages are to be levied on the winter tax bill:

- PUBLIC SAFETY MILLAGE;
- ROAD MILLAGE;
- PARKS, FORESTRY, RECREATION, PLAYGROUNDS AND ANIMAL SHELTER MILLAGE;
- SENIOR SERVICES MILLAGE.

RESOLUTION THREE: AUTHORIZE TAX ADMINISTRATION FEE

Be it resolved, the City of Royal Oak approves the imposition of a one percent administration fee on property tax levied in 2025, and

Be it further resolved, the City of Royal Oak approves the imposition of late interest penalty charges as follows: On summer taxes at the rate of one-half of one percent per month, or fraction thereof, after July 31 until Feb. 28; on December taxes at the rate of three percent after Feb. 14 until Feb. 28, 2026.

RESOLUTION FOUR: WATER AND SEWAGE DISPOSAL RATES

Be it resolved that the water and sewage disposal rates for the City of Royal Oak as of July 1, 2025, are established as follows:

READINESS-TO-SERVE FLAT FEE
$17.00 per billing period, meter sizes 5/8", 3/4" and 1"
$34.00 per billing period, meter sizes 1.5"
$54.40 per billing period, meter size 2"
$108.80 per billing period, meter size 3"
$170.00 per billing period, meter size 4"
$340.00 per billing period, meter size 6"
$544.00 per billing period, meter size 8"
$1,428.00 per billing period, meter sizes 10" and larger

WATER & SEWER COMMODITY CHARGE
$159.50 per mcf, per billing period

OUTSIDE CITY WATER ONLY COMMODITY CHARGE
$86.60 per mcf, per billing period

SEWER ONLY CHARGES
$351.21 per quarter

BE IT FINALLY RESOLVED, industrial surcharge and industrial waste control charges will be charged to customers as a pass-through of rates provided by the Great Lakes Water Authority.

RESOLUTION FIVE: PURCHASES

Whereas the City of Royal Oak finds it necessary to incur utility, postage and other expenses provided by natural or regulated monopolies, and other sole source providers in order to operate the City, and

Whereas it is impossible to estimate the charges to be incurred for each succeeding month, and

Whereas these charges can and do exceed $1,000 for each billing period;

Now, therefore, be it resolved, the City administration is authorized to place orders for and make payment of these expenses, and such authorization forgoes the requirement of presenting these bills to the commission prior to authorization for purchase and/or payment;

Be it further resolved, this resolution shall apply to electric, telephone, water, natural gas utility, postage charges and other goods/services provided by natural or regulated monopolies or sole-source providers.

RESOLUTION SIX: PURCHASING

Whereas, pursuant to Chapter three, section 34 of the Royal Oak City Charter, the City Commission shall set a purchasing limitation by resolution, adopted at the same time the annual City budget is approved.

Now, therefore, be it resolved; the City establishes that no purchase in excess of $25,000 be made without the approval of the City Commission and pursuant to Chapter 14, section two. Public work or improvement costing more than $35,000 and executed by contract, shall be awarded to a responsible bidder in competition for fiscal year 2025-26.

RESOLUTION SEVEN: TRANSFERS

Now, therefore, be it resolved; the Finance Director is hereby authorized to transfer up to 25 percent of the major street fund monies to the local street fund during the 2025-26 fiscal year. The finance director is also authorized to make administrative transfers within appropriation centers. All other transfers between funds may be made only by further action by the city commission.

RESOLUTION EIGHT: PEG FEES

Now, therefore, be it resolved; the City Commission hereby grants Community Media Network one half of the one percent P.E.G. fee received during the 2025-26 fiscal year.

RESOLUTION NINE: FINANCIAL POLICIES

Whereas, the City of Royal Oak has established a set of financial policies; and

Whereas, it is prudent to regularly review and update those policies and to add new policies as needed.

Now, therefore, be it resolved, the city reaffirms its existing financial policies on retirement contributions, debt management, capital assets and capital improvements projects, fund self-supporting and fund balance policies and affirms amendments to the attrition and investment policies.

GLOSSARY

FISCAL YEAR 2025-2026 ANNUAL BUDGET

THE FOLLOWING DEFINITIONS OF TERMS ARE PROVIDED TO AID IN UNDERSTANDING THE TERMINOLOGY EMPLOYED IN THE TEXT OF THE BUDGET AND OTHER FINANCIAL DOCUMENTS.

ACCRUAL BASIS: Accrual basis accounting recognizes transactions when they occur, regardless of the timing of related cash flows. The application of accrual accounting techniques prevents distortions in financial statement representations due to shifts in the timing of cash flows and related underlying economic events near the end of a fiscal period.

ACTIVITY: Specific and distinguishable service performed by one or more organizational components of the City to accomplish a function for which the City is responsible.

ADJACENT GENERATIONAL EXCHANGE (A.G.E.): The A.G.E. budget, using a Beaumont Hospital grant, funds a Volunteer Coordinator to recruit, train and place volunteers to serve senior citizen needs. The volunteers assist City staff with programming at both Community Centers. In the community, volunteers provide senior citizens with meals, assistance and transportation.

AMERICANS WITH DISABILITIES ACT (ADA): A law to provide a clear and comprehensive national mandate for the elimination of discrimination against individuals with disabilities, to ensure the facilities, policies and programs of public entities and their accommodations are equally accessible to the disabled.

AGENCY FUND: A fund used to account for assets held by the city as an agent for individuals, private organizations, other governments and/or other funds.

APPROPRIATION: An authorization granted by a legislative body to incur obligations and to expend public funds for a stated purpose.

APPROPRIATION BUDGET: The official resolution by the City Commission establishing the legal authority for the City to incur obligations and to expend public funds for a stated purpose.

ANNUAL REQUIRED CONTRIBUTION (ARC): Term used in connection with defined benefit pension and other postemployment benefit plans to describe the amount an independent actuary has determined the employer should contribute in a given year.

ASSESSED VALUE (AV): The basic value of property assigned by an assessor. It is used for an individual parcel and in the aggregate for the city as whole. Pursuant to Michigan's laws and regulations, assessed value is 50% of market value at Dec. 31st.

BALANCED BUDGET: A budget in which estimated revenues, transfers-in and use of fund balance are equal to or greater than estimated expenditures and transfers-out.

BARGAINING UNITS FOR FULL-TIME EMPLOYEES:

- *EXECUTIVE DEPARTMENT HEADS* (CITY ASSESSOR, CITY TREASURER, CITY CLERK, POLICE CHIEF, FIRE CHIEF, PLUS DIRECTORS OF FINANCE, RECREATION AND PUBLIC SERVICE, HUMAN RESOURCE, AND ARENA OPERATIONS) ARE NOT REPRESENTED.
- *THE DEPARTMENT HEAD AND DEPUTY DEPARTMENT HEAD ASSOCIATION* IS THE LOCAL BARGAINING ASSOCIATION INCLUDING DEPARTMENT HEADS NOT INCLUDED ABOVE DEPUTY DEPARTMENT HEADS, MANAGERS AND SUPERINTENDENTS.*THE PROFESSIONAL AND TECHNICAL EMPLOYEES ASSOCIATION (PRO-*

TECH) IS THE LOCAL BARGAINING ASSOCIATION REPRESENTING CERTAIN PROFESSIONAL, SPECIALIST AND SUPERVISORY EMPLOYEES.

- *THE AMERICAN FEDERATION OF STATE, COUNTY AND MUNICIPAL EMPLOYEES (AFSCME) LOCAL #2396 OF MICHIGAN COUNCIL #25* IS THE UNION REPRESENTING CERTAIN INSPECTORS, OFFICERS, LIBRARIANS, AND ALL CLERICAL EMPLOYEES EXCEPT CONFIDENTIAL SECRETARIES.
- *THE PROFESSIONAL FIRE FIGHTERS LOCAL #431, AFFILIATED WITH THE MICHIGAN PROFESSIONAL FIREFIGHTERS UNION AND THE INTERNATIONAL ASSOCIATION OF FIRE FIGHTERS AFL-CIO*, INCLUDES ALL UNIFORMED FIREFIGHTING AND FIRE PREVENTION PERSONNEL.
- *THE ROYAL OAK POLICE COMMAND OFFICERS ASSOCIATION (ROCOA)* IS THE LOCAL BARGAINING ASSOCIATION, REPRESENTED BY THE POLICE OFFICERS' LABOR COUNCIL, INCLUDING SERGEANT AND LIEUTENANT RANKS.
- *THE ROYAL OAK POLICE OFFICERS ASSOCIATION (ROPOA)* IS THE LOCAL BARGAINING ASSOCIATION REPRESENTING POLICE OFFICERS, POLICE SERVICE AIDES AND PART-TIME PARKING ENFORCEMENT OFFICERS.
- *THE ROYAL OAK DETECTIVES' ASSOCIATION, REPRESENTED BY THE LABOR COUNCIL MICHIGAN FRATERNAL ORDER OF POLICE*, INCLUDES ALL EMPLOYEES WITH THE RANK OF DETECTIVE. *THE FOREMAN AND SUPERVISORS' ASSOCIATION* IS THE LOCAL BARGAIN ASSOCIATION REPRESENTING PUBLIC WORKS SUPERVISORS.
- *THE SERVICE EMPLOYEES' INTERNATIONAL UNION AFL-CIO LOCAL 517M (SEIU)* IS THE UNION REPRESENTING HOURLY EMPLOYEES OF THE DEPARTMENT OF RECREATION AND PUBLIC SERVICE.

BROWNFIELD: The site(s) or legally defined area(s) meeting the eligibility requirements of the Brownfield Development Act as environmentally contaminated, functionally obsolete, or blighted areas.

BROWNFIELD DEVELOPMENT AUTHORITY (BRA): The board which investigates potential brownfield sites and plans and finances their redevelopment. BRAs may use tax increment financing (TIF), per Public Act 381 of 196 as amended, to capture local property taxes and school taxes if approved.

BUSINESS-TYPE ACTIVITY: Business-type activities are financed in whole or in part by fees charged to external parties for goods and services. These activities are usually reported in enterprise funds which follow essentially the same accounting rules as a private enterprise.

CAPITAL ASSETS: Capital assets are tangible and intangible assets that will be of use for three or more years and have a cost greater than $10,000. Typical examples are land, buildings, building improvements, streets, water and sewer lines, vehicles, machinery, equipment and easements.

CAPITAL PROJECTS FUND: A fund to account for the development of municipal capital facilities.

CAPITAL IMPROVEMENT BUDGET: A capital improvement budget plans and prioritizes acquisition of or major repair to long-lived assets, such as infrastructure. This budget typically has a long-term outlook where a project can span a several-year period. (see Operating Budget)

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG): This is a federally funded program to assist communities in the expansion and improvement of community services, to develop and improve neighborhoods, and to restore and preserve property values. In Royal Oak, CDBG money pays for most of the senior citizen programs.

CONTINGENCY: An estimated amount of funds needed for contingent or emergency purposes.

DEBT SERVICE FUND: A fund to account for the accumulation of resources for and the payment of general long-term debt principal and interest.

DEFEASANCE: In financial reporting, the netting of outstanding liabilities and related assets on the statement of position. Defeased debt is no longer reported as a liability on the face of the statement of position. Most refundings result in the defeasance of the refunded debt.

DEFICIT: An excess of liabilities and reserves of a fund over its assets.

DEPRECIATION: Depreciation is the accrual accounting concept using various methods to expense the capitalized cost of an asset over its estimated useful life.

DOWNTOWN DEVELOPMENT AUTHORITY (DDA): The City Commission created the Downtown Development District and the DDA board (also the Authority) to administer it on Nov. 1, 1976. The DDA Act (P.A. 57 of 2018, as amended) is designed to resist blight and be a catalyst in the development of a downtown. DDAs have a variety of funding options. Royal Oak's DDA primarily uses development bonds and tax increment financing (TIF) to fund its development plan. It levies a district tax millage for its staffing operations. Projects to date include downtown marketing, streetscape improvements, public parking, the district court building and other public infrastructure improvements.

DOWNTOWN DEVELOPMENT DISTRICT (DDD): The legal area created on Nov. 1, 1976 by the city commission, originally bounded by 11 Mile Rd. and Troy, Lincoln and West Streets. The district has been amended three times.

EMERGENCY MEDICAL SERVICE (EMS): The fire department provides advanced and basic emergency medical services typically with a rescue unit or ambulance.

ENTERPRISE FUND: A fund established to account for operations that are financed and operated in a manner similar to a private business, i.e., the intent of the governing body is that the cost of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. Water & sewer is an example of an enterprise fund.

EXPENDITURE: The cost of goods delivered, and services rendered whether paid or unpaid.

EXPENDITURE OBJECT: An expenditure object is a specific classification of expenditure accounts which includes a number of related accounts determined by the type of goods and services to be purchased. For example, the personnel services expenditure object includes the wages account as well as all fringe benefit accounts. Expenditure objects include personnel services, supplies, other charges, capital outlays, debt service and transfers out.

FINAL AVERAGE COMPENSATION (FAC): An average of an employee's annual wages used in the calculation of their retirement benefit.

FISCAL YEAR (FY): The 12-month period, July 1 to June 30, to which the annual operating budget applies and, at the end of which, financial position and the results of operations are determined.

FULL-TIME EQUIVALENT (FTE): A method to convert part-time hours worked to that of a full-time worker in a like position based on 2080 hours per year.

FUNCTION: Groups of related activities aimed at accomplishing a major service or regulatory program for which the City is responsible.

FUND: Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain government functions, activities or objectives with special regulations, restrictions, or limitations. (e.g., Major Street Fund). A fund is a self-balancing set of accounts recording financial resources with all related liabilities resulting in equities or balances. The accounts of the City are organized on the basis of funds and account groups in order to report on its financial position and results of its operations.

FUND BALANCE: The difference between assets and liabilities reported in a governmental fund.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): Conventions, rules and procedures that serve as the norm for the fair presentation of financial statements.

GENERAL FUND: The City's major operating fund to account for all financial resources except those accounted for in another fund.

GOVERNMENT-TYPE ACTIVITIES: Activities typically supported by taxes, intergovernmental revenues, or other non-exchange revenue. The general, special revenue, debt service, capital project, internal service and permanent funds are governmental activities.

GOVERNMENT FINANCE OFFICERS' ASSOCIATION (GFOA): The GFOA of the United States and Canada is a professional organization of public officials united to enhance and promote the professional management of governmental financial resources by identifying, developing and advancing fiscal strategies, policies and practices for public benefit.

HEADLEE AMENDMENT: The Headlee amendment of the state constitution can reduce the amount of operating millages allowed by City Charter. This amendment limits the growth in property tax revenue from existing property to the rate of inflation. It accomplishes this by reducing millages proportionally by the amount that market changes exceed the state's inflation rate multiplier. The table on this page shows the millages, revenues, remaining capacities and the proportion of each fund's property tax revenue.

INDUSTRIAL FACILITIES TAX (IFT): An exemption from property tax allowed to eligible industrial facilities in Michigan.

INFRASTRUCTURE: Long-lived capital assets that normally are stationary in nature and normally can be preserved for significantly greater number of years than most capital assets. Examples of infrastructure assets include roads, bridges, tunnels, drainage systems, water and sewer systems and lighting systems.

INTERFUND TRANSFERS: Flows of assets (such as cash or goods) between funds and blended components of the primary government without equivalent flows of assets in return or without a requirement for payment.

INTERNAL SERVICE FUNDS: Internal service funds are used to account for the financing of goods and services provided by one department or agency to other departments or agencies of the governmental unit on a cost reimbursement basis. These funds use the flow of economic resources for measurement purposes and the full accrual basis of accounting. Included in this category are the information technology, motor pool and workers' compensation funds.

INDUSTRIAL WASTE CHARGE (IWC): A surcharge placed by the City of Detroit on certain non-residential sewer accounts to pay to remove the level of waste (e.g., grease from restaurants) above normal residential use.

LINE-ITEM BUDGET: A budget which emphasizes allocations of resources to given organizational units for expenditures, such as salaries, supplies services, and equipment. Line-item budgets may be organized to provide accountability at varying levels, such as on department, division, or agency levels. The City of Royal Oak adopts budgets on a "function" level.

MODIFIED ACCRUAL ACCOUNTING: This basis of accounting recognizes revenues in the accounting period in which they are both measurable and available to finance expenditures. Expenditures are generally recognized in the accounting period in which they are both measurable and incurred.

MICHIGAN MUNICIPAL RISK MANAGEMENT AUTHORITY (MMRMA): A risk pool program providing a risk-sharing management program for local units of government in Michigan. Member premiums are used to purchase excess property/casualty insurance coverage and to establish a member's loss fund. The loss fund is used to pay self-insured retention portion of the member's claims.

NET ASSETS: The difference between assets and liabilities of assets and liabilities of proprietary funds. Net assets may be further divided into unrestricted and restricted amounts like constraints of legislation or external parties, trust amounts for pensions or pools, or other purposes like invested in capital assets, net of related debt.

OBJECT (OF EXPENDITURE): In the context of the classification of expenditures, the article purchased, or the service obtained, rather than the purpose for which the article or service was purchased or obtained (e.g., personal services, contractual services, materials, and supplies).

OPERATING BUDGET: The operating budget is the authorized revenues and expenditures for ongoing municipal services and is the primary means by which government is controlled. The lifespan of an operating budget typically is one year. Personnel costs, supplies, and other charges are found in an operating budget. A capital budget typically has a long-term outlook where a project can span a several-year period.

OCCUPATIONAL SAFETY AND HEALTH ADMINISTRATION (OSHA): The agencies in state and federal government that oversee the workplace environment to ensure it is safe for workers.

OTHER POSTEMPLOYMENT BENEFITS (OPEB): Other postemployment benefits (OPEB) include postemployment benefits provided separately from a pension plan, especially retiree healthcare benefits.

OTHER CHARGES: An expenditure object within an activity such as; professional services, utilities, rents, and training.

PERSONNEL SERVICES: An expenditure object within an activity which includes payroll and all fringe benefits.

REVENUE: The income of the City used to fund operations. Typical revenue examples are taxation, licenses, and permits, inter-governmental (e.g., state grants), charges for goods and services, fines and forfeitures, contributions and donations, reimbursements, interest and rents, and gains on the sale of investments or disposal of capital assets.

REFUNDING: Issuance of new debt whose proceeds are used to repay previously issued debt. The proceeds may be used immediately for this purpose (a current refunding), or they may be placed with an escrow agent and invested until they are used to pay principal and interest on the old debt at a future time (an advance refunding).

ROYAL OAK CIVIC CENTER PROJECT (ROCC): A new development project to build a new city hall, police station and downtown park. The project will transform the downtown area to a gathering place for the entire city as well as provide necessary updates to building designed more than 60 years ago.

ROYAL OAK OPPORTUNITY TO SERVE (R.O.O.T.S): A city committee formed to receive any money or property deemed by donor for city use.

ROYAL OAK SENIOR ESSENTIAL SERVICES (R.O.S.E.S.): R.O.S.E.S. is a local program providing contract workers to provide home chores, minor home repairs and personal care to senior citizens, age 60 and over, and permanently handicapped adults. Low-income senior citizens may be able to qualify for a CDBG subsidy. Administrative fees from clients, donations and CDBG grants pay for R.O.S.E.S. aides.

STATE EQUALIZED VALUE (SEV): It is the function of the Michigan State Tax Commission to establish and maintain uniformity between counties by establishing the value of the total of each classification in each county. The State Equalized Valuation of an individual parcel of real property is that parcel's final value in the assessment process. Normally SEV equals Assessed Value (AV) when measurement and professional standards are properly applied. (see AV, TV)

SOUTHEASTERN OAKLAND COUNTY RESOURCE RECOVERY AUTHORITY (SOCRRA): The intergovernmental organization, serving 12 municipalities in the southeastern region of Oakland County, that provides for collection and disposal of solid waste as well as the handling of yard waste and compost and recyclables.

SOUTHEASTERN OAKLAND COUNTY WATER AUTHORITY (SOCWA): The intergovernmental organization, serving 11 communities in the southeastern region of Oakland County, that purchases water from the Detroit Water and Sewerage Department and stores and/or pumps it to each member unit.

SPECIAL ASSESSMENT: Amounts levied against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

SPECIAL REVENUE FUND: A fund to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes. The library fund, the major street fund and the local street fund are examples of special revenue funds.

SUPPLIES: An expenditure object within an activity which includes all goods that have a useful life of less than three years and cost less than $2,500.

SURPLUS: An excess of the assets of a fund over its liabilities and reserves.

TRANSMITTAL LETTER: A concise written policy and financial overview of the City as usually presented by the City Manager. It notes the major changes in priorities or service levels from the current year and the factors leading to those changes. It articulates the priorities and key issues for the new budget period. It identifies and summarizes major financial factors and trends affecting the budget, such as economic factors; long-range outlook; significant changes in revenue collections, tax rates, or other changes; current and future debt obligations; and significant use of or increase in fund balance or retained earnings.

TRANSFERS IN/OUT: A legally authorized funding transfer between funds in which one fund is responsible for the initial receipt and the other fund is responsible for the actual disbursement.

TRUST AND AGENCY FUND: Trust and agency funds are used to account for assets held by the city in a trustee capacity or as an agent for individuals, organizations, other governments, or other funds. These include the Employees' Retirement System and the agency funds.

TAX INCREMENT FINANCING (TIF): Financing secured by the anticipated incremental increase in tax revenue, resulting from the redevelopment of an area, or the funding on a current basis of pay-as-you-go improvements or operations. The TIF Authority (TIFA) board creates the TIF plan, carries out the projects and collects the incremental taxes to pay its costs. TIFAs may capture local taxes but not school taxes.

TAX MILLAGE RATE: Tax millage rates are expressed in dollars per thousand dollars of taxable value. A tax rate of 10 mills means $10/1,000 or $0.010 x Taxable Value. (see TV)

TAXABLE VALUE (TV): Taxable Value is the base for calculating a taxable parcel's property tax in Michigan. Property tax equals Taxable Value multiplied by the tax millage rate. Taxable Value is calculated to limit growth in property taxes to a parcel's State Equalized Value or to five percent a year or less depending on inflation. Michigan's 1994 Proposal A Constitutional amendment and related legislation govern its application. (see AV and SEV)

UNASSIGNED FUND BALANCE: The balance of net financial resources that is spendable or available for appropriation, or the portion of funds balance that is not legally restricted.

WATER AND SEWER FUND: This enterprise fund accounts for the operation of a combined water and sewer system. The revenues consist of charges for services from city businesses and residences which are used to pay for all water and sewer-related expenses.

APPENDIX A

RECOMMENDED CAPITAL IMPROVEMENT PLAN, AS APPROVED BY PLANNING COMMISSION

RECOMMENDED FIVE-YEAR CAPITAL IMPROVEMENT PLAN

With the following motion, which was adopted unanimously, the Planning Commission recommended the document included in this Appendix:

- *"BE IT RESOLVED THAT THE PLANNING COMMISSION APPROVES THE CAPITAL IMPROVEMENT PROGRAM FOR THE 2025-2026 FISCAL YEAR AS PRESENTED AND RECOMMENDS ITS ADOPTION BY THE CITY COMMISSION AS PART OF THE 2025-2026 FISCAL YEAR BUDGET".*

CITY OF ROYAL OAK, MICHIGAN

RECOMMENDED CAPITAL IMPROVEMENT PLAN

FY 2025-2026 TO FY 2030-2031



January 21, 2025

Dear Planning Commission Members:

The enclosed Capital Improvement Program (CIP) serves as the City's multi-year planning instrument used to identify needs and potential financing sources for public infrastructure improvements and capital purchases. The purpose of a CIP is to facilitate the orderly planning of infrastructure improvements; to maintain, preserve, and protect the City's existing infrastructure system; and to provide for the acquisition or scheduled replacement of equipment to help to ensure the efficient delivery of services that the community desires. The goal is to use the CIP as a tool to implement the city's various master plans, goals, objectives, policies and to assist with the City's financial planning.

The CIP plays an important role by providing the link between planning and budgeting for capital and non-routine operating expenditures. The CIP process occurs prior to the operating budget process as the CIP will be used to develop the capital portion of the budget. Approval of the CIP by the Planning Commission does not signify final approval or funding of any project contained within the plan. Rather, by approving a CIP, the Planning Commission acknowledges that they agree that the projects present a reasonable interpretation of the upcoming needs / wants for the city and comply with the City's master plan. Generally, the projects contained in the first year of the plan will be requested in next year's department requested budget and potentially advance to the manager's recommended and/or city commission's approved budget should funding be available.

In FY2023, the CIP document was expanded to provide a more in-depth explanation of the process, project categories, and funding sources. The document also added primary strategic goal alignment for each project and additional charts and graphs to add context and enhance the sharing of information. A table of contents was also added for easy navigation of the document.

The Finance Department has continued to enhance the CIP process by implementing a database driven budget solution that provides a more comprehensive and interactive online CIP book. This database solution has allowed for a greater level of information to be collected from the department with each request that is made. More in depth data is collected on strategic alignment, planning context, coordination with other projects, project priority, fuel sources, funding options, budget impact, and supporting documentation. Beginning on page 94, we have provided screenshots of the new data collection template, along with an actual project submission to show the added depth of data used throughout the CIP process. While this information is voluminous for a printed document, we are exploring options to make these project submissions available through an online platform. We are enthusiastic about the progress that has been made and continue to add points of reference for more robust planning as we move forward. As always, we will welcome feedback from the Planning Commission on this process.

Your participation in the CIP process and thoughtful consideration of the project recommendations contained herein is greatly appreciated.

Respectfully Submitted,

Kymberly Coy

Kymberly Coy
Director of Finance

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Capital Improvement Program

Introduction

The City of Royal Oak's Capital Improvement Program (CIP) is a planning tool, with a goal to identify and schedule capital improvements for fiscal years ending 2026-2031. The CIP will also be summarized within the City's upcoming proposed budget document for fiscal year 2025-2026.

The CIP is an opportunity to plan for strategic long-term policy decisions that extend beyond the 2025-2026 fiscal year. Each year, the City of Royal Oak invests significant time and resources to design, construct, and maintain the infrastructure and facilities needed to deliver municipal services to residents and businesses. Because of the high costs associated with building and maintaining capital assets, the City must carefully balance the need for such assets with our requirements to sustain a strong financial position.

Royal Oak's CIP addresses projects that needed within the current and relevant future timespan across a broad spectrum of areas. Annually, a significant amount of effort is expounded to update the CIP to ensure not only critical needs are being met, but also that the cost, scope, and timing of all projects are coordinated throughout the planning horizon. Coordinating the timing of different projects in the same location is particularly important since it helps us to minimize service disruptions.

The CIP allows for responsible and thoughtful planning of future major expenditures that are not necessarily financed or automatically included in the annual budgeting process. That said, the CIP is not always an exhaustive list of all projects that will be completed in any given year.

Specifically, the purpose of the CIP is to:

- Identify and evaluate the needs for public infrastructure and facilities.
- Determine cost estimates for each capital project submitted.
- Determine if there will be future operating costs for such projects.
- Determine potential sources of funding for such projects.
- Adopt policies for implementing capital improvement construction.
- Anticipate and pre-plan projects with an emphasis on seizing opportunities for partnerships and alternative funding.

The projects identified in the CIP represent the City of Royal Oak's plan to serve residents and anticipate the needs of an evolving and dynamic community. The following documents were considered in preparation of the CIP:

- Master Plan for Land Use
- Strategic Plan
- Water System Master Plan
- Results of Sewer Televising Studies
- Parks and Recreation 5-year Master Plan
- Pathway and Sidewalk Prioritization Analysis and Process

- Non-Motorized Master Plan · Parking Lot Inventory and Maintenance Plan
- ADA Compliance and Transition Plan for City Owned Pathways
- ADA Compliance Transition Plan for City Owned Facilities
- Royal Oak Transportation Improvement Plan—TAMC
- Sustainability and Climate Action Plan—S-CAP

Definition of a Capital Improvement

A capital improvement is defined as any new equipment, construction, acquisition or improvement to public lands, buildings, or structures more than $10,000 on an individual basis with a minimum life expectancy of three years. Maintenance-oriented, operational, or continuous expenditures are not considered to be capital improvements.

Impact of Capital Budget on the Operating Budget

As new policies and programs are approved, both the operating and capital budgets are impacted. For example, an increase in service levels approved as part of the operating budget would have long-term effects on funding available for the Capital Improvements Program. Similarly, a restrictive change to the use of long-term debt would likely slow capital programs. Regardless of the difference between the operating and capital budgets, the two are interdependent. Budgetary policy states that all foreseeable operating costs related to capital projects be estimated and provided for as part of the review process associated with the Capital Improvements Program. In addition, departments are requested to estimate costs associated with operating and maintaining capital projects that are proposed for the upcoming year.

Legal Basis of the Capital Improvements Program

The Capital Improvements Program has been authorized by the Michigan Planning Enabling Act (Public Act 33 of 2008). This mandate gives responsibility for recommending a CIP to local Planning Commission bodies, and reads as follows:

> ***125.3865 Capital improvements program of public structures and improvements; preparation; basis.***
>
> ***Section. 65:***
>
> *"(1) To further the desirable future development of the local unit of government under the master plan, a planning commission, after adoption of a master plan, shall annually prepare a capital improvements program of public structures and improvements, unless the planning commission is exempted from this requirement by charter or otherwise. If the planning commission is exempted, the legislative body either shall prepare and adopt a capital improvements program, separate from or as a part of the annual budget, or shall delegate the preparation of the capital improvements program to the chief elected official or a nonelected administrative official, subject to final approval by the legislative body. The capital*

improvements program shall show those public structures and improvements, in the general order of their priority that in the commission's judgment will be needed or desirable and can be undertaken within the ensuing 6-year period. The capital improvements program shall be based upon the requirements of the local unit of government for all types of public structures and improvements. Consequently, each agency or department of the local unit of government with authority for public structures or improvements shall upon request furnish the planning commission with lists, plans, and estimates of time and cost of those public structures and improvements."

Planning and Benefits of the Capital Improvements Program

The CIP is first and foremost, a planning tool. It can be quite useful as a primary guide in implementing the Master Plan for Land Use. With thoughtful foresight and review resulting from a CIP, the many outstanding capital projects that communities are faced with implementing every year, can be viewed as one package, rather than as small, fragmented groups or lists, with no unified sense of focus and direction. When capital improvements begin with careful planning and study, the City of Royal Oak's chances for receiving State and Federal grants are greatly enhanced. Some grants require the inclusion of a CIP with their application. Formulation of a CIP assists those involved to look at alternative funding mechanisms that might not have been considered before. Instead of relying on local revenue sources alone, the CIP allows the City to think more creatively to fulfill Master Plan for Land Use goals and policies. The CIP often avoids reactive planning, and instead replaces it with balanced growth initiatives.

CIP Development Process

Capital improvement planning is a year-round process, with City departments continually re-evaluating and prioritizing their capital needs. However, the process is most involved from July through February. It is during this period that City staff implement approved construction activities, identify and prioritize projects, estimate and bid out project costs, determine available resources, and balance project requests within the available resources.

Collaboration between the City Manager's office and all of the City departments is critical to the successful creation of the CIP. Capital projects originate in the operating departments where subject matter experts identify needs based on master planning documents and other technical criteria. While most project recommendations originate from the Engineering Division and Departments of Public Services, Information Technology, and Public Safety, every city department participates in the process. The Finance Department compiles and coordinates the annual update of the CIP as part of the annual budget process. Once compiled, all requests are submitted, along with a preliminary evaluation of the established financial parameters, for a public hearing and plan review by the Planning Commission. The City's Planning Commission approves the recommended CIP prior to it being included in the City Manager's annual budget which is ultimately presented and considered by the City Commission.

The following timeline is an overview of the CIP development process:

July – November: Operating departments identify projects, define project scopes, prepare cost estimates, and prioritize projects based on direction received from the City Manager. Capital project requests are submitted to the Planning and/or Engineering Divisions, Public Services Department or other coordinating departments for review and feedback. Department Directors review project requests before final submittal.

December: Capital project requests are submitted to and reviewed by the Finance Department and compiled into the CIP documents.

January: The CIP is presented to the City Manager's office for evaluation and consideration, making necessary adjustments, as needed.

February: A public hearing takes place during a Planning Commission meeting. Following the public hearing, the Commission approves the Recommended Capital Improvement Program. City Administration finalizes the recommended CIP for the consideration of the City Commission during the financial budget process.

March/April: The CIP is incorporated into the City Manager's proposed budget which is presented to the City Commission.

How Capital Affects the Current and Future Operating Budget

The Capital Improvement Program has direct and sometimes significant impacts on Royal Oak's operating budget. Upon their completion, most capital projects require ongoing costs for operation and maintenance. For example, new buildings require electricity, water/sewer service, and maintenance. New roads require regular sweeping as well as periodic crack filling and sealing, patching, milling, minor resurfacing, and replacement of stripes and markings. New parks and landscaped rights-of-way (such as medians and streets shoulders) require irrigation, fertilizing, mowing, and trimming. Some projects could also require additional employees for staffing programs, operation, and maintenance.

Departments submitting capital projects are requested to estimate the operations and maintenance costs of each project based on cost guidelines that are updated each year. The departments also consider any additional revenues or savings the City can reasonably expect to recognize upon completion of the project. For example, membership fees from a new recreation center would help to offset the operating costs. The net operating costs are included not only in the project request, but also in the long-range forecasts of the respective funds to ensure that we properly account for operating budget impacts of all capital projects.

CIP Funding

There are multiple methods available to local governments for financing capital improvement projects. Since capital improvements require large outlays of capital for any given project, it is often necessary to pursue multiple creative solutions for financing projects.

General Obligation (G.O.) Bonds

These types of bonds are especially useful for financing large municipal projects such as infrastructure improvements. They require voter approval and usually are used for projects that will benefit the residents of the entire community. When the City sells G.O. Bonds, the purchaser is basically lending money to the city. The amount of the bond, plus interest is repaid through property taxes that the City, as the issuing authority, has the power to levy at the level necessary and within State guidelines to retire the debt. A variation of the G.O. Bonds is the G.O. Limited Tax Bonds which can be repaid through tax millage. The interest rate for this type of issue is slightly higher than for the G.O. Bonds, and though voter approval is not required, a referendum period is afforded to the citizenry to challenge the proposed bond resolution.

Revenue Bonds

These bonds are generally sold as a means for constructing revenue-producing facilities such as water and sewer systems, and other such facilities that produce tolls, fees, rental charges, etc. (i.e., parking structures). Security for and payment of revenue bonds are typically based upon the revenue-producing facility or activity rather than the economic or taxpaying base.

Federal Grants

Funding is made available to cities through Federal grants and programs. Grants are usually subject-specific and require application by the local government for consideration. Amounts of grants vary and are determined by the grantor through criteria-based processes. The availability of grants is usually a competitive process, so creative and effective grant writing is crucial to receiving funding for capital improvement projects.

Enterprise Funds

Enterprise funds are typically established for services such as Water, Sewer, Recreation, Auto Parking, Farmers' Market, Ice Arena, and special events. Revenues are generated primarily through user charges and connection fees from those who benefit from the improvements.

Developer Contributions

Developers, as part of site planning requirements or development agreements, may provide infrastructure, open space, and recreational facilities. Developers may contribute a share of funds to the government entity, or install the facilities themselves as local need arises, and/or during the construction process. Once completed, the local government entity may agree to maintain the facilities.

Special Assessments

Special assessment financing allows local government to collect special taxes from owners of property directly benefiting from capital improvements. These types of improvements often include streets and sidewalks, sanitary sewer, storm drainage, and water distribution systems.

Gas and Weight Tax

The City of Royal Oak receives a formula-rated share of motor fuel and highway usage taxes from the State of Michigan to be utilized for transportation and maintenance-related projects.

Millage

Property taxes are based upon the local millage rate. Revenue received from property taxes may be used for capital improvements as part of the General Fund, but such improvements are usually smaller scale and less expensive.

General Fund

The General Fund for the City of Royal Oak may be used for capital improvements; however, it is not the intent of the CIP to earmark these funds for projects. Instead, smaller scale, less expensive capital projects with a high priority could be funded as line-items.

State Shared Revenue

In addition to the Gas and Weight Taxes above which are shared revenue, the City receives its share of various taxes and fees from programs and requirements by the State of Michigan.

Public/Private Partnership ("P3")

This type of financing has become increasingly popular in areas where creative financing is fostered. In many communities the local revenue share may not support some types of public improvements. In contrast, private developers may avoid taking on a project where the infrastructure cost far exceeds profitability. This method of funding brings both the public sector and private contributor together to share in the costs of a project, or a part of a project, which inevitably lessens the overall financial burden falling onto a single source.

Miscellaneous Funding

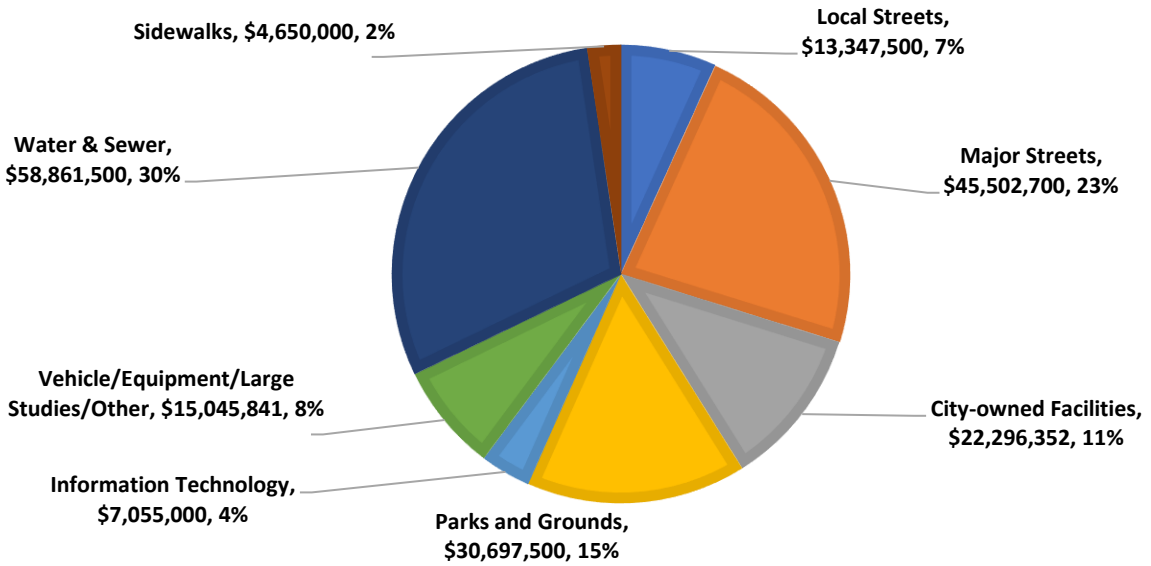
There are additional methods that are suitable for funding capital improvements. Examples of alternative funding methods are Tax Increment Financing (TIF), impact fees, facility user fees, etc. Current State legislation does not permit some of these funding methods, which have been used successfully in other states. Changes in legislation could see these and other innovative methods permitted in the future.

CIP Expenditures by Category

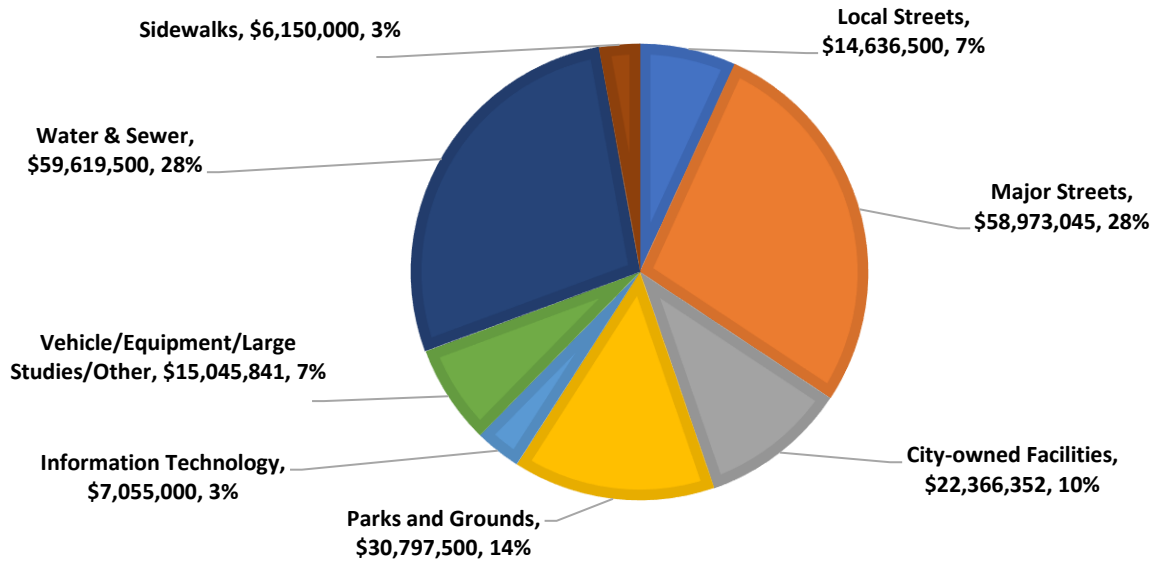
The following is a table that summarizes the City's anticipated expenditures/expenses for all CIP projects by CIP category. This table does not include "Projects Under Review". The CIP categories mentioned in this table are defined on the following pages and include graphs to help illustrate the total dollar amount budgeted within each category over the next six years.

	Budget	Forecast					
	Fiscal Year 2025-26	Fiscal Year 2026-27	Fiscal Year 2027-28	Fiscal Year 2028-29	Fiscal Year 2029-30	Fiscal Year 2030-31	Total
Water & Sewer	$6,950,500	$8,483,600	$11,778,000	$11,831,900	$9,984,500	$9,833,000	$58,861,500
Sidewalks	$100,000	$550,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$4,650,000
Local Streets	$2,905,000	$3,148,500	$2,676,000	$1,299,500	$1,396,000	$1,922,500	$13,347,500
Major Streets	$7,705,000	$6,921,700	$6,703,200	$7,136,700	$8,255,400	$8,780,700	$45,502,700
City-owned Facilities	$4,764,852	$2,484,000	$3,910,000	$7,126,500	$4,011,000	$0	$22,296,352
Parks and Grounds	$1,485,000	$2,432,500	$3,132,500	$6,577,500	$16,860,000	$210,000	$30,697,500
Information Technology	$1,450,000	$860,000	$845,000	$935,000	$1,015,000	$1,950,000	$7,055,000
Vehicle/Equipment /Lg. Studies/Other	$2,370,196	$2,650,621	$2,652,741	$2,722,458	$2,347,171	$2,302,655	$15,045,841
Total	**$27,730,548**	**$27,530,921**	**$32,697,441**	**$38,629,558**	**$44,869,071**	**$25,998,855**	**$197,456,393**

CITY PROJECT COSTS BY CATEGORY - FY 2025-26 TO FY 2030-31
TOTAL = $197,456,393



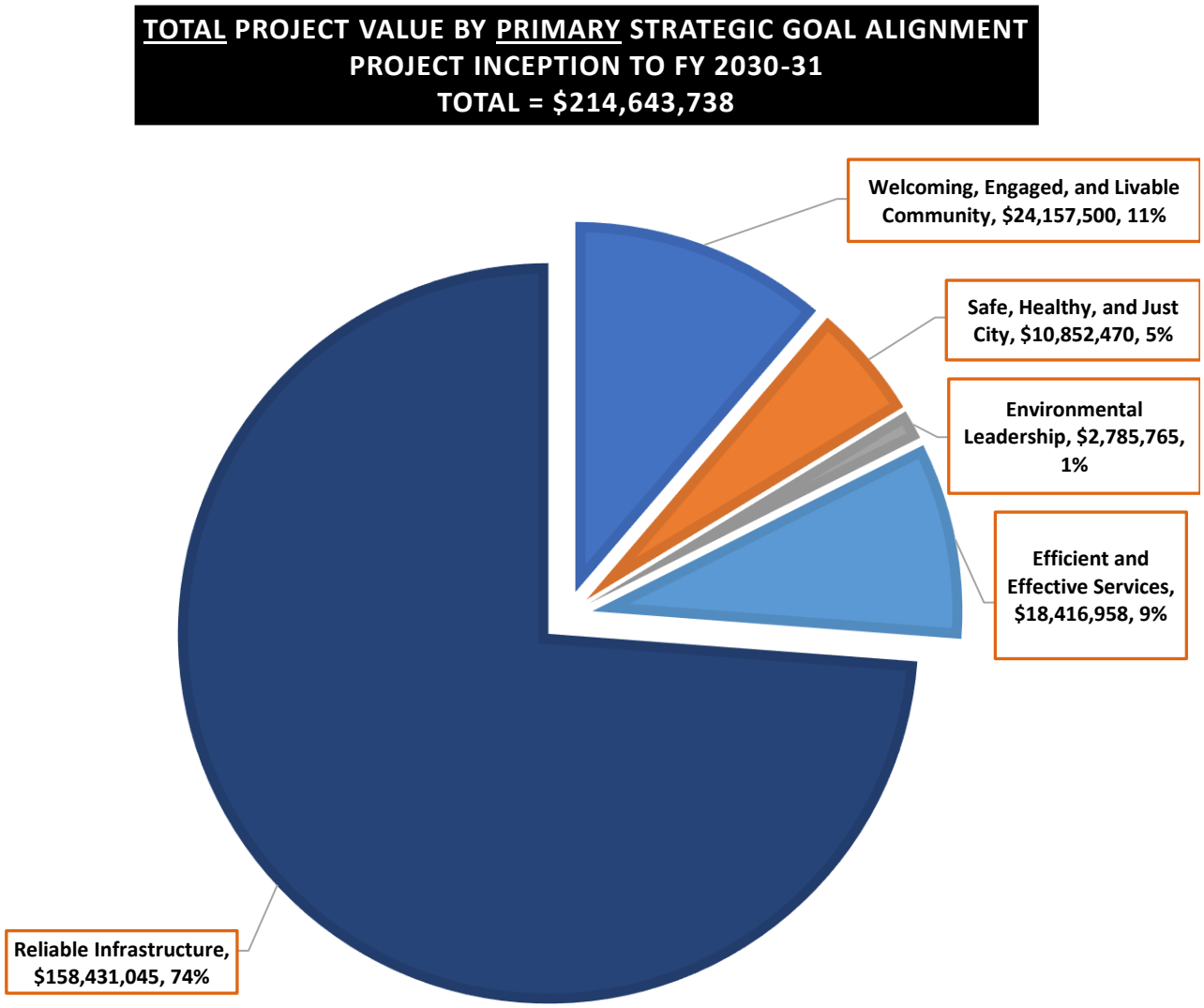
TOTAL PROJECT VALUE BY CATEGORY, INCLUDING NON-CITY COSTS
PROJECT INCEPTION TO FY 2030-31
TOTAL = $214,643,738



LOWER CHART INCLUDES: NON-CITY COST SHARING = $11,677,045
CITY SPENDING IN PRIOR FISCAL YEARS FOR ONGOING PROJECTS = $5,510,300

Strategic Plan Alignment

As mentioned previously, many studies and planning documents generated by the City have been used to inform the CIP process and ensure the proposed projects align with long-term planning goals. The chart below represents the project value, by primary goal, as defined in the City of Royal Oak 2022-2025 Strategic Plan.



While the strategic goals of "vibrant local economy" and "long-term fiscal health" were not listed as the primary goal of any of the projects included in the CIP, these projects will most certainly contribute to the successful progress toward these goals.

Water and Sewer System Infrastructure

The City of Royal Oak operates a water and sewer system which includes the functions of water distribution, sanitary sewer disposal, and storm sewer and drainage. Each of those functions is described below:

Water Distribution

The City of Royal Oak purchases its drinking water from the Southeast Oakland County Water Authority (SOCWA) which purchases water wholesale from the Great Lakes Water Authority (GLWA) and distributes it to SOCWA's 11 member communities. GLWA operates the largest water system in the State of Michigan and supplies water to roughly four million people. Rate increases are primarily due to new and rehabilitative projects that are completed under the GLWA Capital Improvement Programs. GLWA rates reflect energy costs to maintain water pumps, water mains, and storage tanks necessary to transport water to our community.

Water production is costly. Aging water and wastewater treatment systems must be maintained and replaced to ensure reliable service. The City of Royal Oak owns and maintains approximately 220 miles of water mains and approximately 2,200 fire hydrants.

Water projects are flexible, allowing for the addition of different improvements to address specific needs without deferring other projects along the way. Projects included in this category are funded by the City's Water and Sewer Fund, which is financed through user rates and connection fees.

Sanitary Sewer

The City of Royal Oak purchases sewage disposal services from Oakland County Water Resources Commission (OCWRC), and in turn, contracts with GLWA for the treatment of sewage. The City sewage passes through the George W. Kuhn Sewage Disposal System. The City of Royal Oak Water & Sewer Fund and the Oakland County Water Resources Commission are both not "for profit" entities and therefore rates are intended and required to only cover costs.

The development of the proposed sanitary sewer projects was based upon system deficiencies and needs obtained from area residents, business owners, and City staff. These projects are coordinated with storm water management, roadway, and pathway improvements to maximize cost savings through economies of scale, resulting in a more effective and efficient process to implement the construction projects.

The proposed sanitary sewer projects are flexible, allowing for the addition of improvements to address specific needs without deferring other projects along the way. Studies and analysis of the existing system is an on-going program that, coupled with new technologies, provides for improved system capabilities and reliability.

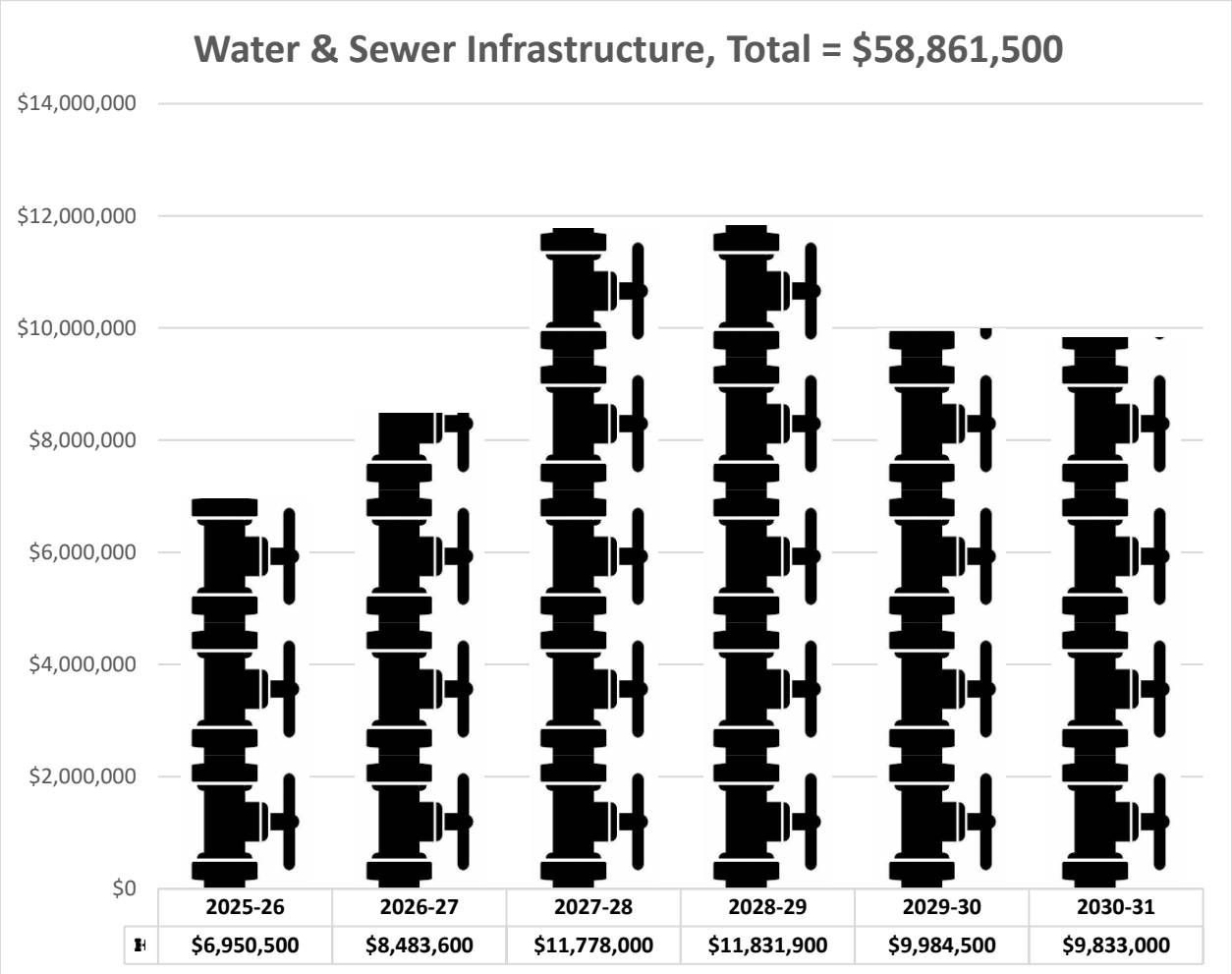
Sanitary sewer projects identified as urgent are not subject to the rating/weighting scale required of the standard capital improvement process. Projects included in this category are funded by the City's Water and Sewer Fund, which is financed through user rates and connection fees.

Storm Sewer & Drainage

The City of Royal Oak is located within the Clinton River Watershed. Royal Oak is committed to protecting the water courses downstream of the community.

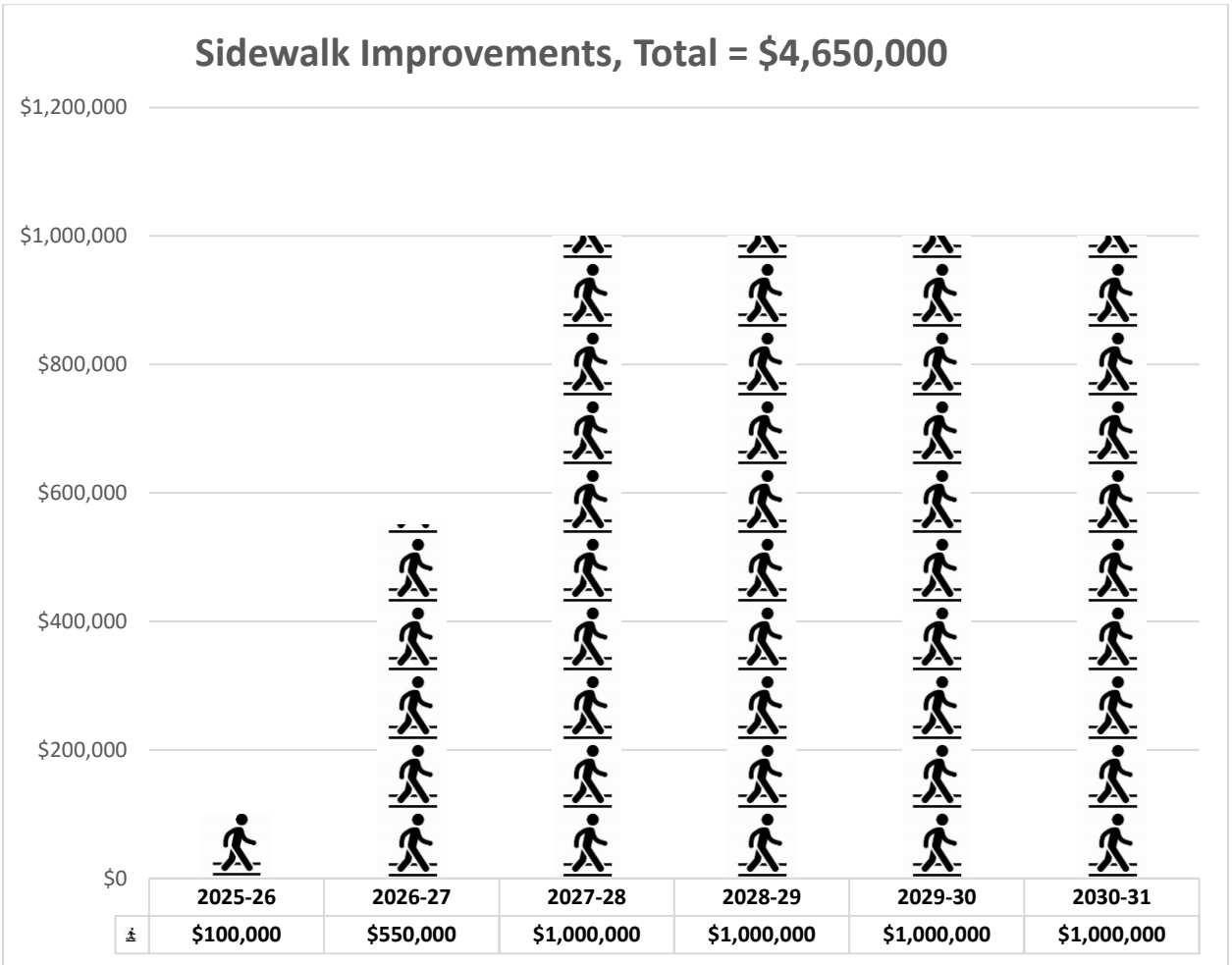
As development occurs, the additional impervious surface area impacts the effective drainage of these flows, driving the need for drainage infrastructure. The City partners with the development community to ensure that onsite drainage issues are addressed through stormwater detention during the development process.

The City's Capital Improvement Program addresses regional drainage issues through the drainage projects contained herein. Drainage projects are funded by user fees, Act 51 road funding and other sources for constructing, improving, and maintaining drain, storm water, and flood control systems in the City of Royal Oak.



Sidewalk and Pathways

The City of Royal Oak is committed to providing non-motorized sidewalks and pathways to provide alternative modes of transportation for citizens and stakeholders alike. In this effort the City Commission adopted a Non-Motorized Master Plan. It includes recommendations for pedestrian amenities and safer crossings, and also discusses best practices for bicycle routes and wayfinding to enhance non-motorized travel . The City of Royal Oak has had a long-standing interest in providing pathways and sidewalks to connect neighborhoods with destinations throughout the City and Region. The Capital Improvement Plan incorporates plans, efforts, and preferences of the Non-Motorized Plan. The City's Engineering Division assesses, analyzes, and makes recommendations to fill the non-motorized gaps throughout the City. A portion of the City's road millage goes toward financing sidewalk and pedestrian safety projects in the City of Royal Oak.



Roads

Transportation related issues are a high priority for the City of Royal Oak. The Capital Improvement Program addresses road conditions by improving roadway pavements, performing traffic studies, implementing lane conversions where appropriate, and replacing outdated traffic signal infrastructure.

The maintenance and preservation of roadways is an important component of the program and provides the necessary resources for scheduled pavement maintenance applications throughout the City. Roads within the City of Royal Oak are primarily under the City's jurisdiction, except for some roadway sections (I-75, I-696, Woodward Avenue, 10 Mile Road, 12 Mile Road, 14 Mile Road) which are under the jurisdiction of the Michigan Department of Transportation (MDOT) or the Road Commission of Oakland County (RCOC). The roads owned by the City are further categorized as Local Streets or Major Streets according to guidelines established by Act 51. Private roads are owned and operated by private developments and homeowner groups.

The City has a formal asset management program that categorizes roads based on their Pavement Surface Evaluation and Rating (PASER). Roads in poor condition would be candidates for reconstruction or rehabilitation. Those in fair condition would receive capital preventive maintenance, while roads in good condition would be candidates for routine maintenance work. Pavement management best practices include a mix of fixes to keep fair and good roads from declining, while also correcting poor roads as needed. Road projects in the City's CIP plan are funded, in part, from a dedicated 2.5 mills road millage that was approved by voters, generating approximately $8 million dollars per year. The millage was renewed for another 10 years (2025-2034) in November 2023.



City-Owned Facilities

City-owned facilities include all structures and land improvements (not included in other categories) used to provide services to the community. For the purposes of this analysis, these facilities can be broadly grouped as buildings and property and parking lots.

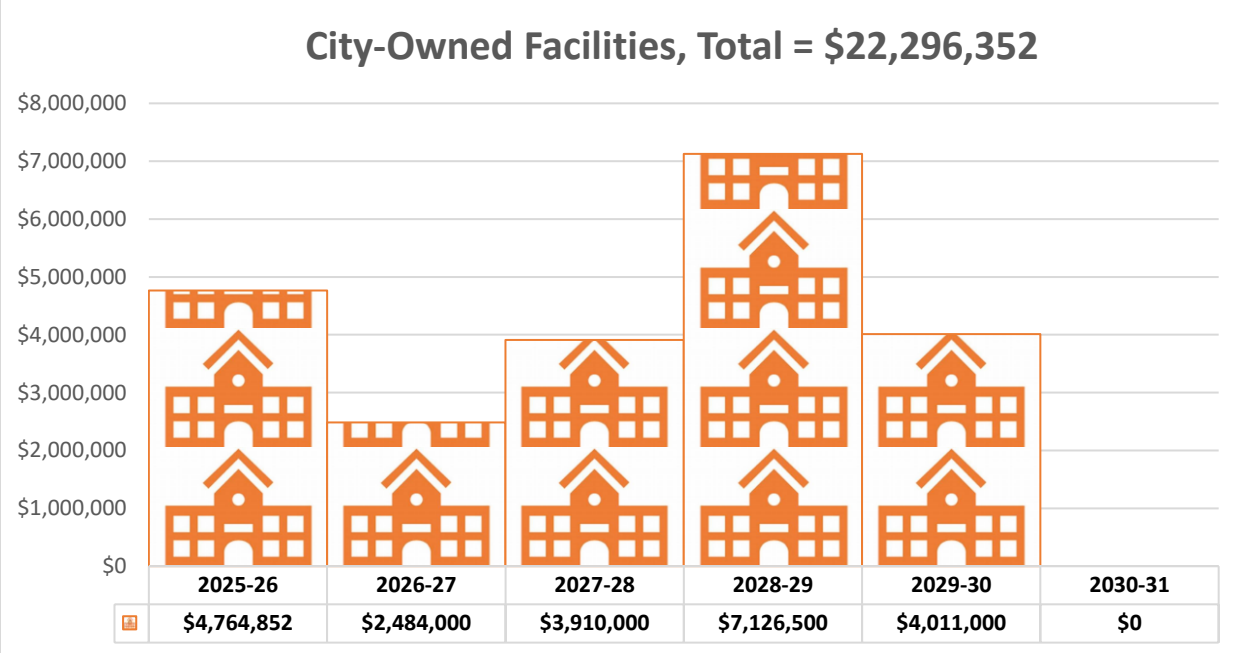
Buildings and Property

Operational facilities are the "bricks and mortar" from which the City of Royal Oak provides services to its residents and businesses. Increasingly, operational facilities also include the systems that facilitate service delivery in the information age. Projects include the construction of new facilities, as well as the maintenance, rehabilitation, renovation, and expansion of existing facilities.

Operational facilities projects are funded from a variety of different sources, depending on the use of the facility. Sources mainly are tied to the General Fund and leveraged funds.

Parking Lots

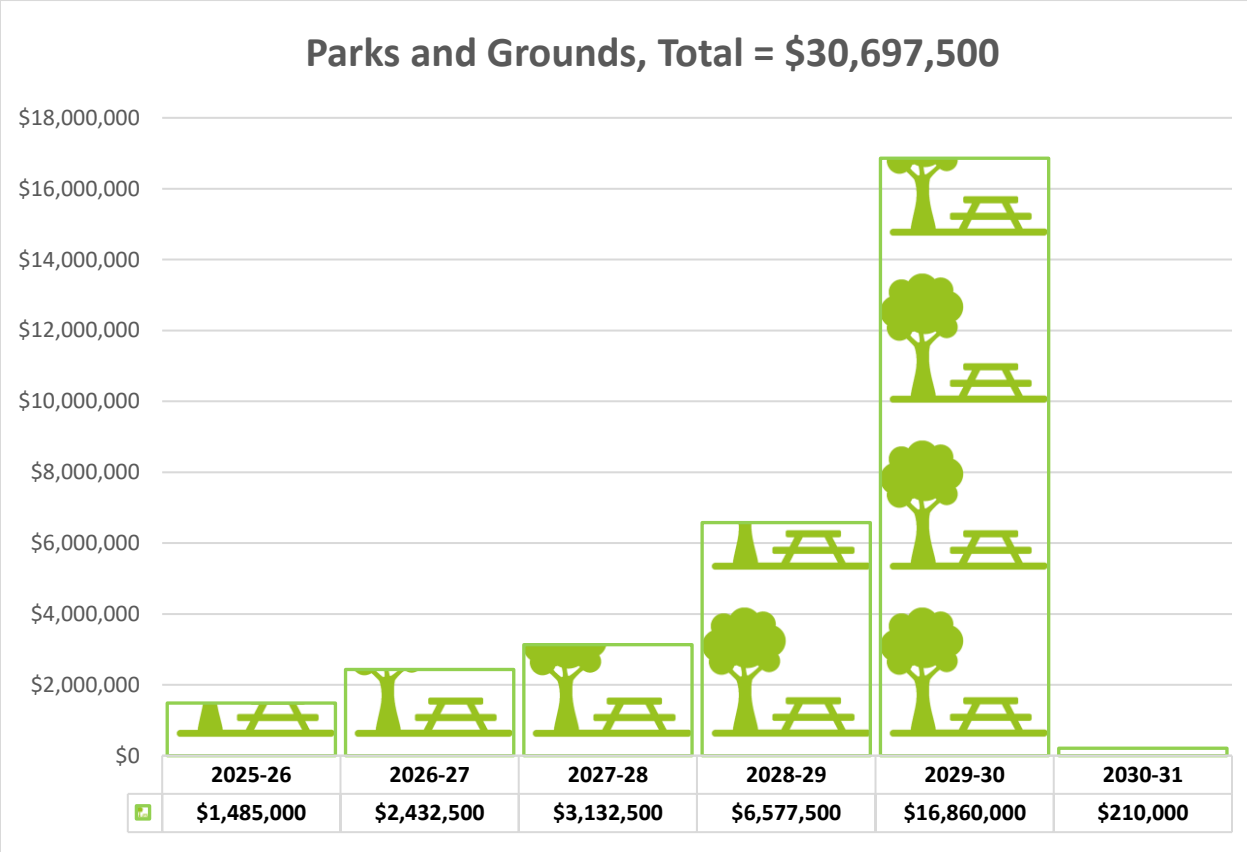
In addition to the "bricks and mortar" at the various operating facilities within the City of Royal Oak, there are a substantial number of parking lots. The City maintains the lots through annual budget appropriations but replacement and/or improvement of the lots fall under the capital improvement program. The parking lots include all those at public services facilities, police and fire stations, senior housing, ice arena and the civic center (parking lots for parks are included in the Parks, Forestry and Recreation category.)



Parks and Grounds

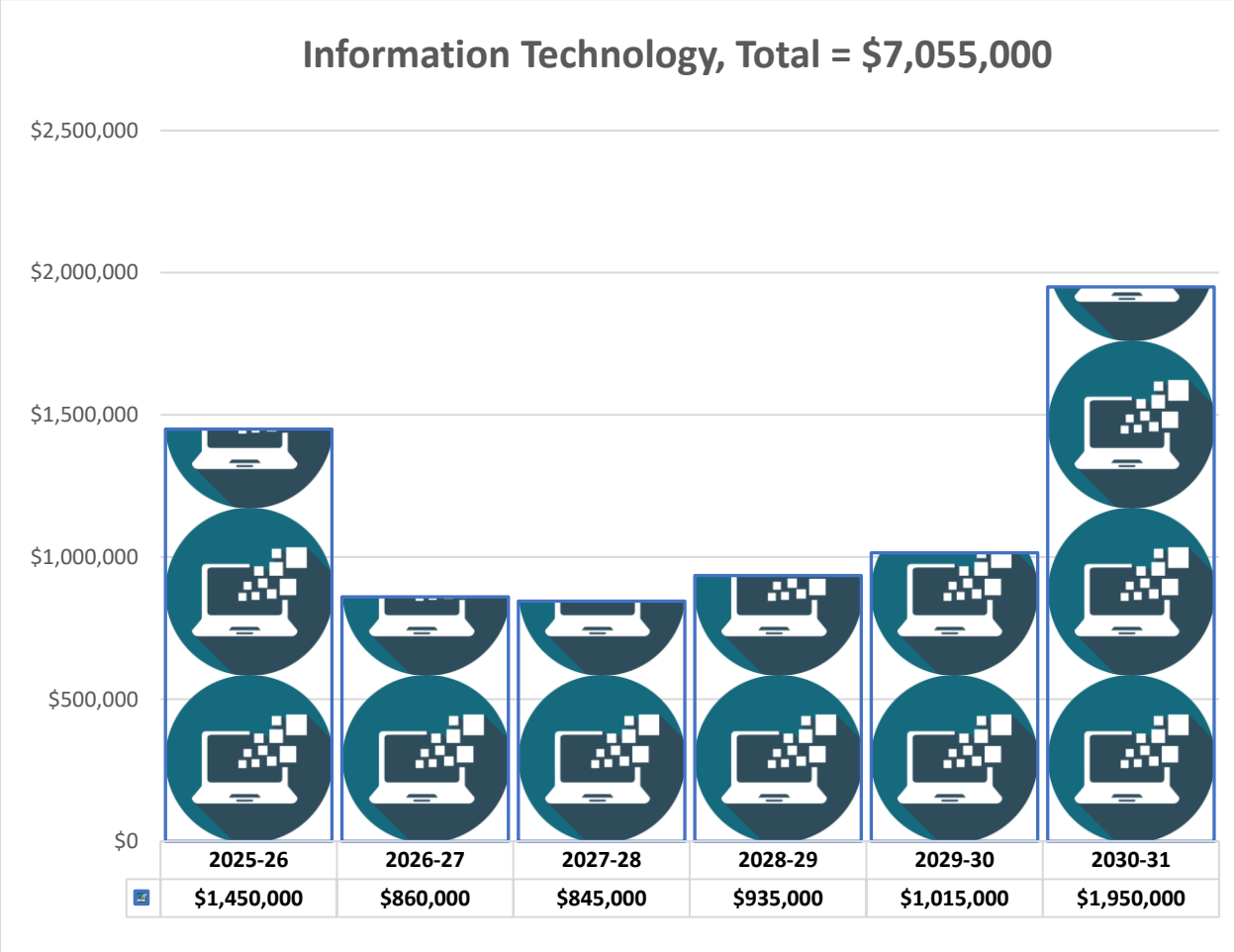
Quality of life initiatives, such as those represented by parks, open space, and trails projects, are an important component of the Capital Improvement Program. The City of Royal Oak Divisions of Parks, Forestry and Recreation offers lighted ball fields, extensive picnic grounds, shaded playgrounds, and much, much more. Neighborhood parks provide recreational amenities close to home, while the city's ever-growing network of trails accommodates walkers, joggers, strollers, and bicyclists. Recent and ongoing tree replacement programs improve and enhance the city's canopy providing a wide array of community benefits.

Funding for parks and forestry is primarily from the Parks, Forestry, Recreation, Playgrounds & Animal Shelter dedicated millage that was established in 2022 for improvements at parks and facilities, as informed by the recently adopted 5-year Parks and Recreation Master Plan. This earmarks approximately $500,000 annually to be dedicated to making improvements to existing playscapes, athletic fields, landscaping, and sustainability features. In addition the millage will be used to assist with the operations and staffing needs of the Royal Oak Animal Shelter. The dedicated millage is expected to generate approximately $2.175 million annually for a period of 5 years through 2026.



Information Technology

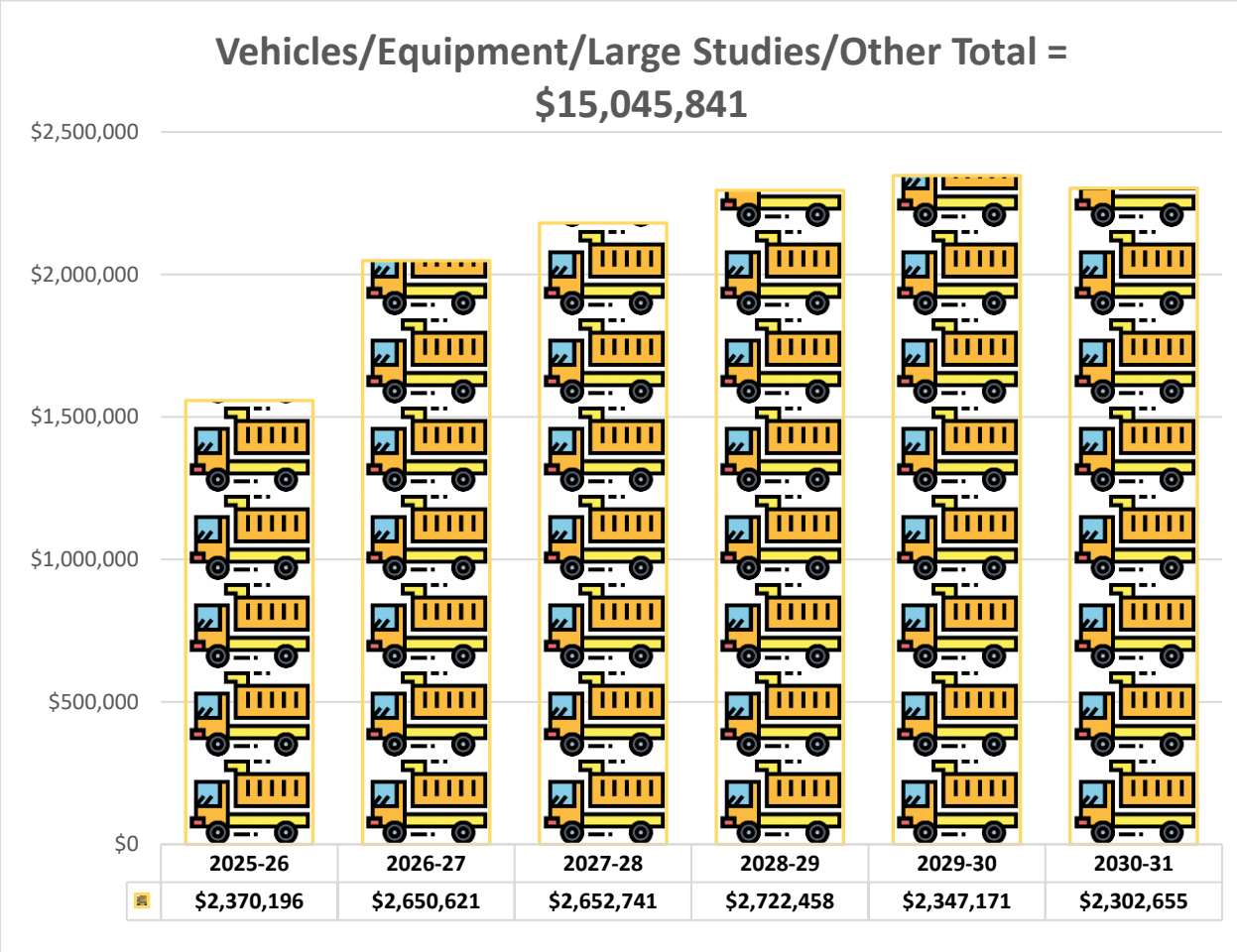
The City of Royal Oak continues to provide its customers and employees with the latest technology to support outstanding customer services. Technology includes items such as servers, storage and scanners for employees as well as items like security cameras, water and sewer flow monitors and alarms to ensure our customers are safe and have uninterrupted services.



Vehicles/Equipment/Large Studies/Other

Royal Oak employees require dependable equipment to allow and assist them to do their jobs day in and day out. The equipment comes in many forms: plow trucks, generators, fire apparatus, passenger vehicles, etc. This is the equipment that literally keeps the City of Royal Oak moving. Royal Oak City Commission has established the precedent over the years in providing Royal Oak employees with the tools necessary to do their job and provide the best level of service to the community. A number of varied funding sources can be used to finance the equipment necessary to efficiently deliver service: General, Public Safety and Water and Sewer funds to name a few.

This category also includes large studies that will be undertaken, generally through contracted professional services, to help guide City leaders in future decision making and project development. An example included in the current CIP is an update to the City's Master Plan.



CIP Summary

On the following pages is the summary of the CIP Program which lists each project by CIP category. It provides a CIP project number, a brief description of each project, the funding source, estimated City cost, and the year each project is scheduled to be funded.

**	Indicates an ongoing annual city project																		
	Green = Modified Project																		
	Peach = New Project																		
CIP #	PROJECT NAME	STRATEGIC GOAL ALIGNMENT	PRIORITY WITHIN PROGRAM AREA	PRIORITY CITYWIDE	PROJECT COORDINATION	PROJECT TYPE	POTENTIAL FUNDING SOURCE(S)	ESTIMATED TOTAL PROJECT COST	% CITY SHARE	NON CITY COST	TOTAL CITY COST	PRIOR YRS CITY COST	FUTURE CITY COST (2025-2031)	FISCAL YEAR 2025-26 CITY COST	FISCAL YEAR 2026-27 CITY COST	FISCAL YEAR 2027-28 CITY COST	FISCAL YEAR 2028-29 CITY COST	FISCAL YEAR 2029-30 CITY COST	FISCAL YEAR 2030-31 CITY COST
Water and Sewer Improvements																			
CAP1999	Water System Analysis and Updates to Water Reliability, Asset Management, and Risk Resilience Plans	Reliable Infrastructure	Essential/Mandated	Essential/Mandated	N/A	Study	Water & Sewer Fund / Rates	80,000	100%		80,000	40,000	40,000	40,000	-	-	-	-	-
CAP2450	Aerial Flyover for Impervious Mapping	Reliable Infrastructure	Important	Important	N/A	Study	Water & Sewer Fund / Rates	170,000	100%		170,000	-	170,000	80,000	-	-	90,000	-	-
CAP2598	Water and Sewer System GIS Updates	Reliable Infrastructure	Desired	Desired	N/A	Study	Water & Sewer Fund / Rates	75,000	100%		75,000	-	75,000	75,000	-	-	-	-	-
CAP2511	2025 Water Main Improvements	Reliable Infrastructure	Important	Important	N/A	Replacement	Water & Sewer Fund / Rates	1,336,000	100%		1,336,000	668,000	668,000	668,000	-	-	-	-	-
CAP2606	2026 Rochester Road Resurfacing (water main improvements)	Reliable Infrastructure	Essential/Mandated	Essential/Mandated	Local Roads	Rehabiliation	Water & Sewer Fund / Rates	1,730,000	100%		1,730,000	50,000	1,680,000	840,000	840,000	-	-	-	-
CAP2607	2026 Catalpa Drive Resurfacing (water main improvements)	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	Water & Sewer Fund / Rates	1,440,000	100%		1,440,000	-	1,440,000	720,000	720,000	-	-	-	-
CAP2640	2026 Green Infrastructure Improvements	Environmental Leadership	Desired	Desired	N/A	New	Water & Sewer Fund / Rates	200,000	100%		200,000	-	200,000	100,000	100,000	-	-	-	-
CAP2708	11 Mile Resurfacing (water main improvements)	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	ARPA/Water & Sewer Fund / Rates	2,132,000	100%		2,132,000	-	2,132,000	-	1,066,000	1,066,000	-	-	-
CAP2710	2027 Water Main Improvements	Reliable Infrastructure	Important	Important	N/A	Replacement	Water & Sewer Fund / Rates	1,350,000	100%		1,350,000	-	1,350,000	-	675,000	675,000	-	-	-
CAP2711	2027 Water Main Improvements	Reliable Infrastructure	Important	Desired	Local Roads	Replacement	Water & Sewer Fund / Rates	932,000	100%		932,000	-	932,000	-	466,000	466,000	-	-	-
CAP2804	2027 North Main Street Resurfacing & Water Main Improvements	Reliable Infrastructure	Important	Important	Local Roads	Rehabiliation	ARPA Water & Sewer Fund / Rates	3,504,000	100%		3,504,000	-	3,504,000	-	-	1,752,000	1,752,000	-	-
CAP2806	2028 11 Mile Resurfacing & Water Main Improvements	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	Water & Sewer Fund / Rates	2,293,000	100%		2,293,000	-	2,293,000	-	-	1,146,500	1,146,500	-	-
CAP2809	2028 Campbell Road Overlay & Water Main Improvements	Reliable Infrastructure	Desired	Important	N/A	Rehabiliation	Water & Sewer Fund / Rates	1,882,000	100%		1,882,000	-	1,882,000	-	-	941,000	941,000	-	-
CAP2810	2028 Water Main Improvements	Reliable Infrastructure	Important	Important	N/A	Replacement	ARPA/Water & Sewer Fund / Rates	1,833,000	100%		1,833,000	-	1,833,000	-	-	916,500	916,500	-	-
CAP2906	2029 E Fourth Street Resurfacing (water main improvements)	Reliable Infrastructure	Important	Important	Local Roads	Rehabiliation	Water & Sewer Fund / Rates	3,921,000	100%		3,921,000	-	3,921,000	-	-	-	1,960,500	1,960,500	-
CAP3006	2030 13 Mile Road Resurfacing (water main improvements)	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	Water & Sewer Fund / Rates	2,926,000	100%		2,926,000	-	2,926,000	-	-	-	-	1,463,000	1,463,000
CAP3007	2030 Vinsetta Blvd Resurfacing (water main improvements)	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	Water & Sewer Fund / Rates	1,716,000	100%		1,716,000	-	1,716,000	-	-	-	-	858,000	858,000
CAP3035	2030 Local Road Reconstruction Improvements (water main improvements)	Reliable Infrastructure	Desired	Desired	N/A	Rehabiliation	Water & Sewer Fund / Rates	984,000	100%		984,000	-	984,000	-	-	-	-	492,000	492,000
CAP3109	2031 Webster Road Reconstruction (water main improvements)	Reliable Infrastructure	Important	Important	N/A	Replacement	Water & Sewer Fund / Rates	636,000	100%		636,000	-	636,000	-	-	-	-	-	636,000
CAP3110	2031 Water Main Improvements	Reliable Infrastructure	Important	Important	N/A	Replacement	Water & Sewer Fund / Rates	948,000	100%		948,000	-	948,000	-	-	-	-	-	948,000
CAPXX01	Concrete Pavement Replacement & Pre-paid Sidewalk Improvements	Reliable Infrastructure	Essential/Mandated	Essential/Mandated	Local Roads	Replacement	Water & Sewer Fund / Rates	5,035,000	100%		5,035,000	**	5,035,000	740,000	777,000	816,000	857,000	900,000	945,000
CAPXX55	Special Assessment Paving Projects	Reliable Infrastructure	Desired	Desired	N/A	Replacement	Water & Sewer Fund / Rates	1,707,500	100%		1,707,500	-	1,707,500	262,500	271,000	280,000	289,000	298,000	307,000
CAPXX75	Sewer Televising and Root Control	Reliable Infrastructure	Important	Important	Local Roads	Rehabiliation	Water & Sewer Fund / Rates	4,665,000	100%		4,665,000	**	4,665,000	684,000	719,000	755,000	795,000	835,000	877,000
CAPXX85	Sewer Lining Improvements	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	Water & Sewer Fund / Rates	6,744,000	100%		6,744,000	**	6,744,000	989,000	1,039,000	1,092,000	1,149,000	1,207,000	1,268,000
CAPXX95	Spot Sewer Repair Improvements	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	Water & Sewer Fund / Rates	5,196,000	100%		5,196,000	**	5,196,000	772,000	811,000	852,000	895,000	910,000	956,000
2025-51	Lead Service Line Replacements	Safe, Healthy, and Just City	Essential/Mandated	Essential/Mandated	N/A	Replacement	Water & Sewer Fund / Rates	6,184,000	100%		6,184,000	-	6,184,000	980,000	999,600	1,020,000	1,040,400	1,061,000	1,083,000
	Water and Sewer and Stormwater Improvements					**Subtotal**		**59,619,500**		**-**	**59,619,500**	**758,000**	**58,861,500**	**6,950,500**	**8,483,600**	**11,778,000**	**11,831,900**	**9,984,500**	**9,833,000**
Sidewalk Improvements																			
CAPXX02	Sidewalk Improvement Program	Reliable Infrastructure	Important	Important	N/A	Replacement	Local Streets Fund & Direct Bills	6,150,000	77%	1,400,000	4,750,000	100,000	4,650,000	100,000	550,000	1,000,000	1,000,000	1,000,000	1,000,000
	Sidewalk Improvements					**Subtotal**		**6,150,000**		**1,400,000**	**4,750,000**	**100,000**	**4,650,000**	**100,000**	**550,000**	**1,000,000**	**1,000,000**	**1,000,000**	**1,000,000**
Local Street Improvements																			
CAP2511	2025 Road Improvements (due to water main construction)	Reliable Infrastructure	Important	Important	N/A	Replacement	Local Streets Fund	1,700,000	100%		1,700,000	850,000	850,000	850,000	-	-	-	-	-
CAP2536	Special Assessment Paving	Reliable Infrastructure	Important	Desired	N/A	Replacement	Local Streets Fund	106,000	100%		106,000	53,000	53,000	53,000	-	-	-	-	-
CAP2535	2025 Local Road Reconstruction Improvements	Reliable Infrastructure	Important	Desired	N/A	Rehabiliation	Local Streets Fund	500,000	100%		500,000	250,000	250,000	250,000	-	-	-	-	-
CAP2615	2026 Local Road Resurfacing Improvements - Kayser	Reliable Infrastructure	Desired	Desired	N/A	Rehabiliation	Local Streets Fund	800,000	100%		800,000	-	800,000	400,000	400,000	-	-	-	-
CAP2635	2026 Local Road Reconstruction Improvements	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	Local Streets Fund	1,980,000	100%		1,980,000	-	1,980,000	990,000	990,000	-	-	-	-
CAP2710	2027 Road Improvements (due to water main construction)	Reliable Infrastructure	Important	Important	N/A	Replacement	Local Streets Fund & Special Assessments	1,277,000	97%	37,000	1,240,000	-	1,240,000	-	620,000	620,000	-	-	-
CAP2711	2027 Road Improvements (due to water main construction)	Reliable Infrastructure	Important	Desired	Local Roads	Replacement	Local Streets Fund	1,533,000	100%		1,533,000	-	1,533,000	-	766,500	766,500	-	-	-
CAP2810	2028 Road Improvements (due to water main construction)	Reliable Infrastructure	Important	Important	N/A	Replacement	Local Streets Fund	1,815,000	100%		1,815,000	-	1,815,000	-	-	907,500	907,500	-	-
CAP3015	2030 Local Road Resurfacing Improvements	Reliable Infrastructure	Desired	Desired	N/A	Rehabiliation	Local Streets Fund	1,000,000	100%		1,000,000	-	1,000,000	-	-	-	-	500,000	500,000
CAP3035	2030 Local Road Reconstruction Improvements	Reliable Infrastructure	Desired	Desired	N/A	Rehabiliation	Local Streets Fund	986,000	100%		986,000	-	986,000	-	-	-	-	493,000	493,000
CAP3110	2031 Road Improvements (due to water main construction)	Reliable Infrastructure	Important	Important	N/A	Replacement	Local Streets Fund	115,500	100%		115,500	-	115,500	-	-	-	-	-	115,500
CAP3135	2031 Road Reconstruction Improvements	Reliable Infrastructure	Desired	Desired	Local Roads	Replacement	Local Streets Fund	400,000	100%		400,000	-	400,000	-	-	-	-	-	400,000
CAPXX90	Traffic Safety Improvements	Reliable Infrastructure	Desired	Desired	Major Roads	New	Local Streets Fund	300,000	100%		300,000	-	300,000	50,000	50,000	50,000	50,000	50,000	50,000

CIP #	PROJECT NAME	STRATEGIC GOAL ALIGNMENT	PRIORITY WITHIN PROGRAM AREA	PRIORITY CITYWIDE	PROJECT COORDINATION	PROJECT TYPE	POTENTIAL FUNDING SOURCE(S)	ESTIMATED TOTAL PROJECT COST	% CITY SHARE	NON CITY COST	TOTAL CITY COST	PRIOR YRS CITY COST	FUTURE CITY COST (2025-2031)	FISCAL YEAR 2025-26 CITY COST	FISCAL YEAR 2026-27 CITY COST	FISCAL YEAR 2027-28 CITY COST	FISCAL YEAR 2028-29 CITY COST	FISCAL YEAR 2029-30 CITY COST	FISCAL YEAR 2030-31 CITY COST
CAPXX25	Joint Sealing Improvements	Reliable Infrastructure	Important	Important	Major Roads	Rehabiliation	Local Streets Fund	758,000	100%		758,000	99,000	659,000	102,000	105,000	108,000	111,000	115,000	118,000
CAPXX55	Special Assessment Paving Projects	Reliable Infrastructure	Desired	Desired	N/A	Replacement	Local Streets Fund	1,366,000	100%		1,366,000	-	1,366,000	210,000	217,000	224,000	231,000	238,000	246,000
	Local Street Improvements						**Subtotal**	**14,636,500**		**37,000**	**14,599,500**	**1,252,000**	**13,347,500**	**2,905,000**	**3,148,500**	**2,676,000**	**1,299,500**	**1,396,000**	**1,922,500**
Major Street Improvements																			
CAP2314	RCOC Tri-Party Projects	Reliable Infrastructure	Essential/Mandated	Essential/Mandated	N/A	Rehabiliation	Major Streets Fund, RCOC, Beverly Hills,Berkley, Southfield	558,100	100%	-	558,100	106,300	451,800	101,800	70,000	70,000	70,000	70,000	70,000
CAP2506	2025 13 Mile Road Resurfacing (MDOT)	Reliable Infrastructure	Essential/Mandated	Essential/Mandated	N/A	Rehabiliation	Major Streets Fund/MDOT	2,235,003	65%	783,003	1,452,000	159,000	1,293,000	1,293,000	-	-	-	-	-
CAP2507	Coolidge Highway and N. Main Street Resurfacing	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	Major Streets Fund/DDA	2,720,000	100%		2,720,000	1,360,000	1,360,000	1,360,000	-	-	-	-	-
CAP2509	2025 13 Mile Road Resurfacing (Woodward to Crooks)	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	Major Streets Fund	3,150,000	100%		3,150,000	1,575,000	1,575,000	1,575,000	-	-	-	-	-
CAP2606	2026 Rochester Road Resurfacing (MDOT)	Reliable Infrastructure	Essential/Mandated	Essential/Mandated	Local Roads	Rehabiliation	Major Streets Fund/MDOT	3,541,716	51%	1,721,716	1,820,000	100,000	1,720,000	810,000	910,000	-	-	-	-
CAP2607	2026 Catalpa Drive Resurfacing	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	Major Streets Fund	2,975,000	100%		2,975,000	-	2,975,000	1,487,500	1,487,500	-	-	-	-
CAP2608	2026 Gardenia Avenue Resurfacing & Water Main Improvements	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	Major Streets Fund	662,000	100%		662,000	-	662,000	331,000	331,000	-	-	-	-
CAP2614	2026 Downtown Road Improvements	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	Major Streets Fund	1,236,000	100%		1,236,000	-	1,236,000	618,000	618,000	-	-	-	-
CAP2708	11 Mile Resurfacing	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	Major Streets Fund/MDOT	5,662,043	77%	1,327,043	4,335,000	-	4,335,000	-	2,167,500	2,167,500	-	-	-
CAP2709	2027 Stephenson Highway Resurfacing Improvements	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	Major Streets Fund	956,000	100%		956,000	-	956,000	-	478,000	478,000	-	-	-
CAP2714	2027 Downtown Road Improvements	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	Major Streets Fund	990,000	100%		990,000	-	990,000	-	495,000	495,000	-	-	-
CAP2720	Safe Routes to Schools	Reliable Infrastructure	Desired	Desired	N/A	New	Major Streets Fund/Royal Oak Schools	690,000	30%	480,000	210,000	-	210,000	-	30,000	90,000	90,000	-	-
CAP2741	CMAQ Traffic Signals on 14 Mile Road	Reliable Infrastructure	Important	Important	N/A	Replacement	Major Streets Fund/MDOT	2,714,000	15%	2,300,000	414,000	-	414,000	-	207,000	207,000	-	-	-
CAP2804	2027 North Main Street Resurfacing & Water Main Improvements	Reliable Infrastructure	Important	Important	Local Roads	Rehabiliation	Major Streets Fund/MDOT	3,460,163	58%	1,450,163	2,010,000	-	2,010,000	-	-	1,005,000	1,005,000	-	-
CAP2806	2028 11 Mile Resurfacing & Water Main Improvements (Woodward to Main)	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	Major Streets Fund/MDOT	3,746,120	74%	976,120	2,770,000	-	2,770,000	-	-	1,385,000	1,385,000	-	-
CAP2809	2028 Campbell Road Overlay & Water Main Improvements	Reliable Infrastructure	Desired	Important	N/A	Rehabiliation	Major Streets Fund	1,140,000	100%		1,140,000	-	1,140,000	-	-	570,000	570,000	-	-
CAP2841	CMAQ Traffic Signals on Coolidge Highway	Reliable Infrastructure	Important	Important	N/A	Replacement	Major Streets Fund/CMAQ Grant	1,336,000	15%	1,132,000	204,000	-	204,000	-	-	102,000	102,000	-	-
CAP2906	2029 E Fourth Street Resurfacing	Reliable Infrastructure	Important	Important	Local Roads	Rehabiliation	Major Streets Fund	6,673,000	100%		6,673,000	-	6,673,000	-	-	-	3,336,500	3,336,500	-
CAP2907	2029 Normandy Road and Campbell Road Concrete Patching	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	Major Streets Fund	890,000	100%		890,000	-	890,000	-	-	-	445,000	445,000	-
CAP3006	2030 13 Mile Road Resurfacing - Greenfield to Woodward	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	Major Streets Fund	2,824,000	100%		2,824,000	-	2,824,000	-	-	-	-	1,412,000	1,412,000
CAP3007	2030 Vinsetta Blvd Resurfacing Improvements	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	Major Streets Fund	2,334,000	100%		2,334,000	-	2,334,000	-	-	-	-	1,167,000	1,167,000
CAP3008	2030 Normandy Road Resurfacing Improvements	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	Major Streets Fund	1,558,000	100%		1,558,000	-	1,558,000	-	-	-	-	779,000	779,000
CAP3009	Normandy Road Resurfacing	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	Major Streets Fund	1,378,000	100%		1,378,000	-	1,378,000	-	-	-	-	689,000	689,000
CAP3016	2030 Downtown Resurfacing Improvements	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	Major Streets Fund	436,000	100%		436,000	-	436,000	-	-	-	-	218,000	218,000
CAP3106	Coolidge Resurfacing Improvements	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	Major Streets Fund	190,000	100%		190,000	-	190,000	-	-	-	-	-	190,000
CAP3107	2031 Webster Road Resurfacing Improvements	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	Major Streets Fund	1,041,000	100%		1,041,000	-	1,041,000	-	-	-	-	-	1,041,000
CAP3108	2031 13 Mile Road Reconstruction	Reliable Infrastructure	Important	Important	N/A	Replacement	Major Streets Fund	1,235,000	100%		1,235,000	-	1,235,000	-	-	-	-	-	1,235,000
CAP3109	2031 Webster Road Reconstruction	Reliable Infrastructure	Important	Important	N/A	Replacement	Major Streets Fund	1,036,500	100%		1,036,500	-	1,036,500	-	-	-	-	-	1,036,500
CAP3110	2031 Road Improvements (due to water main construction)	Reliable Infrastructure	Important	Important	N/A	Replacement	Major Streets Fund	67,000	100%		67,000	-	67,000	-	-	-	-	-	67,000
CAP3114	2031 Downtown Street Improvements	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	Major Streets Fund	737,000	100%		737,000	-	737,000	-	-	-	-	-	737,000
CAPXX90	Traffic Safety Improvements	Reliable Infrastructure	Desired	Desired	Major Roads	New	Major Streets Fund	300,000	100%		300,000	-	300,000	50,000	50,000	50,000	50,000	50,000	50,000
CAPXX25	Joint Sealing Improvements	Reliable Infrastructure	Important	Important	Major Roads	Rehabiliation	Major Streets Fund	439,000	100%		439,000	**	439,000	68,000	70,000	72,000	74,000	76,000	79,000
CAPXX60	Mast Arm Inspections	Reliable Infrastructure	Essential/Mandated	Essential/Mandated	N/A	Study	Major Streets Fund	62,400	100%		62,400	**	62,400	10,700	7,700	11,700	9,200	12,900	10,200
	Major Street Improvements						**Subtotal**	**58,973,045**		**10,170,045**	**48,803,000**	**3,300,300**	**45,502,700**	**7,705,000**	**6,921,700**	**6,703,200**	**7,136,700**	**8,255,400**	**8,780,700**
City-Owned Facilities													-						
2024-10	Golf Course Cart Shed Lighting Update to LED	Reliable Infrastructure	Desired	Desired	N/A	Replacement	Golf Course Fund/Green Energy Fund	50,000	100%		50,000	-	50,000	-	-	-	-	50,000	-
2024-15	Royal Oak Animal Shelter	Welcoming, Engaged, and Livable Community	Important	Important	N/A	New	TBD	2,000,000	100%		2,000,000	-	2,000,000	2,000,000	-	-	-	-	-
2024-16	Golf Course Club House	Reliable Infrastructure	Desired	Desired	N/A	Rehabiliation	Golf Course Fund	3,000,000	100%		3,000,000	-	3,000,000	-	-	-	-	3,000,000	-
2024-17	Farmers Market Floor Restoration	Welcoming, Engaged, and Livable Community	Desired	Desired	N/A	Rehabiliation	Farmer's Market Fund	35,000	100%		35,000	-	35,000	35,000	-	-	-	-	-
2024-20	Farmers Market West Porch Enclosure	Welcoming, Engaged, and Livable Community	Desired	Desired	N/A	New	Farmer's Market Fund	40,000	100%		40,000	-	40,000	-	40,000	-	-	-	-
2024-21	Salter Center Parking Lot and Sidewalk Repaving	Reliable Infrastructure	Essential/Mandated	Essential/Mandated	N/A	Rehabiliation	General Fund	400,000	100%		400,000	-	400,000	400,000	-	-	-	-	-

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2024-25	Senior Center Bathroom Remodel	Safe, Healthy, and Just City	Important	Important	2024-26	Rehabiliation	Oakland County Grant/ARPA	103,187	100%		103,187	-	103,187	103,187	-	-	-	-	-
2024-26	Senior Center Flooring	Safe, Healthy, and Just City	Important	Important	2024-25	Replacement	Oakland County Grant/ARPA	95,400	100%		95,400	-	95,400	95,400	-	-	-	-	-
2024-27	Library Solar Roof Installation	Environmental Leadership	Important	Important	N/A	New	ARPA Funds	304,765	77%	70,000	234,765	-	234,765	234,765	-	-	-	-	-
2024-9	Golf Course Maintenance Building Repairs	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	Golf Course Fund	35,000	100%		35,000	-	35,000	-	-	-	-	35,000	-
2025-6	Ice Arena Roofing Repair Project	Reliable Infrastructure	Important	Important	N/A	Replacement	Ice Arena Fund	350,000	100%		350,000	-	350,000	-	350,000	-	-	-	-
2025-7	Library Building Signage Exterior	Reliable Infrastructure	Important	Value Add	N/A	Replacement	Library Fund	28,000	100%		28,000	-	28,000	-	-	-	28,000	-	-
2025-8	Library Building Signage Interior	Reliable Infrastructure	Important	Important	2025-11	Replacement	Library Fund	20,000	100%		20,000	-	20,000	-	-	-	20,000	-	-
2025-9	Library Electrical Upgrades	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	Library Fund	140,000	100%		140,000	-	140,000	-	-	140,000	-	-	-
2025-10	Library Fire Alarm System	Reliable Infrastructure	Essential/Mandated	Essential/Mandated	N/A	Rehabiliation	Library Fund	10,000	100%		10,000	-	10,000	-	-	-	10,000	-	-
2025-11	Library Front Entry Canopy	Reliable Infrastructure	Important	Desired	2025-8	Rehabiliation	Library Fund	109,000	100%		109,000	-	109,000	-	-	-	109,000	-	-
2025-12	Library Garage Door Replacement	Reliable Infrastructure	Important	Important	2025-15	Replacement	Library Fund	25,000	100%		25,000	-	25,000	-	-	-	25,000	-	-
2025-13	Library Plumbing	Reliable Infrastructure	Important	Important	2025-14	Rehabiliation	Library Fund	38,000	100%		38,000	-	38,000	-	-	38,000	-	-	-
2025-14	Library Restroom Renovations	Reliable Infrastructure	Important	Important	2025-13	Rehabiliation	Library Fund	47,000	100%		47,000	-	47,000	-	-	47,000	-	-	-
2025-15	Library Stone Retaining Wall Replacement	Reliable Infrastructure	Important	Important	2025-12	Rehabiliation	Library Fund	94,500	100%		94,500	-	94,500	-	-	-	94,500	-	-
2025-16	Library Window Replacement	Reliable Infrastructure	Important	Important	N/A	Replacement	Library Fund	688,000	100%		688,000	-	688,000	-	-	-	-	688,000	-
2025-17	Salter Center Roof Replacement	Reliable Infrastructure	Important	Important	2026-1	Replacement	General Fund	650,000	100%		650,000	-	650,000	650,000	-	-	-	-	-
2025-19	Senior Center Lighting Upgrades	Welcoming, Engaged, and Livable Community	Important	Important	2025-21	Replacement	Senior Center Millage	80,000	100%		80,000	-	80,000	80,000	-	-	-	-	-
2025-21	Senior Center Ceiling Tile Replacement	Safe, Healthy, and Just City	Important	Important	2025-19	Replacement	Senior Center Millage	50,000	100%		50,000	-	50,000	50,000		-	-	-	-
2025-22	Senior Center New Reception Workstations	Safe, Healthy, and Just City	Important	Important	N/A	Replacement	Senior Center Millage	40,000	100%		40,000	-	40,000	40,000	-	-	-	-	-
2025-29	Fire Station #2 Kitchen Remodel	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	Public Safety Fund	40,000	100%		40,000	-	40,000	40,000	-	-	-	-	-
2025-30	Fire Station 2 Window Treatments (Tinting)	Environmental Leadership	Important	Important	N/A	New	Public Safety Fund	20,000	100%		20,000	-	20,000	20,000	-	-	-	-	-
2025-32	Fire Stations floor replacements	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	Public Safety Fund	225,000	100%		225,000	-	225,000	-	225,000	-	-	-	-
2025-38	DPS Roofing	Reliable Infrastructure	Important	Important	N/A	Replacement	General Fund/Motor Pool Fund	650,000	100%		650,000	-	650,000	650,000	-	-	-	-	-
2025-42	Library Automated Materials Handling	Efficient and Effective Services	Important	Value Add	N/A	New	Library Fund	150,000	100%		150,000	-	150,000	-	-	150,000	-	-	-
2025-44	Library HVAC Boilers & Chiller	Reliable Infrastructure	Important	Important	N/A	Replacement	Library Fund	1,316,000	100%		1,316,000	-	1,316,000	-	1,316,000	-	-	-	-
2025-53	Senior Center Furnace Replacements	Safe, Healthy, and Just City	Important	Important	N/A	Replacement	Oakland County Grant/ARPA	31,500	100%		31,500	-	31,500	31,500	-	-	-	-	-
2026-1	Salter Center Solar Array & Battery Energy Storage	Environmental Leadership	Desired	Desired	2025-17	New	General Fund/Resiliency Hub Congressional Funding	411,000	100%		411,000	-	411,000	-	411,000	-	-	-	-
2026-3	Salt Dome Rehabilitation	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	Major and Local Streets Fund	30,000	100%		30,000	-	30,000	30,000	-	-	-	-	-
2026-4	Farmer's Market Towers Fascia Painting	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	Farmers Market Fund	20,000	100%		20,000	-	20,000	20,000	-	-	-	-	-
2026-5	DPS Facility Renovation/Construction	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	TBD	9,600,000	100%		9,600,000	-	9,600,000	-	-	3,200,000	6,400,000	-	-
2026-6	Center Street Parking Structure Retail Renovations	Welcoming, Engaged, and Livable Community	Important	Important	N/A	New	Parks and Recreation Millage	115,000	100%		115,000	-	115,000	15,000	100,000	-	-	-	-
2026-7	Feasibility Study for Community Center with Indoor Pool	Welcoming, Engaged, and Livable Community	Value Add	Value Add	N/A	Study	Parks and Recreation Millage	50,000	100%		50,000	-	50,000	-	-	-	-	50,000	-
2026-8	EV Fleet Charging Infrastructure	Environmental Leadership	Important	Important	N/A	New	Motor Pool Fund	250,000	100%		250,000	-	250,000	250,000	-	-	-	-	-
2026-9	Ice Arena CO2 Detection/Ventilation System	Reliable Infrastructure	Important	Important	N/A	New	Ice Arena Fund	20,000	100%		20,000	-	20,000	20,000	-	-	-	-	-
2026-10	Ice Arena Dehumidifier	Reliable Infrastructure	Important	Important	2026-11	Replacement	Ice Arena Fund	400,000	100%		400,000	-	400,000	-	-	-	400,000	-	-
2026-11	Ice Arena HVAC System Replacement	Reliable Infrastructure	Important	Important	2026-10	Replacement	Ice Arena Fund	40,000	100%		40,000	-	40,000	-	-	-	40,000	-	-
2026-12	Ice Arena Locker Room Renovations	Reliable Infrastructure	Desired	Desired	N/A	Rehabiliation	Ice Arena Fund	50,000	100%		50,000	-	50,000	-	-	-	-	50,000	-
2026-13	Ice Arena Parking Lot Repaving	Reliable Infrastructure	Essential/Mandated	Essential/Mandated	N/A	Rehabiliation	Ice Arena Fund	325,000	100%		325,000	-	325,000	-	-	325,000	-	-	-
2026-14	Ice Arena Rink Lighting Update	Reliable Infrastructure	Important	Important	N/A	Replacement	Ice Arena Fund/Green Energy Fund	30,000	100%		30,000	-	30,000	-	30,000	-	-	-	-
2026-15	Ice Arena Rink West Rink Garage Door	Reliable Infrastructure	Important	Important	N/A	Replacement	Ice Arena Fund	12,000	100%		12,000	-	12,000	-	12,000	-	-	-	-
2026-16	Ice Arena Toilet Partitions in Lobby Rest Rooms	Reliable Infrastructure	Important	Important	N/A	Replacement	Ice Arena Fund	10,000	100%		10,000	-	10,000	-	-	10,000	-	-	-
2026-17	Security Cameras-Recreation Facilities	Safe, Healthy, and Just City	Important	Important	N/A	New	Parks and Recreation Millage/Senior Center Millage	138,000	100%		138,000	-	138,000	-	-	-	-	138,000	-
	City-Owned Facilities						**Subtotal**	**22,366,352**		**70,000**	**22,296,352**	**-**	**22,296,352**	**4,764,852**	**2,484,000**	**3,910,000**	**7,126,500**	**4,011,000**	**-**

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Parks and Grounds								-			-								
2024-28	City-wide ROW Tree Planting	Environmental Leadership	Important	Important	N/A	New	Parks and Recreation Millage/Road Funds	1,080,000	100%		1,080,000	-	1,080,000	170,000	170,000	180,000	180,000	190,000	190,000
2024-30	Fernwood Park Improvements	Welcoming, Engaged, and Livable Community	Important	Important	N/A	Rehabiliation	Parks and Recreation Millage	575,000	100%		575,000	-	575,000	-	75,000	500,000	-	-	-
2024-32	Miller Park Improvements	Welcoming, Engaged, and Livable Community	Important	Important	N/A	Rehabiliation	CDBG Fund	750,000	100%		750,000	-	750,000	-	-	-	-	750,000	-
2024-35	Tennis Court Repair/Replacements	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	Parks and Recreation Millage	1,200,000	100%		1,200,000	-	1,200,000	-	-	400,000	400,000	400,000	-
2024-36	Worden Park Improvements	Welcoming, Engaged, and Livable Community	Important	Important	N/A	Rehabiliation	Parks and Recreation Millage	5,175,000	100%		5,175,000	-	5,175,000	-	-	-	675,000	4,500,000	-
2024-37	Clawson Park Improvements	Welcoming, Engaged, and Livable Community	Important	Important	N/A	Rehabiliation	CDBG Fund	750,000	100%		750,000	-	750,000	750,000	-	-	-	-	-
2024-38	Elks Park Improvements	Safe, Healthy, and Just City	Important	Important	N/A	Rehabiliation	Parks and Recreation Millage	1,840,000	100%		1,840,000	-	1,840,000	-	-	-	240,000	1,600,000	-
2024-42	Park Drainage Improvements	Environmental Leadership	Important	Important	N/A	Rehabiliation	Parks and Recreation Millage	520,000	100%		520,000	80,000	440,000	110,000	110,000	110,000	110,000	-	-
2024-44	Quickstad Park Soccer Field Lights	Welcoming, Engaged, and Livable Community	Desired	Desired	N/A	New	Parks and Recreation Millage	690,000	100%		690,000	-	690,000	-	-	-	90,000	600,000	-
2024-45	Wagner Park Improvements	Welcoming, Engaged, and Livable Community	Desired	Desired	N/A	Rehabiliation	Parks and Recreation Millage	287,500	100%		287,500	-	287,500	-	-	37,500	250,000	-	-
2024-46	Memorial Park Athletic Turf Replacement, Field #3	Welcoming, Engaged, and Livable Community	Desired	Desired	N/A	Replacement	Parks and Recreation Millage	400,000	100%		400,000	-	400,000	-	-	-	-	400,000	-
2024-47	Nature Areas ADA Trails (Cummingston and Tenhave Woods)	Welcoming, Engaged, and Livable Community	Desired	Desired	N/A	Replacement	Parks and Recreation Millage	575,000	100%		575,000	-	575,000	-	-	75,000	500,000	-	-
2024-48	Gunn Dyer Park Improvements	Welcoming, Engaged, and Livable Community	Important	Important	N/A	Rehabiliation	CDBG Fund	750,000	100%		750,000	-	750,000	-	-	750,000	-	-	-
2024-49	Red Run Park Improvements	Welcoming, Engaged, and Livable Community	Important	Important	N/A	Rehabiliation	Parks and Recreation Millage	2,300,000	100%		2,300,000	-	2,300,000	-	-	300,000	2,000,000	-	-
2024-51	Park Restrooms	Welcoming, Engaged, and Livable Community	Important	Important	N/A	New	Parks and Recreation Millage	575,000	100%		575,000	-	575,000	-	37,500	250,000	37,500	250,000	-
2024-52	Isabel & Myron Zucker Park Improvements	Welcoming, Engaged, and Livable Community	Important	Important	N/A	Rehabiliation	Parks and Recreation Millage	2,300,000	100%		2,300,000	-	2,300,000	-	-	-	300,000	2,000,000	-
2024-54	Park Connectivity	Welcoming, Engaged, and Livable Community	Value Add	Value Add	N/A	New	Parks and Recreation Millage	1,000,000	100%		1,000,000	-	1,000,000	-	-	-	-	1,000,000	-
2024-55	Whittier Pickleball Courts Replacement	Reliable Infrastructure	Important	Important	N/A	Rehabiliation	Parks and Recreation Millage	460,000	100%		460,000	-	460,000	60,000	400,000	-	-	-	-
2024-56	Mark Twain Dog Park Improvements	Welcoming, Engaged, and Livable Community	Desired	Desired	N/A	Rehabiliation	Parks and Recreation Millage	575,000	100%		575,000	-	575,000	-	-	-	75,000	500,000	-
2024-58	Westwood Park Improvements	Welcoming, Engaged, and Livable Community	Important	Important	N/A	Rehabiliation	CDBG Fund	750,000	100%		750,000	-	750,000	-	-	-	750,000	-	-
2025-25	Memorial Park Improvements	Reliable Infrastructure	Desired	Desired	N/A	Rehabiliation	Parks and Recreation Millage	3,450,000	100%		3,450,000	-	3,450,000	-	-	-	450,000	3,000,000	-
2025-40	Park Bench/Picnic Table Replacement	Welcoming, Engaged, and Livable Community	Desired	Desired	N/A	Replacement	Parks and Recreation Millage	140,000	100%		140,000	20,000	120,000	20,000	20,000	20,000	20,000	20,000	20,000
2026-18	Crosswalks for Safe Access to Parks	Safe, Healthy, and Just City	Important	Important	N/A	New	Major and Local Roads Fund/General Fund	500,000	100%		500,000	-	500,000	-	-	-	-	500,000	-
2026-19	Educational Campaign Assistance for Millage Renewal	Welcoming, Engaged, and Livable Community	Important	Important	N/A	Study	Parks and Recreation Millage	20,000	100%		20,000	-	20,000	-	10,000	10,000	-	-	-
2026-20	Feasibility Study for Additional Dog Park	Welcoming, Engaged, and Livable Community	Value Add	Value Add	N/A	Study	Parks and Recreation Millage	40,000	100%		40,000	-	40,000	-	-	-	-	40,000	-
2026-21	Feasibility Study for Outdoor Amphitheater	Welcoming, Engaged, and Livable Community	Value Add	Value Add	N/A	Study	Parks and Recreation Millage	40,000	100%		40,000	-	40,000	-	-	-	-	40,000	-
2026-22	Bicycle Racks and Repair Stations in Parks	Welcoming, Engaged, and Livable Community	Important	Important	N/A	New	Parks and Recreation Millage	16,000	100%		16,000	-	16,000	16,000	-	-	-	-	-
2026-23	Water Fountains in Parks	Welcoming, Engaged, and Livable Community	Important	Important	N/A	New	Parks and Recreation Millage	48,000	100%		48,000	-	48,000	48,000	-	-	-	-	-
2026-24	Lawson Park Parking	Welcoming, Engaged, and Livable Community	Value Add	Value Add	N/A	New	General Fund/Road Funds	70,000	100%		70,000	-	70,000	-	-	-	-	70,000	-
2026-25	Meininger Park Tennis Court Removal, Reestablish Green Space	Welcoming, Engaged, and Livable Community	Essential/Mandated	Essential/Mandated	N/A	Rehabiliation	Parks and Recreation Millage	75,000	100%		75,000	-	75,000	75,000	-	-	-	-	-
2026-26	Normandy Oaks Splashpad Back Up Pump	Welcoming, Engaged, and Livable Community	Important	Important	N/A	Replacement	Parks and Recreation Millage	10,000	100%		10,000	-	10,000	10,000	-	-	-	-	-
2026-27	Pat Paruch Park Improvement	Welcoming, Engaged, and Livable Community	Important	Important	N/A	Replacement	Donation	20,000	100%		20,000	-	20,000	20,000	-	-	-	-	-
2026-28	Kensington Play Structure -Playground Installation	Welcoming, Engaged, and Livable Community	Important	Important	N/A	Replacement	Parks and Recreation Millage	299,000	100%		299,000	-	299,000	39,000	260,000	-	-	-	-
2026-29	Playground removal at Parking Structure at South Lafayette Avenue at West 6th Street	Welcoming, Engaged, and Livable Community	Essential/Mandated	Essential/Mandated	N/A	Rehabiliation	General Fund	30,000	100%		30,000	-	30,000	30,000	-	-	-	-	-
2026-30	Playground Replacement Program	Welcoming, Engaged, and Livable Community	Essential/Mandated	Essential/Mandated	2026-35	Replacement	Parks and Recreation Millage	2,000,000	100%		2,000,000	-	2,000,000	-	500,000	500,000	500,000	500,000	-
2026-31	Red Run Park Tennis/Basketball Court Removal, Reestablish Green Space	Welcoming, Engaged, and Livable Community	Essential/Mandated	Essential/Mandated	N/A	Rehabiliation	Parks and Recreation Millage	125,000	100%		125,000	-	125,000	125,000	-	-	-	-	-
2026-32	Rotary Park Improvements	Welcoming, Engaged, and Livable Community	Desired	Desired	N/A	Rehabiliation	CDBG Fund	500,000	100%		500,000	-	500,000	-	-	-	-	500,000	-
2026-33	Upton Park Improvements	Welcoming, Engaged, and Livable Community	Important	Important	N/A	Rehabiliation	CDBG Fund	850,000	100%		850,000	-	850,000	-	850,000	-	-	-	-
2026-37	Tennis Court Posts and Net Replacement	Welcoming, Engaged, and Livable Community	Important	Important	N/A	Replacement	Parks and Recreation Millage	12,000	100%	-	12,000	-	12,000	12,000	-	-	-	-	-
	Parks & Grounds						**Subtotal**	**30,797,500**		**-**	**30,797,500**	**100,000**	**30,697,500**	**1,485,000**	**2,432,500**	**3,132,500**	**6,577,500**	**16,860,000**	**210,000**

CIP #	PROJECT NAME	STRATEGIC GOAL ALIGNMENT	PRIORITY WITHIN PROGRAM AREA	PRIORITY CITYWIDE	PROJECT COORDINATION	PROJECT TYPE	POTENTIAL FUNDING SOURCE(S)	ESTIMATED TOTAL PROJECT COST	% CITY SHARE	NON CITY COST	TOTAL CITY COST	PRIOR YRS CITY COST	FUTURE CITY COST (2025-2031)	FISCAL YEAR 2025-26 CITY COST	FISCAL YEAR 2026-27 CITY COST	FISCAL YEAR 2027-28 CITY COST	FISCAL YEAR 2028-29 CITY COST	FISCAL YEAR 2029-30 CITY COST	FISCAL YEAR 2030-31 CITY COST
Information Technology																			
CAP1103	Computer Replacement Program (ongoing)	Efficient and Effective Services	Essential/Mandated	Important	N/A	Replacement	IT Fund / Internal Service Fund User Charges	2,165,000	100%		2,165,000	**	2,165,000	290,000	320,000	350,000	375,000	400,000	430,000
CAP1104	Office Software and Training Program	Efficient and Effective Services	Important		N/A	Replacement	IT Fund / Internal Service Fund User Charges	1,020,000	100%		1,020,000	**	1,020,000	120,000	140,000	160,000	180,000	200,000	220,000
CAP1105	Server, Storage, & Network Infrastructure	Reliable Infrastructure	Essential/Mandated	Essential/Mandated	N/A	Replacement	IT Fund / Internal Service Fund User Charges	1,150,000	100%		1,150,000	**	1,150,000	550,000	-	-	-	-	600,000
CAP1302	GIS Integration	Efficient and Effective Services	Essential/Mandated	Essential/Mandated	N/A	Rehabiliation	IT Fund / Internal Service Fund User Charges	990,000	100%		990,000	**	990,000	120,000	140,000	160,000	180,000	190,000	200,000
CAP1403	Mobile Workforce	Efficient and Effective Services	Important	Important	N/A	Replacement	IT Fund / Internal Service Fund User Charges	1,110,000	100%		1,110,000	**	1,110,000	120,000	140,000	175,000	200,000	225,000	250,000
CAP1726	Backup/Recovery Solution	Reliable Infrastructure	Essential/Mandated	Essential/Mandated	N/A	Rehabiliation	IT Fund / Internal Service Fund User Charges	500,000	100%		500,000	**	500,000	250,000	-	-	-	-	250,000
2026-38	DPS Wi-Fi	Efficient and Effective Services	Important	Important	N/A	New	IT Fund / Internal Service Fund User Charges	120,000	100%		120,000		120,000	-	120,000	-	-	-	-
	Information Technology						**Subtotal**	**7,055,000**		**-**	**7,055,000**	**-**	**7,055,000**	**1,450,000**	**860,000**	**845,000**	**935,000**	**1,015,000**	**1,950,000**
Vehicles / Equipment / Large Studies / Other																			
2024-65	License Plate Recognition	Safe, Healthy, and Just City	Important	Important	N/A	New	Public Safety Fund	130,000	100%		130,000	**	130,000	32,500	32,500	32,500	32,500	-	-
2024-69	Police Technology	Safe, Healthy, and Just City	Essential/Mandated	Essential/Mandated	N/A	Replacement	Public Safety Fund	1,578,383	100%		1,578,383	**	1,578,383	394,596	394,596	394,596	394,596	-	-
2025-46	Fire Extrication Equipment	Efficient and Effective Services	Important	Important	N/A	Replacement	Public Safety Fund/Grant	130,000	100%		130,000		130,000	-	130,000	-	-	-	-
2025-48	Fire Self Contained Breathing Apparatus (SCBA) Harnesses and Masks	Safe, Healthy, and Just City	Important	Desired	N/A	Replacement	Public Safety Fund/Grant	162,000	100%		162,000		162,000	162,000	-	-	-	-	-
2026-34	Ice Arena Zamboni Replacement	Reliable Infrastructure	Important	Important	N/A	Replacement	Ice Arena Fund	150,000	100%		150,000		150,000	150,000	-	-	-	-	-
2026-35	Parks and Recreation 5 Year Master Plan	Welcoming, Engaged, and Livable Community	Important	Important	N/A	Study	Parks and Recreation Millage	90,000	100%		90,000		90,000	-	45,000	45,000	-	-	-
2026-36	Playground Safety Inspections	Reliable Infrastructure	Essential/Mandated	Essential/Mandated	2026-30	Study	Parks and Recreation Millage	73,500	100%		73,500		73,500	73,500	-	-	-	-	-
2024-70	Motor Pool Vehicle Replacement Plan	Efficient and Effective Services	Important	Important	N/A	Replacement	Motor Pool Fund / Internal Service Fund User Charges	12,731,958	100%		12,731,958	**	12,731,958	1,557,600	2,048,525	2,180,645	2,295,362	2,347,171	2,302,655
	Vehicles / Equipment / Other						**Subtotal**	**15,045,841**		**-**	**15,045,841**	**-**	**15,045,841**	**2,370,196**	**2,650,621**	**2,652,741**	**2,722,458**	**2,347,171**	**2,302,655**
					GRAND TOTAL OF ALL CITY PROJECTS			**214,643,738**		**11,677,045**	**202,966,693**	**5,510,300**	**197,456,393**	**27,730,548**	**27,530,921**	**32,697,441**	**38,629,558**	**44,869,071**	**25,998,855**

WATER & SEWER IMPROVEMENTS

CAP1999	Water System Analysis and Updates to Water Reliability, Asset Management, and Risk Resilience Plans		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$80,000	**Funding Source:**	Water & Sewer Fund / Rates
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Lower system maintenance costs.		
Description:	Water Reliability Study Update, Water Asset Management Plan Update, Water Risk Resilience Plan Preparation, Quality Control Review of Water and Sewer GIS Database.		

CAP2450	Aerial Flyover for Impervious Mapping		
Project Length:	2025-2029	**City Share:**	100%
Estimated Project Cost:	$170,000	**Funding Source:**	Water & Sewer Fund / Rates
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Lower system maintenance costs.		
Description:	Every 3 years, hire vendor to perform aerial flyover of Royal Oak to get updated impervious areas for stormwater utility calculations. Typically, November or February is best time of year. First flyover was done February 2019; next flyover to be performed once legislation and lawsuits regarding stormwater utility are resolved. These costs are currently placeholders so that funding is available if/when the commission is ready to move forward with a stormwater utility analysis.		

CAP2598	Water and Sewer System GIS Updates		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$75,000	**Funding Source:**	Water & Sewer Fund / Rates
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Lower system maintenance costs.		
Description:	Engineering is working to ensure our water/sewer utility information in GIS is accurate and reliable. We are using in-house staff to update attributes as time allows, but expect we will need a consultant to help with all the updates needed.		

CAP2511	2025 Water Main Improvements		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$1,336,000	**Funding Source:**	Water & Sewer Fund / Rates
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Lower system maintenance costs.		
Description:	Water main upgrades on: Nakota (Hillcrest to Crooks) - upgrade water main to be 8" HDPE and reconstruct road with concrete, Lexington (Marais to N Washington) - upgrade water main to be 12" ductile iron and significant concrete road patching, E Parent (Longfellow to dead end) - upgrade water main to be 8" HDPE. NOTE - special assessment paving of E Parent is programmed under CAP2536.		

CAP2606	2026 Rochester Road Resurfacing (water main improvements)		
Project Length:	2025-2027	**City Share:**	100%
Estimated Project Cost:	$1,730,000	**Funding Source:**	Water & Sewer Fund / Rates
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Lower system maintenance costs.		
Description:	Resurfacing of Rochester Road from 13 Mile to 14 Mile Road. Installing Road Diet . Royal Oak is replacing water main from 13 Mile to Woodside. Clawson plans to replace their water main between Chippewa and 14 Mile in 2025 prior to the start of this road project.		

CAP2607	2026 Catalpa Drive Resurfacing (water main improvements)		
Project Length:	2025-2027	**City Share:**	100%
Estimated Project Cost:	$1,440,000	**Funding Source:**	Water & Sewer Fund / Rates
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Lower system maintenance costs.		
Description:	Resurfacing Catalpa from Woodward to Main, installing pedestrian crossing islands at a few locations. Also transferring all water services from the 8" water main to the existing 16" water main, connecting side street water mains to 16" main and abandoning the 8".		

CAP2640	2026 Green Infrastructure Improvements		
Project Length:	2025-2027	**City Share:**	100%
Estimated Project Cost:	$200,000	**Funding Source:**	Water & Sewer Fund / Rates
Strategic Goal Alignment:	Environmental Leadership		
Impact on the Operating Budget:	Lower system maintenance costs.		
Description:	Plan to install green infrastructure installations around the city each year using ARPA funds through 2026. Placeholder project - green infrastructure location in the city to be determined through future study efforts.		

CAP2708	11 Mile Resurfacing (water main improvements)		
Project Length:	2026-2028	**City Share:**	100%
Estimated Project Cost:	$2,132,000	**Funding Source:**	ARPA/Water & Sewer Fund / Rates
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Lower system maintenance costs.		
Description:	Resurfacing 11 Mile from Main to Stephenson; possibly installing road diet based on commission decision. Water main, Main to Knowles & Gainsborough to Kenwood (1914-1925 water main).		

CAP2710	2027 Water Main Improvements		
Project Length:	2026-2028	**City Share:**	100%
Estimated Project Cost:	$1,350,000	**Funding Source:**	Water & Sewer Fund / Rates
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Lower system maintenance costs.		
Description:	8" Water main upgrades on Clifton, Fern and Ardmore (12 Mile to Beaver). Includes road reconstruction.		

CAP2711	2027 Water Main Improvements		
Project Length:	2026-2028	**City Share:**	100%
Estimated Project Cost:	$932,000	**Funding Source:**	Water & Sewer Fund / Rates
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Lower system maintenance costs.		
Description:	Yorba Linda - Dukeshire to Woodward (water main Dukeshire to Kensington) - partial 8" water main and road reconstruction. Chester - Hillside to Dukeshire - 12" water main and road reconstruction. Hampton - Normandy to Massoit - 8" water main and road reconstruction.		

CAP2804	2027 North Main Street Resurfacing & Water Main Improvements		
Project Length:	2027-2029	**City Share:**	100%
Estimated Project Cost:	$3,504,000	**Funding Source:**	ARPA Water & Sewer Fund / Rates
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Lower system maintenance costs.		
Description:	Resurfacing N. Main Street from Catalpa to 13 Mile Road and replacing water main with new 12" ductile iron except for the section between Royal and Bloomfield where water main was installed in 2009.		

CAP2806	2028 11 Mile Resurfacing & Water Main Improvements		
Project Length:	2027-2029	**City Share:**	100%
Estimated Project Cost:	$2,293,000	**Funding Source:**	Water & Sewer Fund / Rates
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Lower system maintenance costs.		
Description:	Resurfacing 11 Mile from Woodward to Main Street; possibly installing road diet, streetscape, lighting. Proposing water main replacement as well (8").		

CAP2809	2028 Campbell Road Overlay & Water Main Improvements		
Project Length:	2027-2029	**City Share:**	100%
Estimated Project Cost:	$1,882,000	**Funding Source:**	Water & Sewer Fund / Rates
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Lower system maintenance costs.		
Description:	Thin overlay of N Campbell from 13 Mile to 14 Mile - pavement is in fair condition. Only doing west half of road (Clawson owns other half). Replace 12" water main from 13 Mile to Whitcomb.		

CAP2810	2028 Water Main Improvements		
Project Length:	2027-2029	**City Share:**	100%
Estimated Project Cost:	$1,833,000	**Funding Source:**	ARPA/Water & Sewer Fund / Rates
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Lower system maintenance costs.		
Description:	Road reconstruction and 8" water main replacement: Delemere - 14 Mile to Parmenter, Warick - Coolidge to Woodward, Austin - Lockwood to Hilldale, Williams Ct. - Harrison to dead end.		

CAP2906	2029 E Fourth Street Resurfacing (water main improvements)		
Project Length:	2028-2030	**City Share:**	100%
Estimated Project Cost:	$3,921,000	**Funding Source:**	Water & Sewer Fund / Rates
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Lower system maintenance costs.		
Description:	Resurfacing E. Fourth Street from Knowles to Stephenson Highway. Needs a lot of new curbing. Also, new 12" water main along corridor - a lot of it is 1920s water main.		

CAP3006	2030 13 Mile Road Resurfacing (water main improvements)		
Project Length:	2029-2031	**City Share:**	100%
Estimated Project Cost:	$2,926,000	**Funding Source:**	Water & Sewer Fund / Rates
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Lower system maintenance costs.		
Description:	Resurfacing 13 Mile Road from Greenfield to Woodward as part of road millage renewal. Need to replace water main from Greenfield to Hillside (1946, lots of water main breaks). Also plan to replace water main from Hillside to Woodward (1955 water main - no breaks though).		

CAP3007	2030 Vinsetta Blvd Resurfacing (water main improvements)		
Project Length:	2029-2031	**City Share:**	100%
Estimated Project Cost:	$1,716,000	**Funding Source:**	Water & Sewer Fund / Rates
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Lower system maintenance costs.		
Description:	Resurfacing Vinsetta Blvd. from 12 Mile to Crooks and replacing 4" water main with 12" water main. Recommended upgrade for fire flow.		

CAP3035	2030 Local Road Reconstruction Improvements (water main improvements)		
Project Length:	2029-2031	**City Share:**	100%
Estimated Project Cost:	$984,000	**Funding Source:**	Water & Sewer Fund / Rates
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Lower system maintenance costs.		
Description:	Road reconstruction and water main replacement on Linwood - Glenwood to Elmhurst.		

CAP3109	2031 Webster Road Reconstruction (water main improvements)		
Project Length:	2030-2031	**City Share:**	100%
Estimated Project Cost:	$636,000	**Funding Source:**	Water & Sewer Fund / Rates
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Lower system maintenance costs.		
Description:	Reconstructing Webster Road from Greenfield to Coolidge, north half of the road only (Berkley owns south half). Replacing 8" water main between Tyler and Merrill (1950s pipe). Note - this project could potentially be a road patching job instead of full reconstruction (full reconstruct assumed for budgeting purposes). If not reconstructing, delete water main work.		

CAP3110	2031 Water Main Improvements		
Project Length:	2030-2031	**City Share:**	100%
Estimated Project Cost:	$948,000	**Funding Source:**	Water & Sewer Fund / Rates
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Lower system maintenance costs.		
Description:	Replacing 4" water mains with 8" water mains on: York (Huntington to Lincoln), Oakdale (W. Fourth to 11 Mile), Also 1920s water main on Lincoln (York to Woodward).		

CAPXX01	Concrete Pavement Replacement & Pre-paid Sidewalk Improvements		
Project Length:	2025-2031	**City Share:**	100%
Estimated Project Cost:	$5,035,000	**Funding Source:**	Water & Sewer Fund / Rates
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Lower system maintenance costs.		
Description:	Program to replace road panels removed for water main or sewer dig-ups by DPS, removals on local streets by private contractors who pre-pay for the road replacements, replacement of road, driveway and/or sidewalk for resident who requests and pre-pays for the work. Note - Engineering is taking over DPS's work load for restoring pavement damaged by water/sewer breaks. Added $180k to budget for FY24/25, assumed 5% increase in overall project each year afterward.		

CAPXX55	Special Assessment Paving Projects		
Project Length:	2025-2031	**City Share:**	100%
Estimated Project Cost:	$1,707,500	**Funding Source:**	Water & Sewer Fund / Rates
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Lower system maintenance costs.		
Description:	Special assessment paving of unimproved streets. Placeholder for future projects. On average, the length of remaining streets to be paved is 500 feet. Developed rough costs based on this length, assuming one street per year.		

CAPXX75	Sewer Televising and Root Control		
Project Length:	2025-2031	**City Share:**	100%
Estimated Project Cost:	$4,665,000	**Funding Source:**	Water & Sewer Fund / Rates
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Lower system maintenance costs.		
Description:	Televise sewers to determine condition and perform root treatment where needed; also identify locations where spot repairs or lining needs to be done.		

CAPXX85	Sewer Lining Improvements		
Project Length:	2025-2031	**City Share:**	100%
Estimated Project Cost:	$6,744,000	**Funding Source:**	Water & Sewer Fund / Rates
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Lower system maintenance costs.		
Description:	Based on results of sewer televising, line sewer with cured-in-place structural liner to reduce root intrusion, eliminate mineral deposits, improve sewer flow and extend life of the sewer.		

CAPXX95	Spot Sewer Repair Improvements		
Project Length:	2025-2031	**City Share:**	100%
Estimated Project Cost:	$5,196,000	**Funding Source:**	Water & Sewer Fund / Rates
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Lower system maintenance costs.		
Description:	Based on results of sewer televising, excavate and repair broken sections of sanitary and combined sewers in various locations city wide.		

2025-51	Lead Service Line Replacements		
Project Length:	2025-2031	**City Share:**	100%
Estimated Project Cost:	$6,184,000	**Funding Source:**	Water & Sewer Fund / Rates
Strategic Goal Alignment:	Safe, Healthy, and Just City		
Impact on the Operating Budget:	Unknown		
Description:	This project is part of a multi-year initiative to replace lead and/or galvanized iron water service line pipes at residential locations where such materials exist. The cost for this project assumes an average replacement cost of $4,900, which includes site landscaping and hard surface restoration. The budget supports an estimated 200 replacements per year. The City of Royal Oak is required by the Michigan Safe Drinking Water Act to replace an average of 100 lead and/or galvanized service lines per year and have all subject service lines replaced by 2040. As of October 2024, the number of known lead and/or galvanized services lines totals 1,101. Among the 1222 locations with unknown materials, staff has estimated 648 may be lead and/or galvanized. Thus, the multi-year initiative assumes 1,749 total future replacements. This figure will be adjusted annually as related investigatory work reduces the number of unknowns. At the current pace, complete elimination of all lead and/or galvanized lines is expected by 2033.		

SIDEWALK IMPROVEMENTS

CAPXX02	Sidewalk Improvement Program		
Project Length:	2025-2031	**City Share:**	77%
Estimated Project Cost:	$6,150,000	**Funding Source:**	Local Streets Fund & Direct Bills
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Improve safety thus reducing liability expenses due to fewer trip and fall claims.		
Description:	City-wide sidewalk improvement program. Direct bill to residents for sidewalk work adjacent to their property for 2025 and 2026 programs. For 2027 through 2035, sidewalk improvements will be funded by the road millage, no direct bill to properties. City pays for handicap ramps at property corners and sidewalk work along city properties.		

LOCAL STREET IMPROVEMENTS

CAP2511	2025 Road Improvements (due to water main construction)		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$1,700,000	**Funding Source:**	Local Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Water main upgrades on: Nakota (Hillcrest to Crooks) - upgrade water main to be 8" HDPE and reconstruct road with concrete, Lexington (Marais to N Washington) - upgrade water main to be 12" ductile iron and significant concrete road patching, E Parent (Longfellow to dead end) - upgrade water main to be 8" HDPE. NOTE - special assessment paving of E Parent is programmed under CAP2536.		

CAP2536	Special Assessment Paving		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$106,000	**Funding Source:**	Local Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Special assessment paving of E. Parent Avenue from Longfellow to the dead end. Approved by city commission in special assessment process. The water main will also be replaced underneath E. Parent Avenue, and the w/s funding is accounted for under CAP2511.		

CAP2535	2025 Local Road Reconstruction Improvements		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$500,000	**Funding Source:**	Local Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Local road reconstruction as part of road millage: Ravena (Chester Rd to dead end), Hillside Dr (Hillside Ct to Yorba Linda Blvd), Benjamin Traffic Calming circles (Webster to 13 Mile).		

CAP2615	2026 Local Road Resurfacing Improvements - Kayser		
Project Length:	2025-2027	**City Share:**	100%
Estimated Project Cost:	$800,000	**Funding Source:**	Local Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Resurfacing Kayser Avenue from Lincoln to 11 Mile.		

CAP2635	2026 Local Road Reconstruction Improvements		
Project Length:	2025-2027	**City Share:**	100%
Estimated Project Cost:	$1,980,000	**Funding Source:**	Local Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Road reconstruction of: Nakota from Fernlee to dead end, Greenway from Starr Rd to Edgeland, Greenway from Edgeland to Pavement Change, Chester Rd from Devon Rd to Crooks Rd, Maplewood from W 12 Mile Rd to Roseland, Maplewood from Roseland to W Houstonia, Maplewood from W Houstonia to Sycamore, Girard from Lauren Ct to 410 feet east.		

CAP2710	2027 Road Improvements (due to water main construction)		
Project Length:	2026-2028	**City Share:**	97%
Estimated Project Cost:	$1,277,000	**Funding Source:**	Local Streets Fund & Special Assessments
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	8" Water main upgrades on Clifton, Fern and Ardmore (12 Mile to Beaver). Includes road reconstruction.		

CAP2711	2027 Road Improvements (due to water main construction)		
Project Length:	2026-2028	**City Share:**	100%
Estimated Project Cost:	$1,533,000	**Funding Source:**	Local Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Yorba Linda - Dukeshire to Woodward (water main Dukeshire to Kensington) - partial 8" water main and road reconstruction. Chester - Hillside to Dukeshire - 12" water main and road reconstruction. Hampton - Normandy to Massoit - 8" water main and road reconstruction.		

CAP2810	2028 Road Improvements (due to water main construction)		
Project Length:	2027-2029	**City Share:**	100%
Estimated Project Cost:	$1,815,000	**Funding Source:**	Local Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Road reconstruction and 8" water main replacement: Delemere - 14 Mile to Parmenter, Warick - Coolidge to Woodward, Austin - Lockwood to Hilldale, Williams Ct. - Harrison to dead end.		

CAP3015	2030 Local Road Resurfacing Improvements		
Project Length:	2029-2031	**City Share:**	100%
Estimated Project Cost:	$1,000,000	**Funding Source:**	Local Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Placeholder for resurfacing of local roads. Specific streets to be determined closer to 2030.		

CAP3035	2030 Local Road Reconstruction Improvements		
Project Length:	2029-2031	**City Share:**	100%
Estimated Project Cost:	$986,000	**Funding Source:**	Local Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Road reconstruction and water main replacement on Linwood - Glenwood to Elmhurst.		

CAP3110	2031 Road Improvements (due to water main construction)		
Project Length:	2030-2031	**City Share:**	100%
Estimated Project Cost:	$115,500	**Funding Source:**	Local Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Replacing 4" water mains with 8" water mains on: York (Huntington to Lincoln), Oakdale (W. Fourth to 11 Mile), Also 1920s water main on Lincoln (York to Woodward).		

CAP3135	2031 Road Reconstruction Improvements		
Project Length:	2030-2031	**City Share:**	100%
Estimated Project Cost:	$400,000	**Funding Source:**	Local Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Placeholder project for road reconstruction on local roads. Will determine exact streets closer to 2031. No water main improvements planned under this item.		

CAPXX90	Traffic Safety Improvements		
Project Length:	2025-2031	**City Share:**	100%
Estimated Project Cost:	$300,000	**Funding Source:**	Local Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Funding for future traffic safety upgrades as approved by the Traffic Committee and City Commission such as speed humps, traffic calming islands, digital signs, etc. There is currently not a dedicated funding source for these efforts, which sometimes cost a significant amount. This project would also fund as-needed services from a consultant to perform detailed traffic studies and provide safety recommendations.		

CAPXX25	Joint Sealing Improvements		
Project Length:	2025-2031	**City Share:**	100%
Estimated Project Cost:	$758,000	**Funding Source:**	Local Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Joint Sealing previously resurfaced local and major asphalt streets as part of the road millage. Assume slightly more local roads than major roads.		

CAPXX55	Special Assessment Paving Projects		
Project Length:	2025-2031	**City Share:**	100%
Estimated Project Cost:	$1,366,000	**Funding Source:**	Local Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Special assessment paving of unimproved streets. Placeholder for future projects. On average, the length of remaining streets to be paved is 500 feet. Developed rough costs based on this length, assuming one street per year.		

MAJOR STREET IMPROVEMENTS

CAP2314	RCOC Tri-Party Projects		
Project Length:	2025-2031	**City Share:**	100%
Estimated Project Cost:	$558,100	**Funding Source:**	Major Streets Fund, RCOC, Beverly Hills,Berkley, Southfield
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Unknown		
Description:	When RCOC improves roads or signals on county-owned roads in Royal Oak, we are responsible for a portion of the project funding based on the tri-party funding system (costs split between County, City and RCOC). We are paying off the Greenfield/Normandy roundabout: FY25 - $24,300, FY26 - $24,300, FY27 - $21,000. We expect $82k billed in FY25 to fund the traffic signal improvements at 13 Mile & Greenfield. We expect $77,500 in FY26 for paving Greenfield Road (Webster to 13 Mile). Typical tri-party commitment per year is around $70k; programmed this cost for each year into the future as a placeholder.		

CAP2506	2025 13 Mile Road Resurfacing (MDOT)		
Project Length:	2025-2026	**City Share:**	65%
Estimated Project Cost:	$2,235,003	**Funding Source:**	Major Streets Fund/MDOT
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	13 Mile Road resurfacing from Rochester to Campbell Road; MDOT funding portion of project.		

CAP2507	Coolidge Highway and N. Main Street Resurfacing		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$2,720,000	**Funding Source:**	Major Streets Fund/DDA
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Resurfacing Coolidge Hwy from 14 Mile to northern city limit and N. Main Street from 13 Mile to northern city limit.		

CAP2509	2025 13 Mile Road Resurfacing (Woodward to Crooks)		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$3,150,000	**Funding Source:**	Major Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Resurfacing of 13 Mile Road from Woodward to Crooks.		

CAP2606	2026 Rochester Road Resurfacing (MDOT)		
Project Length:	2025-2027	**City Share:**	51%
Estimated Project Cost:	$3,541,716	**Funding Source:**	Major Streets Fund/MDOT
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Resurfacing of Rochester Road from 13 Mile to 14 Mile Road. Installing Road Diet . Royal Oak is replacing water main from 13 Mile to Woodside. Clawson plans to replace their water main between Chippewa and 14 Mile in 2025 prior to the start of this road project.		

CAP2607	2026 Catalpa Drive Resurfacing		
Project Length:	2025-2027	**City Share:**	100%
Estimated Project Cost:	$2,975,000	**Funding Source:**	Major Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Resurfacing Catalpa from Woodward to Main, installing pedestrian crossing islands at a few locations. Also transferring all water services from the 8" water main to the existing 16" water main, connecting side street water mains to 16" main and abandoning the 8".		

CAP2608	2026 Gardenia Avenue Resurfacing & Water Main Improvements		
Project Length:	2025-2027	**City Share:**	100%
Estimated Project Cost:	$662,000	**Funding Source:**	Major Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Resurfacing Gardenia from Campbell to Stephenson, possible crossing islands or calming.		

CAP2614	2026 Downtown Road Improvements		
Project Length:	2025-2027	**City Share:**	100%
Estimated Project Cost:	$1,236,000	**Funding Source:**	Major Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Resurfacing E Third (Main to Knowles) E Fifth (Williams to Troy) S Center (Fifth to Fourth) both sides of railroad tracks.		

CAP2708	11 Mile Resurfacing		
Project Length:	2026-2028	**City Share:**	77%
Estimated Project Cost:	$5,662,043	**Funding Source:**	Major Streets Fund/MDOT
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Resurfacing 11 Mile from Main to Stephenson; possibly installing road diet based on commission decision. Water main, Main to Knowles & Gainsborough to Kenwood (1914-1925 water main).		

CAP2709	2027 Stephenson Highway Resurfacing Improvements		
Project Length:	2026-2028	**City Share:**	100%
Estimated Project Cost:	$956,000	**Funding Source:**	Major Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Resurfacing on N. Stephenson Highway (west side of I-75) from 12 Mile Road to 1/4-mile south. This was the only portion of Stephenson not reconstructed as part of the recent I-75 project.		

CAP2714	2027 Downtown Road Improvements		
Project Length:	2026-2028	**City Share:**	100%
Estimated Project Cost:	$990,000	**Funding Source:**	Major Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Resurfacing S Lafayette (Lincoln to Fourth), S Center (Fifth to Sixth), E Sixth (Williams to Troy), W Fifth (Washington to Center) - note W Fifth might get done sooner by the DDA.		

CAP2720	Safe Routes to Schools		
Project Length:	2026-2029	**City Share:**	30%
Estimated Project Cost:	$690,000	**Funding Source:**	Major Streets Fund/Royal Oak Schools
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Placeholder project to improve access to Royal Oak Schools through the Safe Routes to Schools Program. City staff is collaborating with school district to apply for this funding. If received, would conduct planning/design in 26/27, construction in 27/28 and 28/29. Can do up to $300k per school building, assumed a $600,000 overall construction cost with 20% match ($120k) plus engineering design and inspection for 15% ($90k).		

CAP2741	CMAQ Traffic Signals on 14 Mile Road		
Project Length:	2026-2028	**City Share:**	15%
Estimated Project Cost:	$2,714,000	**Funding Source:**	Major Streets Fund/MDOT
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Applying for Congestion Mitigation and Air Quality (CMAQ) grant from MDOT for 2027. This would include full upgrade with mast arms of 5 signals on 14 Mile Road at intersections of Cooper, Coolidge (west), Coolidge (east), Delemere, and Elmhurst, and would also include traffic signal optimization along the corridor. If grant is approved, construction covered 100% and city pays for all design and inspection costs.		

CAP2804	2027 North Main Street Resurfacing & Water Main Improvements		
Project Length:	2027-2029	**City Share:**	58%
Estimated Project Cost:	$3,460,163	**Funding Source:**	Major Streets Fund/MDOT
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Resurfacing N. Main Street from Catalpa to 13 Mile Road and replacing water main with new 12" ductile iron except for the section between Royal and Bloomfield where water main was installed in 2009.		

CAP2806	2028 11 Mile Resurfacing & Water Main Improvements (Woodward to Main)		
Project Length:	2027-2029	**City Share:**	74%
Estimated Project Cost:	$3,746,120	**Funding Source:**	Major Streets Fund/MDOT
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Resurfacing 11 Mile from Woodward to Main Street; possibly installing road diet, streetscape, lighting. Proposing water main replacement as well (8").		

CAP2809	2028 Campbell Road Overlay & Water Main Improvements		
Project Length:	2027-2029	**City Share:**	100%
Estimated Project Cost:	$1,140,000	**Funding Source:**	Major Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Thin overlay of N Campbell from 13 Mile to 14 Mile - pavement is in fair condition. Only doing west half of road (Clawson owns other half). Replace 12" water main from 13 Mile to Whitcomb.		

CAP2841	CMAQ Traffic Signals on Coolidge Highway		
Project Length:	2027-2029	**City Share:**	15%
Estimated Project Cost:	$1,336,000	**Funding Source:**	Major Streets Fund/CMAQ Grant
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Applying for Congestion Mitigation and Air Quality (CMAQ) grant from MDOT for 2028. This would include full upgrade with mast arms of 2 signals on Coolidge Highway at intersections of Judson and Normandy, and would also include traffic signal optimization along the corridor. If grant is approved, construction covered 100% and city pays for all design and inspection costs.		

CAP2906	2029 E Fourth Street Resurfacing		
Project Length:	2028-2030	**City Share:**	100%
Estimated Project Cost:	$6,673,000	**Funding Source:**	Major Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Resurfacing E. Fourth Street from Knowles to Stephenson Highway. Needs a lot of new curbing. Also, new 12" water main along corridor - a lot of it is 1920s water main.		

CAP2907	2029 Normandy Road and Campbell Road Concrete Patching		
Project Length:	2028-2030	**City Share:**	100%
Estimated Project Cost:	$890,000	**Funding Source:**	Major Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Patching deteriorated concrete on Normandy Road (Crooks to Quickstad) and Campbell Road (12 to 13 Mile). Campbell Road includes new curbing on west side of road and driveway approaches.		

CAP3006	2030 13 Mile Road Resurfacing - Greenfield to Woodward		
Project Length:	2029-2031	**City Share:**	100%
Estimated Project Cost:	$2,824,000	**Funding Source:**	Major Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Resurfacing 13 Mile Road from Greenfield to Woodward as part of road millage renewal. Need to replace water main from Greenfield to Hillside (1946, lots of water main breaks). Also plan to replace water main from Hillside to Woodward (1955 water main - no breaks though).		

CAP3007	2030 Vinsetta Blvd Resurfacing Improvements		
Project Length:	2029-2031	**City Share:**	100%
Estimated Project Cost:	$2,334,000	**Funding Source:**	Major Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Resurfacing Vinsetta Blvd. from 12 Mile to Crooks and replacing 4" water main with 12" water main. Recommended upgrade for fire flow.		

CAP3008	2030 Normandy Road Resurfacing Improvements		
Project Length:	2029-2031	**City Share:**	100%
Estimated Project Cost:	$1,558,000	**Funding Source:**	Major Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Resurfacing Normandy Road from Woodward to Coolidge.		

CAP3009	Normandy Road Resurfacing		
Project Length:	2029-2031	**City Share:**	100%
Estimated Project Cost:	$1,378,000	**Funding Source:**	Major Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Resurfacing Normandy Road between Quikstad Park and N. Main Street (the asphalt portion of the roadway).		

CAP3016	2030 Downtown Resurfacing Improvements		
Project Length:	2029-2031	**City Share:**	100%
Estimated Project Cost:	$436,000	**Funding Source:**	Major Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Resurfacing downtown streets: E Fifth (Troy to Knowles), S. Center (Fourth to Fifth) - both sides of railroad tracks.		

CAP3106	Coolidge Resurfacing Improvements		
Project Length:	2030-2031	**City Share:**	100%
Estimated Project Cost:	$190,000	**Funding Source:**	Major Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Resurfacing Coolidge Highway between Woodward and 13 Mile; possible widening of southbound lane to improve truck movements.		

CAP3107	2031 Webster Road Resurfacing Improvements		
Project Length:	2030-2031	**City Share:**	100%
Estimated Project Cost:	$1,041,000	**Funding Source:**	Major Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Resurfacing Webster Road from Woodward to Crooks.		

CAP3108	2031 13 Mile Road Reconstruction		
Project Length:	2030-2031	**City Share:**	100%
Estimated Project Cost:	$1,235,000	**Funding Source:**	Major Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Reconstruction the concrete portion of 13 Mile Road between N. Main Street and Rochester Road.		

CAP3109	2031 Webster Road Reconstruction		
Project Length:	2030-2031	**City Share:**	100%
Estimated Project Cost:	$1,036,500	**Funding Source:**	Major Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Reconstructing Webster Road from Greenfield to Coolidge, north half of the road only (Berkley owns south half). Replacing 8" water main between Tyler and Merrill (1950s pipe). Note - this project could potentially be a road patching job instead of full reconstruction (full reconstruct assumed for budgeting purposes). If not reconstructing, delete water main work.		

CAP3110	2031 Road Improvements (due to water main construction)		
Project Length:	2030-2031	**City Share:**	100%
Estimated Project Cost:	$67,000	**Funding Source:**	Major Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Replacing 4" water mains with 8" water mains on: York (Huntington to Lincoln), Oakdale (W. Fourth to 11 Mile), Also 1920s water main on Lincoln (York to Woodward).		

CAP3114	2031 Downtown Street Improvements		
Project Length:	2030-2031	**City Share:**	100%
Estimated Project Cost:	$737,000	**Funding Source:**	Major Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Resurfacing: S Troy - Lincoln to Third, S Center - Fourth to Second and W Fourth - West to Lafayette. Concrete Patching: W Fourth - Washington to Main, W Sixth - Center to railroad and W Seventh - Washington to Center.		

CAPXX90	Traffic Safety Improvements		
Project Length:	2025-2031	**City Share:**	100%
Estimated Project Cost:	$300,000	**Funding Source:**	Major Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Funding for future traffic safety upgrades as approved by the Traffic Committee and City Commission such as speed humps, traffic calming islands, digital signs, etc. There is currently not a dedicated funding source for these efforts, which sometimes cost a significant amount. This project would also fund as-needed services from a consultant to perform detailed traffic studies and provide safety recommendations.		

CAPXX25	Joint Sealing Improvements		
Project Length:	2025-2031	**City Share:**	100%
Estimated Project Cost:	$439,000	**Funding Source:**	Major Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Reduce road maintenance costs over time by making structural repairs to existing roads		
Description:	Joint Sealing previously resurfaced local and major asphalt streets as part of the road millage. Assume slightly more local roads than major roads.		

CAPXX60	Mast Arm Inspections		
Project Length:	2025-2031	**City Share:**	100%
Estimated Project Cost:	$62,400	**Funding Source:**	Major Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Unknown		
Description:	Traffic signal mast arm steel (welds, bolts, protective paint) must be inspected every two years per AASHTO and MDOT.		

PARKS AND FACILITIES

2024-10	Golf Course Cart Shed Lighting Update to LED		
Project Length:	2029-2030	**City Share:**	100%
Estimated Project Cost:	$50,000	**Funding Source:**	Golf Course Fund/Green Energy Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	LED lights save significantly on energy costs, have a longer lifespan, and require less maintenance.		
Description:	This project will replace the existing lighting with LED lights. LED lights save significantly on energy costs, have a longer lifespan, and require less maintenance. They provide better lighting quality, enhance visibility, and are eco-friendly, reducing our carbon footprint. There are DTE rebate programs available.		

2024-15	Royal Oak Animal Shelter		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$2,000,000	**Funding Source:**	TBD
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	The shelter will continue to pursue grants and donations via the Civic Foundation.		
Description:	This project is working to either relocate or remodel the existing animal shelter into a more modern and functional space to house animals. The space needs to allow for quarantine, animal housing, space for play and for visitors to greet potential new family members. The space also needs to better accommodate the staff and volunteers with administrative space and storage for supplies, and other appliances to maintain a well-run shelter.		

2024-16	Golf Course Club House		
Project Length:	2029-2030	**City Share:**	100%
Estimated Project Cost:	$3,000,000	**Funding Source:**	Golf Course Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Unknown		
Description:	The current clubhouse is outdated and does not meet the modern standards and expectations of golfers. A renovated clubhouse can attract more visitors, events, and activities. Modern facilities are more likely to attract new members and increase overall usage of the golf course.		

2024-17	Farmers Market Floor Restoration		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$35,000	**Funding Source:**	Farmer's Market Fund
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	This project involves rehabilitation of the concrete floors throughout the farmers market. Work would include surface repairs and prep, burnt umber staining, and new gloss surface coat.		

2024-20	Farmers Market West Porch Enclosure		
Project Length:	2026-2027	**City Share:**	100%
Estimated Project Cost:	$40,000	**Funding Source:**	Farmer's Market Fund
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	Project involves the construction of a modular/removable enclosure for the market's west porch.		

2024-21	Salter Center Parking Lot and Sidewalk Repaving		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$400,000	**Funding Source:**	General Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Unknown		
Description:	The Salter Center parking lot and sidewalk requires resurfacing and repaving. Over time, the parking lot and sidewalk have experienced significant wear and tear from daily use, weather conditions, and natural aging. This has resulted in a number of cracks, potholes, and surface irregularities. The current condition of the lot poses safety risks for both drivers and pedestrians.		

2024-25	Senior Center Bathroom Remodel		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$103,187	**Funding Source:**	Oakland County Grant/ARPA
Strategic Goal Alignment:	Safe, Healthy, and Just City		
Impact on the Operating Budget:	The new bathroom with have energy star equipment and touchless hand dryers, therefore saving us on water costs and paper towel supplies.		
Description:	Remodel to current restrooms at the Senior Center. The current restrooms are not ADA compliant. The remodel will make bathrooms larger so that we can fit ADA stall in current bathrooms and also keep the number of bathrooms needed to meet the capacity of the Senior Center. ADA bathrooms may need to be built in another area of the Senior Center.		

2024-26	Senior Center Flooring		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$95,400	**Funding Source:**	Oakland County Grant/ARPA
Strategic Goal Alignment:	Safe, Healthy, and Just City		
Impact on the Operating Budget:	Eliminate costs for carpet cleaning one to two times a month ($1800 to $2400 a year) and eliminate the need to purchase vacuum equipment.		
Description:	Replace all carpeting with commercial flooring. This will allow for better sanitation of the senior center.		

2024-27	Library Solar Roof Installation		
Project Length:	2025-2026	**City Share:**	77%
Estimated Project Cost:	$304,765	**Funding Source:**	ARPA Funds
Strategic Goal Alignment:	Environmental Leadership		
Impact on the Operating Budget:	Unknown		
Description:	The proposed project funding will be used to install approximately 137kW of solar PV on the Royal Oak Public Library's roof. This renewable energy project will help reduce the city's greenhouse gas emissions and offers a return on investment in about 10 years. During the COVID-19 pandemic, the library remained an essential community service facility by continuing to offer residents access to informational resources and study materials. This project will further enhance the library's community benefit by allowing it to operate normally during power outages and reduce municipal energy expenses.		

2024-9	Golf Course Maintenance Building Repairs		
Project Length:	2029-2030	**City Share:**	100%
Estimated Project Cost:	$35,000	**Funding Source:**	Golf Course Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Unknown		
Description:	The front wall of the greens keeper's office at the maintenance building is in disrepair, compromising structural integrity. Repairs are necessary to prevent further damage and maintain the facility's operational functionality.		

2025-6	Ice Arena Roofing Repair Project		
Project Length:	2026-2027	**City Share:**	100%
Estimated Project Cost:	$350,000	**Funding Source:**	Ice Arena Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Unknown		
Description:	Roof over the lobby area and upper level between the two ice sheets has reached its useful life and is ready for replacement. High priority for replacing it in 1-2 years.		

2025-7	Library Building Signage Exterior		
Project Length:	2028-2029	**City Share:**	100%
Estimated Project Cost:	$28,000	**Funding Source:**	Library Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Better insulated windows will lead to lower utility bills.		
Description:	Replace the exterior signage on the Library.		

2025-8	Library Building Signage Interior		
Project Length:	2028-2029	**City Share:**	100%
Estimated Project Cost:	$20,000	**Funding Source:**	Library Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Unknown		
Description:	Replacing the interior signage at the Library.		

2025-9	Library Electrical Upgrades		
Project Length:	2027-2028	**City Share:**	100%
Estimated Project Cost:	$140,000	**Funding Source:**	Library Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Potential to save on any future repairs needed.		
Description:	Replace the electrical panels and upgrade wiring.		

2025-10	Library Fire Alarm System		
Project Length:	2028-2029	**City Share:**	100%
Estimated Project Cost:	$10,000	**Funding Source:**	Library Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Unknown		
Description:	Adjust and update the fire alarm system.		

2025-11	Library Front Entry Canopy		
Project Length:	2028-2029	**City Share:**	100%
Estimated Project Cost:	$109,000	**Funding Source:**	Library Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Unknown		
Description:	Remove and replace the 11 Mile Rd front entry canopy.		

2025-12	Library Garage Door Replacement		
Project Length:	2028-2029	**City Share:**	100%
Estimated Project Cost:	$25,000	**Funding Source:**	Library Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Unknown		
Description:	Replacing the exterior garage door at the Library.		

2025-13	Library Plumbing		
Project Length:	2027-2028	**City Share:**	100%
Estimated Project Cost:	$38,000	**Funding Source:**	Library Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	We will save on plumbing repairs, reducing our annual repair costs.		
Description:	Replace the plumbing valves and unions.		

2025-14	Library Restroom Renovations		
Project Length:	2027-2028	**City Share:**	100%
Estimated Project Cost:	$47,000	**Funding Source:**	Library Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Unknown		
Description:	Renovation of restrooms at the Library.		

2025-15	Library Stone Retaining Wall Replacement		
Project Length:	2028-2029	**City Share:**	100%
Estimated Project Cost:	$94,500	**Funding Source:**	Library Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Unknown		
Description:	Replacing or rehabilitating the exterior stone retaining wall.		

2025-16	Library Window Replacement		
Project Length:	2029-2030	**City Share:**	100%
Estimated Project Cost:	$688,000	**Funding Source:**	Library Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Potential savings in utility costs		
Description:	Replacing all exterior windows and concrete windowsills.		

2025-17	Salter Center Roof Replacement		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$650,000	**Funding Source:**	General Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Unknown		
Description:	The City has been awarded 50% matching $411,000 in Congressional Funding ($411,000 city funds) from the D.O.E. for a solar array with battery storage at the Salter Center. The roof requires replacement, and those costs can be part of our match. The roof project must be completed prior to the Solar Array installation, which is a separate CIP project.		

2025-19	Senior Center Lighting Upgrades		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$80,000	**Funding Source:**	Senior Center Millage
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Improve energy efficiency and reduce energy costs and reduce cost of lighting supplies.		
Description:	Replace all lighting throughout the Senior Center. Current lighting is very dim and has many areas where lights are blinking. Replacing with LED lights for brighter center and more energy efficient.		

2025-21	Senior Center Ceiling Tile Replacement		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$50,000	**Funding Source:**	Senior Center Millage
Strategic Goal Alignment:	Safe, Healthy, and Just City		
Impact on the Operating Budget:	Replacing the tiles at the same time as lighting will brighten the senior center tremendously and help reduce the cost of energy.		
Description:	Replace all Senior Center ceiling tiles throughout the senior center. The current tiles are old, dirty and chipping. Replacement could brighten the center and improve the lighting in the senior center.		

2025-22	Senior Center New Reception Workstations		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$40,000	**Funding Source:**	Senior Center Millage
Strategic Goal Alignment:	Safe, Healthy, and Just City		
Impact on the Operating Budget:	Unknown		
Description:	Replace the current reception area with new workstations that provide exits on both sides of the reception area. This will create a safer exit plan for employees and volunteers that work in this area. This will also make it conducive to the work performed from this area as many of the programs require access to the hallway that is currently enclosed.		

2025-29	Fire Station #2 Kitchen Remodel		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$40,000	**Funding Source:**	Public Safety Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Unknown		
Description:	Kitchen remodel at Fire Station #2. Replace original laminate countertops with a more durable commercial grade product. (i.e. stainless steel, granite, etc.) Replace both upper and lower cabinets, replace sink and garbage disposal.		

2025-30	Fire Station 2 Window Treatments (Tinting)		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$20,000	**Funding Source:**	Public Safety Fund
Strategic Goal Alignment:	Environmental Leadership		
Impact on the Operating Budget:	Unknown		
Description:	Install window tinting film in the apparatus and watch room along 13 Mile and the 2nd floor living area. Window tinting will help with cooling the rooms and help with HVAC cost.		

2025-32	Fire Stations floor replacements		
Project Length:	2026-2027	**City Share:**	100%
Estimated Project Cost:	$225,000	**Funding Source:**	Public Safety Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Unknown		
Description:	Replace the flooring in all 3 fire stations. Primarily all carpeted areas.		

2025-38	DPS Roofing		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$650,000	**Funding Source:**	General Fund/Motor Pool Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Unknown		
Description:	This project provides funding to replace a 16,500 square foot section of the public services facility's metal roof, which has been assessed to be in poor condition, as illustrated in the attached report excerpt. Over recent years, other public services facility roof sections have been replaced or have been identified as being in good condition. This section is last remaining area needing attention. A related proposed DPS facility renovation/reconstruction project would not be impacted by this work. Preliminary concept plans for comprehensive DPS facility improvements recommend retaining the existing area covered by this roof section.		

2025-42	Library Automated Materials Handling		
Project Length:	2027-2028	**City Share:**	100%
Estimated Project Cost:	$150,000	**Funding Source:**	Library Fund
Strategic Goal Alignment:	Efficient and Effective Services		
Impact on the Operating Budget:	Unknown		
Description:	An automated materials handling system, or AMH, automatically checks in materials that are returned through the book drop, and then sorts them into their collections.		

2025-44	Library HVAC Boilers & Chiller		
Project Length:	2026-2027	**City Share:**	100%
Estimated Project Cost:	$1,316,000	**Funding Source:**	Library Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Unknown		
Description:	The boiler and chiller at the Library will need to be replaced as they will be at the end of their useful life. The project will include replacing the fencing around the chiller and restoration of the landscaping.		

2025-53	Senior Center Furnace Replacements		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$31,500	**Funding Source:**	Oakland County Grant/ARPA
Strategic Goal Alignment:	Safe, Healthy, and Just City		
Impact on the Operating Budget:	Unknown		
Description:	Replace two older furnaces that need constant repair.		

2026-1	Salter Center Solar Array & Battery Energy Storage		
Project Length:	2026-2027	**City Share:**	100%
Estimated Project Cost:	$411,000	**Funding Source:**	General Fund/Resiliency Hub Congressional Funding
Strategic Goal Alignment:	Environmental Leadership		
Impact on the Operating Budget:	Unknown		
Description:	The City has been awarded 50% matching $411,000 in Congressional Funding ($411,000 city funds) from the D.O.E. for a solar array with battery storage at the Salter Center. The roof requires replacement, and those costs can be part of our match (the roof replacement is a separate CIP). We also qualify for direct pay, which should provide the city with a 30% tax credit on the project. We are currently in the process of drafting an RFP to bring on our Solar consultant to work on our grant paperwork and consult with us on the next steps. The Salter Center solar array is part of a bigger project to transform the location into a resiliency center that could be used in large-scale power outages or other emergencies.		

2026-3	Salt Dome Rehabilitation		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$30,000	**Funding Source:**	Major and Local Streets Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Unknown		
Description:	This project involves various repairs to the Department of Public Service's salt storage dome. Repairs include select roof and siding panel replacements, door frame reinforcement, and sealing of the structure's perimeter which have degraded due to age and use. The repairs are expected to increase the dome's useful life by 7-10 years.		

2026-4	Farmer's Market Towers Fascia Painting		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$20,000	**Funding Source:**	Farmers Market Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Unknown		
Description:	This project involves repainting the exterior fascia of the farmer's market towers and all support poles along the building's perimeter. Surface areas would be cleaned and prepared for application of weather-resistant, durable paint.		

2026-5	DPS Facility Renovation/Construction		
Project Length:	2027-2029	**City Share:**	100%
Estimated Project Cost:	$9,600,000	**Funding Source:**	TBD
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Medium and long-term budget savings could be realized through energy efficiency achievements and reduced maintenance costs.		
Description:	This project involves extensive renovation, demolition, and reconstruction of the public services facility site and buildings to address buildings which have exceeded their service life, do not meet functional needs for staff and public, are not compliant with modern accessible building construction practices, and are not environmentally friendly or sustainable. The conceptual design recommends demolishing and reconstructing the main building which faces Campbell Road on the west side of the property to better meet functional needs. It also recommends demolishing several severely dilapidated ancillary buildings and reconfiguring the site to provide better public access for residents and visitors. The large metal-framed motor pool facility which connects to the main building is in sufficient condition to remain in place. The recommendations and estimated costs are the product of a year-long review, assessment, and report by an engineering consultant which reviewed current conditions, space requirements, and necessary repairs and/or updates. Based on current conditions, to make necessary improvements in lieu of a comprehensive rehabilitation and construction project, the following costs for site and facility repairs and retrofits can be anticipated in the short- and medium-term: Immediate work: $78,300, Year 1 to 5 work: $4,858,850, Year 5 to 10 work: $1,895,000. The conceptual design for a comprehensive rehabilitation and reconstruction of the DPS campus includes consideration for efficiency, accessibility, functionality, and longevity.		

2026-6	Center Street Parking Structure Retail Renovations		
Project Length:	2025-2027	**City Share:**	100%
Estimated Project Cost:	$115,000	**Funding Source:**	Parks and Recreation Millage
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	The Center Street Parking Structure retail space (5,700 square feet) will be transformed into a vibrant multi-generational program/event space and headquarter offices for Parks and Recreation staff, addressing the urgent need to centralize our expanding team. We have outgrown our offices at the DPS building, making this renovation essential for operational efficiency. The new facility will feature conference and training rooms, a front desk area to improve the customer service experience, and a multi-use program space for various activities and events for all ages in a convenient downtown location. Vacant since 2018, this partially completed space already includes restrooms, ceilings, lighting, electrical, window treatments, and outer wall drywall. With a total project cost of $115,000, including 15% for engineering assistance, design and bid processes will begin in the first fiscal year, with construction in the second. This upgrade is critical for supporting our team in building a world-class Parks and Recreation department.		

2026-7	Feasibility Study for Community Center with Indoor Pool		
Project Length:	2029-2030	**City Share:**	100%
Estimated Project Cost:	$50,000	**Funding Source:**	Parks and Recreation Millage
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	During the Recreation Master Plan process, residents and stakeholders expressed a strong desire for a community pool and an indoor recreation facility. To address this, conduct a feasibility study for the pool, potentially collocated with a new community center. This includes investigating public/private partnerships, determining priority within city needs, identifying the best accessible location, and developing a conceptual site plan, and cost estimates for financing and development.		

2026-8	EV Fleet Charging Infrastructure		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$250,000	**Funding Source:**	Motor Pool Fund
Strategic Goal Alignment:	Environmental Leadership		
Impact on the Operating Budget:	Deployment of EV vehicles would reduce fleet fuel and maintenance costs.		
Description:	This project includes funding to facilitate the installation of EV charging stations for use by city fleet vehicles. The funding includes costs for professional engineering design and consultation services, any necessary site preparation work and upgrades, as well as the charging stations. Multiple locations have been identified for charger installation, including parking garages, senior center, and the city hall campus. Each location presents challenges related to facility and/or primary source capacity. This funding would ensure that staff can address site issues and continue to pursue fleet EV deployment.		

2026-9	Ice Arena CO2 Detection/Ventilation System		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$20,000	**Funding Source:**	Ice Arena Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Unknown		
Description:	Currently the facility does not have a system to detect Carbon Monoxide and sound an alarm and activate a ventilation system when levels get too high. We would need to consult with a provider to determine options, using the current HVAC system, or if it would require a new separate system. This is the highest priority capital improvement project for the Ice Arena.		

2026-10	Ice Arena Dehumidifier		
Project Length:	2028-2029	**City Share:**	100%
Estimated Project Cost:	$400,000	**Funding Source:**	Ice Arena Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Unknown		
Description:	The dehumidification system takes the cold, moist air from the ice areas to eliminate condensation and fog and is a critical piece of equipment for the operation of an ice arena. Our current system is reaching the end of its useful life, and we have experienced numerous expensive breakdowns. There is 8-12 month lead time for new units. Estimated at $400,000 for a like-unit replacement, but a different design could be less. It should be replaced in the next 2-5 years. It is recommended to replace HVAC and Dehumidifier at the same time.		

2026-11	Ice Arena HVAC System Replacement		
Project Length:	2028-2029	**City Share:**	100%
Estimated Project Cost:	$40,000	**Funding Source:**	Ice Arena Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Unknown		
Description:	The HVAC system to heat and cool the lobby and offices is reaching the end-of-life expectancy and should be considered for replacement in the next 5 years. It is recommended to replace HVAC and Dehumidifier at the same time.		

2026-12	Ice Arena Locker Room Renovations		
Project Length:	2029-2030	**City Share:**	100%
Estimated Project Cost:	$50,000	**Funding Source:**	Ice Arena Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Unknown		
Description:	There are currently four locker rooms for each ice surface, two smaller rooms for referees/officials and one smaller changing room. It is worth contacting a consultant to explore design options for the expansion of the rooms toward the ice surface, which would allow for better bathroom/shower facilities for the participants.		

2026-13	Ice Arena Parking Lot Repaving		
Project Length:	2027-2028	**City Share:**	100%
Estimated Project Cost:	$325,000	**Funding Source:**	Ice Arena Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Unknown		
Description:	The Ice Arena parking lot requires resurfacing and repaving. Over time, the parking lot has experienced significant wear and tear from daily use, weather conditions, and natural aging. This has resulted in a number of cracks, potholes, and surface irregularities. The current condition of the lot poses safety risks for both drivers and pedestrians.		

2026-14	Ice Arena Rink Lighting Update		
Project Length:	2026-2027	**City Share:**	100%
Estimated Project Cost:	$30,000	**Funding Source:**	Ice Arena Fund/Green Energy Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Utility costs		
Description:	The rink lights were retrofitted with LED bulbs about 10 years ago. The bulbs dim over time and there are fewer fixtures than you would typically see in an ice rink. Light levels in the rinks are currently not very good. We would recommend upgrading to brighter fixtures over the ice. The rest of the building should also be converted to LED. There are DTE rebate programs available.		

2026-15	Ice Arena Rink West Rink Garage Door		
Project Length:	2026-2027	**City Share:**	100%
Estimated Project Cost:	$12,000	**Funding Source:**	Ice Arena Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Unknown		
Description:	Garage door to exterior needs replacement and should be replaced in the next 1-2 years.		

2026-16	Ice Arena Toilet Partitions in Lobby Rest Rooms		
Project Length:	2027-2028	**City Share:**	100%
Estimated Project Cost:	$10,000	**Funding Source:**	Ice Arena Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Unknown		
Description:	Toilet Partitions in Lobby Rest Rooms experience wear and tear overtime and should be replaced in the next 2-3 years.		

2026-17	Security Cameras-Recreation Facilities		
Project Length:	2029-2030	**City Share:**	100%
Estimated Project Cost:	$138,000	**Funding Source:**	Parks and Recreation Millage/Senior Center Millage
Strategic Goal Alignment:	Safe, Healthy, and Just City		
Impact on the Operating Budget:	Unknown		
Description:	Installing security cameras in City-Owned recreation facilities, Senior Center, and high-traffic parks enhances safety, deters vandalism, and ensures a secure environment for visitors. They provide valuable surveillance footage, aiding in incident prevention and resolution, and fostering a sense of security for all community members. Each camera is estimated to cost $1,200. A third-party vendor will need to be contracted to assist with planning the best locations and installation of cameras and is estimated at an additional 15%. The total project cost is estimated at $138,000, assuming 100 cameras are installed.		

2024-28	City-wide ROW Tree Planting		
Project Length:	2025-2031	**City Share:**	100%
Estimated Project Cost:	$1,080,000	**Funding Source:**	Parks and Recreation Millage/Road Funds
Strategic Goal Alignment:	Environmental Leadership		
Impact on the Operating Budget:	Unknown		
Description:	This project provides ROW tree plantings at reduced or no cost to homeowners. The trees will reduce storm water run-off, reducing system flows. Budget assumes 80% of plantings along local streets, 10% along major roads, and 10% within city parks. This project proposal illustrates a multi-year plan for plantings from FY 26-27 through 30-31. Total number of trees planted in any budget year depends upon unit pricing and public interest - an estimated 300-800 trees annually.		

2024-30	Fernwood Park Improvements		
Project Length:	2026-2028	**City Share:**	100%
Estimated Project Cost:	$575,000	**Funding Source:**	Parks and Recreation Millage
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	Fernwood Park (1 acre) requires site development plans and improvements due to outdated facilities. Public input for the Recreation Master Plan identified replacement of the play structure, maintenance for the sandbox, and additional shade as desired priorities for this park. Design and bid assistance with an engineering firm would occur in the first fiscal year, with construction occurring in the second fiscal year for a project totaling 575,000, with 15% included for engineering firm assistance.		

2024-32	Miller Park Improvements		
Project Length:	2029-2030	**City Share:**	100%
Estimated Project Cost:	$750,000	**Funding Source:**	CDBG Fund
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	Miller Park (1.51 acres) is located within walking distance of Corewell Health William Beaumont Hospital Royal Oak, near Coolidge and 13 Mile. The park has playground equipment and a multipurpose field. It was identified as a location for adult exercise equipment. The play structure has been updated within the last 10 years. This park is eligible for CDBG funds.		

2024-35	Tennis Court Repair/Replacements		
Project Length:	2027-2030	**City Share:**	100%
Estimated Project Cost:	$1,200,000	**Funding Source:**	Parks and Recreation Millage
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Unknown		
Description:	Although Royal Oak has 25 tennis courts, the National Recreation and Park Association suggests 9 for our population size. The Recreation Master Plan advises repurposing underutilized and severely damaged courts for green space or other facilities, recommending the decommissioning of 5-7 tennis courts in disrepair. Possible replacement could include conversion to courts lined for both tennis and pickleball. Tennis Courts located at Red Run and Meininger are in the worst condition and are recommended for removal in other CIP projects. Elks, Dondero, Myron Zucker, and Kenwood are in poor condition and should be prioritized for replacement or removal. The average lifespan of an outdoor tennis court in Michigan is below 20 years due to the climate.		

2024-36	Worden Park Improvements		
Project Length:	2028-2030	**City Share:**	100%
Estimated Project Cost:	$5,175,000	**Funding Source:**	Parks and Recreation Millage
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	Based on public input during Recreation Master Plan process, upgrades at Worden Park (22.67 acres) could include "clovering" ball diamonds for better use of soccer, lacrosse, and football fields, connecting paths with fitness amenities, and adding lighted soccer fields. This is our third largest park and is adjacent to the high school. The park offers baseball, tennis, ice skating, and potential for a community garden, roller hockey rink, or skate park. Design and bid assistance with an engineering firm will occur in the first fiscal year, with construction in the second fiscal year. The total project cost is estimated at $5,175,000, with 15% included for engineering firm assistance.		

2024-37	Clawson Park Improvements		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$750,000	**Funding Source:**	CDBG Fund
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	Clawson Park (2.21 acres) has improvements underway using CDBG funding. Project involves renovations to baseball field and playground area. Construction is planned to begin in March 2025.		

2024-38	Elks Park Improvements		
Project Length:	2028-2030	**City Share:**	100%
Estimated Project Cost:	$1,840,000	**Funding Source:**	Parks and Recreation Millage
Strategic Goal Alignment:	Safe, Healthy, and Just City		
Impact on the Operating Budget:	Unknown		
Description:	Elks Park (4.32 acres), located adjacent to Normandy Oaks, features several sports fields and courts but faces flooding and maintenance challenges. Its location and size offer significant redevelopment potential to complement Normandy Oaks. Public input highlighted the need for new facilities, including a potential skate park. Design and bid assistance with an engineering firm will occur in the first fiscal year, followed by construction in the second fiscal year. The total project cost is estimated at $1,840,000, with 15% included for engineering firm assistance.		

2024-42	Park Drainage Improvements		
Project Length:	2025-2029	**City Share:**	100%
Estimated Project Cost:	$520,000	**Funding Source:**	Parks and Recreation Millage
Strategic Goal Alignment:	Environmental Leadership		
Impact on the Operating Budget:	Unknown		
Description:	Numerous city parks have issues with drainage. Design, feasibility studies for the best parks to focus on, and bid assistance with an engineering firm is planned to occur in the FY 2024-2025, with construction occurring in future years. Drainage issues were identified as a major concern in the Recreation Master Plan.		

2024-44	Quickstad Park Soccer Field Lights		
Project Length:	2028-2030	**City Share:**	100%
Estimated Project Cost:	$690,000	**Funding Source:**	Parks and Recreation Millage
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	Adding lights to soccer fields at Quickstad Park extends playtime into the evening, increasing usage and accessibility. It supports evening practices and games, enhancing the park's utility and accommodating community schedules. Lighting also improves safety and visibility, creating a welcoming environment for all users. Design and bid assistance with an engineering firm would occur in the first fiscal year, with construction occurring in the second fiscal year for a project totaling $690,000, with 15% included for engineering firm assistance.		

2024-45	Wagner Park Improvements		
Project Length:	2027-2029	**City Share:**	100%
Estimated Project Cost:	$287,500	**Funding Source:**	Parks and Recreation Millage
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	Wagner Park (14.09 acres) offers picnic areas, playgrounds and an 18-hole disc golf course, all shaded by a significant mature tree canopy. Potential improvements include new pathways and updates to the disc golf course. Installed in 2015, the play structure is relatively new compared to others in our system and is not due to be replaced yet. Design and bid assistance with an engineering firm will occur in the first fiscal year, with construction in the second fiscal year. The total project cost is estimated at $230,000, with 15% included for engineering firm assistance.		

2024-46	Memorial Park Athletic Turf Replacement, Field #3		
Project Length:	2029-2030	**City Share:**	100%
Estimated Project Cost:	$400,000	**Funding Source:**	Parks and Recreation Millage
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	Artificial turf was installed in 2021 at Field #3. The expected lifespan is 8 to 15 years, depending on factors like the quality of the turf, usage frequency, and how well it is maintained. The turf will need to be replaced as soon as 2029 or as late as 2036 depending on condition. The Joint Operating Agreement with Michigan Red Sox Inc established a refurbishment fund whereby a portion of each year's rental revenue is deposited to prepare for Field #3 turf replacement.		

2024-47	Nature Areas ADA Trails (Cummingston and Tenhave Woods)		
Project Length:	2027-2029	**City Share:**	100%
Estimated Project Cost:	$575,000	**Funding Source:**	Parks and Recreation Millage
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	Replace current trails in Cummingston and Tenhave Woods with ADA-compliant trails to enhance accessibility and connection to nature. This project was identified in the Recreation Master Plan process. Add trail markings, educational signage, and an accessible paved path connecting to the sidewalk. Design and bid assistance with an engineering firm would occur in the first fiscal year, with construction occurring in the second fiscal year for a project totaling $575,000, with 15% included for engineering firm assistance.		

2024-48	Gunn Dyer Park Improvements		
Project Length:	2027-2028	**City Share:**	100%
Estimated Project Cost:	$750,000	**Funding Source:**	CDBG Fund
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	Located south of 13 Mile and west of Coolidge, Gunn Dyer Park (2.36 acres) is challenged by flooding issues. Feedback in the planning process identified the need for better, accessible access to the soccer field. Play structure was removed for safety concerns. This park is eligible for CDBG funds.		

2024-49	Red Run Park Improvements		
Project Length:	2027-2029	**City Share:**	100%
Estimated Project Cost:	$2,300,000	**Funding Source:**	Parks and Recreation Millage
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	Red Run Park (19.7 acres) requires renovations due to flooding issues and aging amenities. Plans include renovating play structures, athletic fields, and potentially adding a skate park. Improvements also cover resurfacing ball diamonds, adding seating, pathways, parking, and a new pavilion with restrooms, enhancing overall accessibility and recreational options. Design and bid assistance with an engineering firm would occur in the first fiscal year, with construction occurring in the second fiscal year for a project totaling $2,300,000, with 15% included for engineering firm assistance.		

2024-51	Park Restrooms		
Project Length:	2026-2030	**City Share:**	100%
Estimated Project Cost:	$575,000	**Funding Source:**	Parks and Recreation Millage
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	The Recreation Master Plan highlights the desire for installation of more permanent restrooms in high trafficked parks. Staff is currently determining which parks make the most sense for restroom additions. Depending on scope, restrooms can cost anywhere from $250,000 to $500,000. Prioritization would be for high-use parks. Design and bid assistance with an engineering firm will occur in the first fiscal year, with construction in the second fiscal year. The total project cost for one unheated unisex restroom prefabricated structure with utility connections is estimated at $287,500, with 15% included for engineering firm assistance. Restrooms will create new ongoing operating costs due to regular cleaning, maintenance, and winterization. Due to funding constraints, we have listed installation of only two restrooms.		

2024-52	Isabel & Myron Zucker Park Improvements		
Project Length:	2028-2030	**City Share:**	100%
Estimated Project Cost:	$2,300,000	**Funding Source:**	Parks and Recreation Millage
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	Isabel & Myron Zucker Park (formerly Exchange Park) (14.49 acres), located in the city's northeast corner, offers various active recreation facilities, including one of Royal Oak's ten basketball courts. The park faces flooding and maintenance issues. Public input in the Recreation Master Plan highlighted the need for maintenance, new facilities, and flood mitigation. Design and bid assistance with an engineering firm will occur in the first fiscal year, with construction in the second fiscal year. The total project cost is estimated at $2,300,000, with 15% included for engineering firm assistance.		

2024-54	Park Connectivity		
Project Length:	2029-2030	**City Share:**	100%
Estimated Project Cost:	$1,000,000	**Funding Source:**	Parks and Recreation Millage
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	Providing Wi-Fi in public parks enhances accessibility, encourages more visitors, and supports digital inclusion. It enables people to stay connected while enjoying outdoor spaces, making parks more versatile for work, education, and recreation, and fostering community engagement. The focus should be on high volume parks, such as Starr Jaycee, VFW, Centennial and Normandy Oaks Parks.		

2024-55	Whittier Pickleball Courts Replacement		
Project Length:	2025-2027	**City Share:**	100%
Estimated Project Cost:	$460,000	**Funding Source:**	Parks and Recreation Millage
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Unknown		
Description:	Reconstruction of the eight existing pickleball courts at Whittier Park is necessary as the lifespan of the courts is expiring. This is a project funded in the current fiscal year and will be carried over to next two fiscal years. Design and bid assistance with an engineering firm will occur in the first fiscal year, with construction in the second fiscal year. The total project cost is estimated at $460,000, with 15% included for engineering firm assistance.		

2024-56	Mark Twain Dog Park Improvements		
Project Length:	2028-2030	**City Share:**	100%
Estimated Project Cost:	$575,000	**Funding Source:**	Parks and Recreation Millage
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	Mark Twain Park (7.18 acres), the only dog park in the northwest corner of the city, charges $40 for residents and $65 for non-residents. Membership covers fence/gate maintenance, waste management, and landscaping. Potential improvements identified in the Recreation Master Plan include a shade structure, paved pathway, rain garden, and drainage enhancements. Design and bid assistance with an engineering firm would occur in the first fiscal year, with construction occurring in the second fiscal year for a project totaling $575,000 with 15% included for engineering firm assistance.		

2024-58	Westwood Park Improvements		
Project Length:	2028-2029	**City Share:**	100%
Estimated Project Cost:	$750,000	**Funding Source:**	CDBG Fund
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	Westwood Park (1.03 acres) offers two swing sets, two play structures, and a multipurpose field. It is near Corewell Health William Beaumont Hospital Royal Oak and the Berkley border. The park is challenged by outdated play equipment and the field requires maintenance. The spiral slide at Westwood is damaged and closed off for safety reasons. This park is eligible for CDBG funds.		

2025-25	Memorial Park Improvements		
Project Length:	2028-2030	**City Share:**	100%
Estimated Project Cost:	$3,450,000	**Funding Source:**	Parks and Recreation Millage
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Unknown		
Description:	Memorial Park (18.35 acres) is a community park and features three ball fields, play structure, and one of five reservable picnic pavilions. Potential improvements include ADA-accessible bleachers, expanded seating, artificial turf for Fields #1 and #2, accessible paths, redeveloped restrooms, roofing replacement, updated press box, storage facility improvements, new locker rooms, replacing nonfunctional scoreboards, and updated play structure. Design and bid assistance with an engineering firm will occur in the first fiscal year, followed by construction in the second fiscal year. This CIP has combined previously separate CIP projects at the park for clarity. The total project cost is estimated at $3,450,000, with 15% included for engineering firm assistance. Improvements at Memorial Park were given a lower priority by the Parks and Recreation Advisory Board because the park has already seen substantial recent investments. Artificial turf was installed in 2021 in Field #3 and replacement for the turf is listed in a separate CIP.		

2025-40	Park Bench/Picnic Table Replacement		
Project Length:	2025-2031	**City Share:**	100%
Estimated Project Cost:	$140,000	**Funding Source:**	Parks and Recreation Millage
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	This ongoing program aims to replace existing wooden benches/picnic tables in parks with recycled composite benches/picnic tables.		

2026-18	Crosswalks for Safe Access to Parks		
Project Length:	2029-2030	**City Share:**	100%
Estimated Project Cost:	$500,000	**Funding Source:**	Major and Local Roads Fund/General Fund
Strategic Goal Alignment:	Safe, Healthy, and Just City		
Impact on the Operating Budget:	Unknown		
Description:	Identified as a priority in the Recreation Master Plan, ADA-compliant crosswalks are crucial for ensuring safe park access for all, including people with disabilities. They provide an inclusive environment, promoting equal access and mobility, while also enhancing overall safety for pedestrians. Barton Park North, Dondero, Optimist Park, Huntington Woods Park were all identified as possible locations for new crosswalks.		

2026-19	Educational Campaign Assistance for Millage Renewal		
Project Length:	2026-2028	**City Share:**	100%
Estimated Project Cost:	$20,000	**Funding Source:**	Parks and Recreation Millage
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	Consultant fees for educational campaign assistance are crucial for effective millage renewal. They ensure professional planning, community engagement, and clear communication. To renew millage, a ballot proposal would need to be placed on November 2027 ballot, as current millage expires FY 2027-28. An educational campaign would need to occur over the course of two fiscal years, beginning in FY 2026-27 and ending in FY 2027-28.		

2026-20	Feasibility Study for Additional Dog Park		
Project Length:	2029-2030	**City Share:**	100%
Estimated Project Cost:	$40,000	**Funding Source:**	Parks and Recreation Millage
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	During the Recreation Master Plan process, public input identified a desire for an additional dog park serving the southern area of the city. Dog parks were historically located in Meininger and Lockman but are no longer operated due to operational challenges. It is recommended to engage a consultant to evaluate the feasibility and desirability of adding an additional dog park.		

2026-21	Feasibility Study for Outdoor Amphitheater		
Project Length:	2029-2030	**City Share:**	100%
Estimated Project Cost:	$40,000	**Funding Source:**	Parks and Recreation Millage
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	The Recreation Master Plan identified a need for cultural programming, such as outdoor concerts. While some parks can temporarily host these activities, no permanent facility exists. Conduct a feasibility and locational study for constructing an outdoor amphitheater to meet this demand.		

2026-22	Bicycle Racks and Repair Stations in Parks		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$16,000	**Funding Source:**	Parks and Recreation Millage
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	The Recreation Master Plan highlights the desire for more bicycle infrastructure in city parks to enhance Royal Oak's nonmotorized network. Priority parks include Wagner, Realtor, Grant, VFW, Lockman, Meininger, Upton, and Worden East. Purchasing a bike rack and repair station costs approximately $4,000. Department of Public Service staff would install the items. $16,000 would cover the cost of 4 installations completed in-house.		

2026-23	Water Fountains in Parks		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$48,000	**Funding Source:**	Parks and Recreation Millage
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	The Recreation Master Plan highlights the desire for more water fountains in city parks. A water fountain with bottle filling and dog drinking bowl features costs $10-12,000 including utility connections. Department of Public Service staff would install the items. $48,000 would cover the cost of 4 installations completed in-house. Prioritization would be for high-use community parks that currently lack water fountains: Myron Zucker Park, Quickstad Park, Red Run Park, Starr Jaycee, VFW Park, Wagner Park, or Worden Park.		

2026-24	Lawson Park Parking		
Project Length:	2029-2030	**City Share:**	100%
Estimated Project Cost:	$70,000	**Funding Source:**	General Fund/Road Funds
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	Residents requested parking improvements on E. Parent Avenue for Lawson Park after improvements at Lawson Park have increased traffic to the park. The estimate of $70,000 provides ten parking spaces in total, with two being accessible. These improvements were presented to the Commission on October 28, 2024 and were not approved for funding at the time. Note that when concepts for Lawson Park improvements were presented to residents several years ago, the neighborhood opposed the installation of a parking area within/around the park.		

2026-25	Meininger Park Tennis Court Removal, Reestablish Green Space		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$75,000	**Funding Source:**	Parks and Recreation Millage
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	The Tennis Courts at Meininger Park are unsafe for play. Reestablishing the area as green space is recommended due to limited funding. Although Royal Oak has 25 tennis courts, the National Recreation and Park Association suggests 9 for our population size. The Recreation Master Plan advises repurposing underutilized and severely damaged courts for green space or other facilities, recommending the decommissioning of 5-7 courts in disrepair.		

2026-26	Normandy Oaks Splashpad Back Up Pump		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$10,000	**Funding Source:**	Parks and Recreation Millage
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	It is best practice to have a spare replacement pump for Normandy Oaks Splashpad to prevent closures due to pump failures. A splashpad pump's lifespan is around 8 years with proper maintenance but can vary. Pumps have a two-month lead time, making a backup essential for uninterrupted operation of this popular amenity.		

2026-27	Pat Paruch Park Improvement		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$20,000	**Funding Source:**	Donation
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	A generous $20,000 donation from Pat Paruch will be used for improvements at Pat Paruch Park. Exact details for the project are to be determined.		

2026-28	Kensington Play Structure -Playground Installation		
Project Length:	2025-2027	**City Share:**	100%
Estimated Project Cost:	$299,000	**Funding Source:**	Parks and Recreation Millage
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	The City purchased a large Kensington play structure in FY 22-23 for $133,666 through a 50% matching grant with Gametime manufacturer. The original intent was to replace the structure at Lockman Park. However, residents voiced their opposition and wished to keep the existing structure at Lockman. The new Kensington structure is currently being stored. Location is to be determined. Design and bid assistance with an engineering firm would occur in the first fiscal year, with construction occurring in the second fiscal year for a project totaling $299,000, with 15% included for engineering firm assistance.		

2026-29	Playground removal at Parking Structure at South Lafayette Avenue at West 6th Street		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$30,000	**Funding Source:**	General Fund
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	This play structure is in disrepair. The structure was installed in adjacent green space when Parking Structure at South Lafayette Avenue at West 6th Street was constructed. Funds are not available for replacement. It is recommended to remove the structure. This area is not designated as a park.		

2026-30	Playground Replacement Program		
Project Length:	2026-2030	**City Share:**	100%
Estimated Project Cost:	$2,000,000	**Funding Source:**	Parks and Recreation Millage
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	This ongoing program aims to replace outdated playground equipment in city parks to ensure safety, accessibility, and compliance with current standards. Funding will support the design, installation, and maintenance of modern, inclusive playgrounds, enhancing recreational opportunities for all community members. The average lifespan of commercial playground equipment ranges from 8 to 15 years, with some lasting up to 20 years with proper maintenance and high-quality materials. Replacement costs for structures vary between $300,000 to $500,000, depending on factors like size, surface material, and drainage requirements. Our system has 49 playgrounds. Possible candidates for replacements are Maddock Park Playground (Built 1994), and Maudlin Park Playground (Built 1995), and Marks Park Playground (Built 1997). It is recommended to complete Certified Playground Inspections prior to starting Playground Replacement Program to help prioritize. Prioritization will be based on safety and age of structure.		

2026-31	Red Run Park Tennis/Basketball Court Removal, Reestablish Green Space		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$125,000	**Funding Source:**	Parks and Recreation Millage
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	The Tennis Courts and Basketball Court at Red Run are unsafe for play and the area has recently been used mainly as a dog run for more than 15 years. Further damage occurred in August 2024 when a tree fell on the fence. With limited funding, converting the area into green space is recommended. Although Royal Oak has 25 tennis courts, the National Recreation and Park Association suggests 9 for our population size. The Recreation Master Plan advises repurposing underutilized and severely damaged courts for green space or other facilities, recommending the decommissioning of 5-7 tennis courts in disrepair. Estimate for the project includes pavement removal, fence removal, and turf remediation by a third-party contractor. The space could support open play, frisbee, and soccer.		

2026-32	Rotary Park Improvements		
Project Length:	2029-2030	**City Share:**	100%
Estimated Project Cost:	$500,000	**Funding Source:**	CDBG Fund
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	Rotary Park (0.8 acres) is located directly south of the Royal Oak Golf Course at 13 Mile Road between Coolidge and Crooks. Surrounded by nearby apartment buildings, the park has no built amenities but offers a future opportunity for seating or public art. This park is eligible for CDBG funds.		

2026-33	Upton Park Improvements		
Project Length:	2026-2027	**City Share:**	100%
Estimated Project Cost:	$850,000	**Funding Source:**	CDBG Fund
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	Located on the city's north end, Upton Park (3.86 acres) has eight pickleball courts. The park is challenged by flooding issues and a lack of trees. It was identified as a location for a new pavilion with restrooms. Long-term, the pickleball courts are recommended to be reconstructed. This park is eligible for CDBG funds.		

2026-37	Tennis Court Posts and Net Replacement		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$12,000	**Funding Source:**	Parks and Recreation Millage
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	The replacement of tennis posts and nets is needed due to typical wear and tear. Staff identified 12 courts in need of replacement of nets and posts (estimated $1,000 per court). Staff can install the equipment in-house.		

INFORMATION TECHNOLOGY

CAP1103	Computer Replacement Program (ongoing)		
Project Length:	2025-3031	**City Share:**	100%
Estimated Project Cost:	$2,165,000	**Funding Source:**	IT Fund / Internal Service Fund User Charges
Strategic Goal Alignment:	Efficient and Effective Services		
Impact on the Operating Budget:	Unknown		
Description:	Scheduled replacement of computers when they reach the end of their support warranty window. Useful service and support life is generally three years.		

CAP1104	Office Software and Training Program		
Project Length:	2025-2031	**City Share:**	100%
Estimated Project Cost:	$1,020,000	**Funding Source:**	IT Fund / Internal Service Fund User Charges
Strategic Goal Alignment:	Efficient and Effective Services		
Impact on the Operating Budget:	Unknown		
Description:	Upgrade software and training programs to support staff and departmental initiatives.		

CAP1105	Server, Storage, & Network Infrastructure		
Project Length:	2025-2031	**City Share:**	100%
Estimated Project Cost:	$1,150,000	**Funding Source:**	IT Fund / Internal Service Fund User Charges
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Unknown		
Description:	Upgrade and replace key areas of the city's network, server, and storage solutions and make improvements when appropriate. This program is ongoing and should be done on a 5-year cycle.		

CAP1302	GIS Integration		
Project Length:	2025-2031	**City Share:**	100%
Estimated Project Cost:	$990,000	**Funding Source:**	IT Fund / Internal Service Fund User Charges
Strategic Goal Alignment:	Efficient and Effective Services		
Impact on the Operating Budget:	Unknown		
Description:	Consulting services to integrate geographical information systems (GIS) applications and development into planning, fire, clerk, and engineering and various departments and Oakland County CAMS. This program is ongoing.		

CAP1403	Mobile Workforce		
Project Length:	2025-2031	**City Share:**	100%
Estimated Project Cost:	$1,110,000	**Funding Source:**	IT Fund / Internal Service Fund User Charges
Strategic Goal Alignment:	Efficient and Effective Services		
Impact on the Operating Budget:	Unknown		
Description:	This project would address the initiative of providing laptop computers for remote and mobile workforce equipment. Consideration and utilization of other electronic devices such as smart phones and iPads can be addressed. This is an ongoing program.		

CAP1726	Backup/Recovery Solution		
Project Length:	2025-2031	**City Share:**	100%
Estimated Project Cost:	$500,000	**Funding Source:**	IT Fund / Internal Service Fund User Charges
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Unknown		
Description:	Implement a disaster recovery solution to ensure city technology and systems can be quickly recovered in case of a disaster. This only includes the backup software and hardware. The hardware and software will be purchased with five year support, maintenance and warranty.		

2026-38	DPS WiFi		
Project Length:	2026-2027	**City Share:**	100%
Estimated Project Cost:	$120,000	**Funding Source:**	IT Fund / Internal Service Fund User Charges
Strategic Goal Alignment:	Efficient and Effective Services		
Impact on the Operating Budget:	Unknown		
Description:	This project is to improve the WiFi infrastructure of the DPS. This would include installation services as well as new access points to be managed by IT for the wireless connectivity of devices and workstations at the DPS.		

VEHICLES, EQUIPMENT, LARGE STUDIES, AND OTHERS

2024-65	License Plate Recognition		
Project Length:	2025-2029	**City Share:**	100%
Estimated Project Cost:	$130,000	**Funding Source:**	Public Safety Fund
Strategic Goal Alignment:	Safe, Healthy, and Just City		
Impact on the Operating Budget:	Unknown		
Description:	Implement a disaster recovery solution to ensure city technology and systems can be quickly recovered in case of a disaster. This only includes the backup software and hardware. The hardware and software will be purchased with five year support, maintenance and warranty.		

2024-69	Police Technology		
Project Length:	2025-2029	**City Share:**	100%
Estimated Project Cost:	$1,578,383	**Funding Source:**	Public Safety Fund
Strategic Goal Alignment:	Safe, Healthy, and Just City		
Impact on the Operating Budget:	Unknown		
Description:	Lease equipment and software that includes body worn cameras, stun devices, in car fleet cameras, interview room recording equipment and evidence cloud digital evidence storage and management system. This request also includes virtual reality oculus training headsets and software.		

2025-46	Fire Extrication Equipment		
Project Length:	2026-2027	**City Share:**	100%
Estimated Project Cost:	$130,000	**Funding Source:**	Public Safety Fund/Grant
Strategic Goal Alignment:	Efficient and Effective Services		
Impact on the Operating Budget:	Unknown		
Description:	Replace aging extrication equipment as warranty has expired and service calls have begun to rise. Replacement to mirror existing units.		

2025-48	Fire Self Contained Breathing Apparatus (SCBA) Harnesses and Masks		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$162,000	**Funding Source:**	Public Safety Fund/Grant
Strategic Goal Alignment:	Safe, Healthy, and Just City		
Impact on the Operating Budget:	Unknown		
Description:	Replace current harnesses, face masks and bottles. Existing equipment nearing end of life for services, vendors will stop servicing equipment this old for liability reasons. If we are not awarded a grant for this project this year the department could look in to purchasing in small batches over the course of a few years to get to the numbers needed.		

2026-34	Ice Arena Zamboni Replacement		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$150,000	**Funding Source:**	Ice Arena Fund
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Unknown		
Description:	The facility has two Zamboni ice resurfacers, which cost approximately $120,000 each and should be traded in/replaced every 8-10 years. Current machines are approximately 7 and 12 years old. It is recommended to consider electric machines at the next replacement as the layout of the building is ideal for it. Electric machines are approx. $150,000 each. There is 18-24 month lead time for new machines. High priority for replacing one in the next 1-2 years.		

2026-35	Parks and Recreation 5 Year Master Plan		
Project Length:	2026-2028	**City Share:**	100%
Estimated Project Cost:	$90,000	**Funding Source:**	Parks and Recreation Millage
Strategic Goal Alignment:	Welcoming, Engaged, and Livable Community		
Impact on the Operating Budget:	Unknown		
Description:	The current Master Plan (2023-2027) will be succeeded by the 2028-2032 Plan. A consultant will be engaged in fiscal year 2026-2027, with adoption by December 2027. This Plan outlines future operations, maintenance, and enhancements for Royal Oak's parks and recreation facilities. It also forms the basis for grant funding from MDNR and other agencies. Consultant work spans two fiscal years, totaling approximately $90,000.		

2026-36	Playground Safety Inspections		
Project Length:	2025-2026	**City Share:**	100%
Estimated Project Cost:	$73,500	**Funding Source:**	Parks and Recreation Millage
Strategic Goal Alignment:	Reliable Infrastructure		
Impact on the Operating Budget:	Unknown		
Description:	Engage a third-party vendor to conduct certified safety inspections for all playground structures to ensure compliance with safety standards. This process helps identify and address potential hazards, ensuring a safe play environment for children. Inspection results will be used to prioritize future playground repairs, replacements, and/or removals. Each inspection costs $1,000-$2,000 depending on size of structure. We have 49 playgrounds in our park system.		

2024-70	Motor Pool Vehicle Replacement Plan		
Project Length:	2025-2031	**City Share:**	100%
Estimated Project Cost:	$12,731,958	**Funding Source:**	Motor Pool Fund / Internal Service Fund User Charges
Strategic Goal Alignment:	Efficient and Effective Services		
Impact on the Operating Budget:	Unknown		
Description:	Vehicle replacement plan for fiscal years 2025-26 to 2030-31; Detailed schedules begin on the next page.		

VEHICLE REPLACEMENT
2025/2026

VEH #	YEAR	MAKE & MODEL	ESTIMATED REPLACEMENT COSTS
		ENGINEERING	
103	17	Ford F-150	$55,000
633	16	Ford Explorer	$45,400
		FIRE	
908	16	Ford Explorer	$45,400
914	14	Ford Explorer	$45,400
		HIGHWAY	
268	19	Ford F-250	$58,000
286	17	Elgin Sweeper	$295,000
		INSPECTION	
183	16	Ford Escape	$44,000
		PARKS & FORESTRY	
717	15	Ford F-250	$70,000
1762	03	Brush Bandit Chipper	$56,000
		POLICE	
804	20	Ford Explorer	$65,000
816	21	Ford Explorer	$65,000
823	13	Ford Taurus	$65,000
824	20	Ford Explorer	$65,000
826	21	Ford Explorer	$65,000
830	13	Ford Taurus	$54,000
860	20	Chevy Equinox	$48,000
863	20	Ford Edge	$45,400
		WATER MAINTENANCE	
418	15	Ford F-450	$81,000
441	17	Freightliner Tandem	$200,000
		WATER SERVICE	
431	16	Ford Transit 150	$45,000
432	16	Ford Transit 150	$45,000
		Total	**$1,557,600**

VEHICLE REPLACEMENT
2026/2027

VEH #	YEAR	MAKE & MODEL	ESTIMATED REPLACEMENT COSTS
		ASSESSOR	
109	17	Ford Escape	$34,100
102	17	Ford Escape	$34,100
		BUILDING MAINTENANCE	
733	17	Ford Transit 350	$45,000
		ELECTRICAL	
331	16	Ford Transit 150	$60,000
		ENGINEERING	
107	19	Ford Escape	$34,100
630	17	Ford Explorer	$45,400
631	17	Ford Explorer	$45,400
		FIRE	
993	16	Ford Horton Ambulance	$308,000
907	17	Ford Explorer	$45,400
909	15	Ford F-350	$52,000
		HIGHWAY	
110	16	Ford Explorer	$45,400
232	19	Ford F-250	$58,000
256	14	Freightliner 108SD	$225,000
283	02	Bobcat L 873	$78,000
		PARKS & FORESTRY	
713	18	Ford F-250	$55,000
715	17	Ford F-250	$58,227
718	17	Ford F-250	$52,799
730	17	Ford Transit 250	$45,000
		POLICE	
803	21	Ford Explorer	$65,000
811	21	Ford Explorer	$65,000
840	22	Ford Explorer	$45,400
842	22	Ford Explorer	$45,400
855	20	Chrysler Pacifica	$65,234
		SEWER	
142	18	Ford F-250	$56,000
445	17	Ford F-550	$60,492
		WATER MAINTENANCE	
411	15	Ford F-450	$80,073
442	17	Freightliner Tandem	$200,000
		WATER SERVICE	
433	16	Ford Transit 150	$45,000
		Total	**$2,048,525**

VEHICLE REPLACEMENT
2027/2028

VEH #	YEAR	MAKE & MODEL	ESTIMATED REPLACEMENT COSTS
		AUTO PARKING	
636	18	Transit Connect	$45,000
		ENGINEERING	
632	21	Ford Explorer	$45,400
		FIRE	
906	20	Ford Explorer	$45,400
911	08	E-1 Pumper	$980,000
		HIGHWAY	
233	20	Ford F-250	$58,000
235	21	Ford F-250	$58,000
252	16	Freightliner 108SD	$225,000
257	19	Ford F-550	$83,842
		INSPECTION	
163	20	Ford Explorer	$44,000
164	21	Ford Escape	$44,000
182	21	Ford Escape	$44,000
188	20	Ford Explorer	$44,000
		PARKS & FORESTRY	
716	18	Ford F-250	$58,000
719	18	Ford F-250	$52,803
		POLICE	
802	22	Ford Explorer	$65,000
814	21	Chevy Tahoe	$65,000
		SEWER	
443	21	Freightliner Single	$223,200
		Total	**$2,180,645**

VEHICLE REPLACEMENT
2028/2029

VEH #	YEAR	MAKE & MODEL	ESTIMATED REPLACEMENT COSTS
		FIRE	
08	821	E-1 Pumper	$980,000
		HIGHWAY	
253	16	Freightliner 108SD	$225,000
254	16	Freightliner 108SD	$225,000
2297	13	Falcon Hot Patch	$40,000
		INSPECTION	
165	15	Ford Escape	$44,000
181	19	Ford Escape	$44,000
184	22	Ford Escape	$44,000
185	22	Ford Escape	$44,000
		PARKS & FORESTRY	
764	18	Freightliner - Chipper	$132,965
		POLICE	
806	22	Ford Explorer	$65,000
810	22	Ford Explorer	$65,000
818	21	Chevy Tahoe	$65,000
825	18	Transit Passenger Wagon	$50,400
845	15	Ford Taurus	$45,400
		SEWER	
414	19	Ford F-450	$50,600
		WATER MAINTENANCE	
465	19	Freightliner 108SD	$174,997
		Total	**$2,295,362**

VEHICLE REPLACEMENT
2029/2030

VEH #	YEAR	MAKE & MODEL	ESTIMATED REPLACEMENT COSTS
		FIRE	
905	20	Ford Explorer	$45,400
922	06	E-1 HP100 Aerial	$980,000
		HIGHWAY	
251	17	Freightliner 108SD	$225,000
258	17	Freightliner 108SD	$225,000
		INSPECTION	
180	16	Ford Escape	$44,000
		PARKS & FORESTRY	
762	18	Freightliner	$212,150
		POLICE	
805	24	Ford Explorer	$64,387
807	20	Ford Explorer	$65,000
808	20	Ford Explorer	$65,000
813	20	Ford Explorer	$65,000
815	24	Ford Explorer	$65,000
817	24	Ford F-150	$65,000
832	24	Ford Explorer	$65,000
841	23	Chrysler Pacifica	$65,234
858	24	Ford Taurus	$45,400
		SEWER	
415	19	Ford F450	$50,600
		Total	**$2,347,171**

VEHICLE REPLACEMENT
2030/2031

VEH #	YEAR	MAKE & MODEL	ESTIMATED REPLACEMENT COSTS
		FIRE	
991	23	Ford Horton Ambulance	$308,000
992	23	Ford Horton Ambulance	$308,000
		HIGHWAY	
246	17	Freightliner 108SD	$225,000
297	02	Caterpillar 140H Grader	$280,000
		INSPECTION	
186	16	Ford Escape	$44,000
187	17	Ford Escape	$44,000
		MOTOR POOL	
670	02	Yale Forklift	$58,500
1601	92	Ajax Trailer	$21,000
1602	94	Special Events Trailer	$16,800
GM131	13	Torro Groundsmaster 360	$75,000
		PARKS & FORESTRY	
1765	18	Brush Bandit Chipper	$55,800
2715	19	Spartan Deckover	$16,800
2717	20	Spartan Deckover	$16,800
		POLICE	
801	24	Ford Explorer	$65,000
804	25	Ford Explorer	$65,000
809	24	Ford Explorer	$65,000
812	24	Chevy Tahoe	$65,000
816	21	Ford Explorer	$65,000
824	20	Ford Explorer	$65,000
826	21	Ford Explorer	$65,000
829	22	Ford Escape	$40,000
840	26	Ford Explorer	$45,400
844	23	Grand Cherokee	$65,600
854	23	Ford F-150	$58,000
860	25	Chevy Equinox	$47,955
861	17	Chevy Traverse	$48,000
863	20	Ford Edge	$45,400
		WATER MAINTENANCE	
1468	96	Ingersoll Air Compressor	$27,600
		Total	**$2,302,655**

OPENGOV CAPITAL PROJECT PROPOSAL EXAMPLE

Construction Project Application

Project Name (required) 29 / 128

5th Street Plaza Improvements

Prepared By: 10 / 128

Tim Thwing

Program Area: (required)

Major Street Improvements

Project Type (required)

New Project

Project Classification (required)

New

Schedule

Start Date (required)

07 / 01 / 2024

Estimated Completion Date (req...

11 / 01 / 2024

Project Description

Project Description (required) 1927 / 5120

The Downtown Development Authority, DDA has a contract with Fleis & Vandenbrink for professional design/engineering services.

1. Design and construction of a plaza that is pedestrian centric, aesthetically pleasing, and incorporates green infrastructure in the current closure area of West Fifth Avenue. The design must provide a driving lane for emergency service vehicles, with the ability to close the lane for pedestrian safety during nonemergency use.
2. Improvement of the pedestrian walkway on West Fifth Avenue between South Washington Avenue and South Lafayette Avenue.
3. Both segments of the Plaza designs should create continuity between the two placemaking spaces. Desirable designs may include but are not limited to:

a. Decorative concrete paving
b. Permeable paving or other green infrastructure
c. Festoon String lights
d. Decorative lighting consistent with existing sidewalk lighting
e. Site furniture including tables, chairs, and any seat walls
f. Space maximizing landscaping
g. Opportunities for public art

Please provide a detailed description of what this project entails.

g. Opportunities for public art

4. Designs for Plaza must address alley access for all adjacent properties.
5. The proposed improvements should promote the concept of universal access and ADA accessibility.

The project would also include water main replacement as described below:

- Description: Installing 8" water main to replace 4" and 6" water main on Fifth Avenue between S. Lafayette Avenue and S. Center Street.
- Meets strategic plan goal for Infrastructure
- Meets S-CAP plan goal 4.1.3
- Cost: $330,000
- Funding Source: Water/Sewer fund (592.901.97000.00000)

Please provide a detailed description of what this project entails.

Strategic Initiative Alignment

Primary Strategic Goal Alignment (required)

Welcoming, Engaged, and Livable Community

Secondary Strategic Goal Alignment

Vibrant Local Economy

Additional Strategic Goal Alignment

Reliable Infrastructure

Please describe how this project aligns with this strategic priority: (required) 270 / 5120

The intent of the project is to enhance a currently close road segment in the downtown. Creating a place for visitors, patrons and workers to enjoy, as well as opportunities for pop-up businesses. Aging infrastructure will be replaced as part of the enhancements.

Planning Context

Is the project part of an Adopted Program, Policy, or Plan? (required)

Yes

Select Adopted Program, Policy or Plan Below (required)

Other

If other, explain below

Additional Adopted Program, Policy or Plan Below

Select...

If other, explain below

Describe how this project directly or indirectly applies to the program, plan or policy chosen above. (required) 777 / 2560

The project is consistent with the DDA's goals and objectives as follows:

1. Downtown development goal: to encourage development in downtown through economic development programs, attraction efforts, and TIF reimbursement.
2. Downtown place making goal: to create welcoming and beautiful public spaces that encourage residents and visitors to gather as a community.

Continue to complete streetscape improvements and repairs. Create an improvement program for public alleys in the downtown.
Investigate and improve streetscape design elements and components, including light fixtures, tree grates and other technology improvements.

If none, enter n/a

Planning Context

Planning Context: Is the City legally obligated to perform this project?

No

Please describe City's legal requirement: 0 / 5120

Coordination

Please identify if this project is dependent upon or should coordinate with one or more other CIP projects and please describe the relationship: 119 / 1280

This project would include coordination with a water main replacement, as part of project not separate activity.

Project Priority

Priority within Program Area (required)

Desired

Priority Citywide (required)

Value Add

Describe how priority was assigned 70 / 2560

This project is a desired enhancement to the downtown and city.

Is this project included the most recent Adopted or any prior years' budget? Has this project already been approved by any Board or Commission?

Prior Approval (required)

Yes

Prior Approval Details (required)

n/a

If part of previous approved budget, enter fiscal year 8 / 512

FY 23-24

If approved by Commission, Board or Committee, indicate date of meeting. 13 / 512

DDA 3/15/2023

If applicable, attach agenda item at the bottom of this proposal

---

Total Estimated Project Cost

Total Estimated Project Cost (required)

$1,830,000

Total City Cost: (required)

$1,830,000

Total Non City Cost: (required)

$0

List all funding options available for this project, include non city costs in "other":

Water Sewer Fund:

$330,000

Major Road Fund:

$

Local Road Fund:

$

DDA:

$1,500,000

MDOT:

$

ARPA (Green Infrastructure):

$

Other(specify below): 0 / 512

Recommended funding option(s) to be used or pursued, please provide specific details (required) 44 / 2000000

DDA TIF funding and water/sewer fund.

Basis of Cost Estimate

Basis of Cost Estimate (required)

Cost estimate from Engineer/Architect

Other basis of cost estimate-explain below 71 / 256

Some items included in initial estimated will be eliminated from design

Budget Impact (Costs): Estimate of all future operating costs this project will cause. Consider wages, benefits, utilities, maintenance; supplies, and other ongoing costs

Budget Impact (Costs) Details: (required) 136 / 2560

It is anticipated that the improvements will not increase on-going costs. General maintenance activities will still be necessary.

Budget Impact (Savings): Estimate of all future operating savings or other efficiencies this project will provide. Consider wages, benefits, utilities, maintenance, supplies, and other ongoing costs etc.

Budget Impact (Savings) Details: (required) 154 / 2560

It is anticipate that the improvements will not reduce on-going costs. Replacement of aging infrastructure should reduce initial maintenance needs.

If Cost Impact Exceeds Savings Impact: Please explain in detail the increased level of services that will be provided with the implementation of this project (or explain justification for project).

Cost Impact Exceeds Savings Impact (Details): 0 / 25

B I U

Supporting Documents

Support your proposal narrative with file attachments.

Supported filetypes: .pdf, .doc, .docx, .zip, .txt, .csv, .xls, .xlsx, .jpeg, .jpg, .png, .gif, .bmp

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OPENGOV EQUIPMENT PROPOSAL EXAMPLE

Template Used: Equipment/Study/Technology/Other Application **Change**

Equipment/Study/Technology/Other Application

Project Name (required) 18 / 128

Police Technology

Date Form Prepared (required)

12 / 12 / 2023

Department (required) 6 / 128

Police

Prepared By: (required) 13 / 128

Michael Moore

CIP ID# 0 / 128

Project Type

New Project

Project Classification (required)

Replacement

Program Area: (required)

Equipment / Large Studies / Other

Anticipated Purchase Date: (requ...

11 / 01 / 2024

Project Description: Provide a brief description of this request:

Project Description (required) 288 / 5120

Lease equipment and software that includes body worn cameras, stun devices, in car fleet cameras, interview room recording equipment and evidence cloud digital evidence storage and management system. This request also includes virtual reality oculus training headsets and software.

Please provide a detailed description of what this project entails.

Strategic Initiative Alignment

Primary Strategic Goal Alignment (required)

Safe, Healthy, and Just City

Secondary Strategic Goal Alignment

Efficient and Effective Services

Additional Strategic Goal Alignment

Select...

Please describe how this project aligns with this strategic priority: (required) 518 / 5120

This equipment is necessary for transparency and agency accountability. Royal Oak is home to numerous special events, including Arts, Beats, and Eats and the Woodward Dream Cruise. These events are the largest in the region and draw over 400,000 people to the city. This equipment aligns with recommended best practices.
Although no federal or state mandate currently exists, one is forthcoming.

(This new proposal brings all existing Axon contracts together for renewal in November 2024)

Planning Context

Is the project part of an Adopted Program, Policy, or Plan? (required)

No

Select Adopted Program, Policy or Plan Below (required)

N/A

If other, explain below

Describe how this project directly or indirectly applies to the program, plan or policy chosen above. 0 / 2560

If none, enter n/a

Please describe City's legal requirement: 225 / 5120

Although no federal or state mandate for Body Worn Cameras exist, one is forthcoming.
This technology provides transparency and accountability, especially during critical incidents and large scale special events.

Project Priority

Priority within Program Area (required)

Essential/Mandated

Priority Citywide (required)

Essential/Mandated

Describe how priority was assigned 134 / 2560

Without this technology, the City of Royal Oak is exposed to greater liability after critical incidents or use of force events.

Forms of Acquisition: Please select one of the following

Form of Acquisition (required)

Rental/Lease

Number of Units Requested:

Estimated Service Life (Years):

5

Total Estimated Cost of Purchase

Purchase Price or Annual Rent / Lease (required)

$375,500

Installation or Related Charges (required)

$0

Annual Operational Costs (required)

$0

Annual Operational Savings (required)

$0

Trade-in, Salvage Value, Discount (required)

$0

Net Purchase Cost / Annual Rent (required)

$375,500

Replacement Schedule

Are you requesting this project to be on a replacement schedule? (required)

Yes

(Example: Fire Dept. needs to purchase 40 turn-out gear/suits every 7 years)

If yes, please describe the cycle: 38 / 512

This contract covers a five year span

Funding Sources (check all that apply)

Dedicated Tax Millage

☑ Yes

General Operating Funds/Fund Balance

☑ Yes

Federal Grant

☐ Yes

State of Michigan Grant

☐ Yes

Private Grant or Public-Private Partnership

☐ Yes

Shared cost agreement with another organization

☐ Yes

User fees or rates

☐ Yes

Other(specify below)

☐ Yes

Recommended funding option(s) to be used or pursued, please provide specific details

28 / 2000000

Public Safety Millage

Supporting Documents

Support your proposal narrative with file attachments.

Supported filetypes: .pdf, .doc, .docx, .zip, .txt, .csv, .xls, .xlsx, .jpeg, .jpg, .png, .gif, .bmp

pdf **Police_Technology_Axon_Estima...**

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APPENDIX B

ADOPTED FUNDING SCHEDULE FOR CAPITAL IMPROVEMENT PLAN

ADOPTED FUNDING SCHEDULE FOR THE FIVE-YEAR CAPITAL IMPROVEMENT PLAN

Within this appendix you will find the projects that have been funded within the fiscal year 2025-2026 adopted budget.

As previously mentioned, the planned date for the completion of certain projects has been shifted since the recommended version was presented to the Planning Commission. This allows for the best alignment of project timing with the available resources throughout the forecast period. All projects from the "Recommended Capital Improvement Plan" document continue to be included, although some projects are proposed to be funded in a different fiscal year than originally presented.

**	Indicates an ongoing annual city project											
	Green = Modified Project											
	Peach = New Project											
	*These items were submitted for funding in the 2025-26 fiscal year budget. However, due to limited funding resources, they were not included or funded in the 2025-26 budget. These projects may be submitted again in future Capital Improvement Plan (CIP) and budget cycles, which may also include modifications to the scope of the project. For that reason, no estimate has been included for the future fiscal year in which this project may be completed, and the six-year CIP schedule approved by the Planning Commission will not be modified until the next submission cycle.									FISCAL YEAR 25-26 BUDGET		
CIP #	PROJECT NAME	POTENTIAL FUNDING SOURCE(S)	ESTIMATED TOTAL PROJECT COST	% CITY SHARE	NON CITY COST	TOTAL CITY COST	PRIOR YRS CITY COST	FUTURE CITY COST (2025-2031)	FISCAL YEAR 2025-26 CITY COST	FULLY FUNDED	*RECOMMENDED FOR A FUTURE YEAR	
Water and Sewer Improvements												
CAP1999	Water System Analysis and Updates to Water Reliability, Asset Management, and Risk Resilience Plans	Water & Sewer Fund / Rates	80,000	100%		80,000	40,000	40,000	40,000	40,000		
CAP2450	Aerial Flyover for Impervious Mapping	Water & Sewer Fund / Rates	170,000	100%		170,000	-	170,000	80,000	80,000		
CAP2598	Water and Sewer System GIS Updates	Water & Sewer Fund / Rates	75,000	100%		75,000	-	75,000	75,000	75,000		
CAP2511	2025 Water Main Improvements	Water & Sewer Fund / Rates	1,336,000	100%		1,336,000	668,000	668,000	668,000	668,000		
CAP2606	2026 Rochester Road Resurfacing (water main improvements)	Water & Sewer Fund / Rates	1,730,000	100%		1,730,000	50,000	1,680,000	840,000	840,000		
CAP2607	2026 Catalpa Drive Resurfacing (water main improvements)	Water & Sewer Fund / Rates	1,440,000	100%		1,440,000	-	1,440,000	720,000	720,000		
CAP2640	2026 Green Infrastructure Improvements	Water & Sewer Fund / Rates	200,000	100%		200,000	-	200,000	100,000	100,000		
CAP2708	11 Mile Resurfacing (water main improvements)	ARPA/Water & Sewer Fund / Rates	2,132,000	100%		2,132,000	-	2,132,000	-			
CAP2710	2027 Water Main Improvements	Water & Sewer Fund / Rates	1,350,000	100%		1,350,000	-	1,350,000	-			
CAP2711	2027 Water Main Improvements	Water & Sewer Fund / Rates	932,000	100%		932,000	-	932,000	-			
CAP2804	2027 North Main Street Resurfacing & Water Main Improvements	ARPA Water & Sewer Fund / Rates	3,504,000	100%		3,504,000	-	3,504,000	-			
CAP2806	2028 11 Mile Resurfacing & Water Main Improvements	Water & Sewer Fund / Rates	2,293,000	100%		2,293,000	-	2,293,000	-			
CAP2809	2028 Campbell Road Overlay & Water Main Improvements	Water & Sewer Fund / Rates	1,882,000	100%		1,882,000	-	1,882,000	-			
CAP2810	2028 Water Main Improvements	ARPA/Water & Sewer Fund / Rates	1,833,000	100%		1,833,000	-	1,833,000	-			
CAP2906	2029 E Fourth Street Resurfacing (water main improvements)	Water & Sewer Fund / Rates	3,921,000	100%		3,921,000	-	3,921,000	-			
CAP3006	2030 13 Mile Road Resurfacing (water main improvements)	Water & Sewer Fund / Rates	2,926,000	100%		2,926,000	-	2,926,000	-			
CAP3007	2030 Vinsetta Blvd Resurfacing (water main improvements)	Water & Sewer Fund / Rates	1,716,000	100%		1,716,000	-	1,716,000	-			
CAP3035	2030 Local Road Reconstruction Improvements (water main improvements)	Water & Sewer Fund / Rates	984,000	100%		984,000	-	984,000	-			
CAP3109	2031 Webster Road Reconstruction (water main improvements)	Water & Sewer Fund / Rates	636,000	100%		636,000	-	636,000	-			
CAP3110	2031 Water Main Improvements	Water & Sewer Fund / Rates	948,000	100%		948,000	-	948,000	-			
CAPXX01	Concrete Pavement Replacement & Pre-paid Sidewalk Improvements	Water & Sewer Fund / Rates	5,035,000	100%		5,035,000	**	5,035,000	740,000	740,000		
CAPXX55	Special Assessment Paving Projects	Water & Sewer Fund / Rates	1,707,500	100%		1,707,500	-	1,707,500	262,500	262,500		
CAPXX75	Sewer Televising and Root Control	Water & Sewer Fund / Rates	4,665,000	100%		4,665,000	**	4,665,000	684,000	684,000		
CAPXX85	Sewer Lining Improvements	Water & Sewer Fund / Rates	6,744,000	100%		6,744,000	**	6,744,000	989,000	989,000		
CAPXX95	Spot Sewer Repair Improvements	Water & Sewer Fund / Rates	5,196,000	100%		5,196,000	**	5,196,000	772,000	772,000		
2025-51	Lead Service Line Replacements	Water & Sewer Fund / Rates	6,184,000	100%		6,184,000	-	6,184,000	980,000	980,000		

CIP #	PROJECT NAME	POTENTIAL FUNDING SOURCE(S)	ESTIMATED TOTAL PROJECT COST	% CITY SHARE	NON CITY COST	TOTAL CITY COST	PRIOR YRS CITY COST	FUTURE CITY COST (2025-2031)	FISCAL YEAR 2025-26 CITY COST	FULLY FUNDED	*RECOMMENDED FOR A FUTURE YEAR	
	Water and Sewer and Stormwater Improvements		**59,619,500**		**-**	**59,619,500**	**758,000**	**58,861,500**	**6,950,500**	**6,950,500**	**-**	
Sidewalk Improvements												
CAPXX02	Sidewalk Improvement Program	Local Streets Fund & Direct Bills	6,150,000	77%	1,400,000	4,750,000	100,000	4,650,000	100,000	100,000		
	Sidewalk Improvements		**6,150,000**		**1,400,000**	**4,750,000**	**100,000**	**4,650,000**	**100,000**	**100,000**	**-**	
Local Street Improvements												
CAP2511	2025 Road Improvements (due to water main construction)	Local Streets Fund	1,700,000	100%		1,700,000	850,000	850,000	850,000	850,000		
CAP2536	Special Assessment Paving	Local Streets Fund	106,000	100%		106,000	53,000	53,000	53,000	53,000		
CAP2535	2025 Local Road Reconstruction Improvements	Local Streets Fund	500,000	100%		500,000	250,000	250,000	250,000	250,000		
CAP2615	2026 Local Road Resurfacing Improvements - Kayser	Local Streets Fund	800,000	100%		800,000	-	800,000	400,000	400,000		
CAP2635	2026 Local Road Reconstruction Improvements	Local Streets Fund	1,980,000	100%		1,980,000	-	1,980,000	990,000	990,000		
CAP2710	2027 Road Improvements (due to water main construction)	Local Streets Fund & Special Assessments	1,277,000	97%	37,000	1,240,000	-	1,240,000	-			
CAP2711	2027 Road Improvements (due to water main construction)	Local Streets Fund	1,533,000	100%		1,533,000	-	1,533,000	-			
CAP2810	2028 Road Improvements (due to water main construction)	Local Streets Fund	1,815,000	100%		1,815,000	-	1,815,000	-			
CAP3015	2030 Local Road Resurfacing Improvements	Local Streets Fund	1,000,000	100%		1,000,000	-	1,000,000	-			
CAP3035	2030 Local Road Reconstruction Improvements	Local Streets Fund	986,000	100%		986,000	-	986,000	-			
CAP3110	2031 Road Improvements (due to water main construction)	Local Streets Fund	115,500	100%		115,500	-	115,500	-			
CAP3135	2031 Road Reconstruction Improvements	Local Streets Fund	400,000	100%		400,000	-	400,000	-			
CAPXX90	Traffic Safety Improvements	Local Streets Fund	300,000	100%		300,000	-	300,000	50,000	50,000		
CAPXX25	Joint Sealing Improvements	Local Streets Fund	758,000	100%		758,000	99,000	659,000	102,000	102,000		
CAPXX55	Special Assessment Paving Projects	Local Streets Fund	1,366,000	100%		1,366,000	-	1,366,000	210,000	210,000		
	Local Street Improvements	**Subtotal**	**14,636,500**		**37,000**	**14,599,500**	**1,252,000**	**13,347,500**	**2,905,000**	**2,905,000**	**-**	
Major Street Improvements												
CAP2314	RCOC Tri-Party Projects	Major Streets Fund, RCOC, Beverly Hills, Berkley, Southfield	558,100	100%	-	558,100	106,300	451,800	101,800	101,800		
CAP2506	2025 13 Mile Road Resurfacing (MDOT)	Major Streets Fund/MDOT	2,235,003	65%	783,003	1,452,000	159,000	1,293,000	1,293,000	1,293,000		
CAP2507	Coolidge Highway and N. Main Street Resurfacing	Major Streets Fund/DDA	2,720,000	100%		2,720,000	1,360,000	1,360,000	1,360,000	1,860,000		*cost increase due to timing, work from FY25 will be done in FY26*
CAP2509	2025 13 Mile Road Resurfacing (Woodward to Crooks)	Major Streets Fund	3,150,000	100%		3,150,000	1,575,000	1,575,000	1,575,000	1,575,000		
CAP2606	2026 Rochester Road Resurfacing (MDOT)	Major Streets Fund/MDOT	3,541,716	51%	1,721,716	1,820,000	100,000	1,720,000	810,000	810,000		
CAP2607	2026 Catalpa Drive Resurfacing	Major Streets Fund	2,975,000	100%		2,975,000	-	2,975,000	1,487,500	1,487,500		
CAP2608	2026 Gardenia Avenue Resurfacing & Water Main Improvements	Major Streets Fund	662,000	100%		662,000	-	662,000	331,000	331,000		
CAP2614	2026 Downtown Road Improvements	Major Streets Fund	1,236,000	100%		1,236,000	-	1,236,000	618,000	618,000		
CAP2708	11 Mile Resurfacing	Major Streets Fund/MDOT	5,662,043	77%	1,327,043	4,335,000	-	4,335,000	-			

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CAP2709	2027 Stephenson Highway Resurfacing Improvements	Major Streets Fund	956,000	100%		956,000	-	956,000	-			
CAP2714	2027 Downtown Road Improvements	Major Streets Fund	990,000	100%		990,000	-	990,000	-			
CAP2720	Safe Routes to Schools	Major Streets Fund/Royal Oak Schools	690,000	30%	480,000	210,000	-	210,000	-			
CAP2741	CMAQ Traffic Signals on 14 Mile Road	Major Streets Fund/MDOT	2,714,000	15%	2,300,000	414,000	-	414,000	-			
CAP2804	2027 North Main Street Resurfacing & Water Main Improvements	Major Streets Fund/MDOT	3,460,163	58%	1,450,163	2,010,000	-	2,010,000	-			
CAP2806	2028 11 Mile Resurfacing & Water Main Improvements (Woodward to Main)	Major Streets Fund/MDOT	3,746,120	74%	976,120	2,770,000	-	2,770,000	-			
CAP2809	2028 Campbell Road Overlay & Water Main Improvements	Major Streets Fund	1,140,000	100%		1,140,000	-	1,140,000	-			
CAP2841	CMAQ Traffic Signals on Coolidge Highway	Major Streets Fund/CMAQ Grant	1,336,000	15%	1,132,000	204,000	-	204,000	-			
CAP2906	2029 E Fourth Street Resurfacing	Major Streets Fund	6,673,000	100%		6,673,000	-	6,673,000	-			
CAP2907	2029 Normandy Road and Campbell Road Concrete Patching	Major Streets Fund	890,000	100%		890,000	-	890,000	-			
CAP3006	2030 13 Mile Road Resurfacing - Greenfield to Woodward	Major Streets Fund	2,824,000	100%		2,824,000	-	2,824,000	-			
CAP3007	2030 Vinsetta Blvd Resurfacing Improvements	Major Streets Fund	2,334,000	100%		2,334,000	-	2,334,000	-			
CAP3008	2030 Normandy Road Resurfacing Improvements	Major Streets Fund	1,558,000	100%		1,558,000	-	1,558,000	-			
CAP3009	Normandy Road Resurfacing	Major Streets Fund	1,378,000	100%		1,378,000	-	1,378,000	-			
CAP3016	2030 Downtown Resurfacing Improvements	Major Streets Fund	436,000	100%		436,000	-	436,000	-			
CAP3106	Coolidge Resurfacing Improvements	Major Streets Fund	190,000	100%		190,000	-	190,000	-			
CAP3107	2031 Webster Road Resurfacing Improvements	Major Streets Fund	1,041,000	100%		1,041,000	-	1,041,000	-			
CAP3108	2031 13 Mile Road Reconstruction	Major Streets Fund	1,235,000	100%		1,235,000	-	1,235,000	-			
CAP3109	2031 Webster Road Reconstruction	Major Streets Fund	1,036,500	100%		1,036,500	-	1,036,500	-			
CAP3110	2031 Road Improvements (due to water main construction)	Major Streets Fund	67,000	100%		67,000	-	67,000	-			
CAP3114	2031 Downtown Street Improvements	Major Streets Fund	737,000	100%		737,000	-	737,000	-			
CAPXX90	Traffic Safety Improvements	Major Streets Fund	300,000	100%		300,000	-	300,000	50,000	50,000		
CAPXX25	Joint Sealing Improvements	Major Streets Fund	439,000	100%		439,000	**	439,000	68,000	68,000		
CAPXX60	Mast Arm Inspections	Major Streets Fund	62,400	100%		62,400	**	62,400	10,700	10,700		
	Major Street Improvements	**Subtotal**	**58,973,045**		**10,170,045**	**48,803,000**	**3,300,300**	**45,502,700**	**7,705,000**	**8,205,000**	**-**	
City-Owned Facilities								-				
2024-10	Golf Course Cart Shed Lighting Update to LED	Golf Course Fund/Green Energy Fund	50,000	100%		50,000	-	50,000	-			
2024-15	Royal Oak Animal Shelter	TBD	2,000,000	100%		2,000,000	-	2,000,000	2,000,000		2,000,000	
2024-16	Golf Course Club House	Golf Course Fund	3,000,000	100%		3,000,000	-	3,000,000	-			
2024-17	Farmers Market Floor Restoration	Farmer's Market Fund	35,000	100%		35,000	-	35,000	35,000	35,000		
2024-20	Farmers Market West Porch Enclosure	Farmer's Market Fund	40,000	100%		40,000	-	40,000	-			

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2024-21	Salter Center Parking Lot and Sidewalk Repaving	General Fund	400,000	100%		400,000	-	400,000	400,000		400,000	
2024-25	Senior Center Bathroom Remodel	Oakland County Grant/ARPA	103,187	100%		103,187	-	103,187	103,187	103,187		
2024-26	Senior Center Flooring	Oakland County Grant/ARPA	95,400	100%		95,400	-	95,400	95,400	95,400		
2024-27	Library Solar Roof Installation	ARPA Funds	304,765	77%	70,000	234,765	-	234,765	234,765	234,765		
2024-9	Golf Course Maintenance Building Repairs	Golf Course Fund	35,000	100%		35,000	-	35,000	-			
2025-6	Ice Arena Roofing Repair Project	Ice Arena Fund	350,000	100%		350,000	-	350,000	-			
2025-7	Library Building Signage Exterior	Library Fund	28,000	100%		28,000	-	28,000	-			
2025-8	Library Building Signage Interior	Library Fund	20,000	100%		20,000	-	20,000	-			
2025-9	Library Electrical Upgrades	Library Fund	140,000	100%		140,000	-	140,000	-			
2025-10	Library Fire Alarm System	Library Fund	10,000	100%		10,000	-	10,000	-			
2025-11	Library Front Entry Canopy	Library Fund	109,000	100%		109,000	-	109,000	-			
2025-12	Library Garage Door Replacement	Library Fund	25,000	100%		25,000	-	25,000	-			
2025-13	Library Plumbing	Library Fund	38,000	100%		38,000	-	38,000	-			
2025-14	Library Restroom Renovations	Library Fund	47,000	100%		47,000	-	47,000	-			
2025-15	Library Stone Retaining Wall Replacement	Library Fund	94,500	100%		94,500	-	94,500	-			
2025-16	Library Window Replacement	Library Fund	688,000	100%		688,000	-	688,000	-			
2025-17	Salter Center Roof Replacement	General Fund	650,000	100%		650,000	-	650,000	650,000		650,000	
2025-19	Senior Center Lighting Upgrades	Senior Center Millage	80,000	100%		80,000	-	80,000	80,000	80,000		
2025-21	Senior Center Ceiling Tile Replacement	Senior Center Millage	50,000	100%		50,000	-	50,000	50,000	50,000		
2025-22	Senior Center New Reception Workstations	Senior Center Millage	40,000	100%		40,000	-	40,000	40,000	40,000		
2025-29	Fire Station #2 Kitchen Remodel	Public Safety Fund	40,000	100%		40,000	-	40,000	40,000		40,000	
2025-30	Fire Station 2 Window Treatments (Tinting)	Public Safety Fund	20,000	100%		20,000	-	20,000	20,000			*Project will be completed in FY 24-25*
2025-32	Fire Stations floor replacements	Public Safety Fund	225,000	100%		225,000	-	225,000	-			
2025-38	DPS Roofing	General Fund/Motor Pool Fund	650,000	100%		650,000	-	650,000	650,000	650,000		
2025-42	Library Automated Materials Handling	Library Fund	150,000	100%		150,000	-	150,000	-			
2025-44	Library HVAC Boilers & Chiller	Library Fund	1,316,000	100%		1,316,000	-	1,316,000	-			
2025-53	Senior Center Furnace Replacements	Oakland County Grant/ARPA	31,500	100%		31,500	-	31,500	31,500	31,500		
2026-1	Salter Center Solar Array & Battery Energy Storage	General Fund/Resiliency Hub Congressional Funding	411,000	100%		411,000	-	411,000	-			
2026-3	Salt Dome Rehabilitation	Major and Local Streets Fund	30,000	100%		30,000	-	30,000	30,000	30,000		
2026-4	Farmer's Market Towers Fascia Painting	Farmers Market Fund	20,000	100%		20,000	-	20,000	20,000	20,000		

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2026-5	DPS Facility Renovation/Construction	TBD	9,600,000	100%		9,600,000	-	9,600,000	-			
2026-6	Center Street Parking Structure Retail Renovations	Parks and Recreation Millage	115,000	100%		115,000	-	115,000	15,000		15,000	
2026-7	Feasibility Study for Community Center with Indoor Pool	Parks and Recreation Millage	50,000	100%		50,000	-	50,000	-			
2026-8	EV Fleet Charging Infrastructure	Motor Pool Fund	250,000	100%		250,000	-	250,000	250,000	250,000		
2026-9	Ice Arena CO2 Detection/Ventilation System	Ice Arena Fund	20,000	100%		20,000	-	20,000	20,000	20,000		
2026-10	Ice Arena Dehumidifier	Ice Arena Fund	400,000	100%		400,000	-	400,000	-			
2026-11	Ice Arena HVAC System Replacement	Ice Arena Fund	40,000	100%		40,000	-	40,000	-			
2026-12	Ice Arena Locker Room Renovations	Ice Arena Fund	50,000	100%		50,000	-	50,000	-			
2026-13	Ice Arena Parking Lot Repaving	Ice Arena Fund	325,000	100%		325,000	-	325,000	-			
2026-14	Ice Arena Rink Lighting Update	Ice Arena Fund/Green Energy Fund	30,000	100%		30,000	-	30,000	-			
2026-15	Ice Arena Rink West Rink Garage Door	Ice Arena Fund	12,000	100%		12,000	-	12,000	-			
2026-16	Ice Arena Toilet Partitions in Lobby Rest Rooms	Ice Arena Fund	10,000	100%		10,000	-	10,000	-			
2026-17	Security Cameras-Recreation Facilities	Parks and Recreation Millage/Senior Center Millage	138,000	100%		138,000	-	138,000	-			
	City-Owned Facilities	**Subtotal**	**22,366,352**		**70,000**	**22,296,352**	**-**	**22,296,352**	**4,764,852**	**1,639,852**	**3,105,000**	
Parks and Grounds			-			-				-		
2024-28	City-wide ROW Tree Planting	Parks and Recreation Millage/Road Funds	1,080,000	100%		1,080,000	-	1,080,000	170,000	170,000		
2024-30	Fernwood Park Improvements	Parks and Recreation Millage	575,000	100%		575,000	-	575,000	-			
2024-32	Miller Park Improvements	CDBG Fund	750,000	100%		750,000	-	750,000	-	-		
2024-35	Tennis Court Repair/Replacements	Parks and Recreation Millage	1,200,000	100%		1,200,000	-	1,200,000	-			
2024-36	Worden Park Improvements	Parks and Recreation Millage	5,175,000	100%		5,175,000	-	5,175,000	-			
2024-37	Clawson Park Improvements	CDBG Fund	750,000	100%		750,000	-	750,000	750,000	750,000		
2024-38	Elks Park Improvements	Parks and Recreation Millage	1,840,000	100%		1,840,000	-	1,840,000	-			
2024-42	Park Drainage Improvements	Parks and Recreation Millage	520,000	100%		520,000	80,000	440,000	110,000		110,000	
2024-44	Quickstad Park Soccer Field Lights	Parks and Recreation Millage	690,000	100%		690,000	-	690,000	-			
2024-45	Wagner Park Improvements	Parks and Recreation Millage	287,500	100%		287,500	-	287,500	-			
2024-46	Memorial Park Athletic Turf Replacement, Field #3	Parks and Recreation Millage	400,000	100%		400,000	-	400,000	-			
2024-47	Nature Areas ADA Trails (Cummingston and Tenhave Woods)	Parks and Recreation Millage	575,000	100%		575,000	-	575,000	-			
2024-48	Gunn Dyer Park Improvements	CDBG Fund	750,000	100%		750,000	-	750,000	-			
2024-49	Red Run Park Improvements	Parks and Recreation Millage	2,300,000	100%		2,300,000	-	2,300,000	-			
2024-51	Park Restrooms	Parks and Recreation Millage	575,000	100%		575,000	-	575,000	-			

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2024-52	Isabel & Myron Zucker Park Improvements	Parks and Recreation Millage	2,300,000	100%		2,300,000	-	2,300,000	-			
2024-54	Park Connectivity	Parks and Recreation Millage	1,000,000	100%		1,000,000	-	1,000,000	-			
2024-55	Whittier Pickleball Courts Replacement	Parks and Recreation Millage	460,000	100%		460,000	-	460,000	60,000			*Project will be completed in FY 24-25*
2024-56	Mark Twain Dog Park Improvements	Parks and Recreation Millage	575,000	100%		575,000	-	575,000	-			
2024-58	Westwood Park Improvements	CDBG Fund	750,000	100%		750,000	-	750,000	-			
2025-25	Memorial Park Improvements	Parks and Recreation Millage	3,450,000	100%		3,450,000	-	3,450,000	-			
2025-40	Park Bench/Picnic Table Replacement	Parks and Recreation Millage	140,000	100%		140,000	20,000	120,000	20,000	20,000		
2026-18	Crosswalks for Safe Access to Parks	Major and Local Roads Fund/General Fund	500,000	100%		500,000	-	500,000	-			
2026-19	Educational Campaign Assistance for Millage Renewal	Parks and Recreation Millage	20,000	100%		20,000	-	20,000	-			
2026-20	Feasibility Study for Additional Dog Park	Parks and Recreation Millage	40,000	100%		40,000	-	40,000	-			
2026-21	Feasibility Study for Outdoor Amphitheater	Parks and Recreation Millage	40,000	100%		40,000	-	40,000	-			
2026-22	Bicycle Racks and Repair Stations in Parks	Parks and Recreation Millage	16,000	100%		16,000	-	16,000	16,000			*Project will be completed in FY 24-25*
2026-23	Water Fountains in Parks	Parks and Recreation Millage	48,000	100%		48,000	-	48,000	48,000		48,000	
2026-24	Lawson Park Parking	General Fund/Road Funds	70,000	100%		70,000	-	70,000	-			
2026-25	Meininger Park Tennis Court Removal, Reestablish Green Space	Parks and Recreation Millage	75,000	100%		75,000	-	75,000	75,000	75,000		*recommend risk management funding*
2026-26	Normandy Oaks Splashpad Back Up Pump	Parks and Recreation Millage	10,000	100%		10,000	-	10,000	10,000	10,000		
2026-27	Pat Paruch Park Improvement	Donation	20,000	100%		20,000	-	20,000	20,000	20,000		
2026-28	Kensington Play Structure -Playground Installation	Parks and Recreation Millage	299,000	100%		299,000	-	299,000	39,000	260,000		*Project moved forward to FY 25-26, equipment is already in city storage. $39k will be expensed in FY24-25.*
2026-29	Playground removal at Parking Structure at South Lafayette Avenue at West 6th Street	General Fund	30,000	100%		30,000	-	30,000	30,000			*Project will be completed in FY 24-25*
2026-30	Playground Replacement Program	Parks and Recreation Millage	2,000,000	100%		2,000,000	-	2,000,000	-			
2026-31	Red Run Park Tennis/Basketball Court Removal, Reestablish Green Space	Parks and Recreation Millage	125,000	100%		125,000	-	125,000	125,000	125,000		*recommend risk management funding*
2026-32	Rotary Park Improvements	CDBG Fund	500,000	100%		500,000	-	500,000	-			
2026-33	Upton Park Improvements	CDBG Fund	850,000	100%		850,000	-	850,000	-			
2026-37	Tennis Court Posts and Net Replacement	Parks and Recreation Millage	12,000	100%	-	12,000	-	12,000	12,000	12,000		
	Parks & Grounds	**Subtotal**	**30,797,500**		**-**	**30,797,500**	**100,000**	**30,697,500**	**1,485,000**	**1,442,000**	**158,000**	
Information Technology										-		
CAP1103	Computer Replacement Program (ongoing)	IT Fund / Internal Service Fund User Charges	2,165,000	100%		2,165,000	**	2,165,000	290,000	290,000		
CAP1104	Office Software and Training Program	IT Fund / Internal Service Fund User Charges	1,020,000	100%		1,020,000	**	1,020,000	120,000		120,000	
CAP1105	Server, Storage, & Network Infrastructure	IT Fund / Internal Service Fund User Charges	1,150,000	100%		1,150,000	**	1,150,000	550,000	550,000		
CAP1302	GIS Integration	IT Fund / Internal Service Fund User Charges	990,000	100%		990,000	**	990,000	120,000	120,000		

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CAP1403	Mobile Workforce	IT Fund / Internal Service Fund User Charges	1,110,000	100%		1,110,000	**	1,110,000	120,000	120,000		
CAP1726	Backup/Recovery Solution	IT Fund / Internal Service Fund User Charges	500,000	100%		500,000	**	500,000	250,000	250,000		
2026-38	DPS Wi-Fi	IT Fund / Internal Service Fund User Charges	120,000	100%		120,000		120,000	-			
	Information Technology	**Subtotal**	**7,055,000**		**-**	**7,055,000**	**-**	**7,055,000**	**1,450,000**	**1,330,000**	**120,000**	
Vehicles / Equipment / Large Studies / Other												
2024-65	License Plate Recognition	Public Safety Fund	130,000	100%		130,000	**	130,000	32,500	32,500		
2024-69	Police Technology	Public Safety Fund	1,578,383	100%		1,578,383	**	1,578,383	394,596	394,596		
2025-46	Fire Extrication Equipment	Public Safety Fund/Grant	130,000	100%		130,000		130,000	-			
2025-48	Fire Self Contained Breathing Apparatus (SCBA) Harnesses and Masks	Public Safety Fund/Grant	162,000	100%		162,000		162,000	162,000	170,000		*increase due to add on of equipment*
2026-34	Ice Arena Zamboni Replacement	Ice Arena Fund	150,000	100%		150,000		150,000	150,000		150,000	
2026-35	Parks and Recreation 5 Year Master Plan	Parks and Recreation Millage	90,000	100%		90,000		90,000	-			
2026-36	Playground Safety Inspections	Parks and Recreation Millage	73,500	100%		73,500		73,500	73,500			*Project will be completed in FY 24-25*
2024-70	Motor Pool Vehicle Replacement Plan	Motor Pool Fund / Internal Service Fund User Charges	12,731,958	100%		12,731,958	**	12,731,958	1,557,600	1,557,600		
	Vehicles / Equipment / Other	**Subtotal**	**15,045,841**		**-**	**15,045,841**	**-**	**15,045,841**	**2,370,196**	**2,154,696**	**150,000**	
			214,643,738		**11,677,045**	**202,966,693**	**5,510,300**	**197,456,393**	**27,730,548**	**24,727,048**	**3,533,000**	